

SCRUTINY BOARD

Public



DATE Wednesday, 25th October 2023

TIME 13:00 – 15:00

VENUE Constabulary Headquarters, Clemonds Hey, Oakmere Road, Winsford, CW7 2UA

Any member of the public who wishes to observe this meeting is asked to register their interest no later than midday on **Monday, 23rd October 2023** via email police.crime.commissioner@cheshire.police.uk.

AGENDA

1	TO NOTE THE MINUTES OF THE MEETING HELD ON 19 th JULY 2023	2
2	REVIEW ACTION LOG	4
3	POLICE & CRIME PLAN: SUMMARY PERFORMANCE REPORT	5
4	PEOPLE SERVICES PERFORMANCE REPORT: QUARTER 1	54
5	POLICE & CRIME MEASURES – QUARTERLY STATEMENT	75
6	COMPLAINTS: QUARTERLY REPORT	79

PRIVATE ITEMS

That the following matters be considered in private on the grounds that they involve the likely disclosure of exempt information as defined in the Freedom of Information Act 2000 and in accordance with the sections of the Act indicated below:

Item	Section	
Conduct Matters/IOPC Referrals	40	Personal Information
Strategy Review – Environmental & Fleet	31	Commercial Interests
7	CONDUCT MATTERS/IOPC REFERRALS	-
8	STRATEGY REVIEW – ENVIRONMENTAL & FLEET	-
	8a Fleet Strategy	
	8b Environmental Strategy	

For further information about this Agenda, please contact Damon Taylor
damon.taylor@cheshire.police.uk or telephone 01606 364000

**NOTES OF THE PUBLIC SCRUTINY BOARD MEETING
HELD ON 19 JULY 2023 IN THE OPCC MEETING ROOM,
CONSTABULARY HEADQUARTERS, WINSFORD.**

Present: Office of the Police & Crime Commissioner
John Dwyer, Police & Crime Commissioner
Damon Taylor, Chief Executive
Claire Deignan, Principal Scrutiny & Planning Officer
Sam Baxter, Principal Engagement Officer – via Teams
Jen Seed, Communications Officer – via Teams

Cheshire Constabulary
Mark Roberts, Chief Constable
Chris Armitt, Deputy Chief Constable
Julie Gill, Assistant Chief Officer – via Teams
Paul Woods, Head of Planning & Performance

Also in attendance
Robert Mee, Ethics Panel

Apologies: David McNeilage, Deputy Police and Crime Commissioner
 Clare Hodgson, Chief Finance Officer

1. NOTES OF THE MEETING HELD ON 9th MAY 2023

The minutes from the 9th May 2023 meeting were AGREED.

2. REVIEW ACTION LOG

It was NOTED that all actions had been achieved and were now closed.

3. POLICE AND CRIME PLAN: SUMMARY PERFORMANCE REPORT

The Commissioner began this section of the agenda by congratulating the Constabulary on its performance, which he sees as first class, and its continued improvement.

The Commissioner reviewed the comprehensive performance report and raised a number of issues with the Chief Constable, including: All Crime; Outcome 15 and 16 (Domestic Abuse and Rape in particular); Stop Search and Roads Policing.

In response to the issues raised by the Commissioner, the Chief Constable and Deputy Chief Constable reported on all the issues raised.

The Commissioner suggested that once CARA is installed that it could be included in the University's Academic work being carried out for the police force as a review could be beneficial.

The Deputy Chief Constable spoke about the positive work being undertaken by the constabulary in relation to Domestic Abuse and the zero tolerance level attributed to this. Of note, GMP visited HQ last week and commented that the work the constabulary are doing in this area is remarkable.

Mr Mee provided feedback, positive and negative, around a 'Stop and Search' training programme he had attended with colleagues.

4. PEOPLE SERVICES PERFORMANCE REPORT – QUARTER 4

The Commissioner reviewed the report and raised a number of issues with the Chief Constable, including the waiting time for the custody suites (prisoner detention – PACE Clock; DNA; refurbishment of custody suites; reasons for early resignations of Officers; Officer AIT training; Physiotherapy availability for Officers; Stress Management timing and Visibility – more needed.

The Chief Constable and the Deputy Chief Constable reported on the issues raised and gave the reasons around them.

The report was NOTED and the following actions AGREED:

[1] Communication in relation to AIT training to be looked at in relation to the timing being conveyed to Officers – Paul Woods

[2] Physiotherapy availability for Officers – Paul Woods

5. CRIME AND POLICING PERFORMANCE MEASURES

The quarterly statement on the performance against the national police and crime measures was presented.

The report was NOTED.

6. COMPLAINTS: QUARTERLY REPORT

The quarterly report providing an overview of the nature, type and frequency of complaints against police officers and staff, was presented.

The report was NOTED.

Mr Mee, Ethics panel member, left the meeting at this point.

PRIVATE ITEMS

That the following matters be considered in private on the grounds that they involve the likely disclosure of exempt information as defined in the Freedom of Information Act 2000 and in accordance with the sections of the Act indicated below:

<u>Item</u>	<u>Section</u>
Conduct Matters/IOPC Referrals	40 - Personal Information

7. CONDUCT MATTERS/IOPC REFERRALS

The private report provided further details on conduct matters, including a summary of allegations together with the outcomes.

The Commissioner requested an overview on the serious misconduct cases.

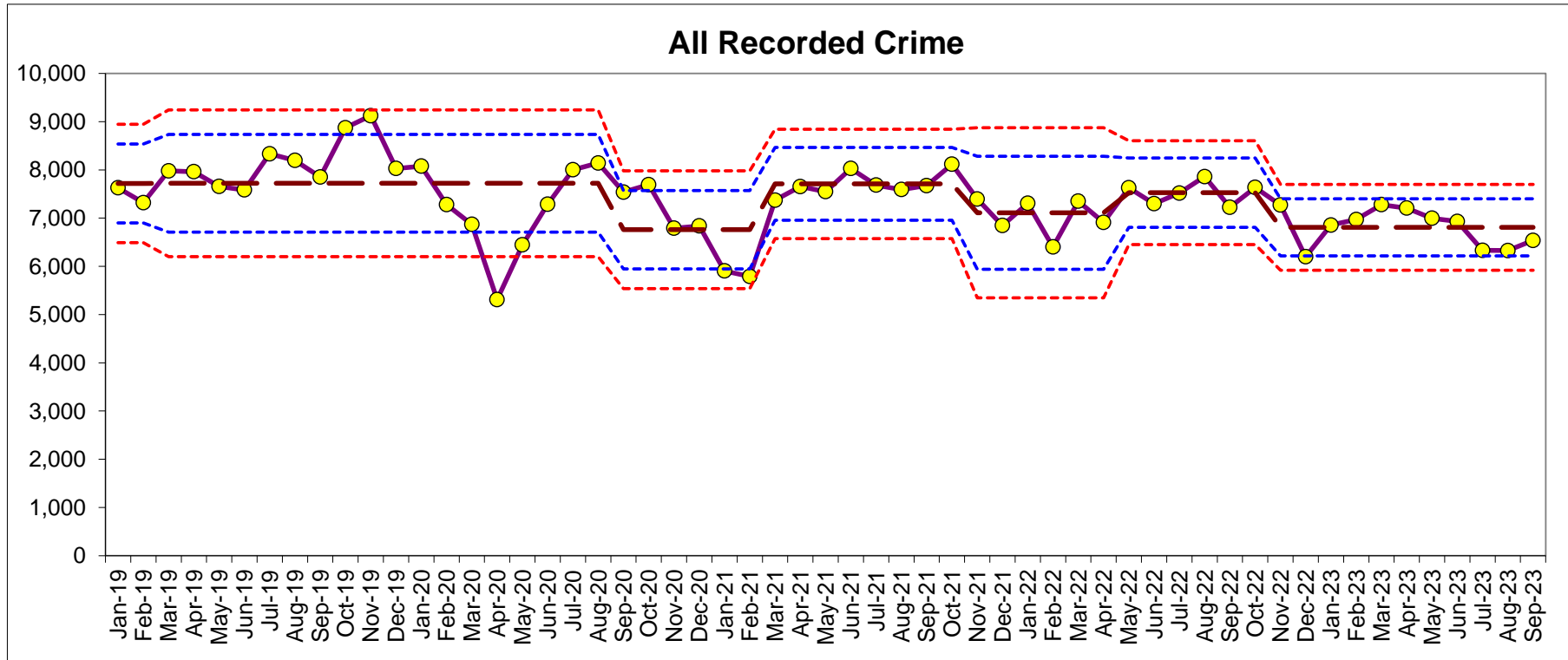
In response to this issue raised by the Commissioner, the Deputy Chief Constable gave information around the steps taken in a number of the reported cases.

The report was NOTED.

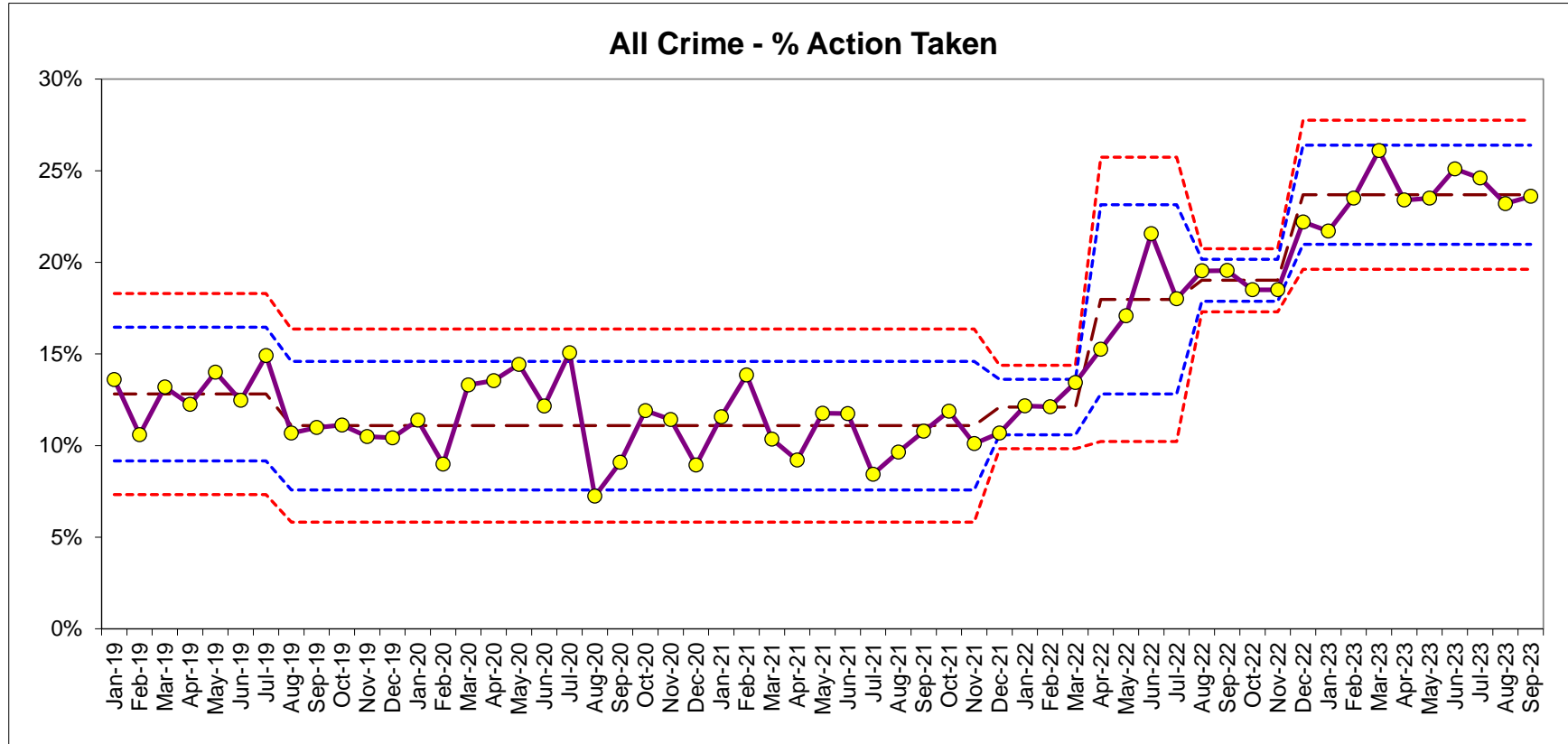
The meeting commenced at 13:00 and concluded at 14:05.

Public Scrutiny Board - Action log 2021/22 - Part One**ACTIVE Action log - Public Scrutiny Board**

Meeting Date	Action Number	Action	Assigned to	Status	Update / Briefing
19/07/2023	PSB/23/09	Communicate anticipated duration of AIT training to Officers.	Constabulary	Open	
19/07/2023	PSB/23/10	Review the process of how physiotherapy services could be accessed more efficiently.	Constabulary	Open	

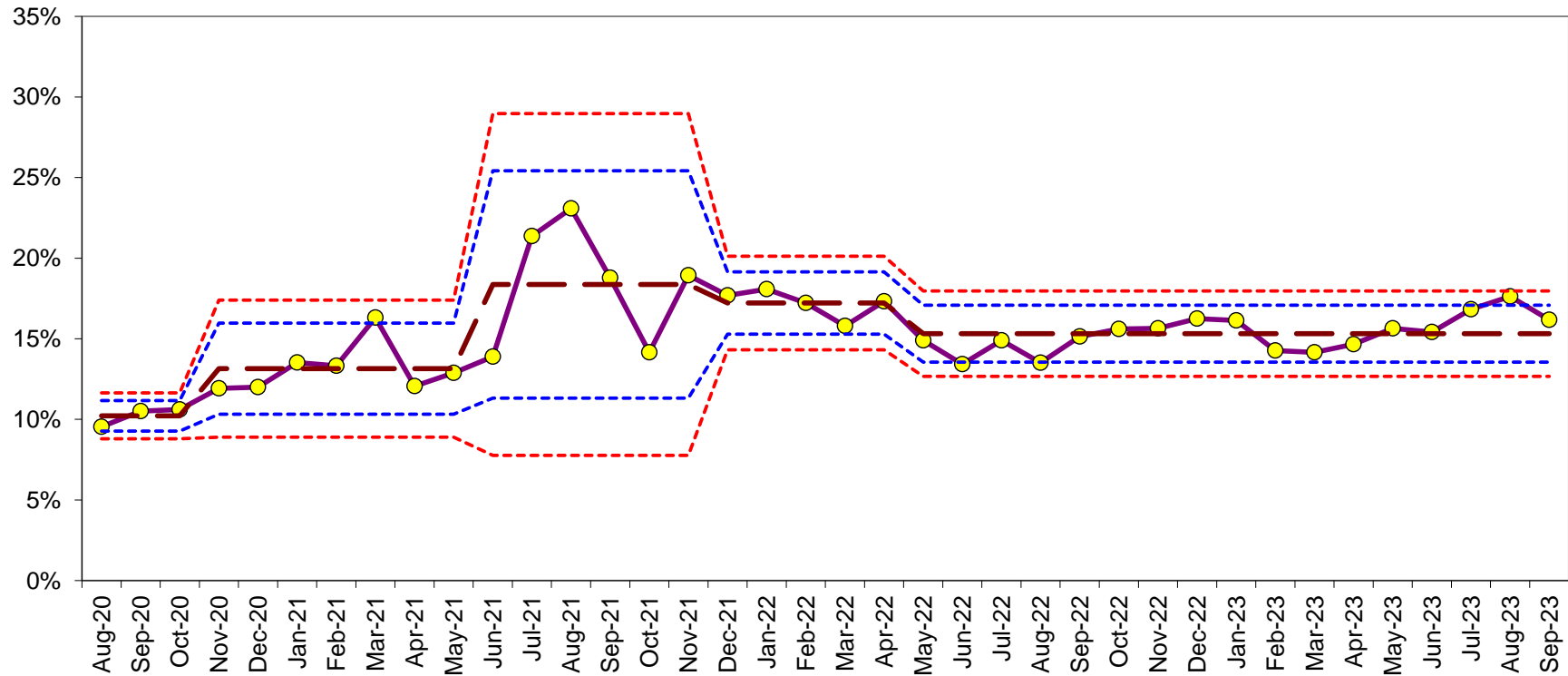


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Recorded Crimes	Oct - Sept	88,311	82,537	-6.5%	Apr - Sept	44,666	40,330	-9.7%	4 out of 8 (4th Lowest)



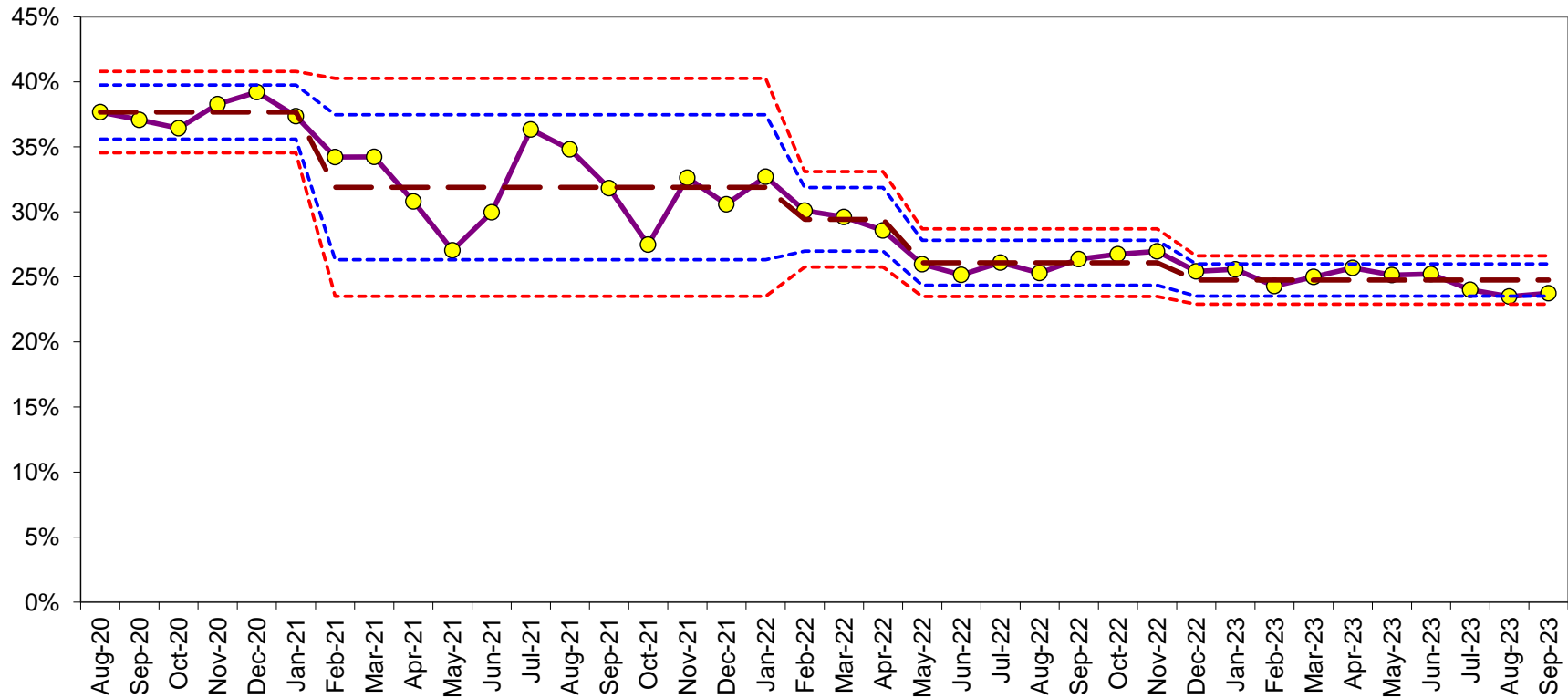
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
All Crime Action Taken	Oct - Sept	14.9%	22.8%	7.9%	Apr - Sept	18.5%	23.9%	5.4%	1st out of 8 (Highest)

All Recorded Crime - % OC15



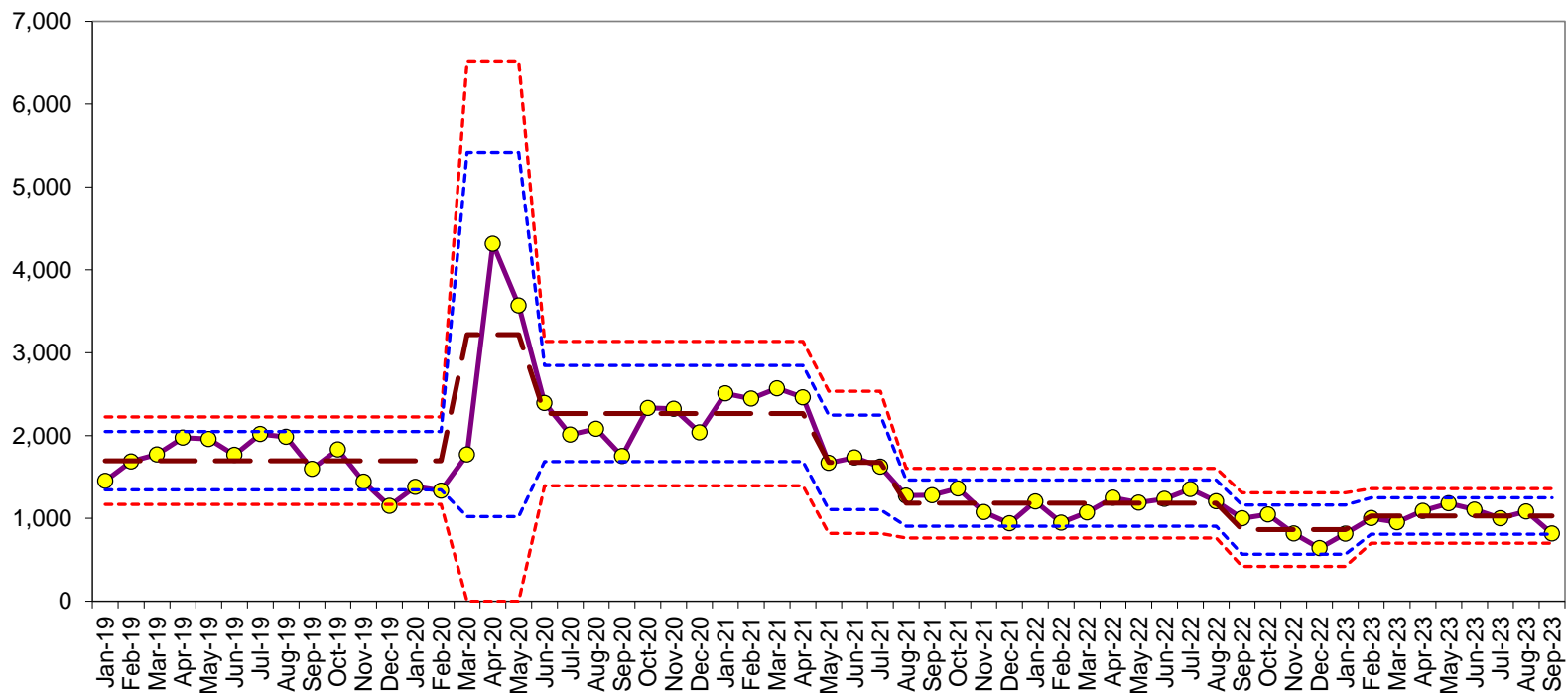
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
All Crime Outcome 15	Oct - Sept	16.6%	15.7%	-0.9%	Apr - Sept	15.3%	16.1%	0.8%	6 out of 8 (3rd Lowestt)

All Recorded Crime - % OC16



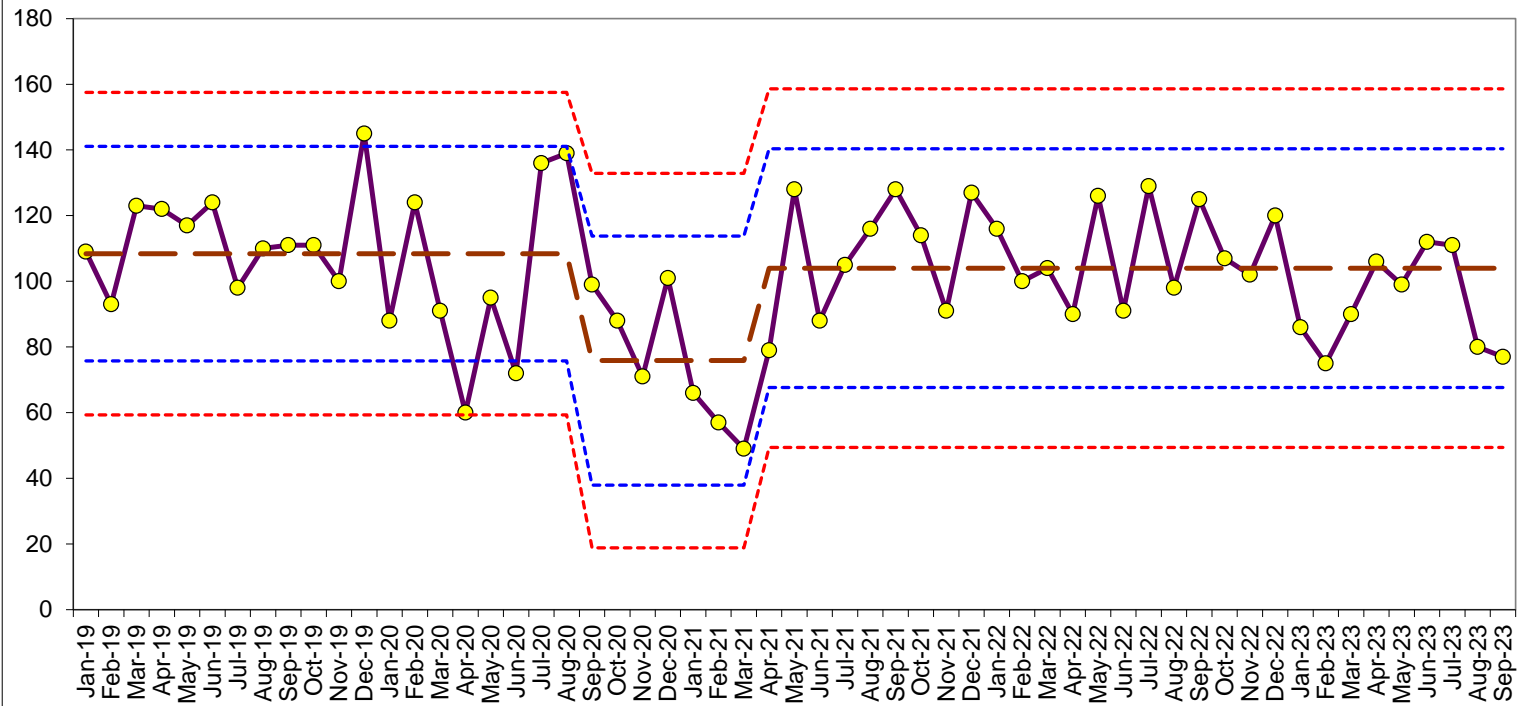
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	April - December	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
All Crime Outcome 16	Oct - Sept	29.7%	25.1%	-4.6%	Apr - Sept	27.1%	24.6%	-2.5%	2 out of 8 (2nd highest)

Total Number of Anti Social Behaviour Incidents



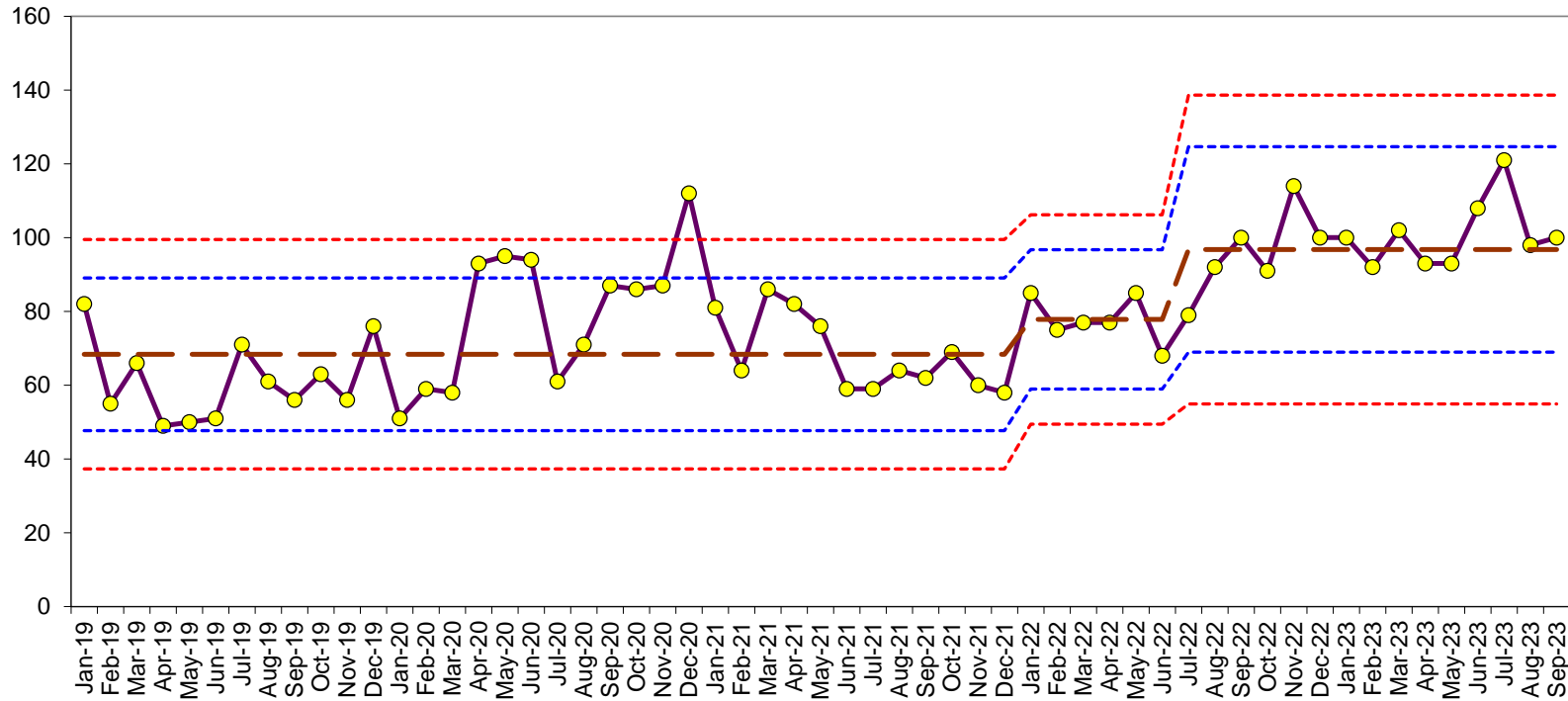
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Anti Social Behaviour Incidents	Oct - Sept	13,835	11,559	-16.5%	Apr - Sept	7,234	6,281	-13.2%	NA

