

## Appendix C

### ***Policy Development Group Initial Possible Work Streams 2012/13***

#### ***Children and Families Policy Development Group***

##### **New Policies Needed and Planned Major Change Projects**

- Develop self-sustaining and improving schools
- Improve adult skills for work
- Improve the range of special school provision
- Pursue the development of a new University Technical College
- Reducing unnecessary demand in adult and children services through promoting self-sufficiency\*
- Development of future commissioning strategy for children young people and adults with disabilities\*
- The development of sustainable models of care for children (residential fostering and adoption etc.)
- The development of a commissioning strategy for children and young people with learning difficulties and/or disabilities including schools, supported employment, short breaks etc
- Development of future policy in relation to schools against the changing national policy context
- Review of future policy options in relation to young people at risk of becoming NEET
- Development of early education and health provision as part of an integrated 'early help offer'

## ***Health and Adult Social Care Policy Development Group***

### **New Policies Needed and Planned Major Change Projects**

- Improve the local market of care providers, including fostering and adoption
- Next phase of development of Care4CE service
- Improve local provision for learning disabilities
- Create new integrated health and care models
- Reducing unnecessary demand in adult and children services through promoting self-sufficiency\*
- Create new service delivery models to prevent recourse to acute and costly services later
- Better information/signposting for care users and carers
- Maximise the impact of the Health and Wellbeing Board for local resident
- Implementation of White Paper Provisions – Caring for our Future: subject to the Bill being passed
- Changes in Government funding for care for the elderly
- Development of integrated local health and social care provision with health partners
- Development of future commissioning strategy for children young people and adults with disabilities\*
- Development of Housing Strategy and provisions for vulnerable adults (Extra Care Housing)
- Future commissioning of care shaping the care market locally and the future of Care4CE

## ***Environment and Prosperity Policy Development Group***

### **New Policies Needed and Planned Major Change Projects**

- Investment in existing and new road infrastructure
- Investment in high speed broadband network for Cheshire East
- Investment to support business growth and delivery of Macclesfield and Crewe regeneration, and the Sustainable Towns programme
- Total Transport change project
- Determine and implement future delivery model for waste management services (Streetscape transfer to RJ)
- Develop new delivery models for frontline place-based services (Waste & leisure outsourcing)\*

## ***Communities Policy Development Group***

### **New Policies Needed and Planned Major Change Projects**

- New delivery model for the housing service
- Better integrate housing across all Council services
- Ensure housing services support independent living and health improvement
- Develop new delivery models for frontline place-based services (Waste & leisure outsourcing)\*
- Develop a new model for sustainable library services and community hubs
- ICT Strategy
- Better integrate housing across all Council services (Housing Re-design)
- Ensure housing services support independent living and health improvement
- Further devolution to Town and Parish Councils
- Localism – Right to Buy and Right to Manage

## ***Corporate and Performance Policy Development Group***

### **New Policies Needed and Planned Major Change Projects**

- Develop a more affordable model of corporate services with key subject expertise, to enable better strategic commissioning and delivery of frontline services\*
- Implement a modern business architecture, including ICT systems, which supports innovative and affordable frontline delivery\*
- Continue targeted business improvement reviews to find efficiency savings from all services\*
- Maximise the benefits from the Corporate Landlord model to best utilise our asset base to support delivery of the Council's wider objectives
- Further develop employment and working practices to enable flexible and agile working
- Identify changing skills requirements over medium term and equipping the organisation with these skills
- Manage workforce turnover so that vacant posts are used to provide efficiency savings, whilst retaining staff with essential skill
- Shared Services Separate Legal Entity (SLE)
- Procurement Strategy
- New Procurement Delivery Model
- Strategic Commissioning Framework
- Senior Management Review
- New Public Service Board for Cheshire East Commissioners

## ***Finance Policy Development Group***

### **New Policies Needed and Planned Major Change Projects**

- Develop a more affordable model of corporate services with key subject expertise, to enable better strategic commissioning and delivery of frontline services\*
- Implement a modern business architecture, including ICT systems, which supports innovative and affordable frontline delivery\*
- Continue targeted business improvement reviews to find efficiency savings from all services\*
- Local Taxation e.g. Council Tax level, Local Council Tax Support Scheme, Taxbase technical flexibilities
- Capital Strategy e.g. the development of the 13/16 Capital Programme
- Treasury Management Strategy e.g. borrowing and investment income options
- New Funding Options e.g. Supplementary Business Rate, Business Improvement Districts, Tax Increment Financing, CIL, New Homes Bonus and TIF
- Pensions e.g. future contribution rate, impact of new Service delivery models