Drink Drive Arrests

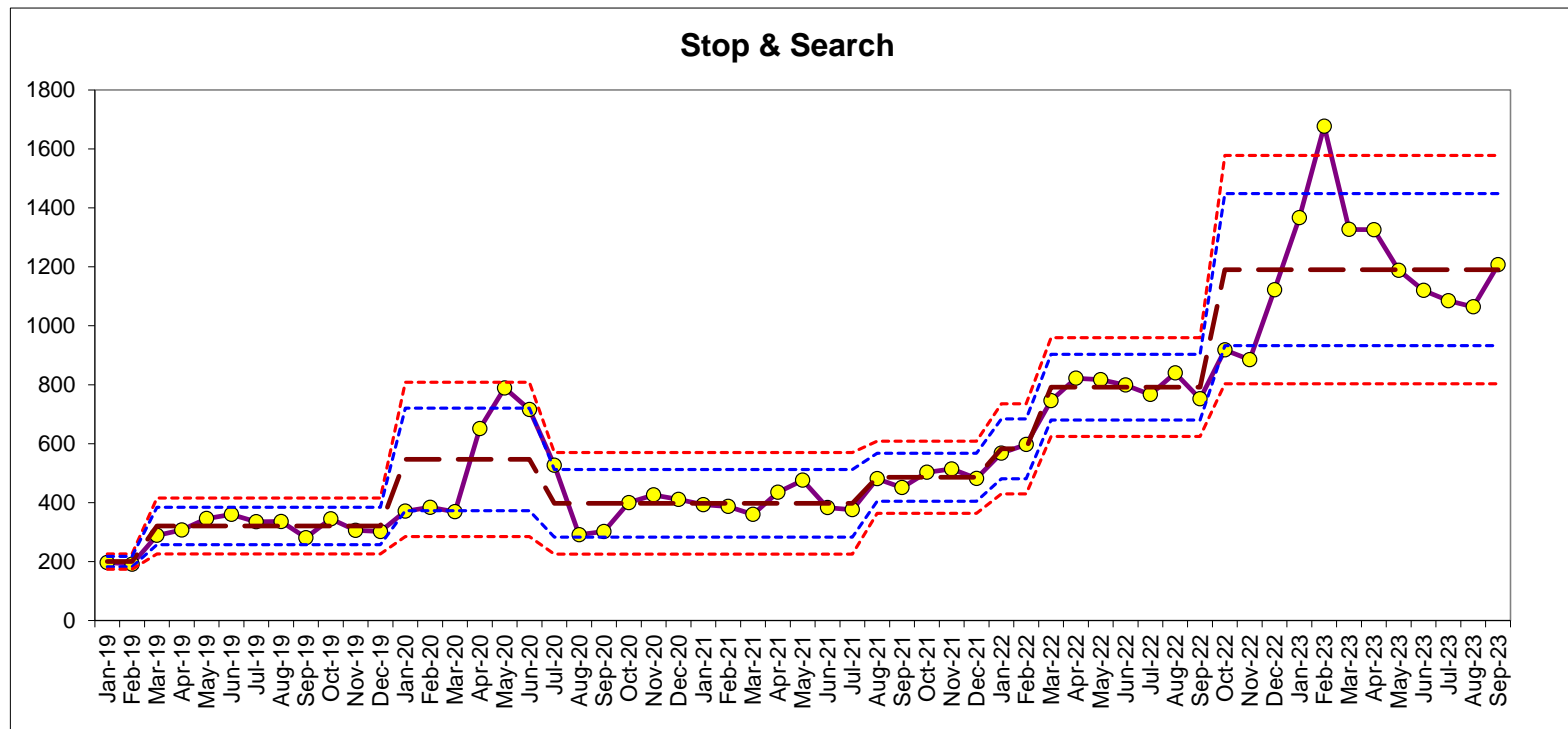


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of drink drive arrests	Oct - Sept	1,311	1,165	-11.1%	Apr - Sept	307	317	3.3%	NA

Drug Drive Arrests

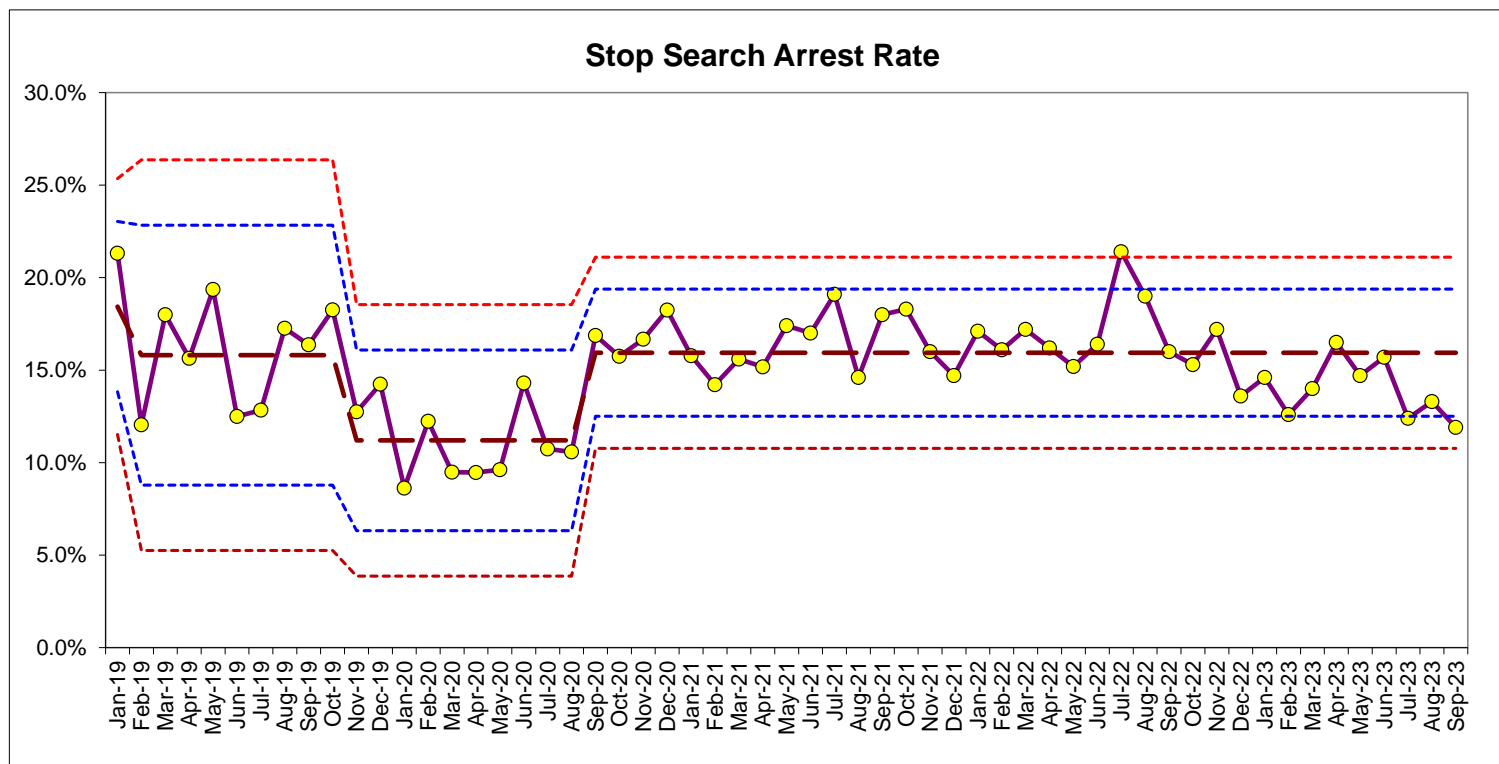


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of drug drive arrests	Oct - Sept	925	1,181	27.7%	Apr - Sept	501	611	22.0%	NA

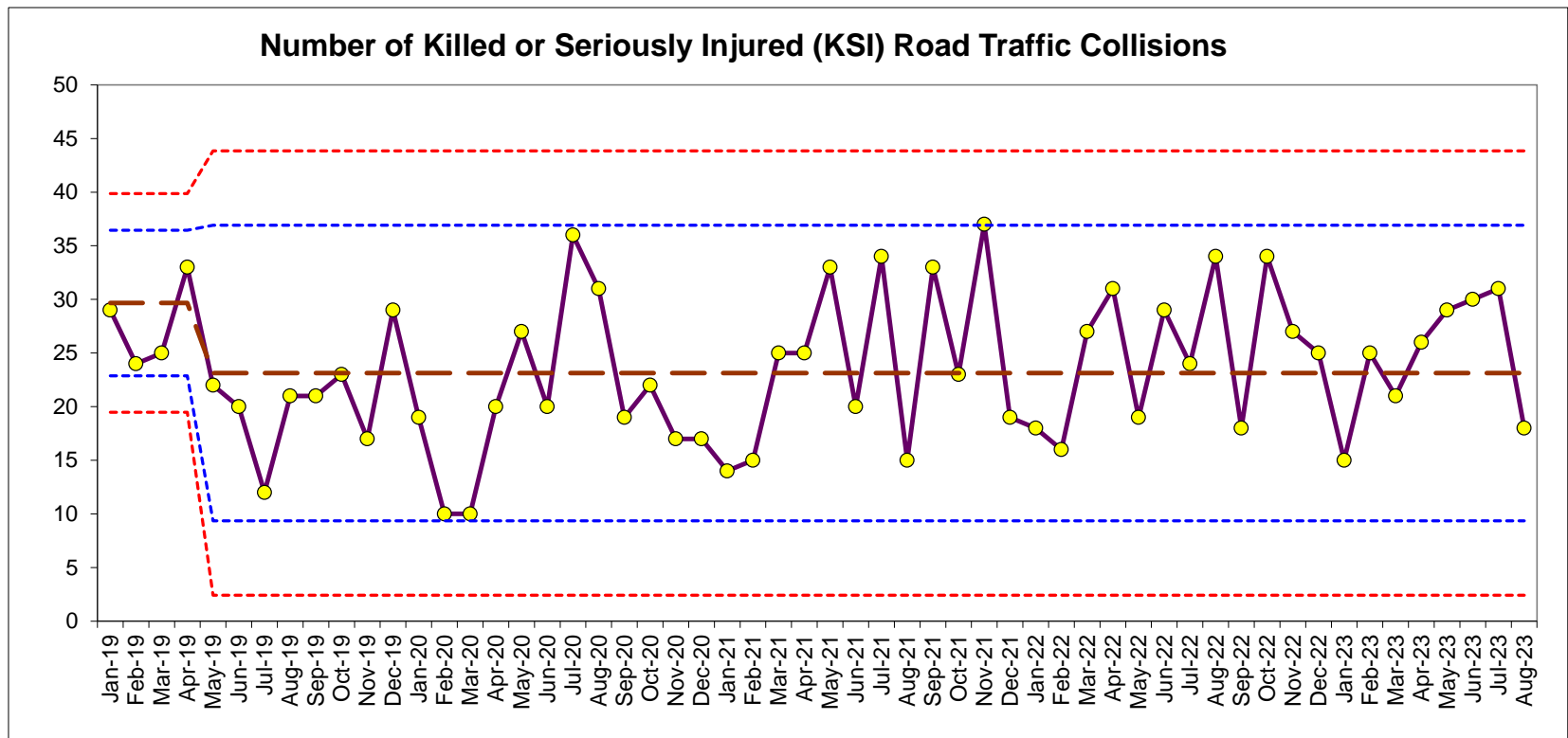


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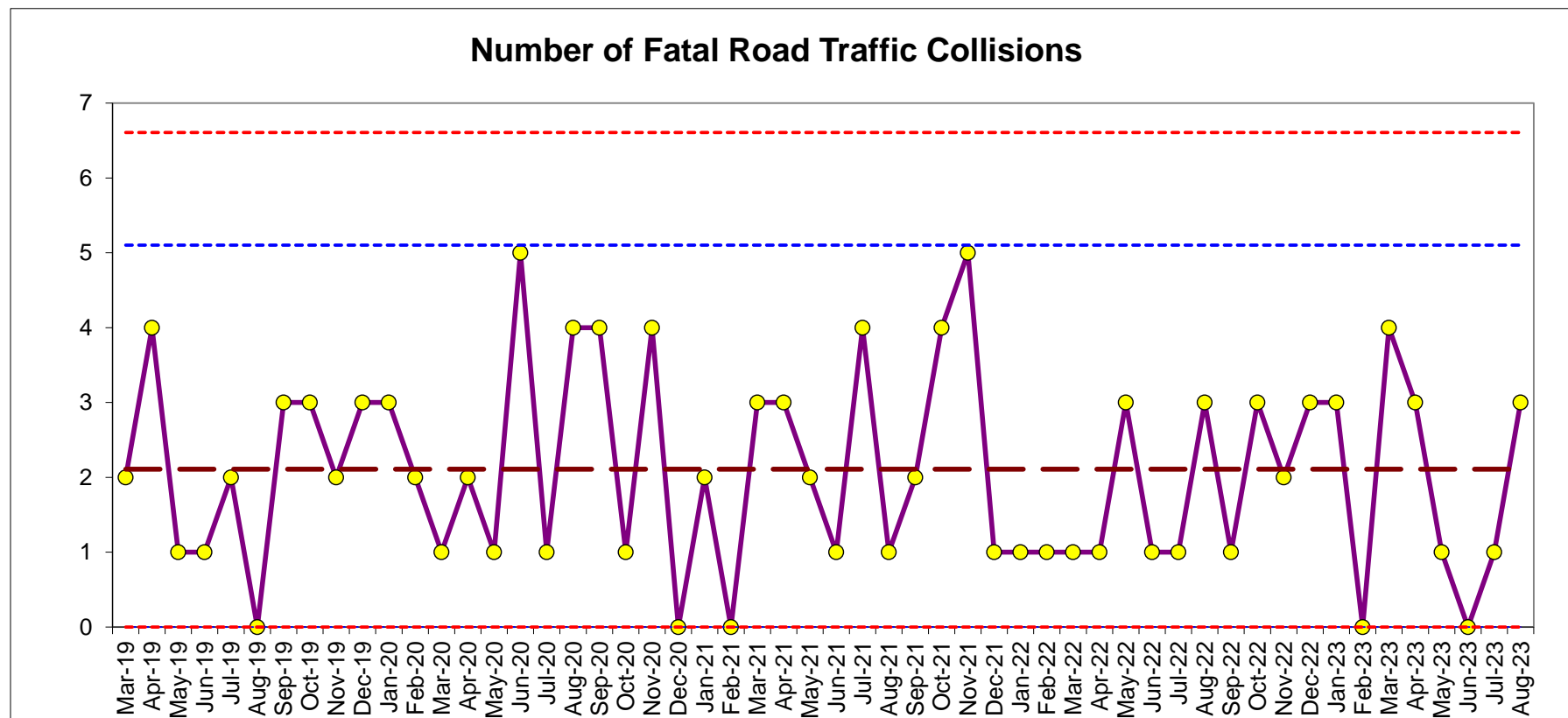
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Stop Searches	Oct - Sept	8,207	14,286	74.1%	Apr - Sept	4,797	6,990	45.7%	NA



	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Stop Search Arrest Rate	Oct - Sept	17.0%	14.5%	-2.6%	Apr - Sept	17.5%	14.7%	-2.8%	NA



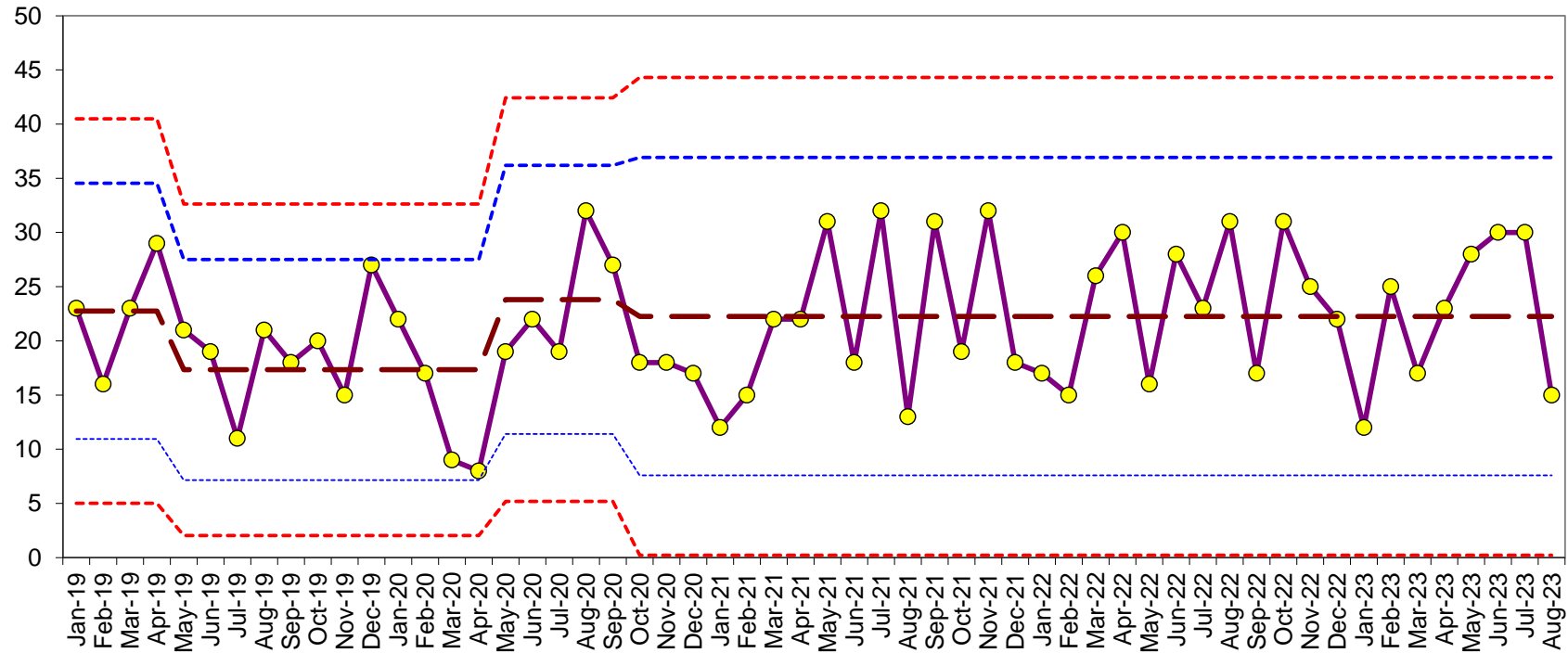
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Killed or Seriously Injured RTCs	Sept - Aug	310	299	-3.5%	Apr - Aug	137	134	-2.2%	NA



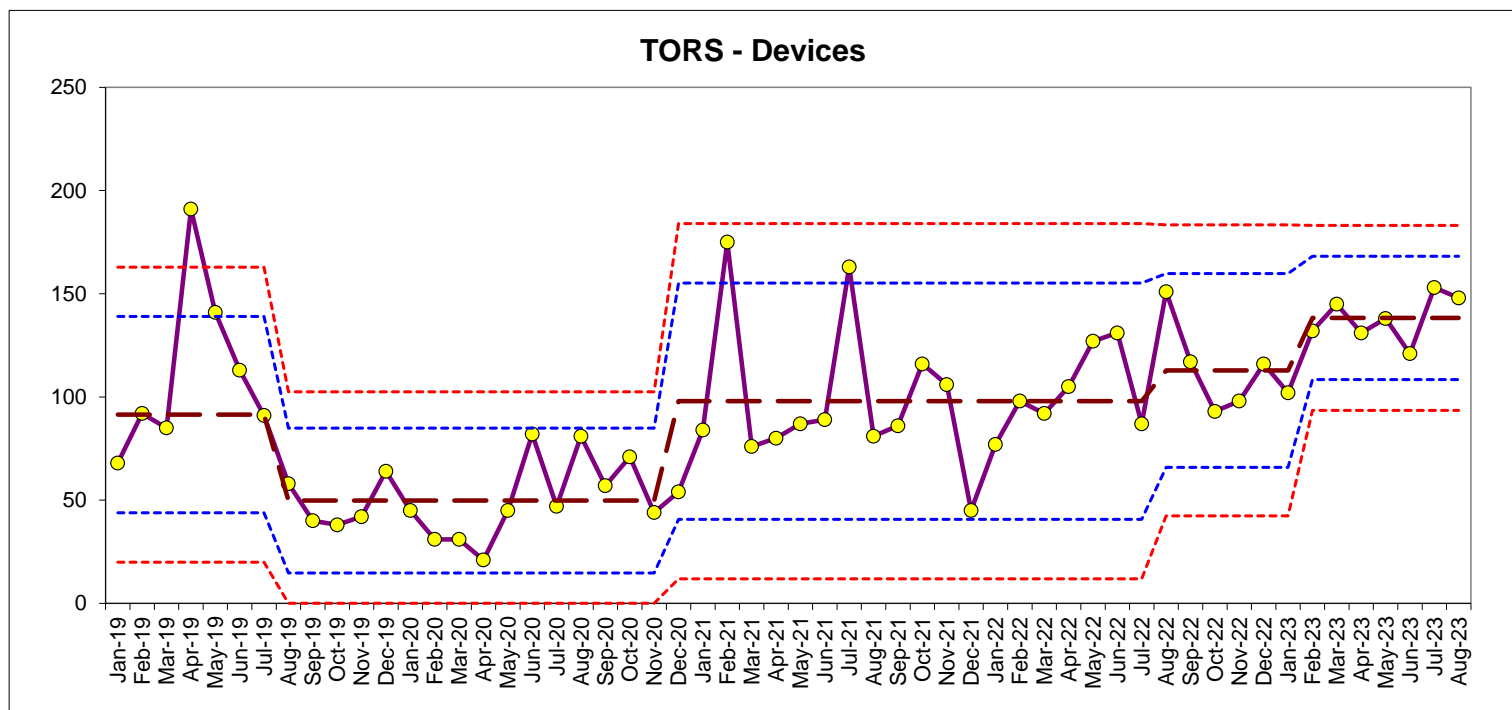
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Fatal RTCs*	Sept - Aug	24(24)	24(24)	0%	Apr - Aug	9(9)	8(8)	-12%	NA

* number of fatalities in brackets

Number of Seriously Injured Road Traffic Collisions

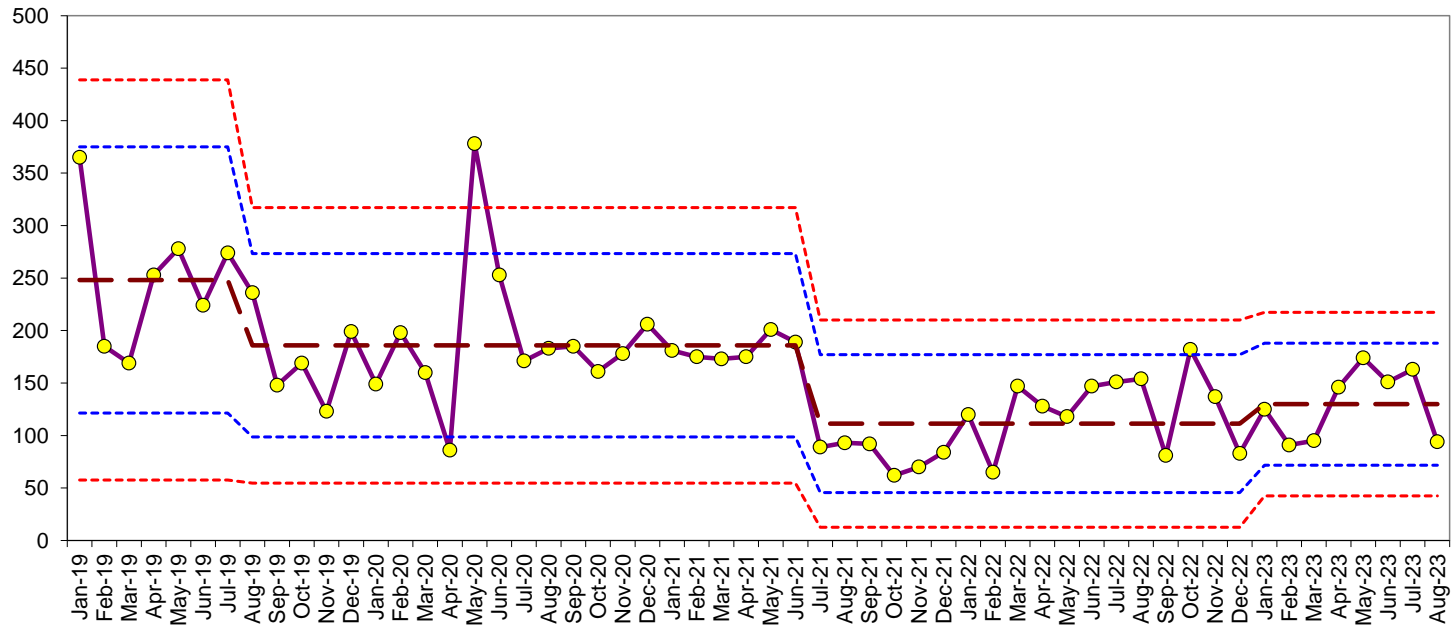


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total Serious Injury RTCs	Sept - Aug	286	275	-3.8%	Apr - Aug	128	126	-1.6%	NA

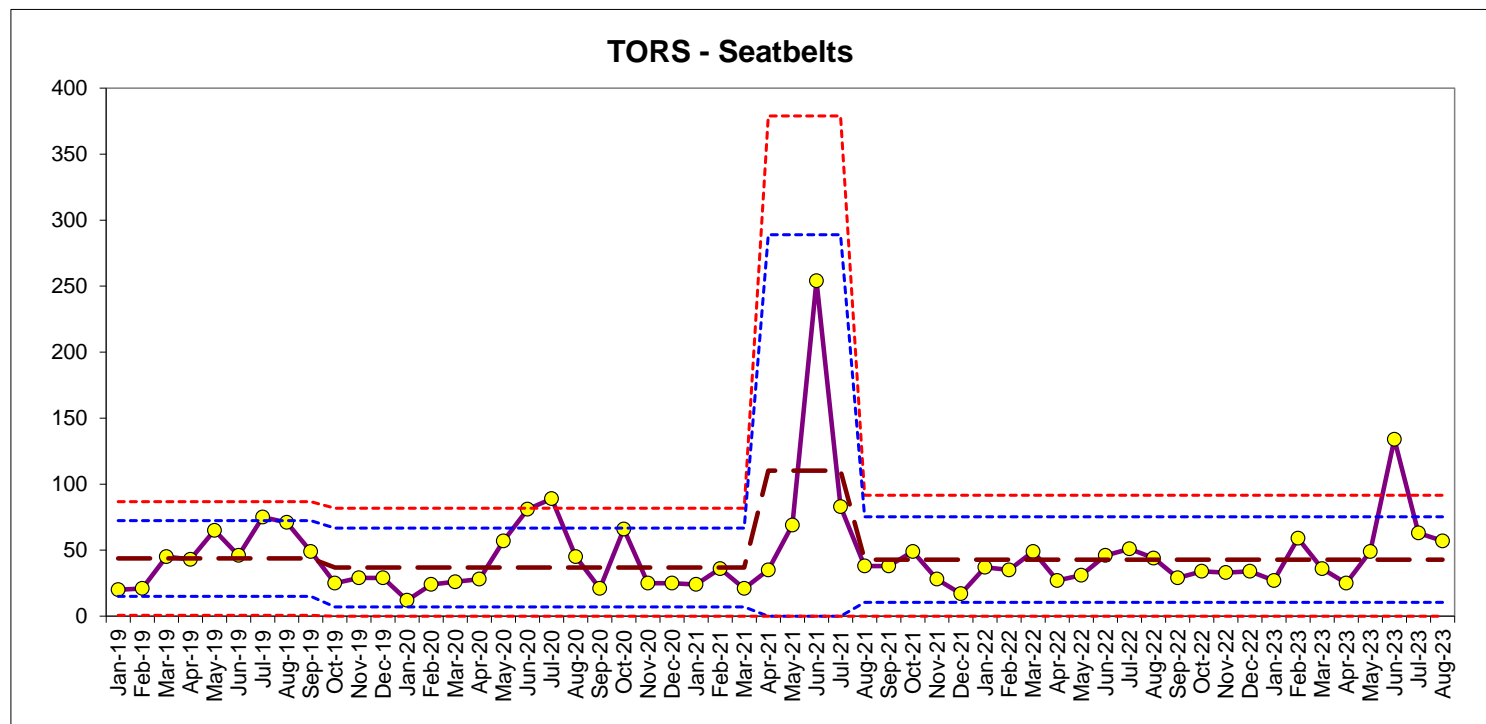


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of TORs for Devices	Sept - Aug	1,221	1,494	22.4%	Apr - Aug	601	691	15.0%	NA

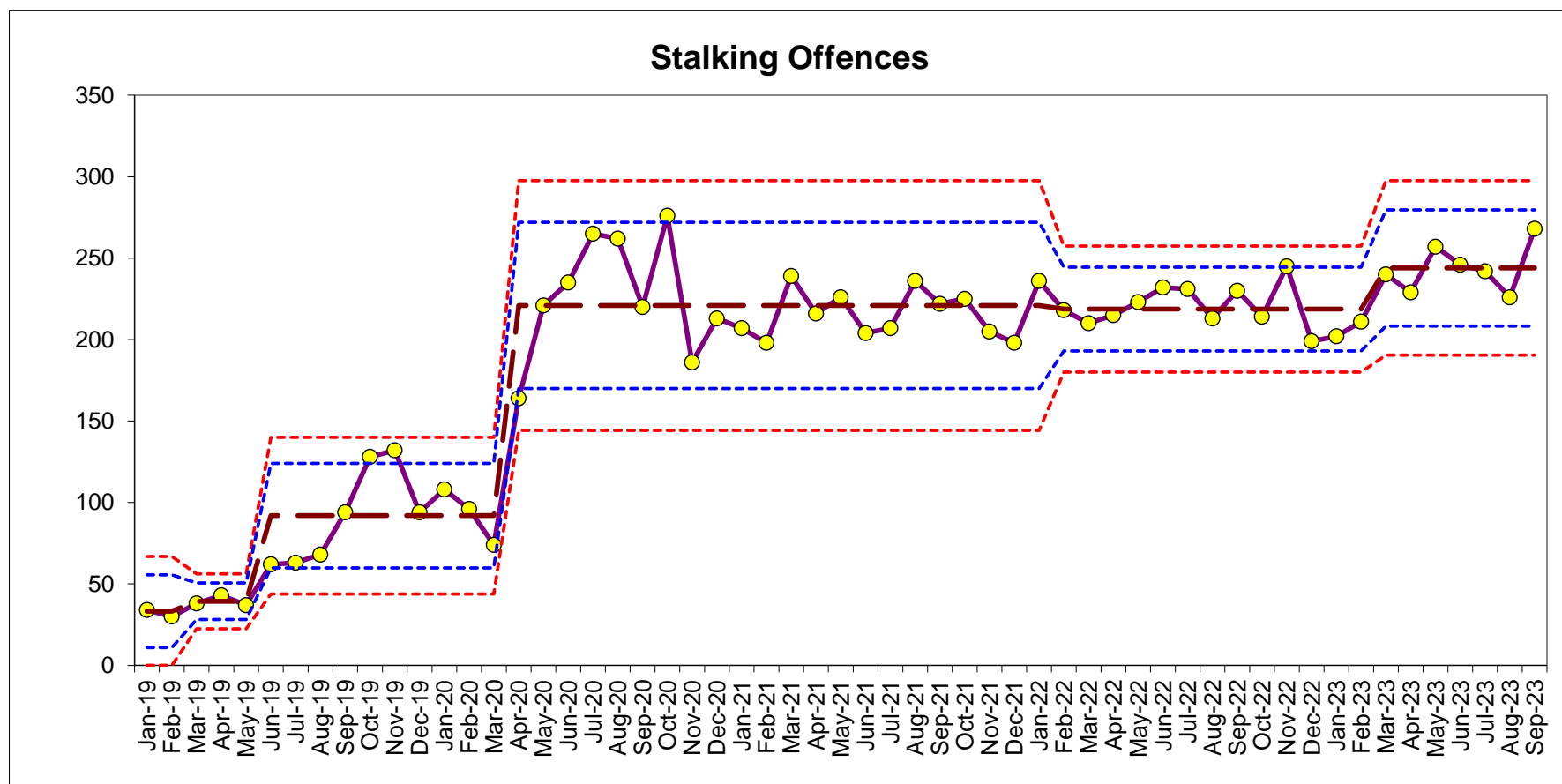
TORS - Speed



	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of TORs for Speed	Sept - Aug	1,338	1,522	13.8%	Apr - Aug	698	728	4.3%	NA

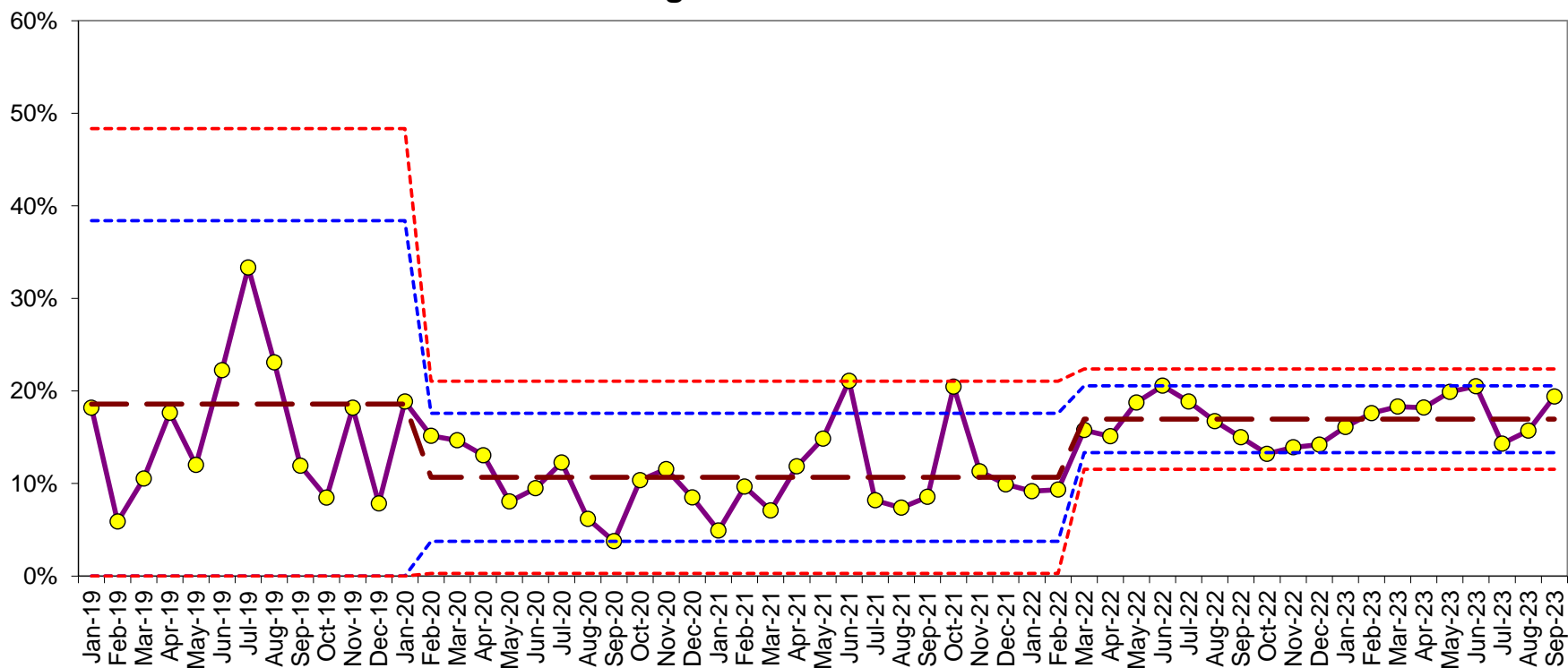


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of TORS for Seatbelts	Sept - Aug	452	580	28.3%	Apr - Aug	199	328	64.8%	NA



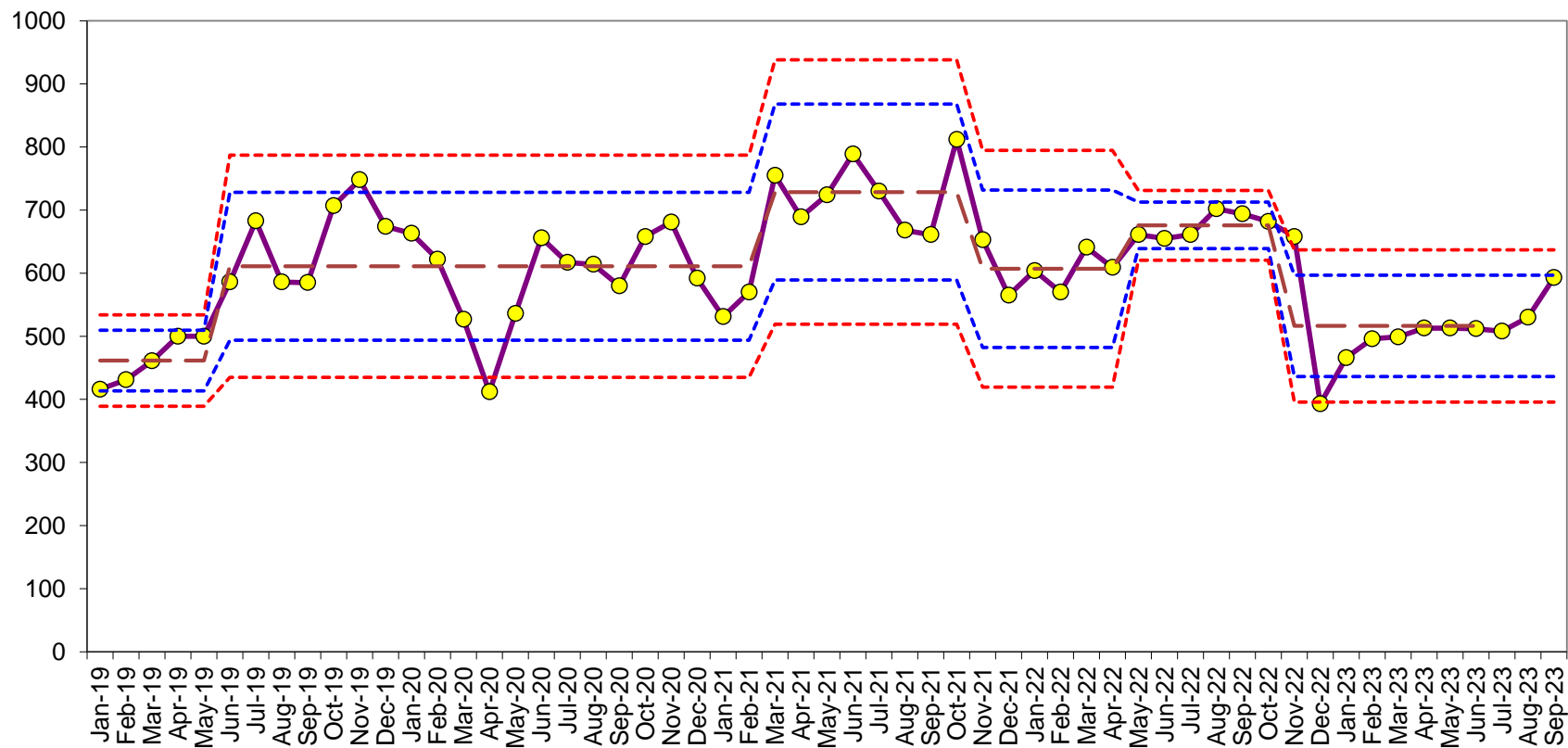
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position (Stalking & Harassment)
Total number of Stalking Offences	Oct - Sept	2,636	2,779	5.4%	Apr - Sept	1,344	1,468	9.2%	7 out of 8 (2nd Highest)

Stalking - % Action Taken

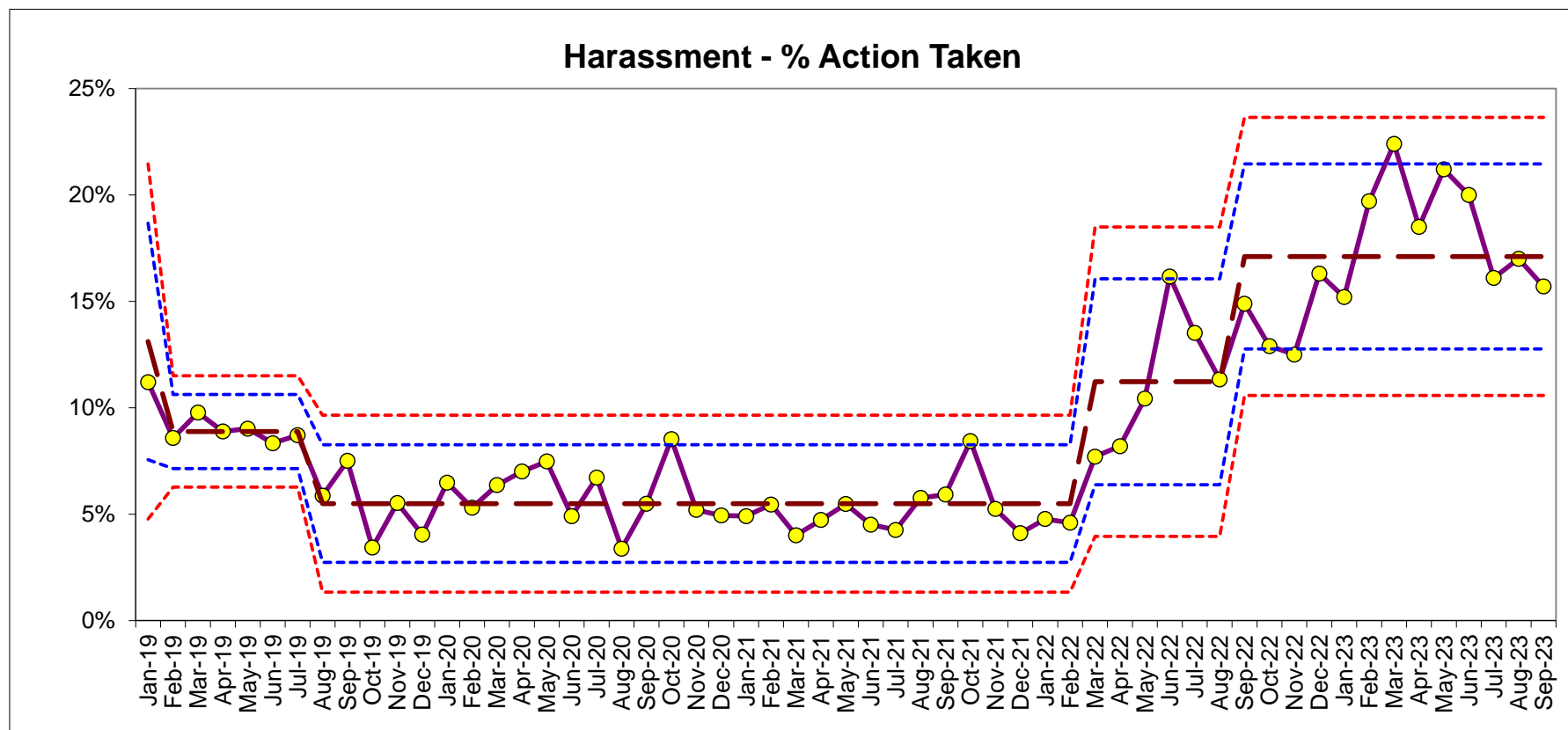


	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Stalking & Harassment) (Charges)
Stalking Offences Action Taken	Oct - Sept	14.7%	16.6%	1.9%	Apr - Sept	17.4%	18.0%	0.6%	1 out of 8 (Highest)

Harassment Offences

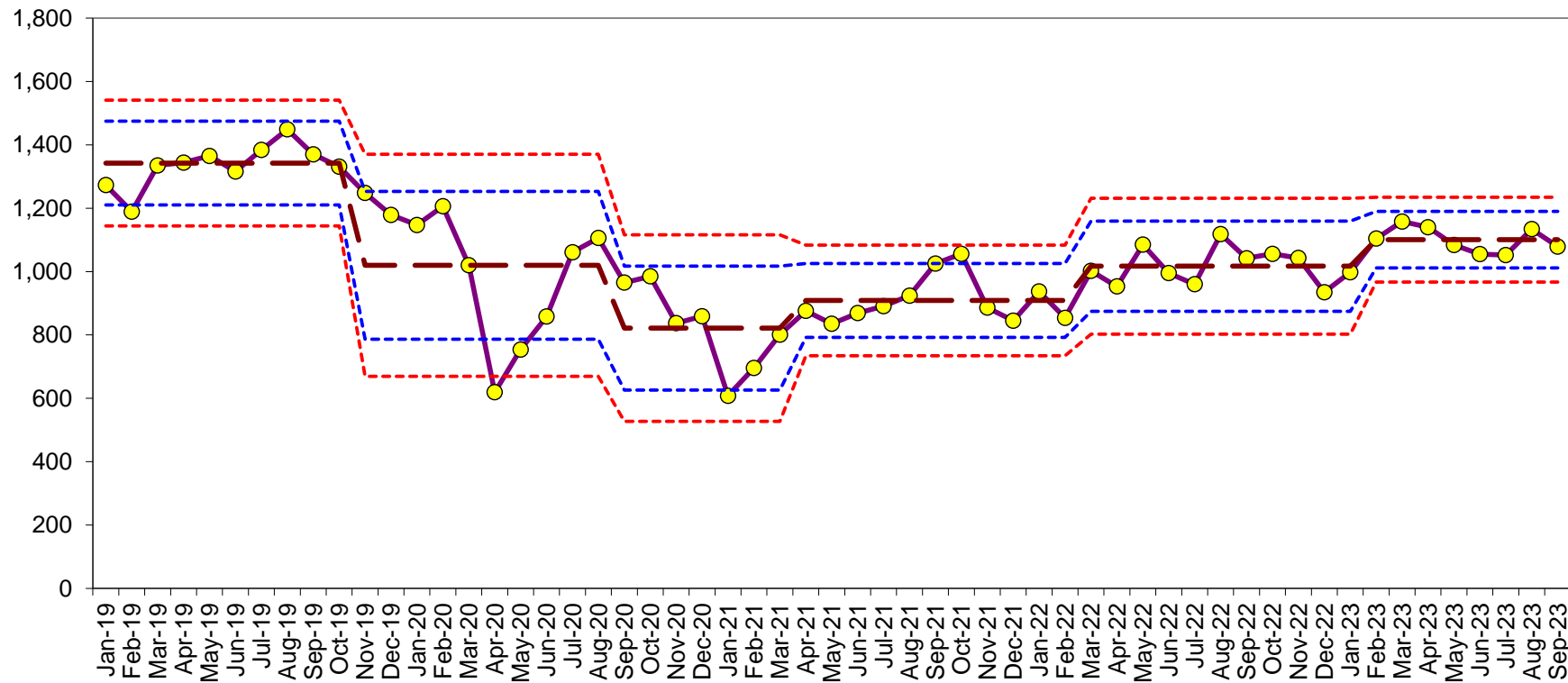


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position (Stalking & Harassment)
Total number of Harassment Offences	Oct - Sept	7,827	6,363	-18.7%	Apr - Sept	3,982	3,169	-20.4%	7 out of 8 (2nd Highest)



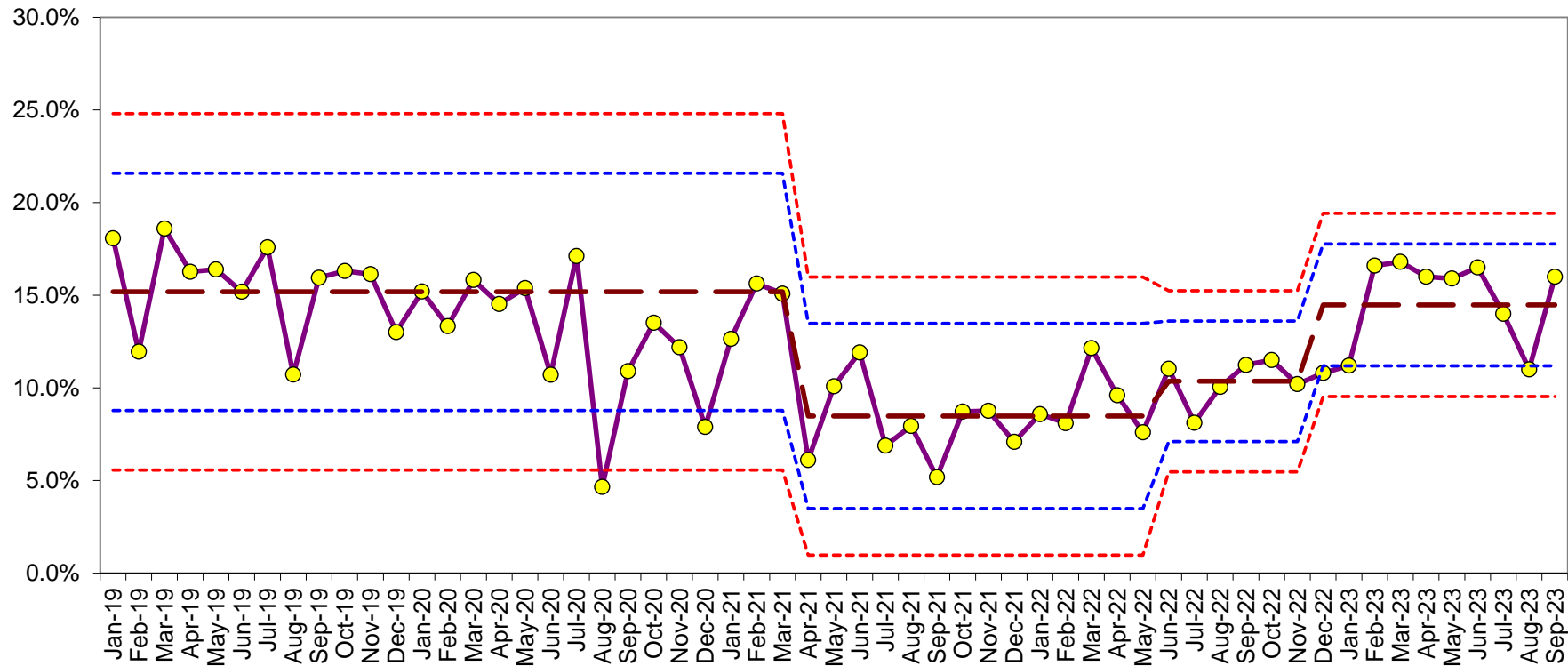
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Stalking & Harassment) (Charges)
Harassment Offences Action Taken	Oct - Sept	8.9%	16.9%	8.0%	Apr - Sept	12.5%	18.0%	5.5%	1 out of 8 (Highest)

Theft Offences



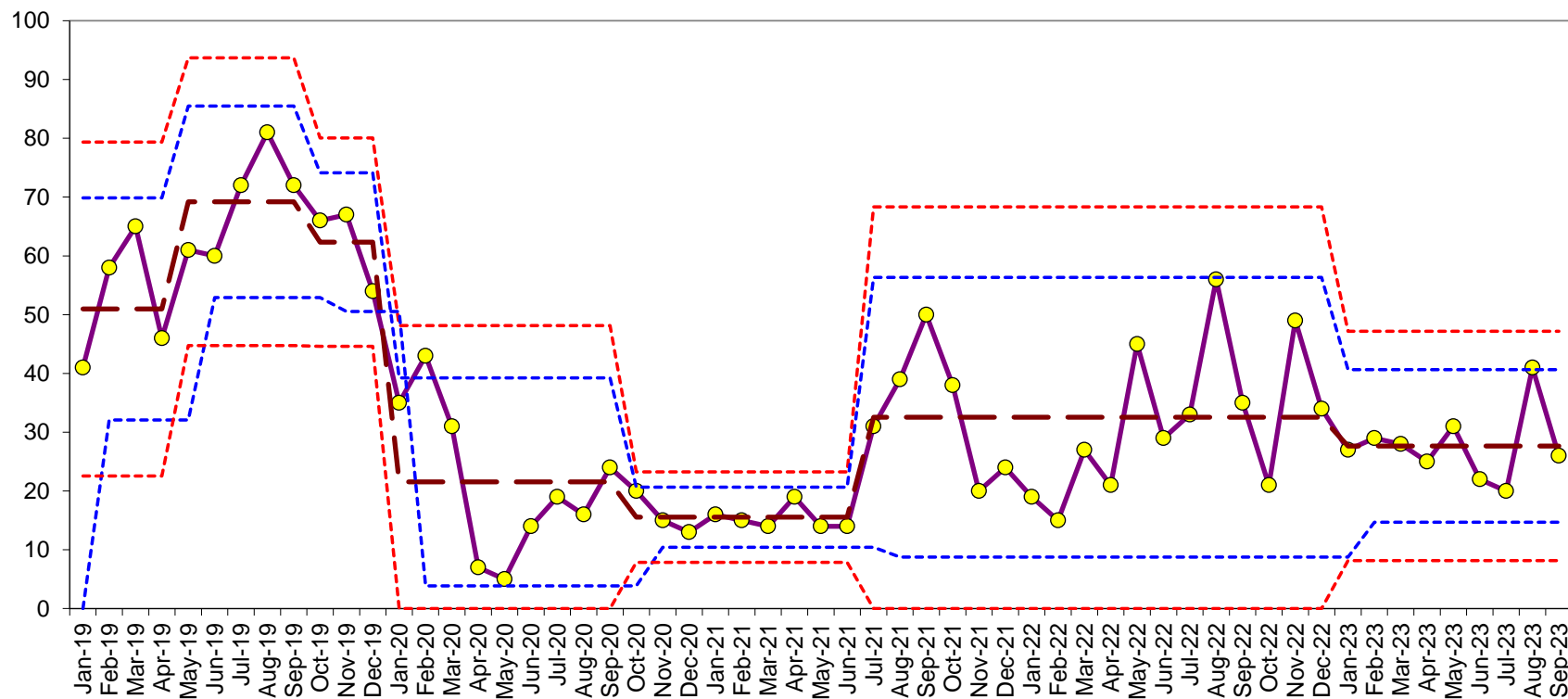
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Theft Offences	Oct - Sept	11,733	12,838	9.4%	Apr - Sept	6,153	6,544	6.0%	4 out of 8 (5th lowest)

Theft Offences - % Action Taken



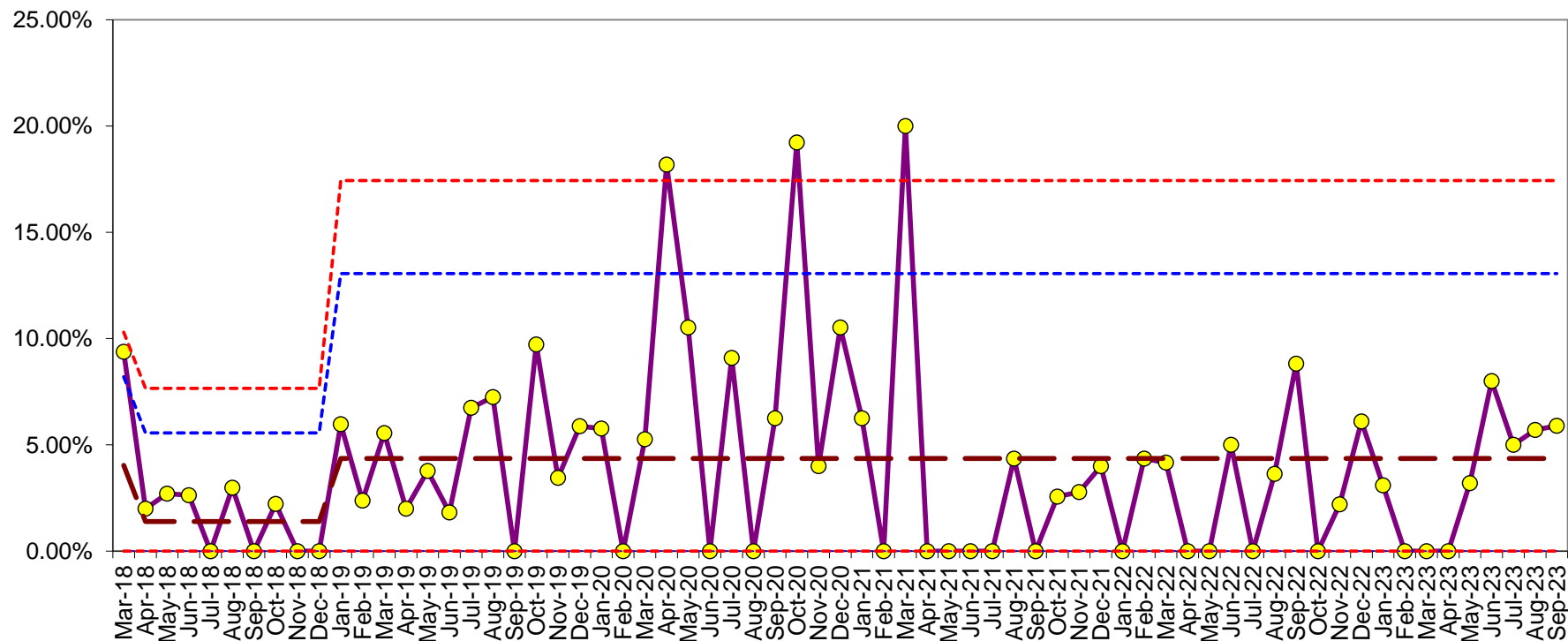
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Theft Action Taken	Oct - Sept	9.3%	14.0%	4.7%	Apr - Sept	9.6%	14.9%	5.3%	3 out of 8 (3rd Highest)

Theft from the Person Offences



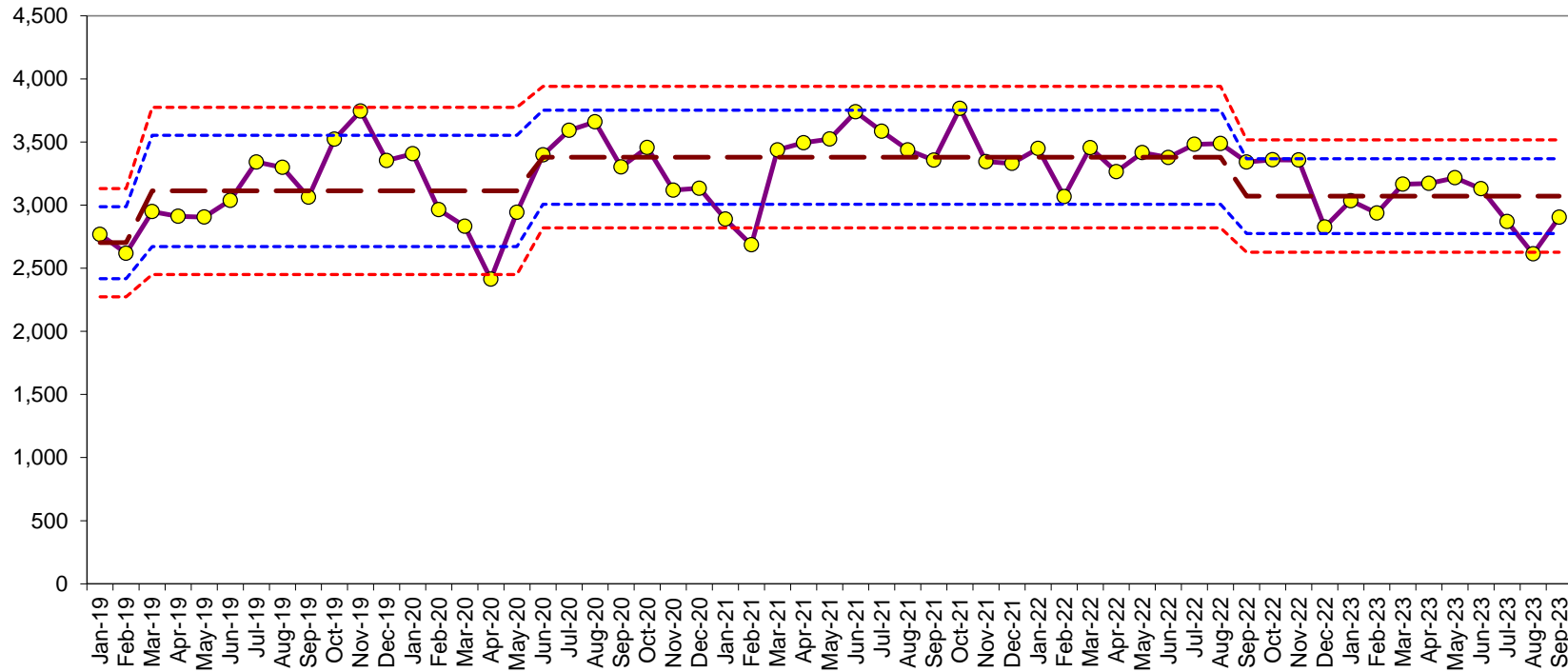
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Theft from the Person Offences	Oct - Sept	362	353	-2.5%	Apr - Sept	219	165	-24.7%	1 out of 8 (Lowest)

Theft From Person - % Action Taken



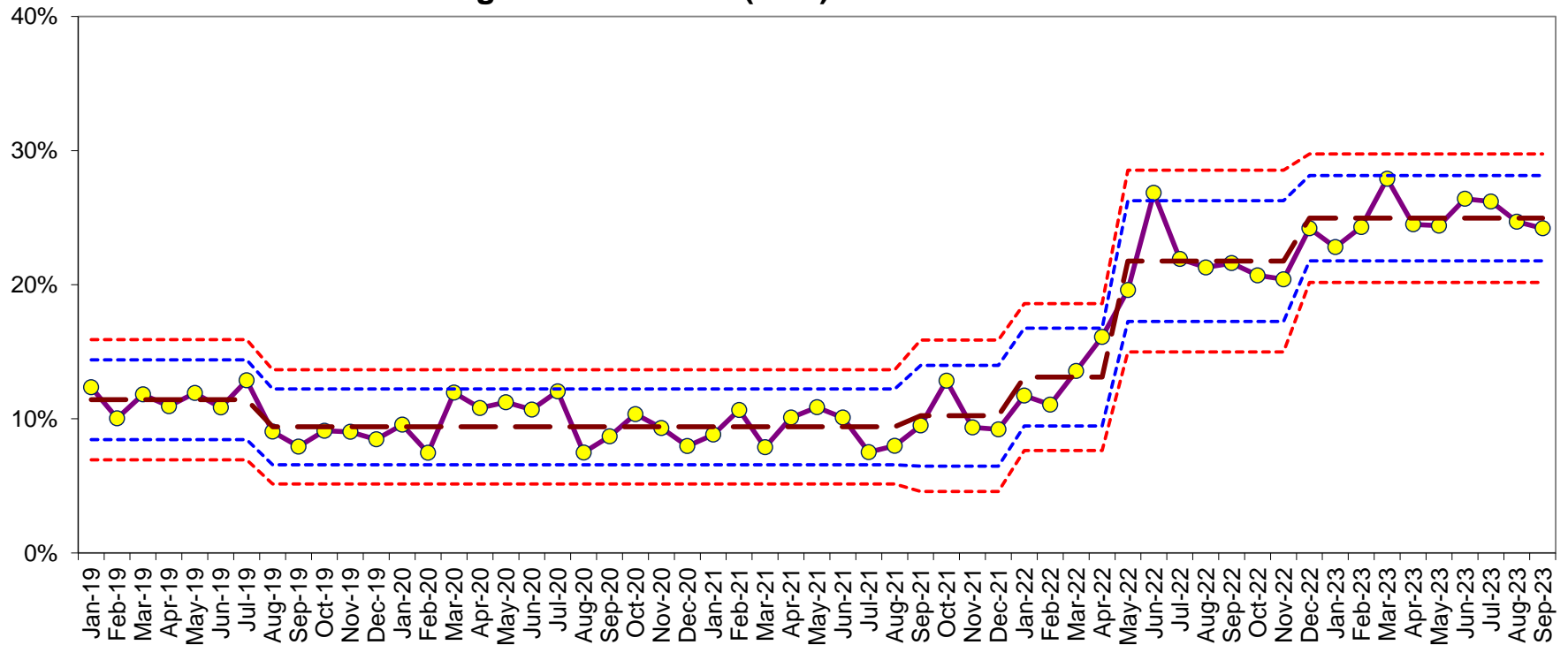
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
TFTP Action Taken	Oct - Sept	3.1%	3.4%	0.3%	Apr - Sept	3.3%	4.7%	1.4%	4 out of 8 (4th Highest)

Violence Against the Person (VAP) Offences



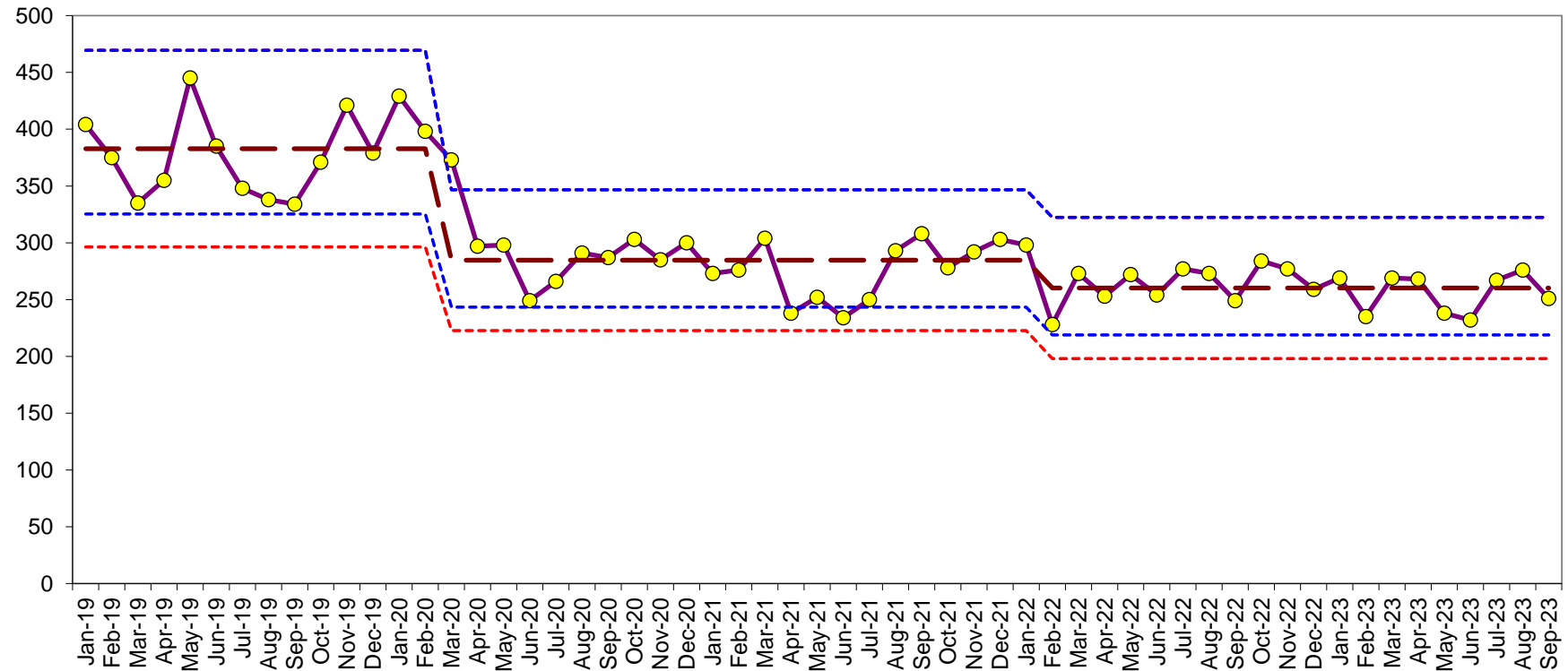
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Violence Against The Person Crimes	Oct - Sept	40,787	36,588	-11.5%	Apr - Sept	20,371	17,907	-12.1%	6 out of 8 (3rd Highest)

Violence Against the Person (VAP) Offences - % Action Taken



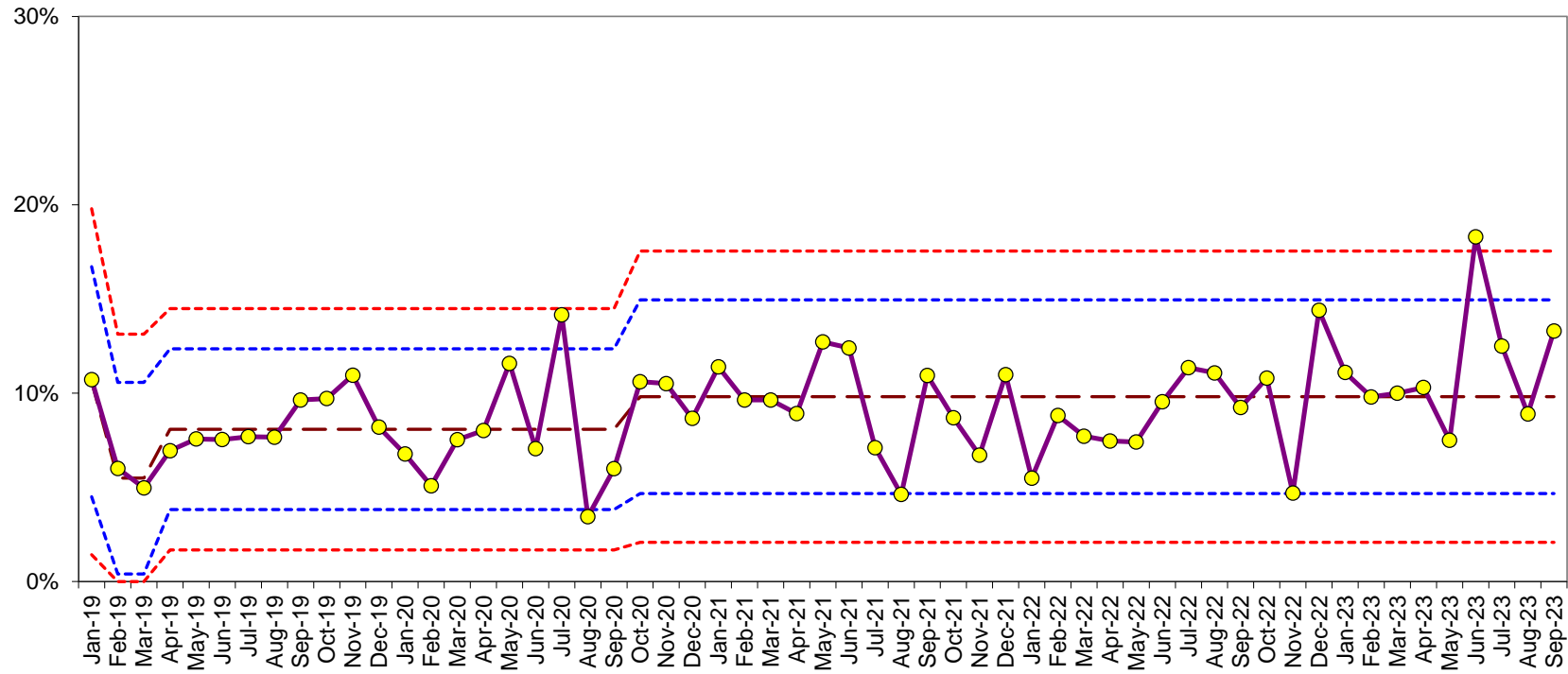
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
VAP Action Taken	Oct - Sept	15.8%	24.1%	8.3%	Apr - Sept	21.2%	25.1%	3.9%	1 out of 8 (highest)

Burglary Offences



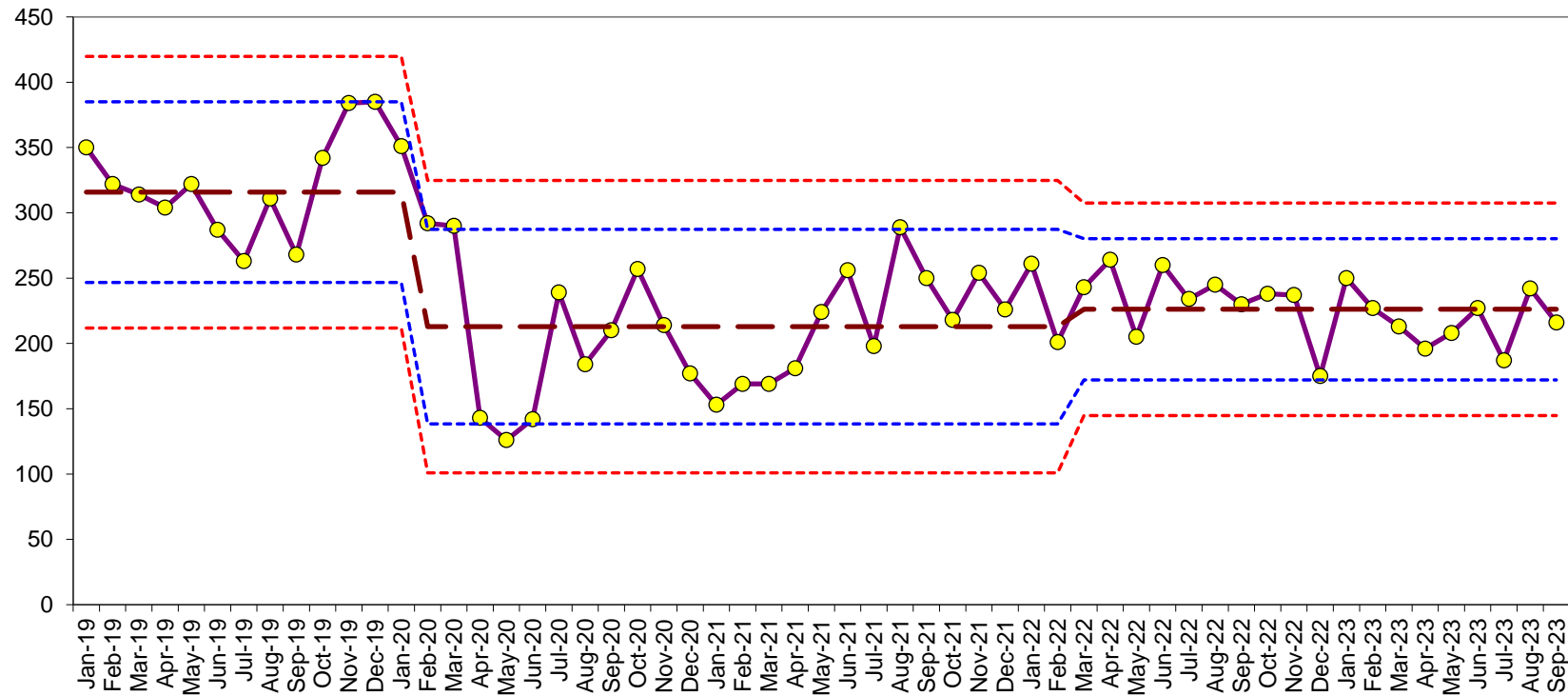
	Rolling 12 month period	Last Year	This Year	April - December	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Burglary Crimes	Oct - Sept	3,250	3,125	-3.8%	Apr - Sept	1,578	1,532	-2.9%	4 out of 8 (4th Lowest)

Burglary Offences - % Action Taken



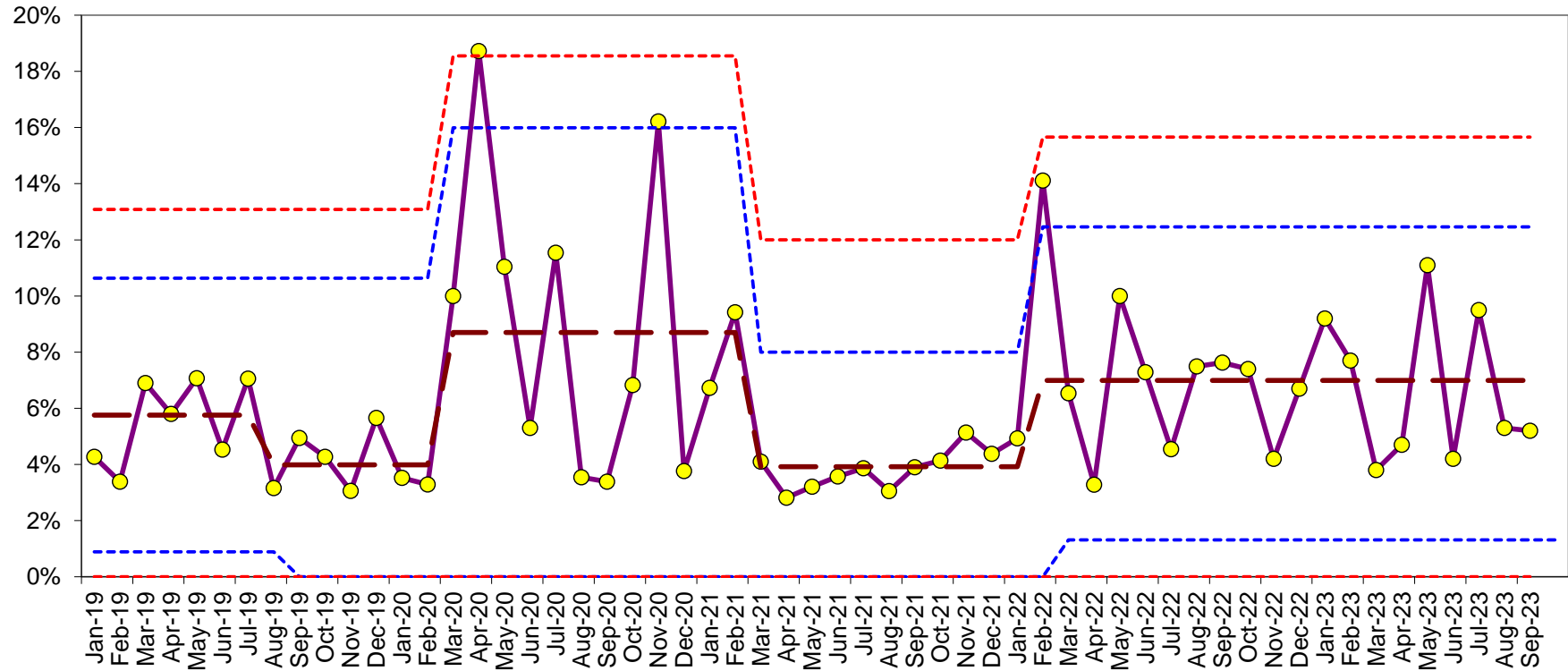
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
Burglary Offences Action Taken	Oct - Sept	8.5%	11.0%	2.5%	Apr - Sept	9.3%	11.8%	2.5%	1 out of 8 (Highest)

Vehicle Offences

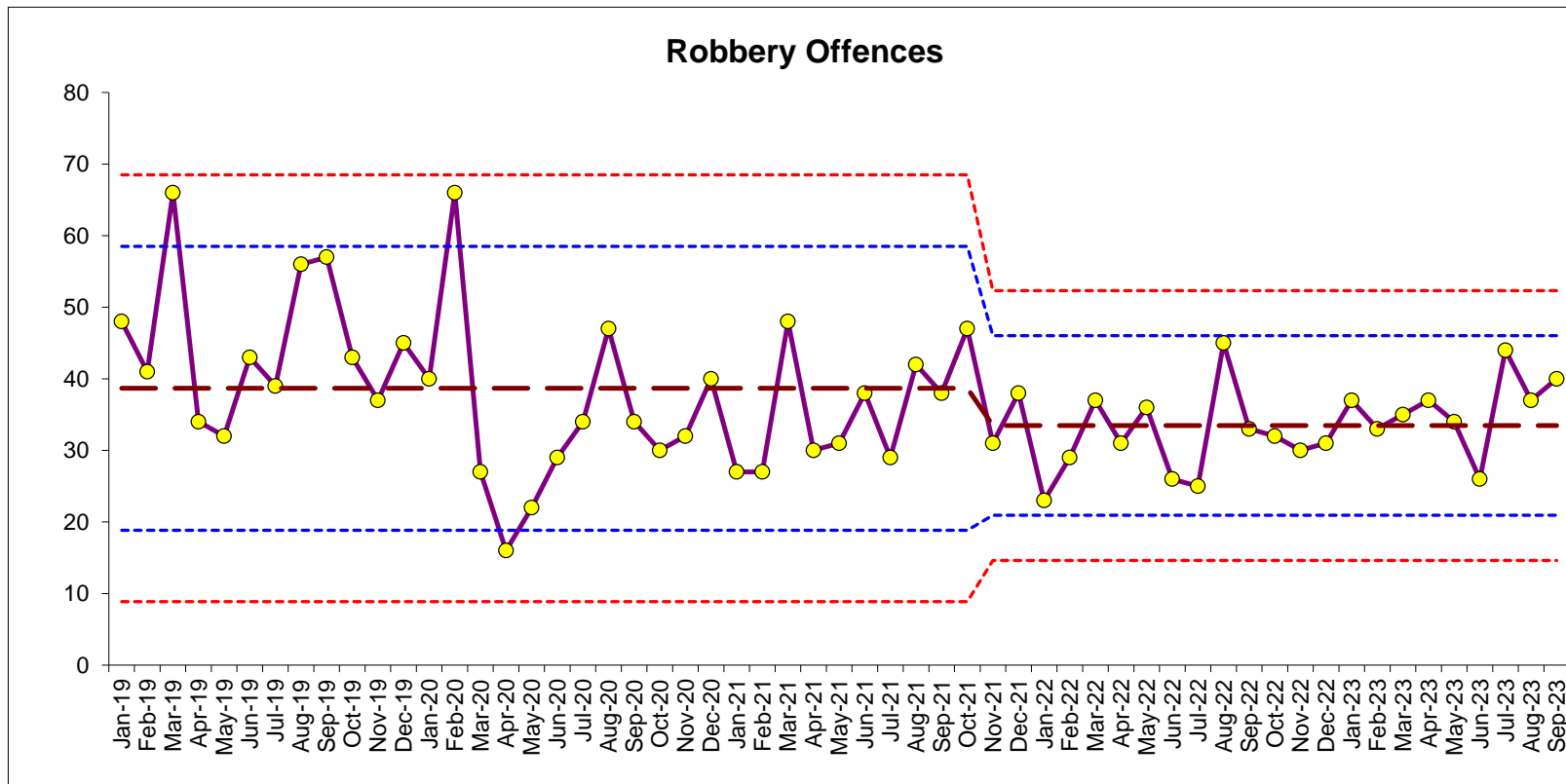


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Vehicle Offences	Oct - Sept	2,841	2,616	-7.9%	Apr - Sept	1,438	1,276	-11.3%	2 out of 8 (2nd Lowest)

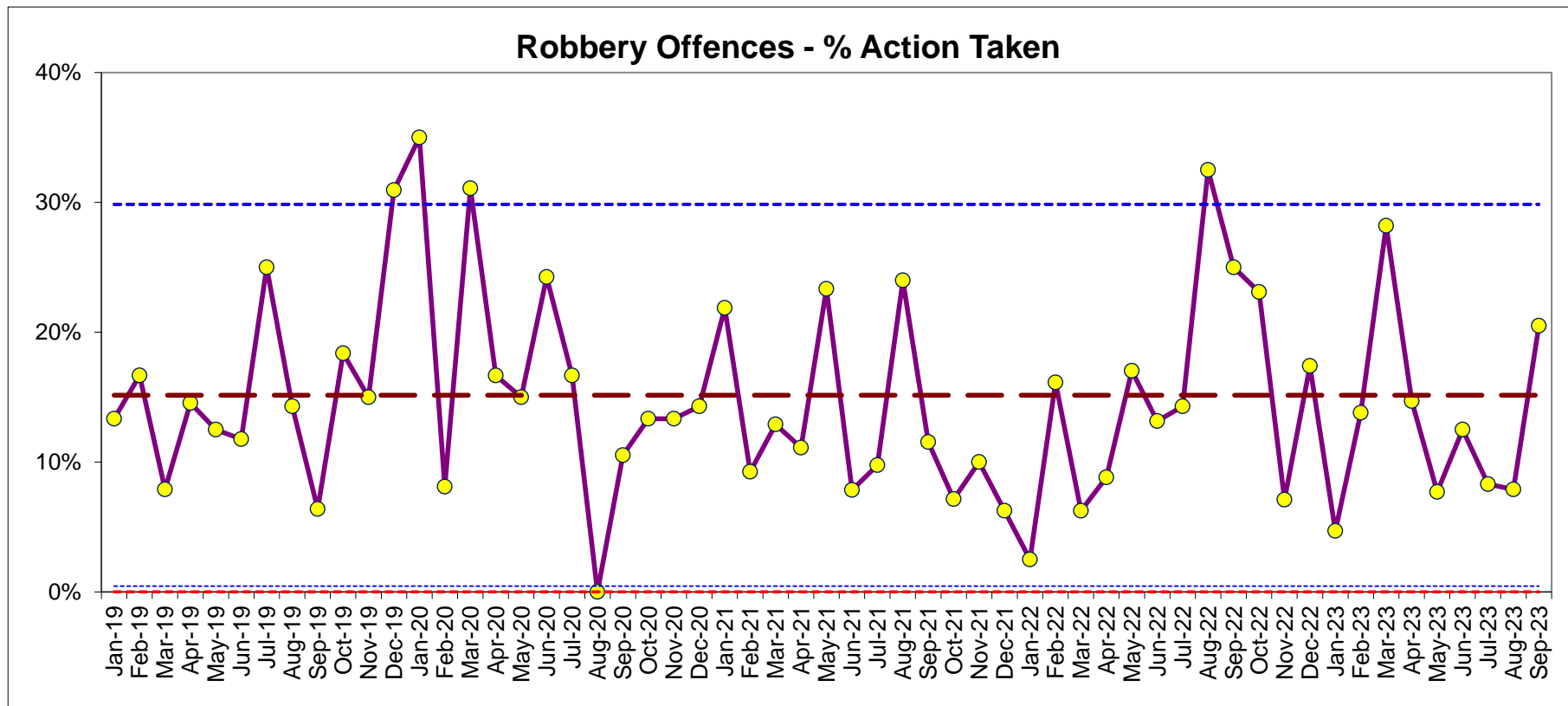
Vehicle Offences - % Action Taken



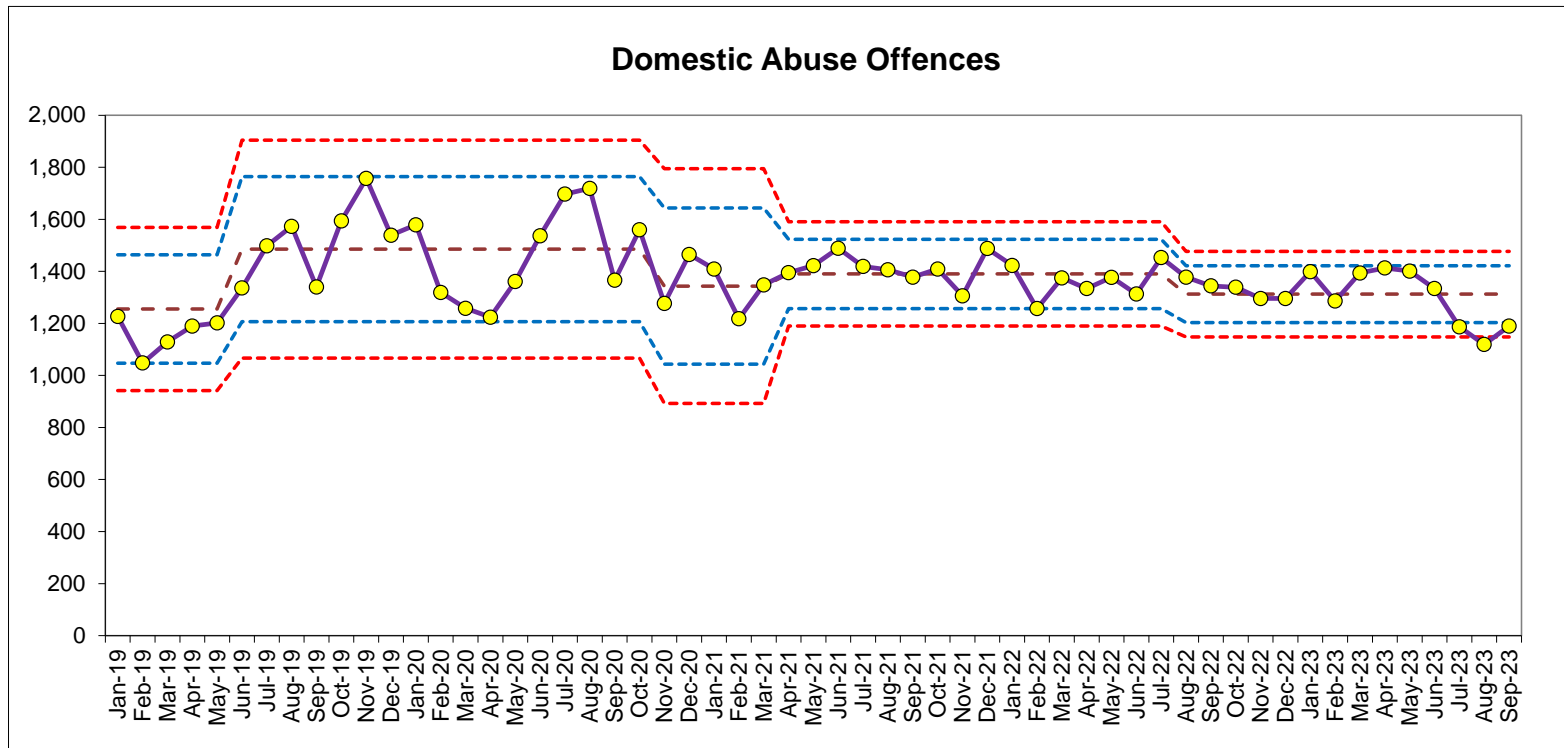
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
Vehicle Action Taken	Oct - Sept	6.5%	6.6%	0.1%	Apr - Sept	6.7%	6.6%	-0.1%	1 out of 8 (highest)



	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Robbery Offences	Oct - Sept	401	416	3.7%	Apr - Sept	196	218	11.2%	3 out of 8 (3rd Lowest)

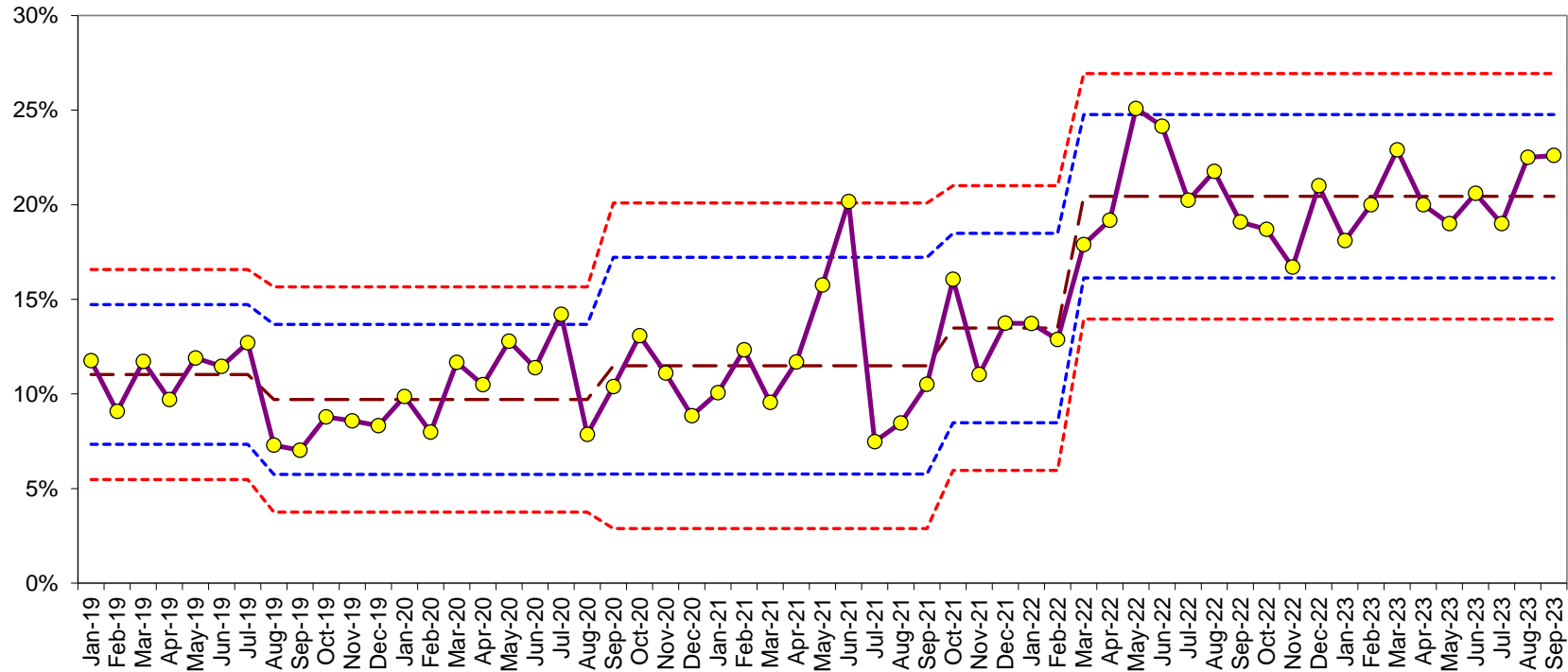


	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
Robbery Action Taken	Oct - Sept	13.7%	13.6%	-0.1%	Apr - Sept	19.0%	11.9%	-7.1%	3 out of 8 (3rd highest)



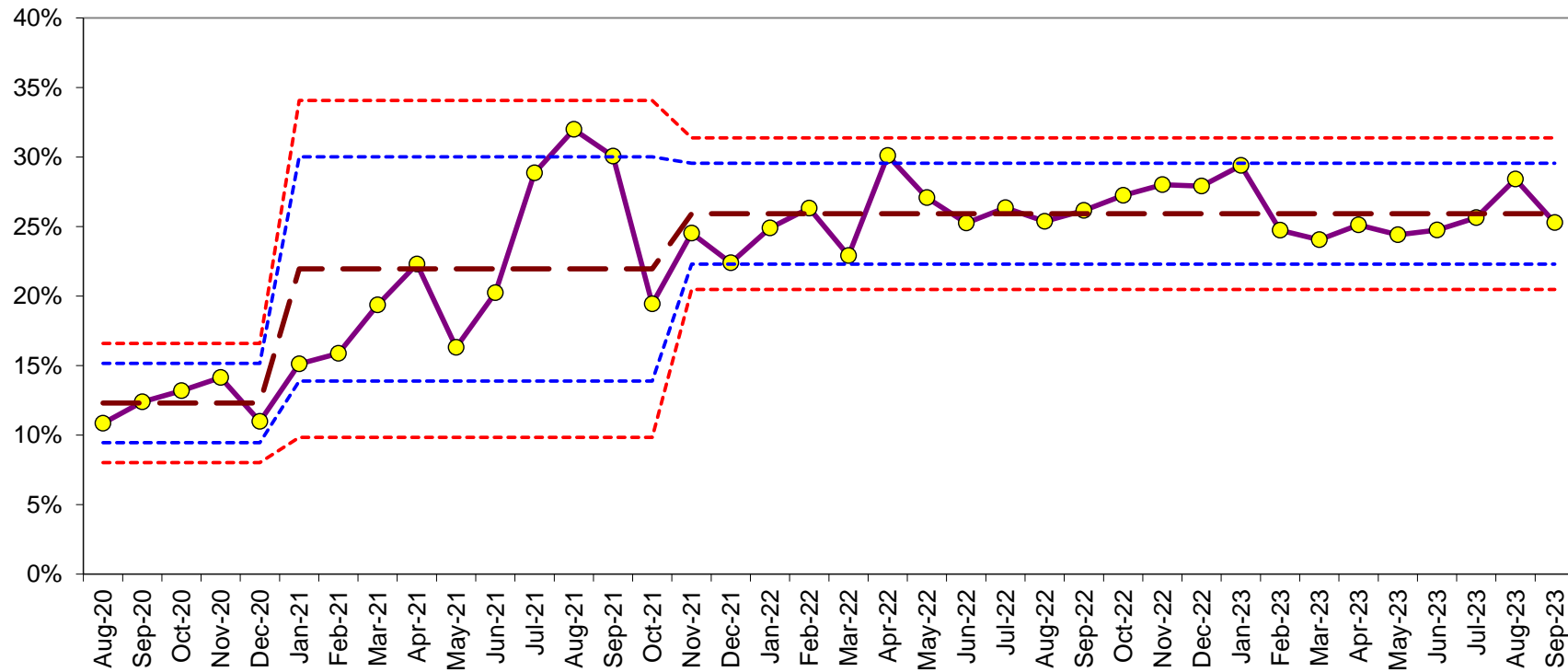
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Domestic Abuse Offences	Oct - Sept	16,457	15,654	-4.9%	Apr - Sept	8,199	7,644	-6.8%	NA

Domestic Abuse Offences - % Action Taken



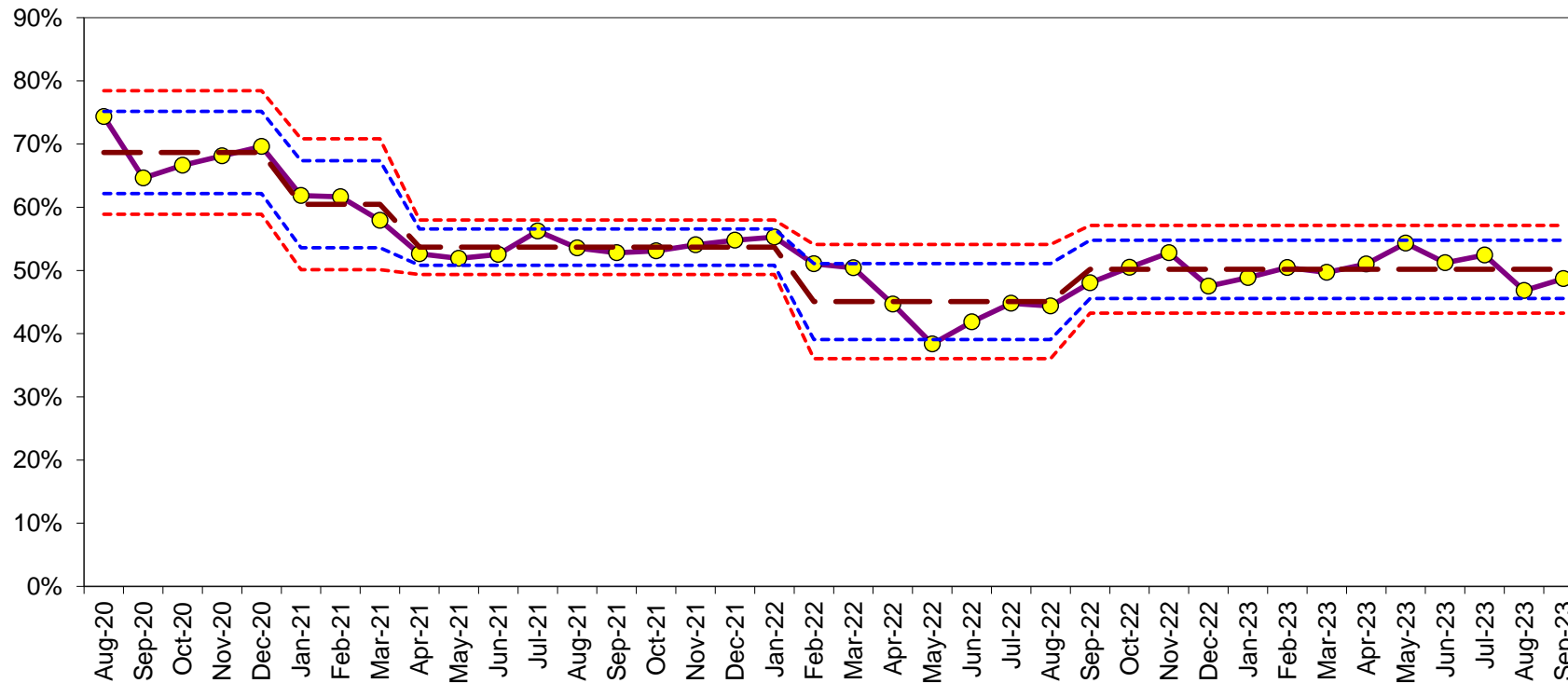
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
DA Offences Action Taken	Oct - Sept	17.2%	20.0%	2.8%	Apr - Sept	21.4%	20.6%	-0.8%	NA

Domestic Abuse - % OC15

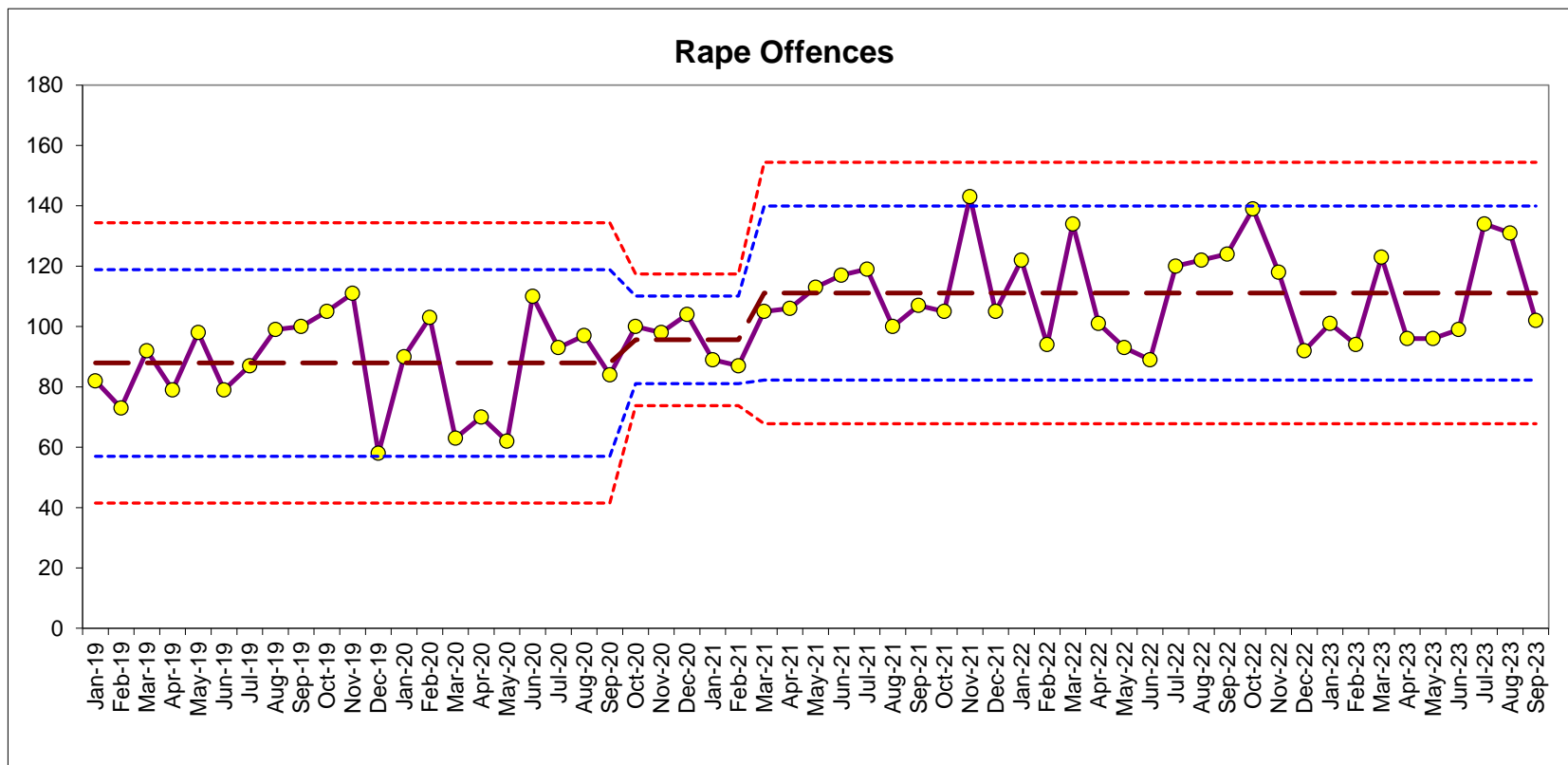


	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
DA Outcome 15	Oct - Sept	26.3%	26.3%	0.0%	Apr - Sept	28.1%	25.6%	-2.5%	NA

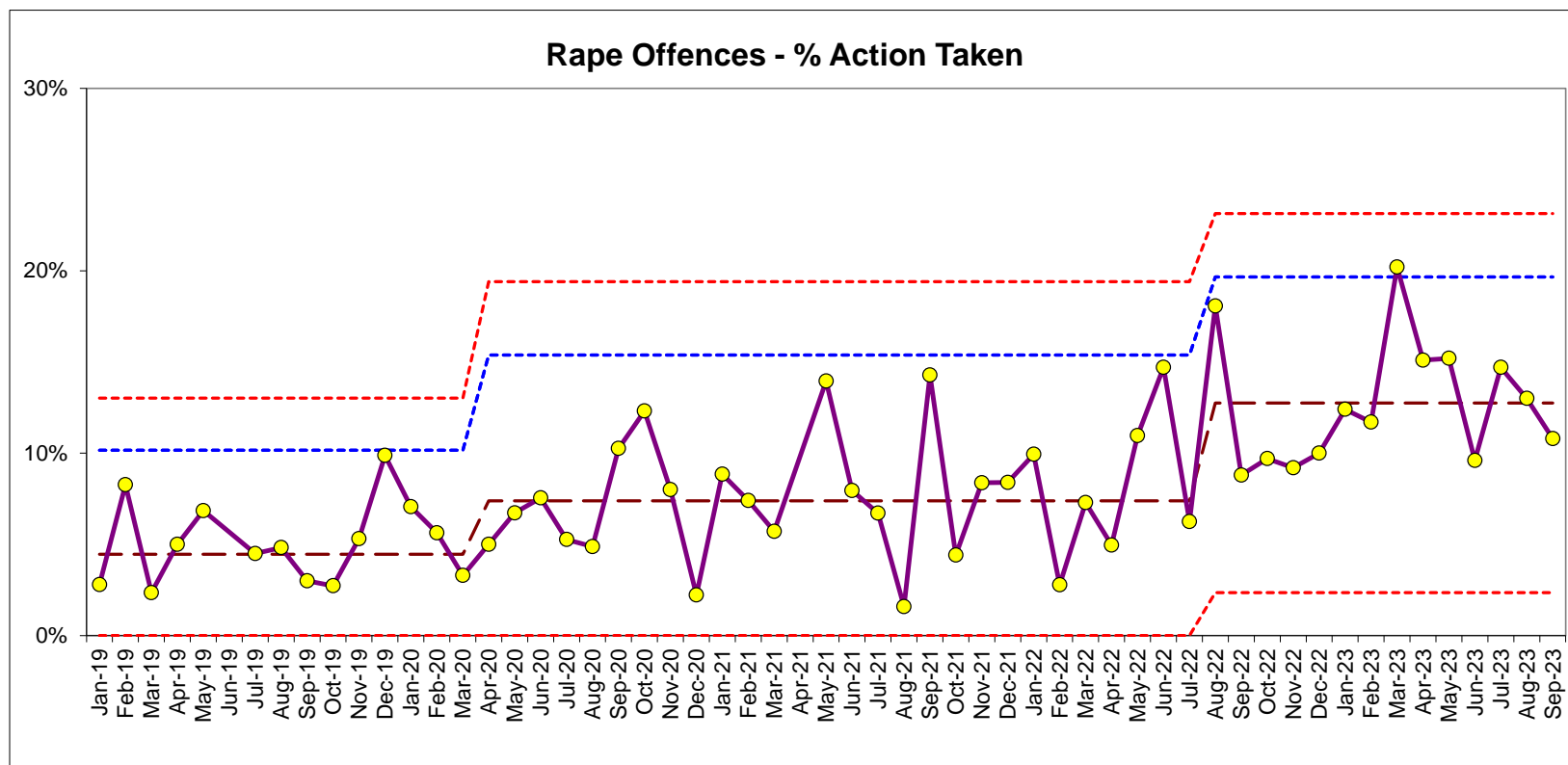
Domestic Abuse - % OC16



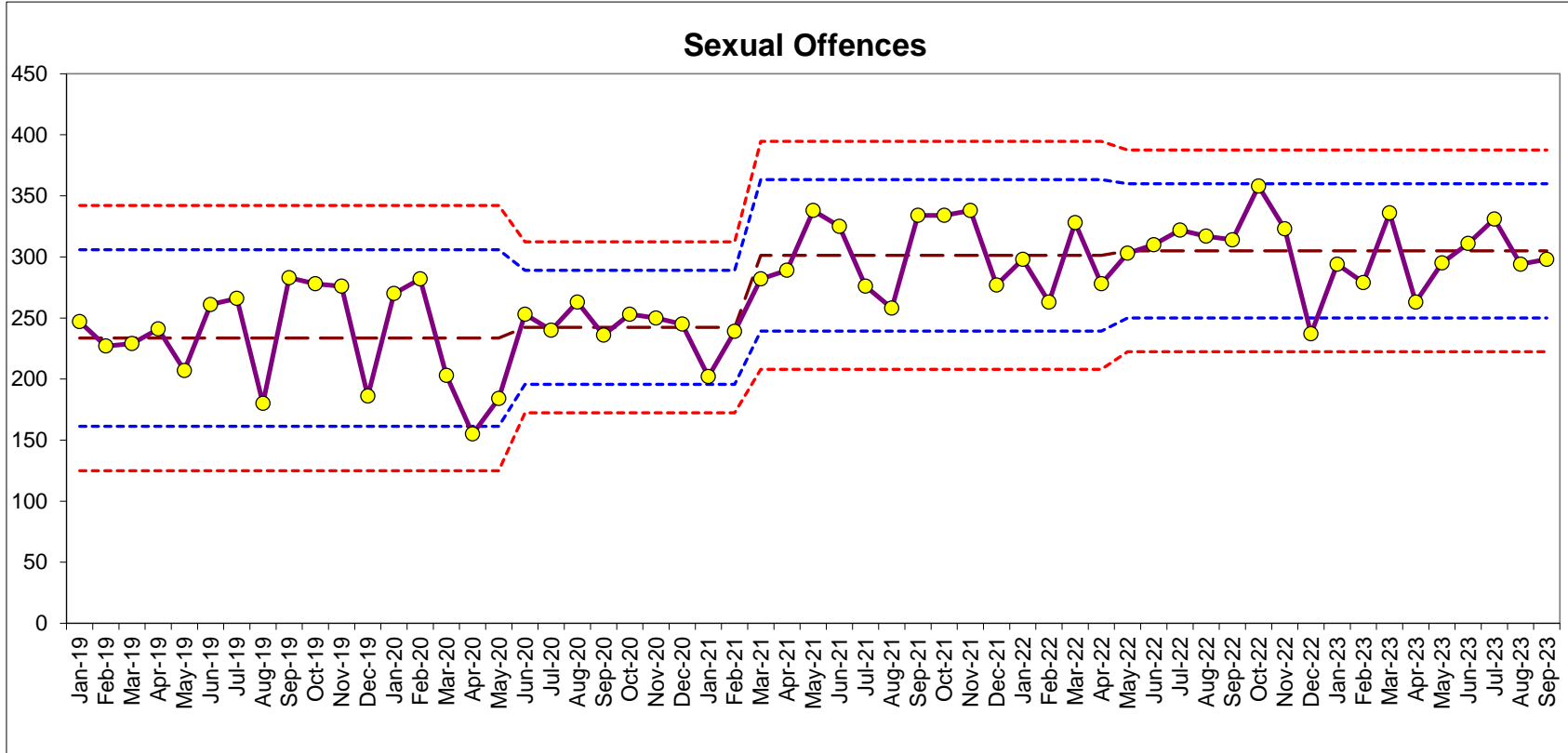
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
DA Outcome 16	Oct - Sept	51.9%	50.3%	-1.6%	Apr - Sept	46.2%	50.8%	4.6%	N/A



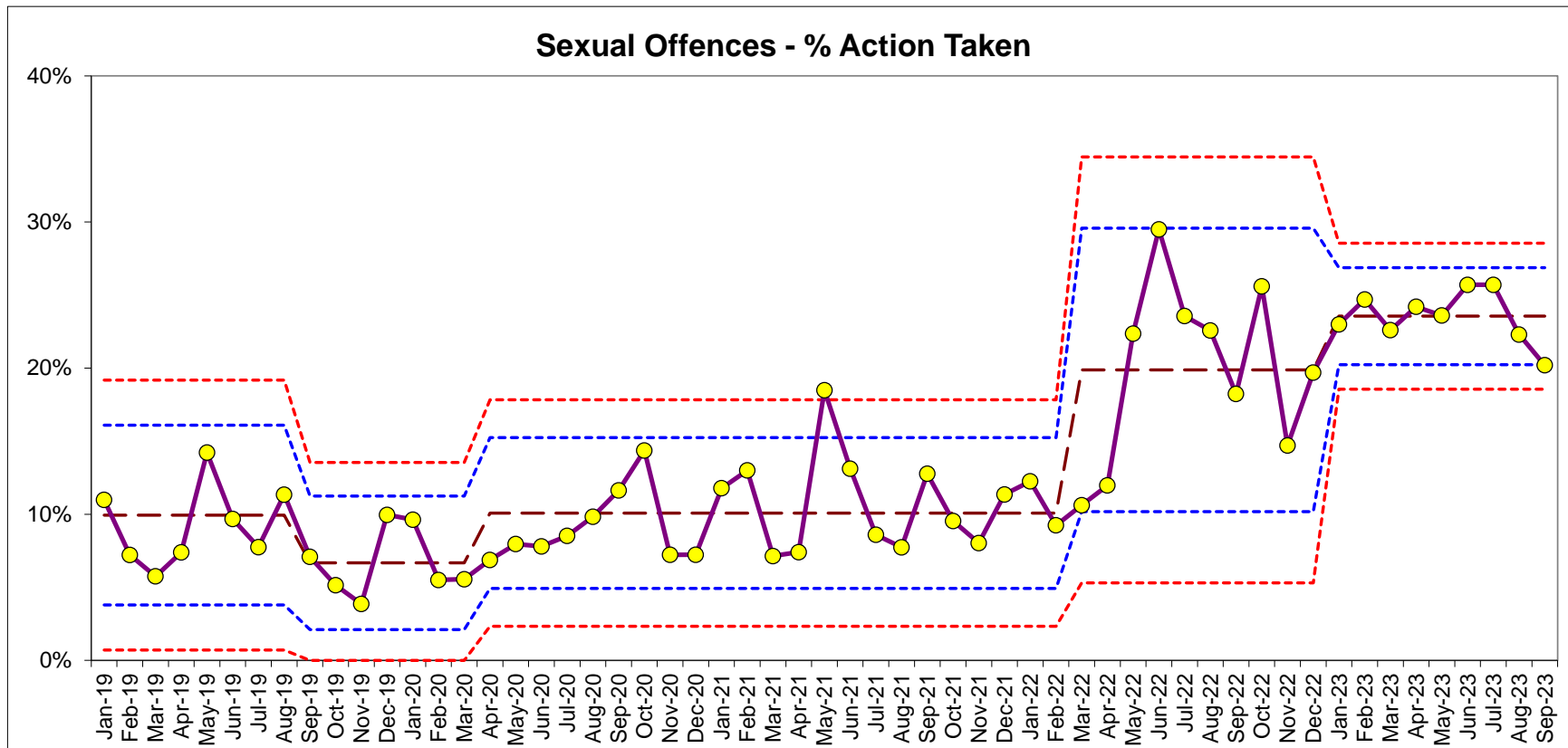
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Rape Offences	Oct - Sept	1,352	1,325	-2.0%	Apr - Sept	649	658	1.4%	7 out of 8 (2nd Highest)



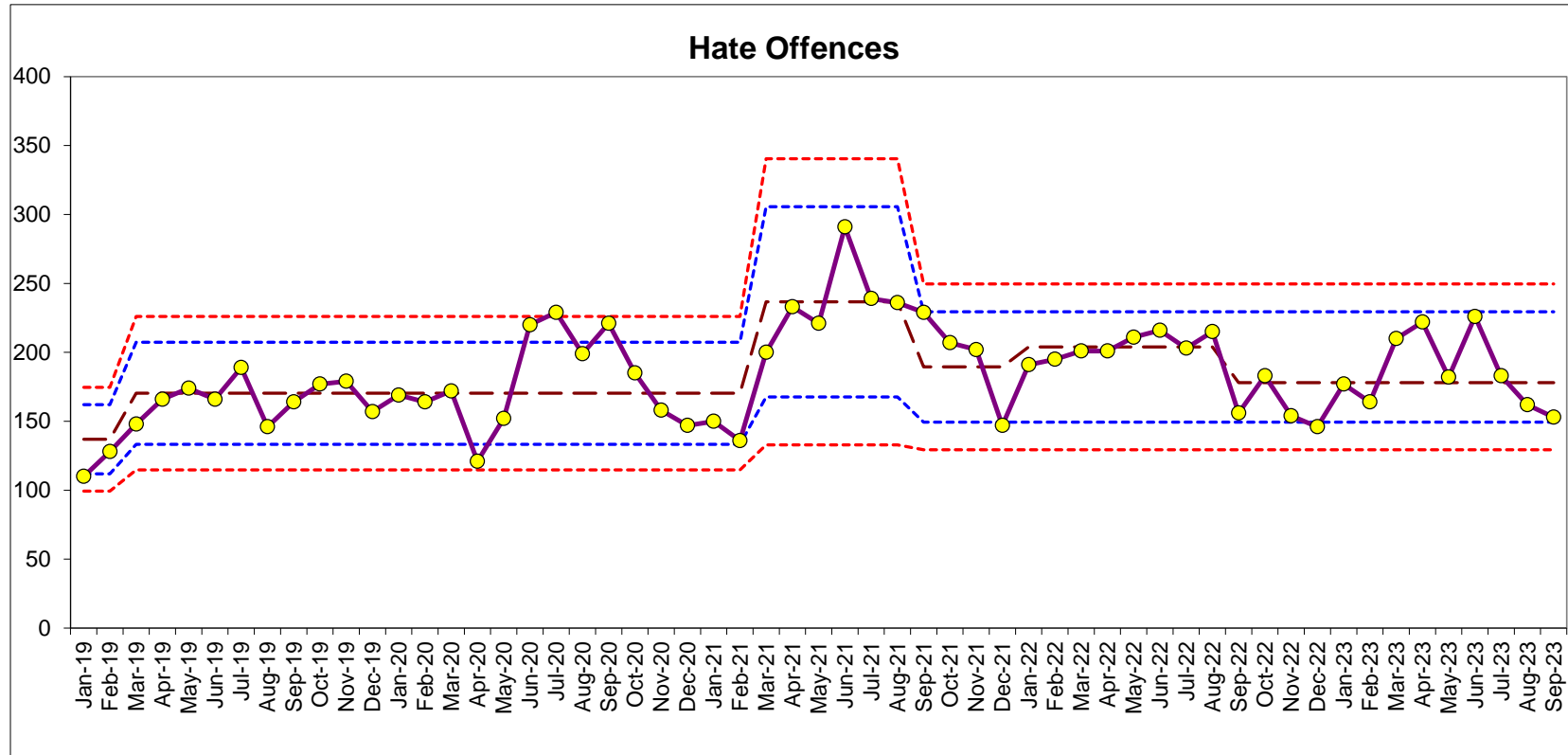
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
Rape Offences Action Taken	Oct - Sept	8.7%	12.3%	3.6%	Apr - Sept	10.1%	13.0%	2.9%	1 out of 8 (Highest)



	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Sexual Offences	Oct - Sept	3,682	3,619	-1.7%	Apr - Sept	1,844	1,792	-2.8%	7 out of 8 (2nd Highest)

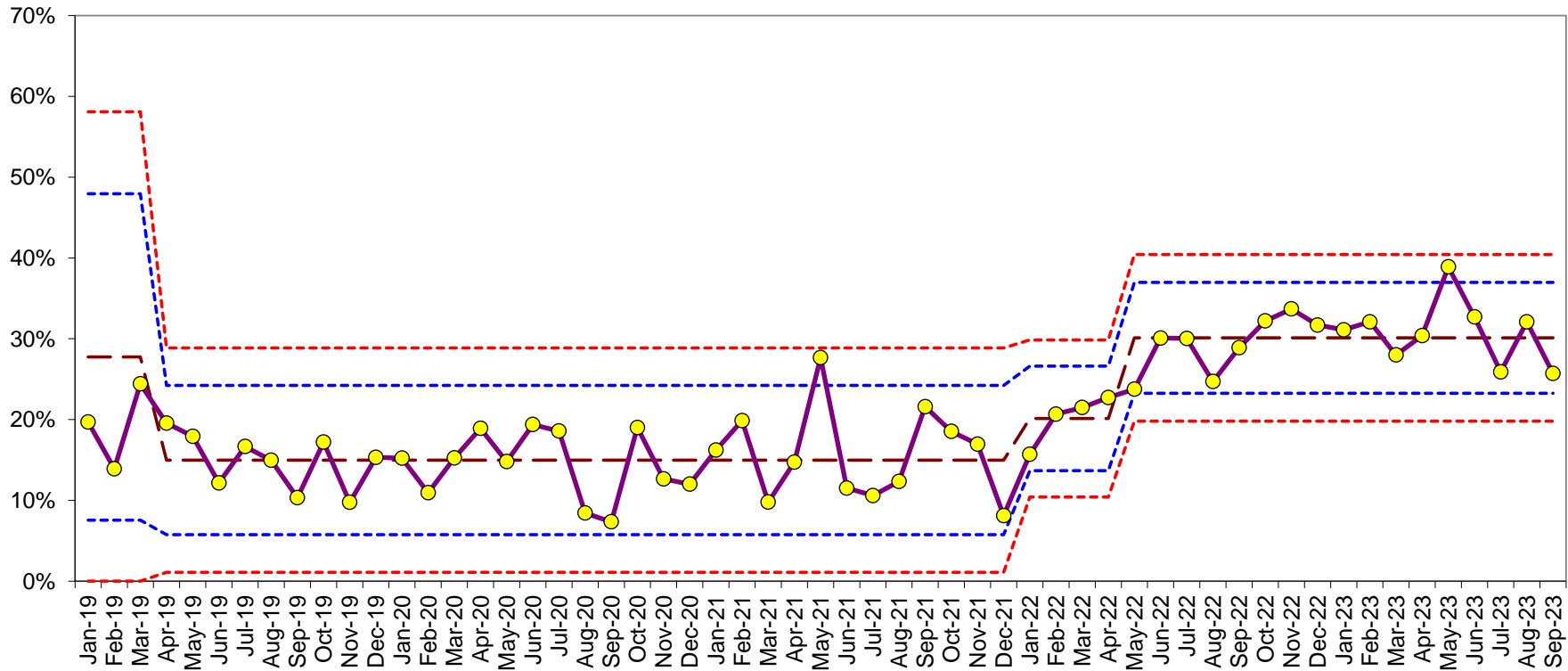


	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position (Charges)
Sexual Offences Action Taken	Oct - Sept	15.3%	22.5%	7.2%	Apr - Sept	21.3%	23.6%	2.3%	1 out of 8 (Highest)

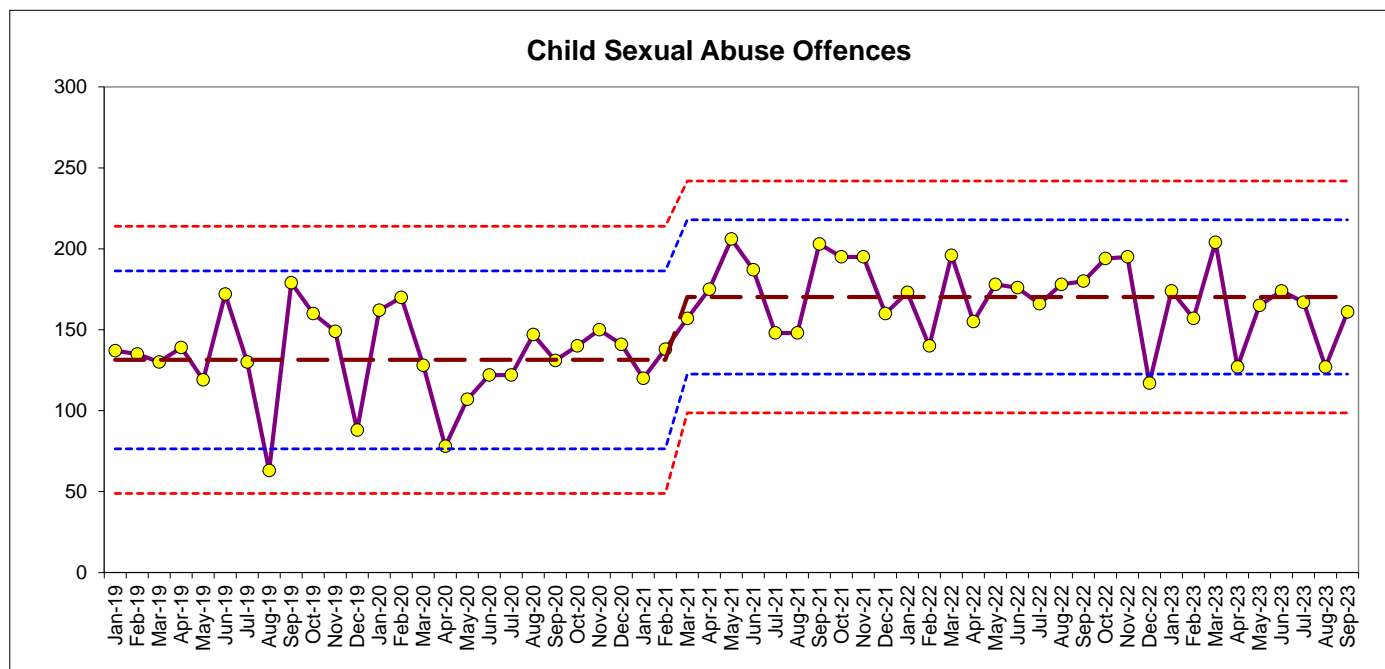


	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of Hate Offences	Oct - Sept	2,345	2,162	-7.8%	Apr - Sept	1,202	1,128	-6.2%	NA

Hate Offences - % Action Taken

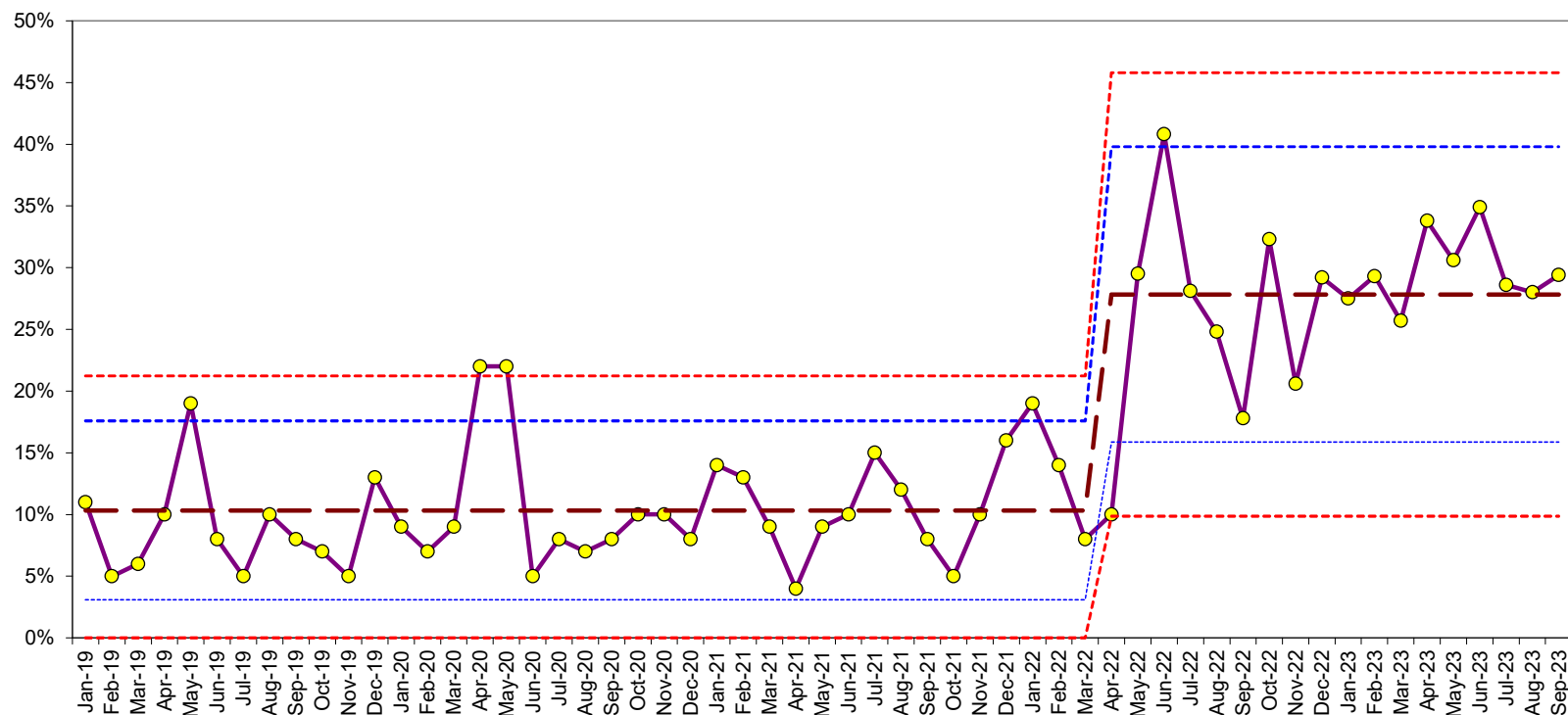


	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Hate Offences Axtion Taken	Oct - Sept	21.3%	31.2%	9.9%	Apr - Sept	26.8%	30.9%	4.1%	NA



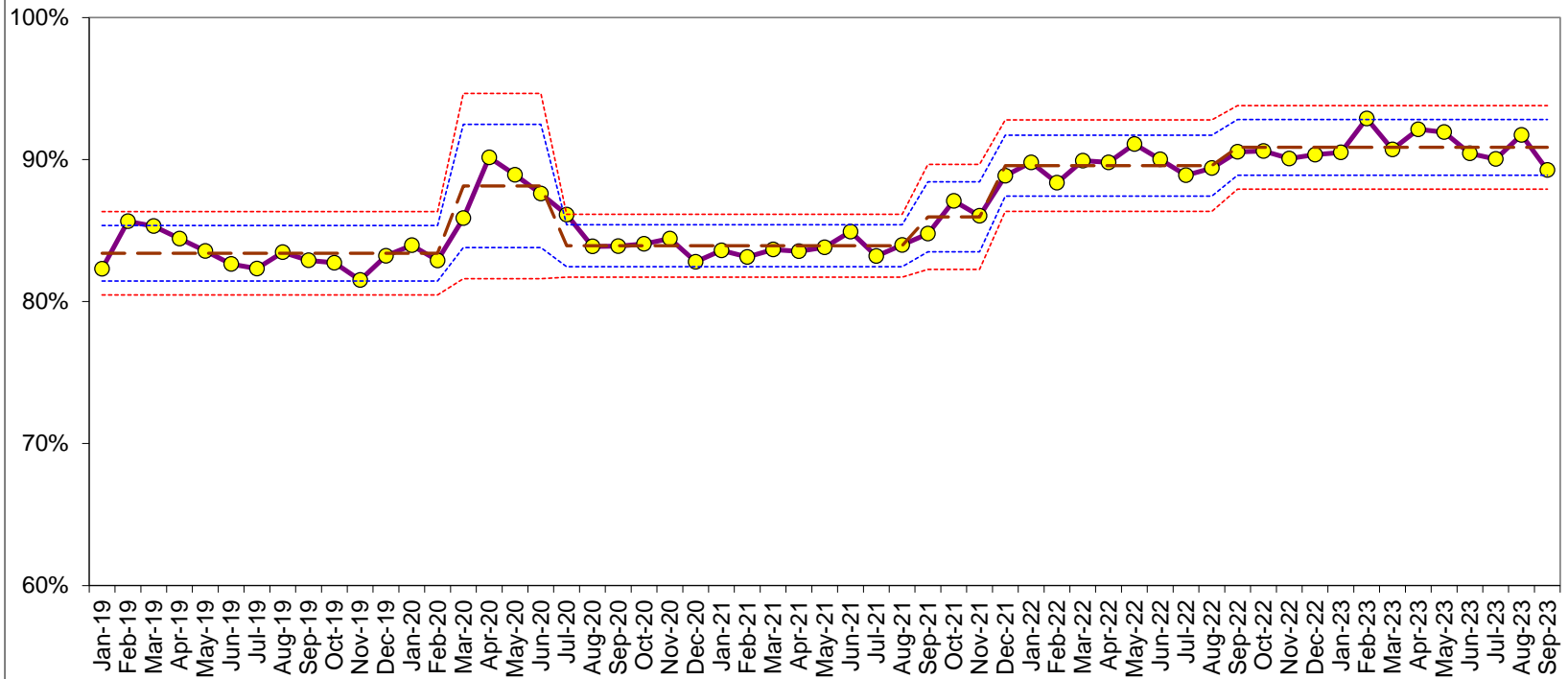
	Rolling 12 month period	Last Year	This Year	% Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	% Change This Year Compared to Last Year	MSG Position
Total number of CSA Offences	Oct - Sept	2,092	1,962	-6.2%	Apr - Sept	1,033	921	-10.8%	NA

Child Sexual Abuse (CSA) - % Action Taken



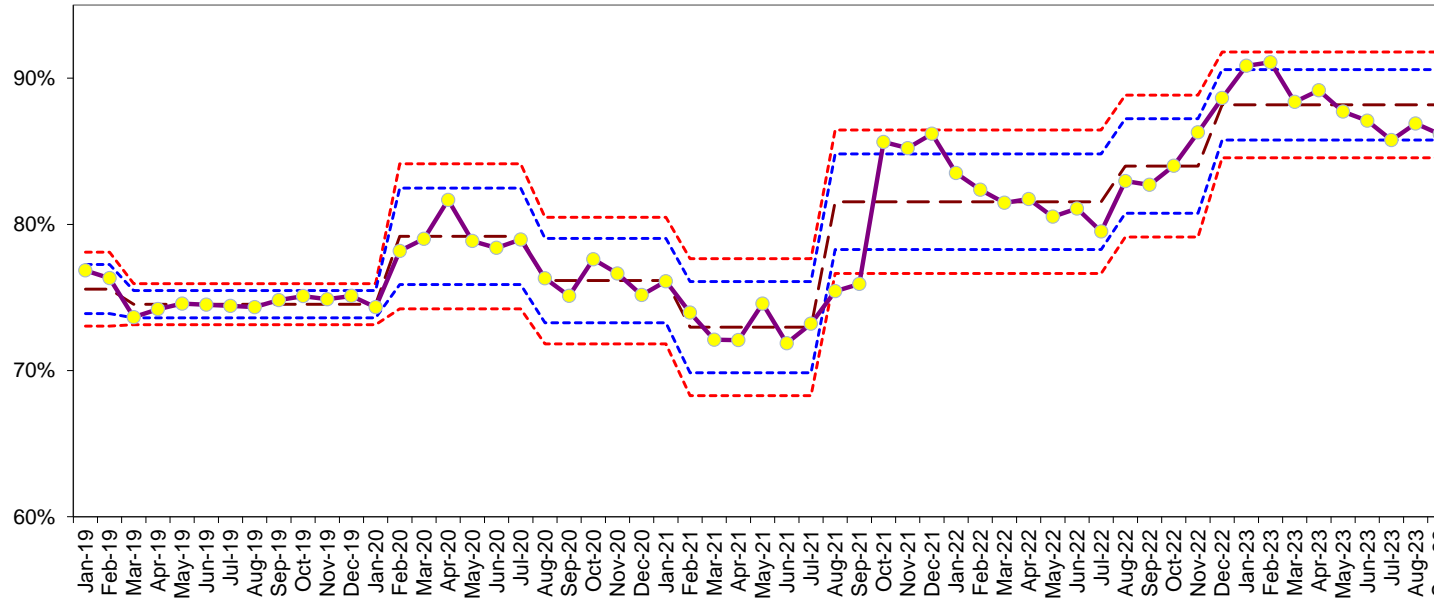
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
CSA Action Taken	Oct - Sept	18.3%	28.9%	10.6%	Apr - Sept	25.7%	30.8%	5.1%	NA

Percentage Grade 1 Incidents Attended in 15 minutes



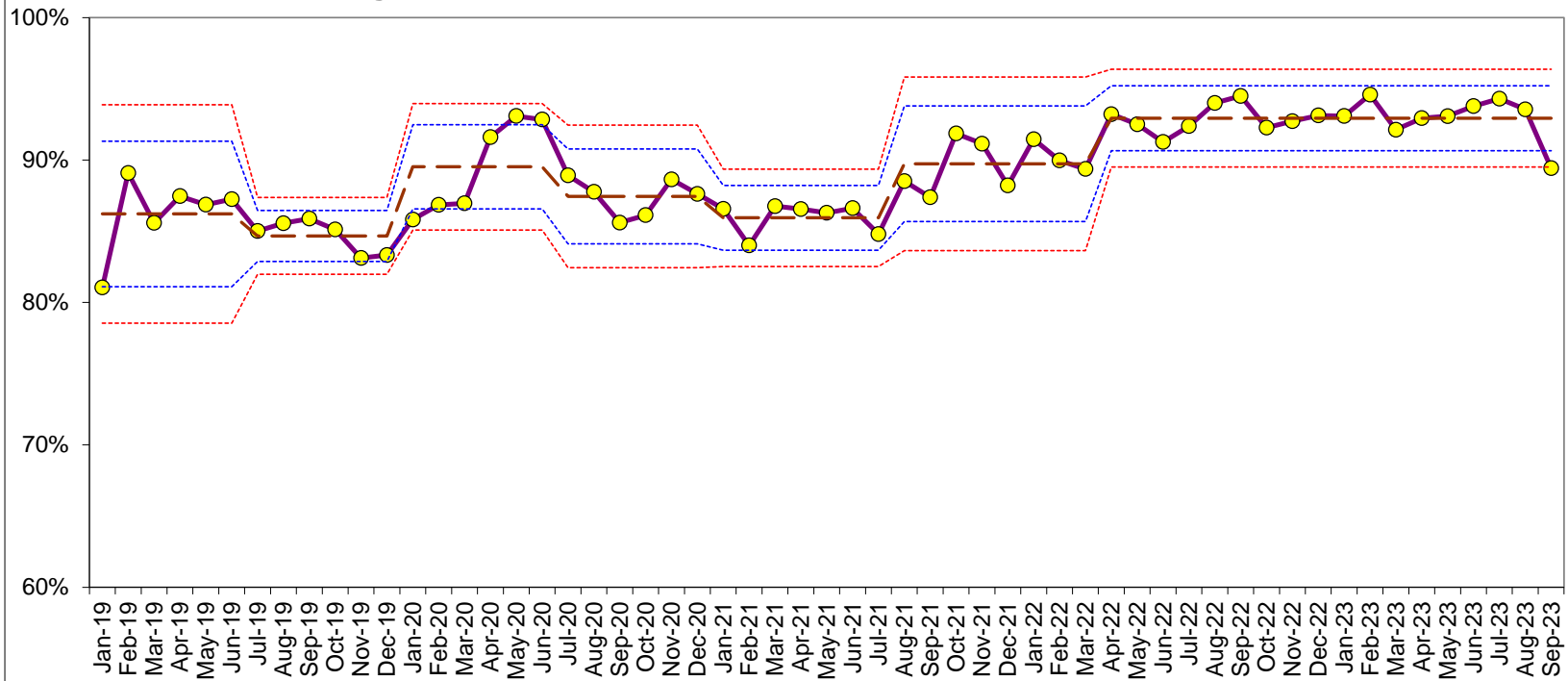
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Percentage of Grade 1 incidents attended within 15 minutes	Oct - Sept	89.1%	90.9%	1.7%	Apr - Sept	89.9%	90.9%	1.0%	NA

Percentage Grade 2 Incidents Attended in 60 minutes



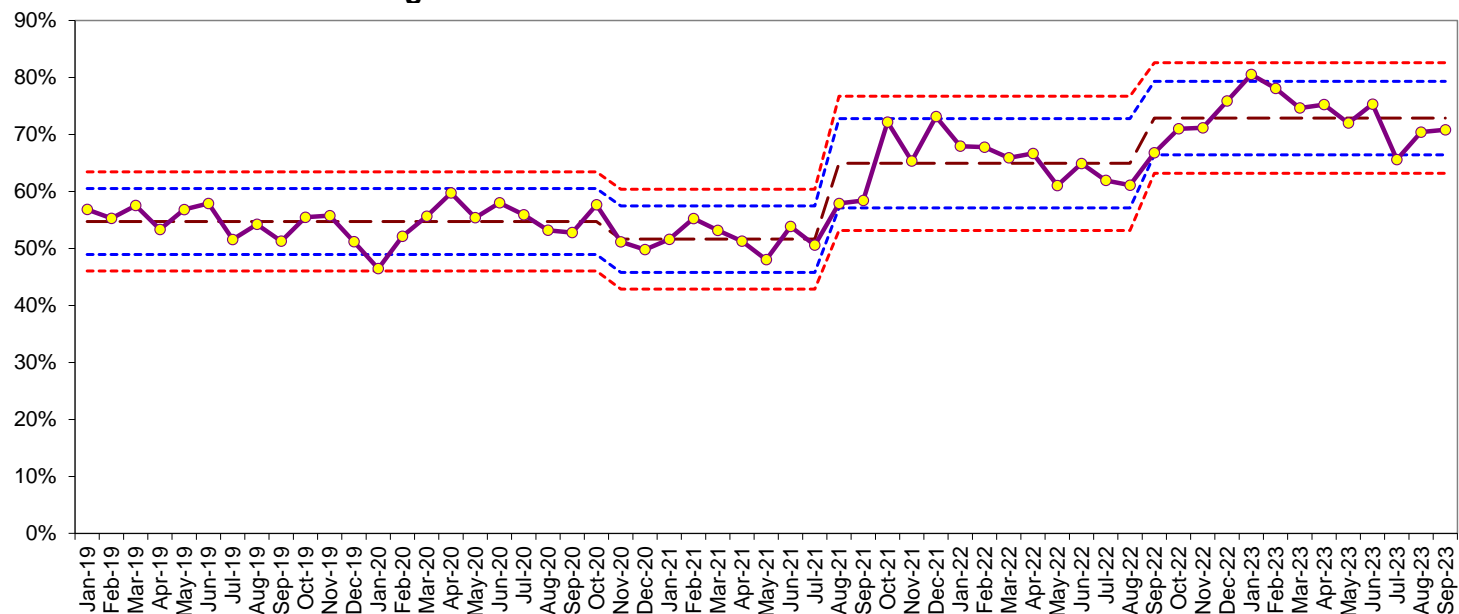
	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Percentage of Grade 2 incidents attended within 60 minutes	Oct - Sept	82.7%	87.7%	4.9%	Apr - Sept	81.4%	87.2%	5.7%	NA

Percentage Grade 1 Domestic Abuse Incidents Attended in 15 minutes

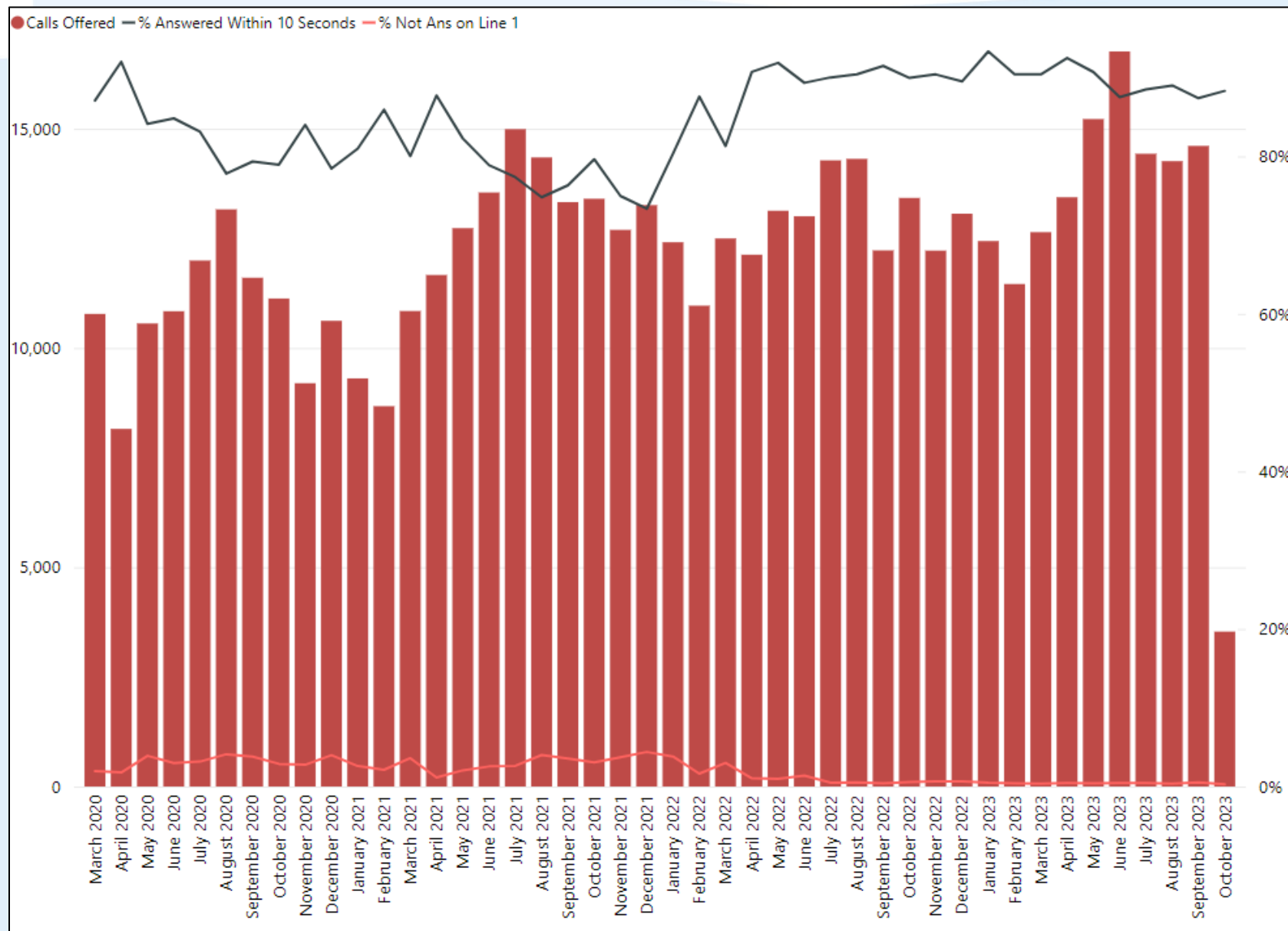


	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Percentage of Grade 1 DA incidents attended within 15 minutes	Oct - Sept	91.8%	92.9%	1.1%	Apr - Sept	93.1%	92.8%	-0.3%	NA

Percentage Grade 2 Domestic Abuse Incidents Attended in 60



	Rolling 12 month period	Last Year	This Year	PP Change This Year Compared to Last Year	Year to Date period	Last Year	This Year	PP Change This Year Compared to Last Year	MSG Position
Percentage of Grade 2 DA incidents attended	Oct - Sept	66.1%	73.4%	7.3%	Apr - Sept	63.6%	71.6%	8.0%	NA



2021

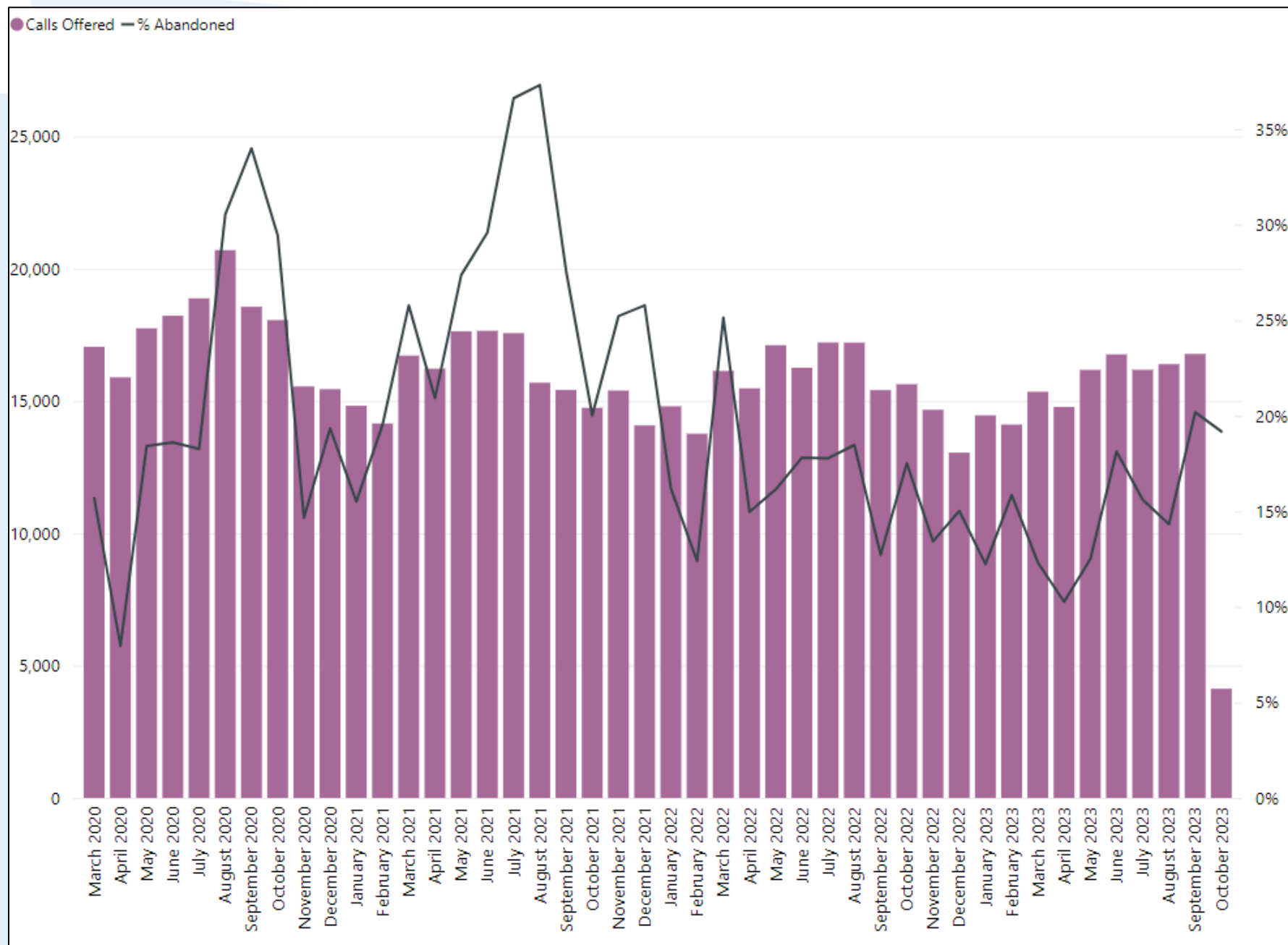
148,788 Calls – 79% in 10 sec

2022

153,666 Calls – 88.6% in 10 sec

2023 (to end Sept)

125,263 Calls – 89.8% in 10 sec



2021
190,122 Calls – 26.2%
abnd

2022
186,772 Calls – 16.6%
abnd

2023 (to end Sept)
141,021 Calls – 14.7%
abnd

PUBLIC SCRUTINY BOARD

September 2023

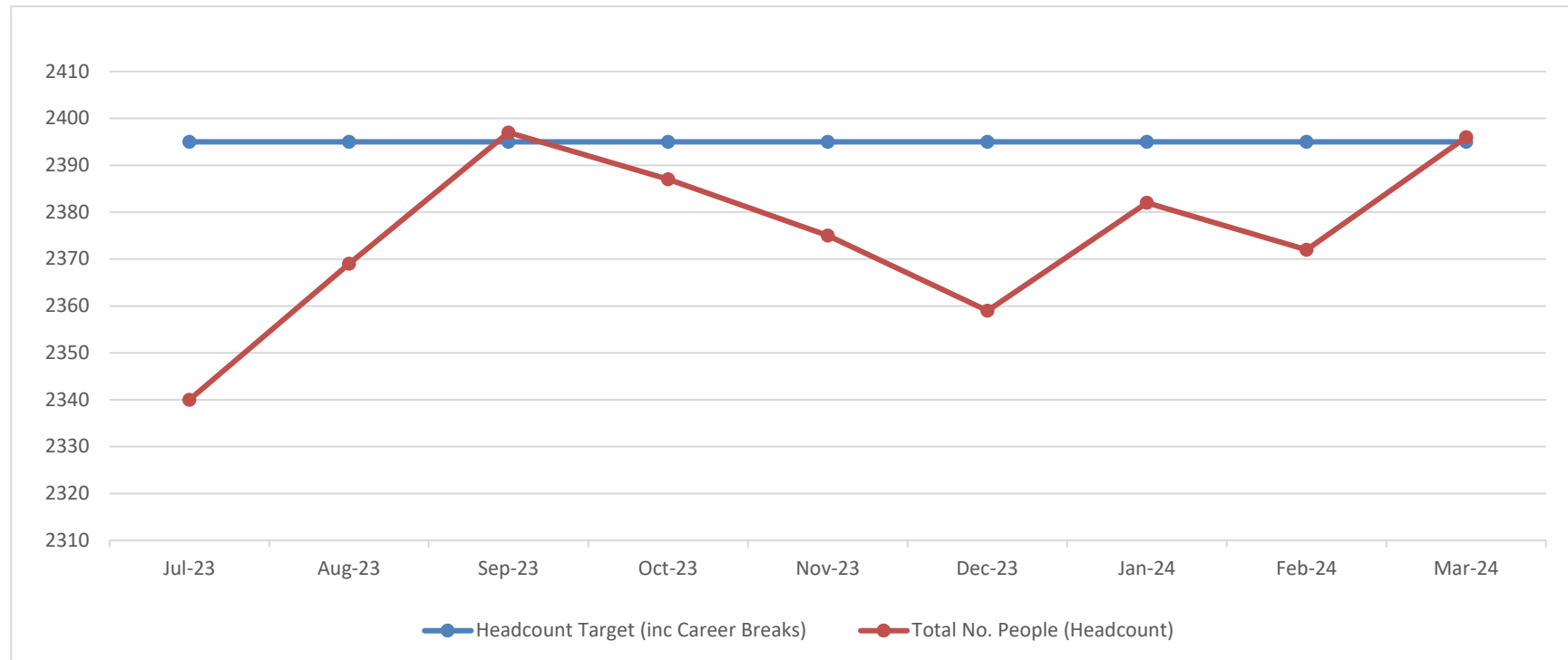
CHESHIRE CONSTABULARY PEOPLE SERVICES PERFORMANCE REPORT

QUARTER 2 JUNE 2023 – SEPTEMBER 2023

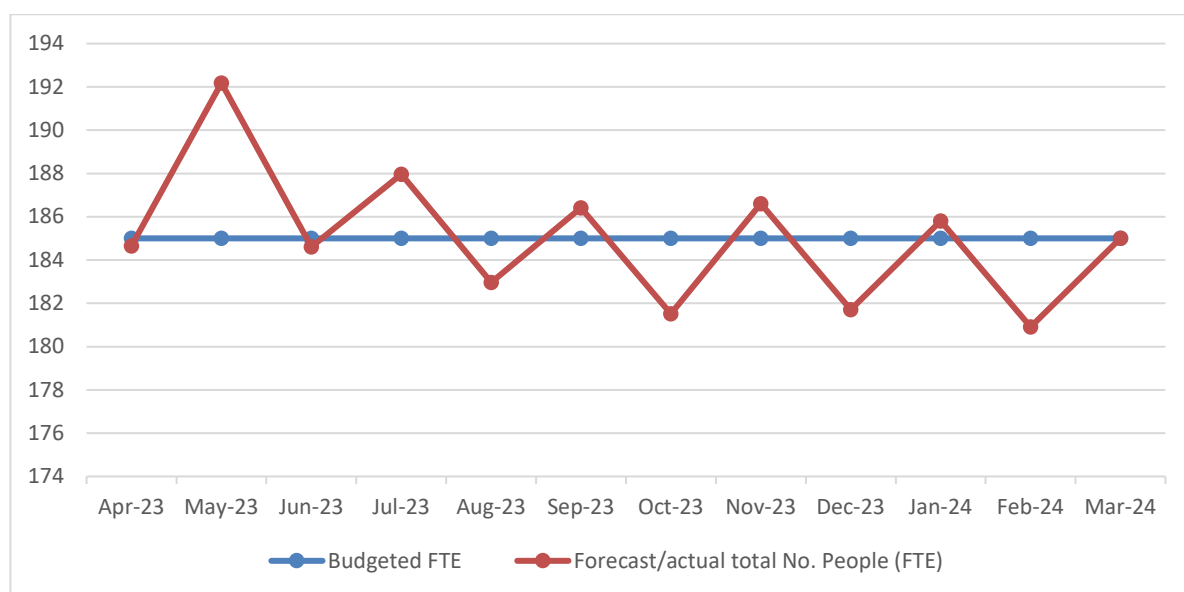
WORKFORCE CAPACITY

Police Officer Recruitment Glidepath

The Constabulary closely monitors Police Officer recruitment as part of the Police Uplift Programme (PUP) national target to maintain our Police Officer Headcount of 2395 across 2023 – 2024. The reporting periods for achieving this target are 30th September 2023 and 31st March 2024. The following chart shows the glidepath of Police Officer Headcount for Quarter 2 (July – September 2023). Included also is the forecast Police Officer Headcount for Quarter 3 (October – December 2023) and Quarter 4 (January – March 2024) that demonstrates achievement of the national target to maintain our Police Officer Headcount of 2395.



Force Control Centre Recruitment Glidepath



The above chart shows the glidepath of FCC Operator establishment of 186.41 FTE for QTR 2 2023 - 2024. Included also is the forecast FCC Operator establishment for the rest of 2023 -2024 that demonstrates maintaining the establishment of 185:00 FTE across the year.

An intake of 8:00 FTE Force Control Operators new starters and 2:00 FTE re-joiners commenced on 17th July 2023. After the initial training period the new starter FTE will reduce to 7:50 FTE due to one candidate being on Part Time Lates.

During QTR2 2023 - 2024 there was also an intake of 10:00 FTE Force Control Operators new starters who commenced on 4th September 2023. After the initial training period the new starter FTE will reduce to 9:50 FTE due to one candidate being on Part Time Lates.

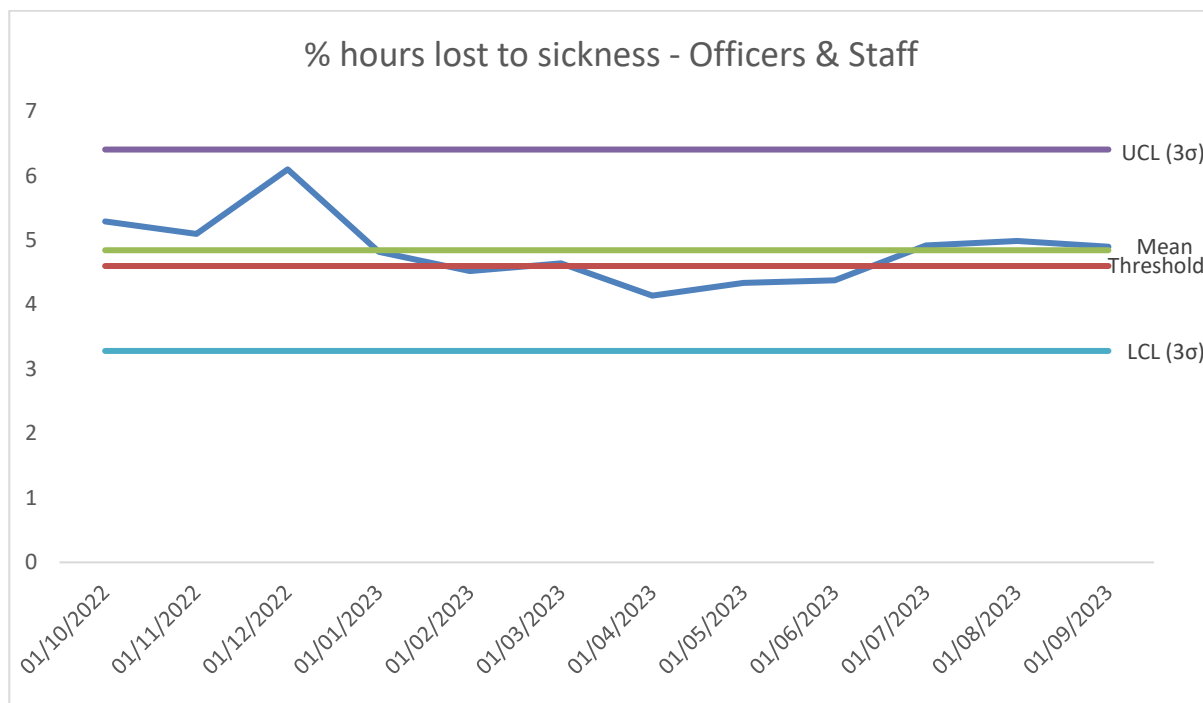
The force continues to plan its intakes in relation to the Forces Control Operators to ensure that the pipeline of applicants remains strong to ensure that we maintain the establishment of 185.00 FTE across 2023 – 2024.

There are further planned intakes of Force Control Operators on 6th November 2023 as well as 8th January 2024 and 11th March 2024. To date 10:00 FTE formal offers have been issued for the 6th November intake (9:50 FTE after the initial training period due to one candidate being on Part Time Lates) and the pipeline for the remaining intakes is positive, with 43 candidates at pre-employment.

WELLBEING AND ENGAGEMENT

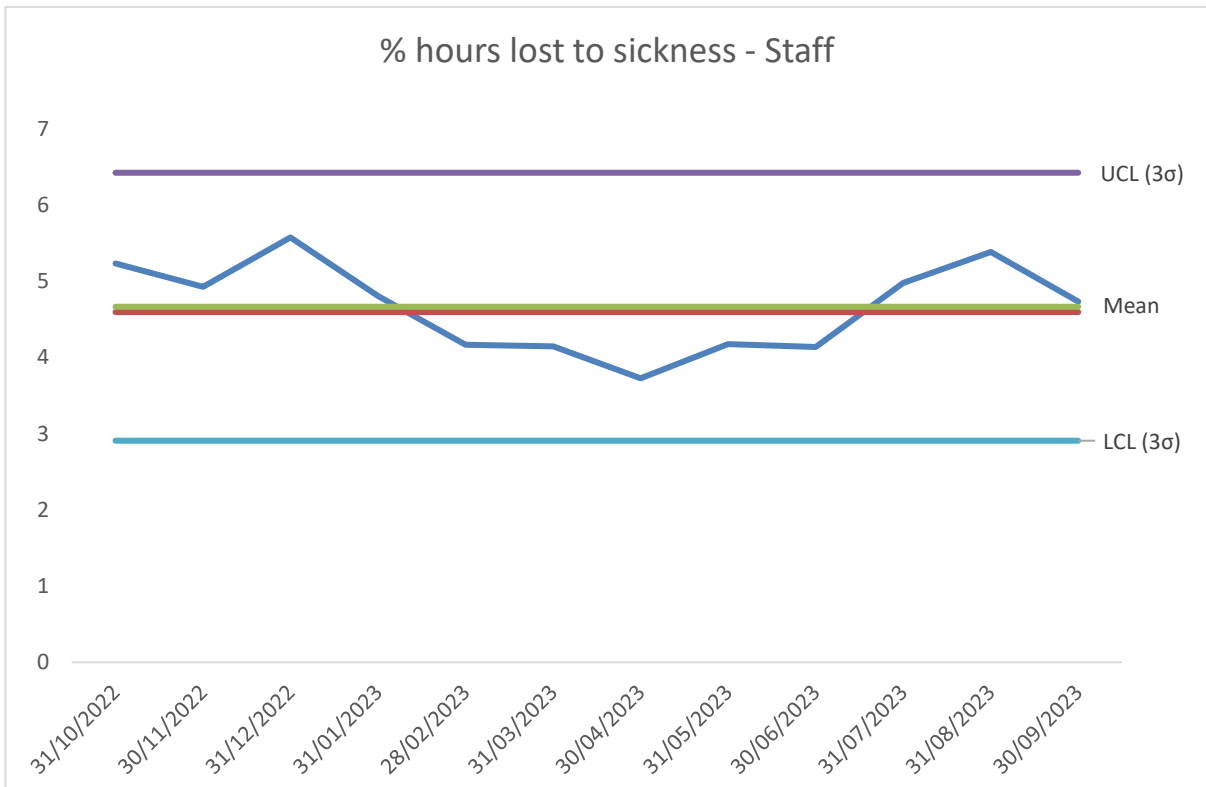
Sickness Absence

% Hours lost due to sickness													
	Oct 22	Nov 22	Dec 22	Jan 23	Feb 23	Mar 23	Apr 23	May 23	Jun 23	Jul 23	Aug 23	Sep 23	Total
Officers	5.33 %	5.21 %	6.45 %	4.83 %	4.75 %	4.97 %	4.42 %	4.45 %	4.53 %	4.89 %	4.73 %	5.0 %	4.96%
Staff	5.24 %	4.93 %	5.58 %	4.81 %	4.17 %	4.15 %	3.73 %	4.18 %	4.14 %	4.98 %	5.39 %	4.74 %	4.68 %
Officers & Staff	5.29 %	5.10 %	6.1 %	4.82 %	4.52 %	4.64 %	4.14 %	4.34 %	4.37 %	4.92 %	4.99 %	4.9 %	4.85 %



Sickness has risen above the force threshold of 4.6% for the latest quarter. This has primarily been due to an increase in short term minor illness cases but we have seen an increase in all three of the highest reasons for absence.

Anxiety/Stress/Depression remained as the highest reason for absence across the Force for the full quarter, this was followed by Minor Illness and then Hospital Investigation/Treatment/Operation, which the exception of the latest month where Accident/Injury (Not on duty) is the third highest reason for Officers. HRBPs and Advisors are working in partnership with local Managers and the Police Federation/Unison to review absence cases to ensure that appropriate support is in place to assist recovery and facilitate a return to work where appropriate.



Breakdown of sickness cases as at 30th September 2023

Long Term	29 days +	56
Medium Term	8-28 days	64
Short Term	1-7 days	58

Highest reasons for absence over the last three months

Police Officers & Police Staff

	Reason 1	Days	Reason 2	Days	Reason 3	Days
July	Anxiety/Stress/ Depression	1550 days	Minor Illness	523 days	Hospital Investigation / Treatment / Op	384 days
August	Anxiety/Stress/ Depression	1670 days	Minor Illness	475 days	Hospital Investigation / treatment / Op	383 days
September	Anxiety/Stress/ Depression	1506 days	Minor Illness	583 days	Hospital Investigation / Treatment / Op	273 days

Police Officers Only

	Reason 1	Days	Reason 2	Days	Reason 3	Days
July	Anxiety/Stress/ Depression	882 days	Minor Illness	237 days	Hospital Investigation / Treatment / Op	182 days
August	Anxiety/Stress/ Depression	991 days	Minor Illness	175 days	Hospital Investigation / Treatment / Op	125 days
September	Anxiety / Stress/ Depression	996 days	Minor illness	286 days	Accident / Injury (Not on duty)	123 days

Police Staff Only

	Reason 1	Days	Reason 2	Days	Reason 3	Days
July	Anxiety/Stress / Depression	668 days	Minor Illness	286 days	Hospital Investigation / Treatment / Op	202 days
August	Anxiety/Stress / Depression	679 days	Minor Illness	300 days	Hospital Investigation / Treatment / Op	258 days
September	Anxiety/Stress / Depression	510 days	Minor Illness	297 days	Hospital Investigation / Treatment / Op	193 days

III Health Retirements for Police Officers and Police Staff

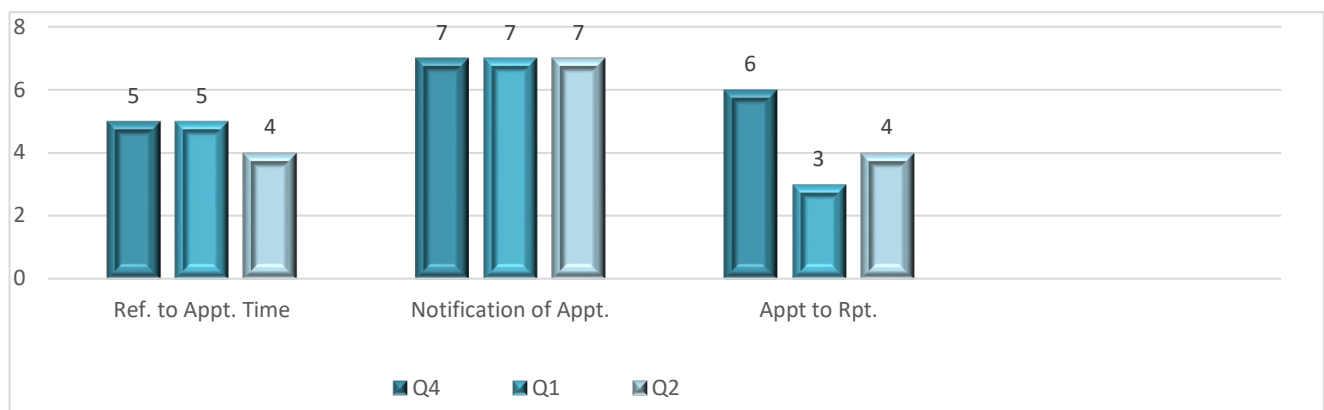
There have been a total of 7 Police Officer III Health retirements during Q1 and Q2.

There have been no Police Staff III Health retirements during this period.

Overview of Staff Referral Rates

This report outlines referral rates and the reasons for referral for the Constabulary's Occupational Health provider - Optima who rebranded from Heathwork in May 2023, EAP provider Health Assured, and psychological counselling provider Vivup. The purpose of the report is to highlight increases in medical and psychological referrals and to highlight any trends identified.

Occupational Health Provision

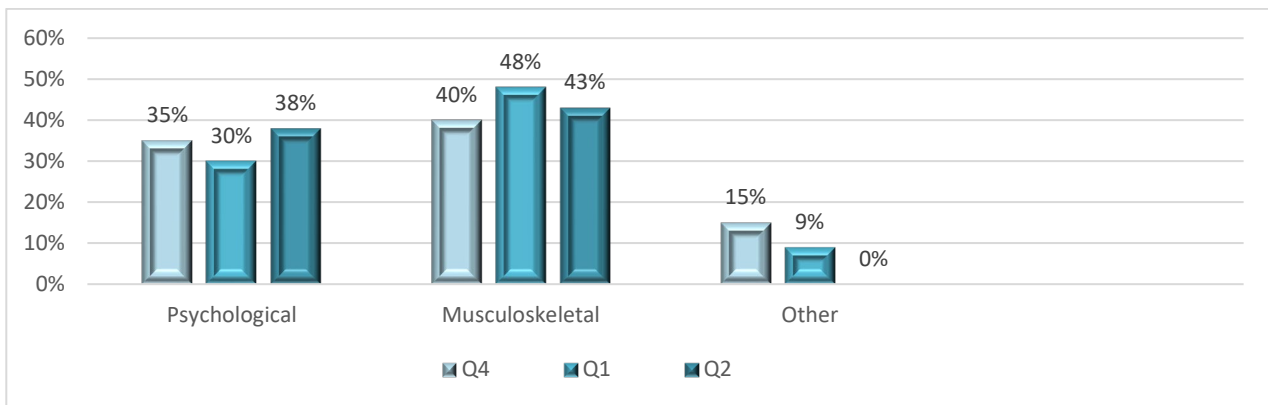


Services continue a hybrid model of conducting telephone and onsite medicals at Headquarters, which is working well.

Referral to notification time has reduced in Q2 to 4 days from 5 days in Q1 (23) against the KPI of 10 days. Referral to appointment time remains the same as Q1 (23) at 7 days against the KPI of 10 days.

Appointment to report available has increased to 4 days in Q2 compared to 3 days in Q1 (23) against the KPI 4 days.

Top 3 referrals by medical condition show an increase in psychological referrals in Q2 38% compared with 30% in Q1. Musculoskeletal referrals decreased to 43% in Q2 compared to 48% in Q1. There has been a decrease under the category 'Other' in Q2 to 0% compared to 15% in Q1, this captures conditions not listed elsewhere in reason for medical referral categories:



Consultative Support

The new consultative support process commenced in September 2022 with the introduction of a psychological questionnaire and scoring using a rag status to identify which roles require psychological support and the frequency this is required:

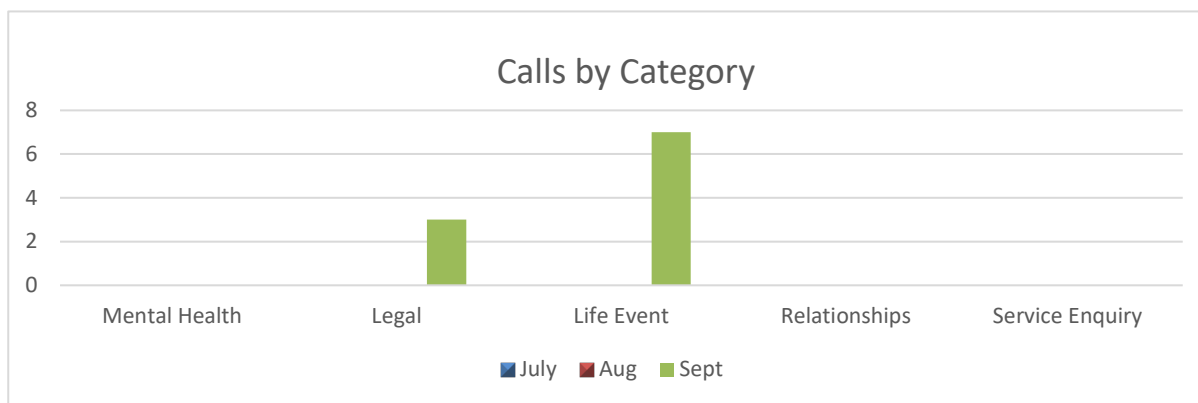
	Questionnaires Sent Out	Questionnaires Returned	Appointments Booked	F	M	Scored Red	Scored Amber	Scored Yellow	Scored Green
Qtr 2	1980	579	165	286	293	285	114	152	28

Feedback questionnaires were sent to all individuals that scored Red and this has been returned positive to date:

- 94% of individuals felt that the score they received in their questionnaire reflected the support they may require in their current role and that the counsellor understood the role they perform during the session.
- 88% of individuals felt that they were offered appropriate access to support available and 82% felt that the session they attended was beneficial to support them in their current role.
- On a score of 1-5 (5 being the highest individuals rated their overall Consultative Support experience at 4.29)

Health Assured – Employee Assistance Programme

EAP Advice Calls by Category

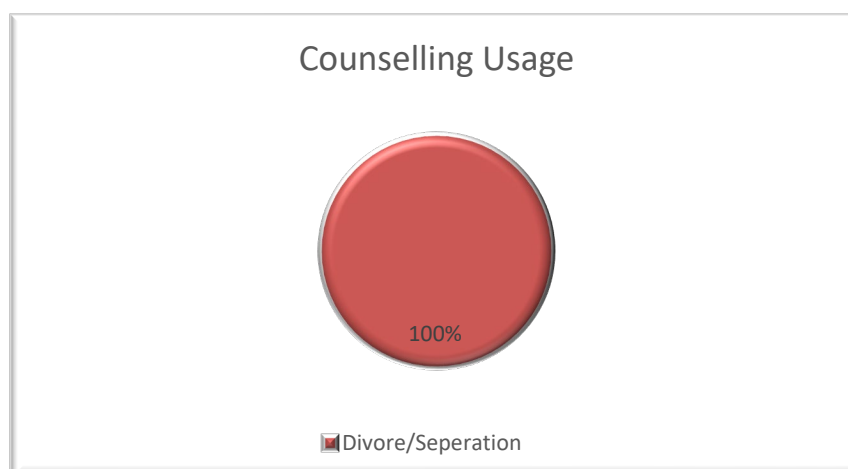


There has been a consistent volume of advice calls to Health Assured in Q2, 10 calls equal to 10 in Q1. The highest category of calls taken in Q2 relate to life event and legal advice.

Counselling Usage

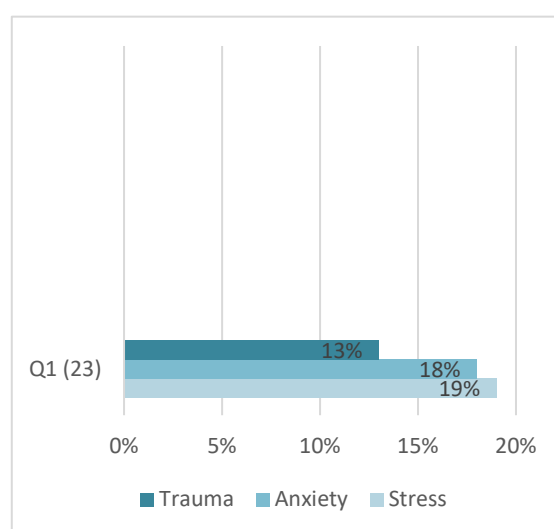
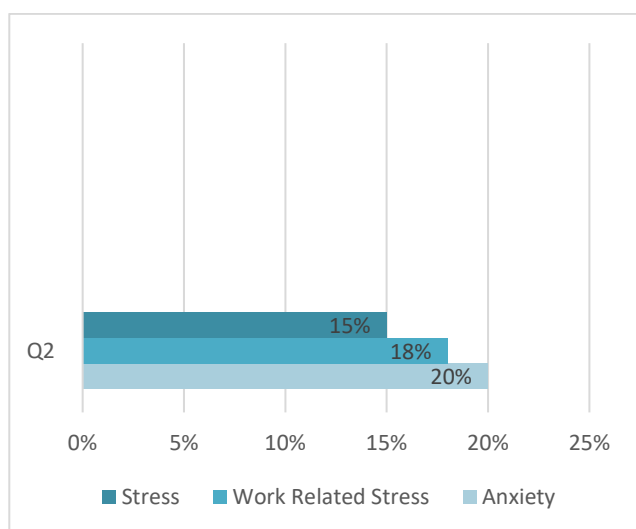
Health Assured also provide a set allocation of 11 sets of 6 sessions, equating to 66 sessions per annum.

In the last quarter there has been a reduced volume of counselling calls received 7 calls were received in Q2 compared to 10 in Q1. Divorce and Separation was the most common reason for counselling calls in Q2 equating to 100% of the calls.



Vivup - Psychological services provider

A breakdown of the top three presenting issues is provided below:



During Q2 there were 93 counselling referrals via the 24/7 psychological support helpline:

July - 34 entered, 204 sessions conducted.

August – 38 entered, 228 sessions conducted.

September– 21 entered, 126 sessions conducted.

The highest presenting condition reported in Q2 relates to Stress, followed by Anxiety, and Work-Related Stress.

Vivup provide a blended approach to psychological support through telephone, virtual and face to face. During Q2 Face to Face Counselling was the highest (121 over 3 months), followed by virtual (22 over the 3 months) and telephone (24 over the 3 months).

Preventative Care Programme – Northwest Police Benevolent Fund (NWPBF)

Current Cheshire Constabulary Benevolent Fund members

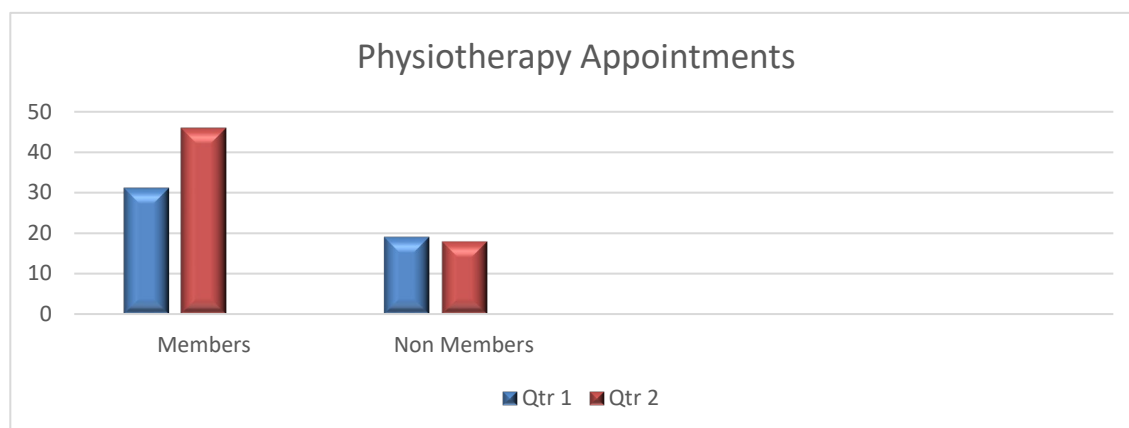
Serving officers – 1317

Retired officers – 756

Of the above members who pay into the benevolent fund through Federation **3 retired members and 14 serving** members have applied for and received treatment from the Ben Fund in 2023.

Physiotherapy Service Level Agreement

Since 2015 an SLA has been in place with the Constabulary where an annual sum of £25k is paid to facilitate the treatment of non-Ben Fund members by physiotherapists at Force HQ.



During Q2 46 members received physiotherapy treatment compared to 31 in Q1. 18 non-members received physiotherapy treatment in Q2 compared to 19 in Q1. All physiotherapy appointments take place at the Wellbeing Centre at Police Headquarters

NWPBF Additionally Funded Places

The Constabulary purchased an additional for 400 places in 2019 for officers and staff who do not pay into the Benevolent Fund. Cohorts of up to ten can visit St Michael's Lodge for a twenty-four-hour period for respite and decompression.

This provision has supported 45 individuals who visited in Q2 and 240 places have been booked for the remainder of the year filling this years allocated places.

Traumatic Incident Stress Management (TISM) Report

In line with audit requirements a TISM report will be provided on a quarterly basis. The report provides a detailed account of the number of traumatic incidents requested; the confirmed timescales outlining the date a TISM is requested and the date it has been completed. It also details the dates a follow-up has taken place with line supervisors/line managers. Line Managers are contacted to ensure follow up support is in place week 1, week 4 and 6 months following a TISM Debrief. The below report covers Q2 TISM referrals:

LPU/Department	Incident Type	TISM Meeting Date	TISM Officer Week 1 Follow-up	HR 4 Week Follow-up	HR 6 Months Follow up
E/Port Response	Police Assault	21/07/2023	28/07/2023	21/08/2023	21/01/2024
Warr Response	MFH/SUDIC	20/07/2023	27/07/2023	20/08/2023	20/01/2024
RCU	SUDIC / RTC	30/08/2023	06/09/2023	13/09/2023	30/02/2024
Warr Response	SUDIC / RTC	31/08/2023	07/09/2023	13/09/2023	31/02/2024
RCU/SCIU	FATAL RTC	01/09/2023	08/09/2023	13/09/2023	01/03/2024
RCU/SCIU	FATAL RTC	04/09/2023	11/09/2023	13/09/2023	04/03/2024
PVP/CSI	SUDIC	25/09/2023	05/10/2023	25/10/2023	05/04/2024

Grievances raised by Police Officers and Police Staff in Q2

During Quarter 2 there have been 5 grievances raised as illustrated in the table below:

Date Received	Employment Status	Summary	Status	Concluded
26 July 2023	Police Staff	Police Staff has raised a counter grievance	Informal Resolution	Withdrawn
19 August 2023	Police Staff	Police Staff has raised a grievance in relation to the behaviour of their colleagues	Investigation Manager assigned – grievance investigation in progress	
11 September 2023	Police Officer	Police Officer has raised a grievance in relation to a management decision	Investigation Manager assigned – grievance investigation in progress	
26 September 2023	Police Staff	Police Staff have raised a collective grievance in relation to a management decision	Investigation Manager assigned – grievance investigation in progress	
28 September 2023	Police Officer	Police Officer has raised a grievance in relation to a management decision	Investigation Manager assigned – grievance investigation in progress	

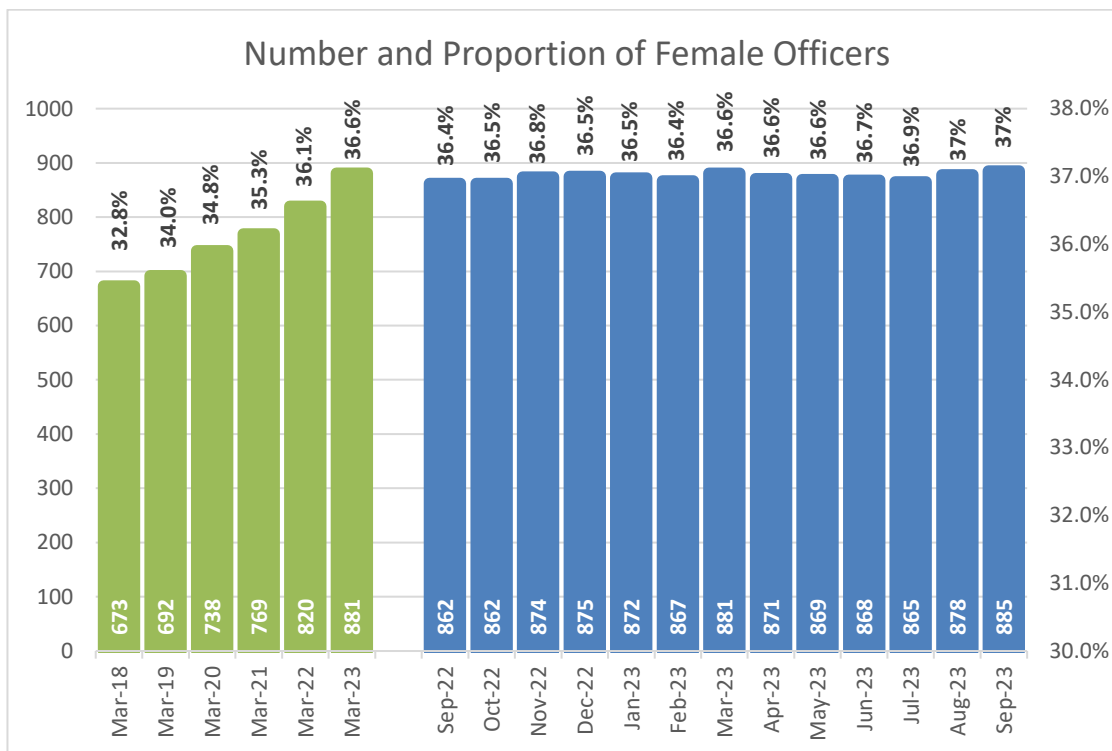
Gender	
Male	1
Female	3
Disability	
Yes	2
No	2
Age	
25 – 40	2
41 – 55	1
Over 55	1
Ethnic Origin	
White British	4
Sexual Orientation	
Heterosexual	2
Unknown	2
Religion / Belief	
Christian	1
No Religion	3

Diversity, Equality & Inclusion

Female Representation

The following shows progress in respect of female representation. Cheshire's representation rate of females in force is 37%.

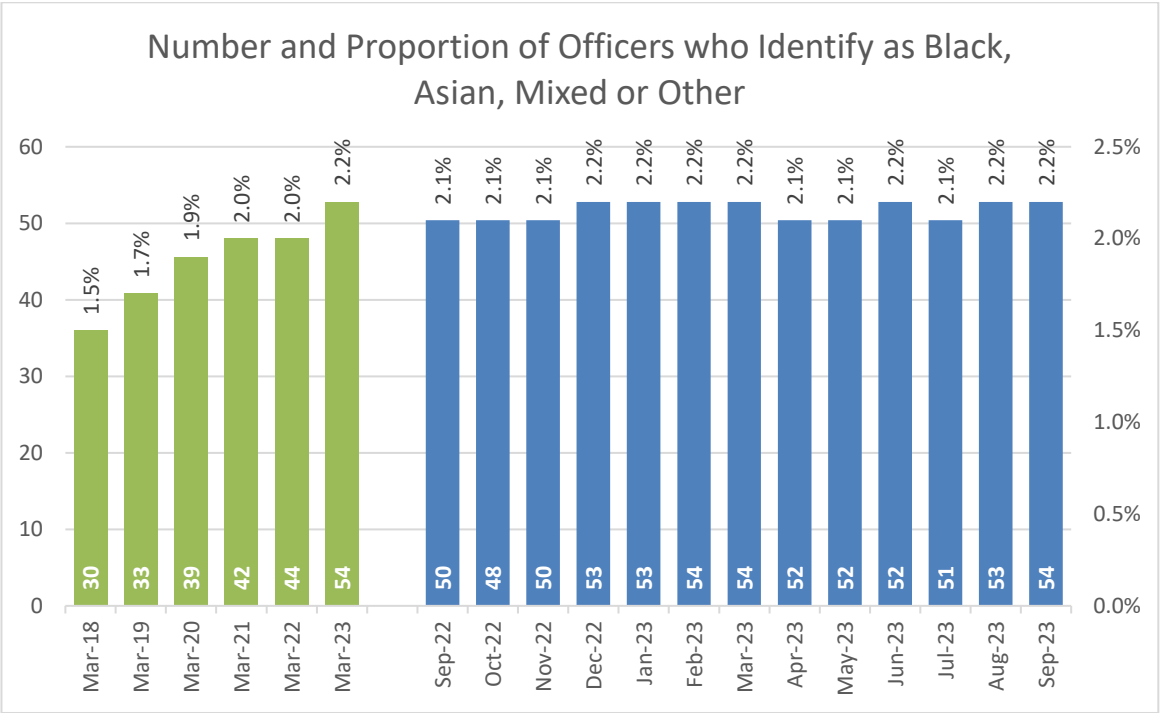
As we can see from the below this representation rate has been gradually increasing for Cheshire over the last 12 months and has year on year since March 2018.



Ethnicity Representation

The following shows progress in respect of ethnicity representation. Cheshire’s representation of Black, Asian, Mixed or Others across the force is (2.2%).

As we can see from the below this representation rate has been consistent for Cheshire over the last 12 months and has been increasing since March 2018.



Breakdown of protected characteristics by headcount

Police Officers, PCSOs, Police Staff & Specials Ethnicity

NB. Includes staff from Tiers 1 – 3 including those on secondment

NB. This data is headcount and includes therefore part time / job share posts. Data as at 30th September 2023

	Asian		Black		Mixed		Other		Prefer not to say		White		Blank		Total Headcount	Total %
	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%		
1. Officer																
1. Chief Officers		0.00%		0.00%	1	20.00%		0.00%		0.00%	4	80.00%		0.00%	5	100.00%
2. Chief Superintendent		0.00%		0.00%		0.00%		0.00%		0.00%	5	100.00%		0.00%	5	100.00%
3. Superintendent	1	3.70%		0.00%		0.00%		0.00%		0.00%	26	96.30%		0.00%	27	100.00%
4. Chief Inspector	1	3.03%		0.00%	1	3.03%		0.00%	1	3.03%	30	90.91%		0.00%	33	100.00%
5. Inspector		0.00%		0.00%	1	0.80%		0.00%	1	0.80%	123	98.40%		0.00%	125	100.00%
6. Sergeant	3	0.74%	1	0.25%	4	0.99%		0.00%	6	1.48%	391	96.31%	1	0.25%	406	100.00%
7. Constable	14	0.78%	2	0.11%	22	1.22%	3	0.17%	16	0.89%	1744	96.57%	5	0.28%	1806	100.00%
1. Officer Total	19	0.79%	3	0.12%	29	1.20%	3	0.12%	24	1.00%	2323	96.51%	6	0.25%	2407	100.00%
2. PCSO																
PCSO		0.00%	1	0.78%	1	0.78%	1	0.78%	1	0.78%	124	96.88%		0.00%	128	100.00%
2. PCSO Total	0.00%	0.00%	1	0.78%	1	0.78%	1	0.78%	1	0.78%	124	96.88%	0.00%	0.00%	128	100.00%
3. Staff																
1. SM Grades		0.00%		0.00%		0.00%		0.00%	1	3.85%	25	96.15%		0.00%	26	100.00%
2. PO Grades	3	1.68%		0.00%	2	1.12%		0.00%	7	3.91%	166	92.74%	1	0.56%	179	100.00%
3. SO Grades	1	0.49%	2	0.98%	4	1.95%		0.00%		0.00%	197	96.10%	1	0.49%	205	100.00%
4. Scale 4-6 Grades	7	0.65%	5	0.46%	3	0.28%		0.00%	25	2.32%	1033	95.91%	4	0.37%	1077	100.00%
5. Scale 1-3 Grades	1	0.49%	1	0.49%	2	0.98%		0.00%	7	3.43%	193	94.61%		0.00%	204	100.00%
3. Staff Total	12	0.71%	8	0.47%	11	0.65%		0.00%	40	2.37%	1614	95.45%	6	0.35%	1691	100.00%
4. Special																
Special	5	3.16%	3	1.90%	2	1.27%		0.00%	2	1.27%	144	91.14%	2	1.27%	158	100.00%
4. Special Total	5	3.16%	3	1.90%	2	1.27%		0.00%	2	1.27%	144	91.14%	2	1.27%	158	100.00%
Grand Total	36	0.82%	15	0.34%	43	0.98%	4	0.09%	67	1.53%	4205	95.92%	14	0.32%	4384	100.00%

Police Officers, PCSOs, Police Staff & Specials by gender

NB. Includes staff from Tiers 1 – 3 including those on secondment

NB. This data is headcount and includes therefore part time / job share posts. Data as at 30th September 2023

	Female		Intersex		Male		Prefer not to say		Blank		Total Headcount	Total %
	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%		
⊟ 1. Officer												
1. Chief Officers	1	20.00%		0.00%	4	80.00%		0.00%		0.00%	5	100.00%
2. Chief Superintendent	2	40.00%		0.00%	3	60.00%		0.00%		0.00%	5	100.00%
3. Superintendent	9	33.33%		0.00%	18	66.67%		0.00%		0.00%	27	100.00%
4. Chief Inspector	11	33.33%		0.00%	22	66.67%		0.00%		0.00%	33	100.00%
5. Inspector	41	32.80%		0.00%	84	67.20%		0.00%		0.00%	125	100.00%
6. Sergeant	105	25.86%	1	0.25%	298	73.40%	2	0.49%		0.00%	406	100.00%
7. Constable	717	39.70%		0.00%	1084	60.02%	4	0.22%	1	0.06%	1806	100.00%
1. Officer Total	886	36.81%	1	0.04%	1513	62.86%	6	0.25%	1	0.04%	2407	100.00%
⊟ 2. PCSO												
PCSO	66	51.56%		0.00%	62	48.44%		0.00%		0.00%	128	100.00%
2. PCSO Total	66	51.56%		0.00%	62	48.44%		0.00%		0.00%	128	100.00%
⊟ 3. Staff												
1. SM Grades	13	50.00%		0.00%	13	50.00%		0.00%		0.00%	26	100.00%
2. PO Grades	95	53.07%		0.00%	80	44.69%	4	2.23%		0.00%	179	100.00%
3. SO Grades	119	58.05%		0.00%	84	40.98%	1	0.49%	1	0.49%	205	100.00%
4. Scale 4-6 Grades	737	68.43%		0.00%	337	31.29%	3	0.28%		0.00%	1077	100.00%
5. Scale 1-3 Grades	141	69.12%		0.00%	63	30.88%		0.00%		0.00%	204	100.00%
3. Staff Total	1105	65.35%		0.00%	577	34.12%	8	0.47%	1	0.06%	1691	100.00%
⊟ 4. Special												
Special	37	23.42%		0.00%	119	75.32%		0.00%	2	1.27%	158	100.00%
4. Special Total	37	23.42%		0.00%	119	75.32%		0.00%	2	1.27%	158	100.00%
Grand Total	2094	47.76%	1	0.02%	2271	51.80%	14	0.32%	4	0.09%	4384	100.00%

Police Officers, PCSOs, Police Staff & Specials by disability

NB. Includes staff from Tiers 1 – 3 including those on secondment

NB. This data is headcount and includes therefore part time / job share posts. Data as at 30th September 2023

	Yes		No		Prefer not to say		Blank		Total Headcount	Total %
	Headcount	%	Headcount	%	Headcount	%	Headcount	%		
1. Officer										
1. Chief Officers	1	20.00%		0.00%		0.00%	4	80.00%	5	100.00%
2. Chief Superintendent		0.00%	1	20.00%		0.00%	4	80.00%	5	100.00%
3. Superintendent		0.00%	2	7.41%		0.00%	25	92.59%	27	100.00%
4. Chief Inspector	2	6.06%	3	9.09%	1	3.03%	27	81.82%	33	100.00%
5. Inspector	11	8.80%	6	4.80%		0.00%	108	86.40%	125	100.00%
6. Sergeant	17	4.19%	26	6.40%	2	0.49%	361	88.92%	406	100.00%
7. Constable	72	3.99%	297	16.45%	4	0.22%	1433	79.35%	1806	100.00%
1. Officer Total	103	4.28%	335	13.92%	7	0.29%	1962	81.51%	2407	100.00%
2. PCSO										
PCSO	6	4.69%	11	8.59%	1	0.78%	110	85.94%	128	100.00%
2. PCSO Total	6	4.69%	11	8.59%	1	0.78%	110	85.94%	128	100.00%
3. Staff										
1. SM Grades		0.00%	5	19.23%		0.00%	21	80.77%	26	100.00%
2. PO Grades	8	4.47%	30	16.76%	2	1.12%	139	77.65%	179	100.00%
3. SO Grades	11	5.37%	27	13.17%		0.00%	167	81.46%	205	100.00%
4. Scale 4-6 Grades	52	4.83%	162	15.04%	6	0.56%	857	79.57%	1077	100.00%
5. Scale 1-3 Grades	19	9.31%	37	18.14%	3	1.47%	145	71.08%	204	100.00%
3. Staff Total	90	5.32%	261	15.43%	11	0.65%	1329	78.59%	1691	100.00%
4. Special										
Special	8	5.06%	53	33.54%	2	1.27%	95	60.13%	158	100.00%
4. Special Total	8	5.06%	53	33.54%	2	1.27%	95	60.13%	158	100.00%
Grand Total	207	4.72%	660	15.05%	21	0.48%	3496	79.74%	4384	100.00%

Police Officers, PCSOs, Police Staff & Specials by age

NB. Includes staff from Tiers 1 – 3 including those on secondment

NB. This data is headcount and includes therefore part time / job share posts. Data as at 30th September 2023

	Under 26		26-40		41-55		Over 55		Total Headcount	Total %
	Headcount	%	Headcount	%	Headcount	%	Headcount	%		
1. Officer										
1. Chief Officers		0.00%		0.00%	3	60.00%	2	40.00%	5	100.00%
2. Chief Superintendent		0.00%	1	20.00%	3	60.00%	1	20.00%	5	100.00%
3. Superintendent		0.00%	3	11.11%	24	88.89%		0.00%	27	100.00%
4. Chief Inspector		0.00%	9	27.27%	23	69.70%	1	3.03%	33	100.00%
5. Inspector		0.00%	31	24.80%	89	71.20%	5	4.00%	125	100.00%
6. Sergeant	1	0.25%	139	34.24%	261	64.29%	5	1.23%	406	100.00%
7. Constable	241	13.34%	972	53.82%	568	31.45%	25	1.38%	1806	100.00%
1. Officer Total	242	10.05%	1155	47.99%	971	40.34%	39	1.62%	2407	100.00%
2. PCSO										
PCSO	8	6.25%	47	36.72%	52	40.63%	21	16.41%	128	100.00%
2. PCSO Total	8	6.25%	47	36.72%	52	40.63%	21	16.41%	128	100.00%
3. Staff										
1. SM Grades		0.00%	1	3.85%	15	57.69%	10	38.46%	26	100.00%
2. PO Grades	1	0.56%	50	27.93%	85	47.49%	43	24.02%	179	100.00%
3. SO Grades	3	1.46%	67	32.68%	86	41.95%	49	23.90%	205	100.00%
4. Scale 4-6 Grades	93	8.64%	329	30.55%	391	36.30%	264	24.51%	1077	100.00%
5. Scale 1-3 Grades	19	9.31%	36	17.65%	63	30.88%	86	42.16%	204	100.00%
3. Staff Total	116	6.86%	483	28.56%	640	37.85%	452	26.73%	1691	100.00%
4. Special										
Special	43	27.22%	68	43.04%	37	23.42%	10	6.33%	158	100.00%
4. Special Total	43	27.22%	68	43.04%	37	23.42%	10	6.33%	158	100.00%
Grand Total	409	9.33%	1753	39.99%	1700	38.78%	522	11.91%	4384	100.00%

Police Officers, PCSOs, Police Staff & Specials by Sexual Orientation

NB. Includes staff from Tiers 1 – 3 including those on secondment

NB. This data is headcount and includes therefore part time / job share posts. Data as at 30th September 2023

	Bisexual		Gay or Lesbian		Heterosexual / Straight		Other		Prefer not to say		Blank		Total Headcount	Total %
	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%		
☐ 1. Officer														
1. Chief Officers		0.00%		0.00%	3	60.00%		0.00%	1	20.00%	1	20.00%	5	100.00%
2. Chief Superintendent		0.00%		0.00%	1	20.00%		0.00%		0.00%	4	80.00%	5	100.00%
3. Superintendent	1	3.70%		0.00%	9	33.33%		0.00%		0.00%	17	62.96%	27	100.00%
4. Chief Inspector		0.00%		0.00%	13	39.39%		0.00%	1	3.03%	19	57.58%	33	100.00%
5. Inspector	1	0.80%	3	2.40%	33	26.40%	1	0.80%	3	2.40%	84	67.20%	125	100.00%
6. Sergeant	2	0.49%	9	2.22%	85	20.94%	3	0.74%	5	1.23%	302	74.38%	406	100.00%
7. Constable	41	2.27%	61	3.38%	738	40.86%	9	0.50%	41	2.27%	916	50.72%	1806	100.00%
1. Officer Total	45	1.87%	73	3.03%	882	36.64%	13	0.54%	51	2.12%	1343	55.80%	2407	100.00%
☐ 2. PCSO														
PCSO	2	1.56%	7	5.47%	40	31.25%	1	0.78%	5	3.91%	73	57.03%	128	100.00%
2. PCSO Total	2	1.56%	7	5.47%	40	31.25%	1	0.78%	5	3.91%	73	57.03%	128	100.00%
☐ 3. Staff														
1. SM Grades		0.00%		0.00%	14	53.85%		0.00%		0.00%	12	46.15%	26	100.00%
2. PO Grades	1	0.56%	1	0.56%	85	47.49%		0.00%	8	4.47%	84	46.93%	179	100.00%
3. SO Grades	1	0.49%	3	1.46%	99	48.29%		0.00%	1	0.49%	101	49.27%	205	100.00%
4. Scale 4-6 Grades	22	2.04%	16	1.49%	522	48.47%	1	0.09%	23	2.14%	493	45.78%	1077	100.00%
5. Scale 1-3 Grades	5	2.45%	3	1.47%	100	49.02%	1	0.49%	3	1.47%	92	45.10%	204	100.00%
3. Staff Total	29	1.71%	23	1.36%	820	48.49%	2	0.12%	35	2.07%	782	46.24%	1691	100.00%
☐ 4. Special														
Special	4	2.53%	8	5.06%	94	59.49%		0.00%	6	3.80%	46	29.11%	158	100.00%
4. Special Total	4	2.53%	8	5.06%	94	59.49%		0.00%	6	3.80%	46	29.11%	158	100.00%
Grand Total	80	1.82%	111	2.53%	1836	41.88%	16	0.36%	97	2.21%	2244	51.19%	4384	100.00%

Police Officers, PCSOs, Police Staff & Specials by Religion/Faith

NB. Includes staff from Tiers 1 – 3 including those on secondment
NB.This data is headcount and includes therefore part time / job share posts. Data as at 30th September 2023

	Any other religion and belief		Buddhist		Christian (including Church of England, Catholic, Protestant and all other Christian denominations)		Hindu		Jewish		Muslim		No Religion		Pagan		Prefer not to say		Sikh		Blank		Total Headcount Total %	
	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%	Headcount	%		
1. Officer																								
1. Chief Officers		0.00%		0.00%	5	100.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%	5	100.00%
2. Chief Superintendent		0.00%		0.00%	4	80.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%	1	20.00%	5	100.00%
3. Superintendent		0.00%		0.00%	22	81.48%		0.00%		0.00%	1	3.70%	1	3.70%		0.00%		0.00%		0.00%	3	11.11%	27	100.00%
4. Chief Inspector		0.00%		0.00%	19	57.58%		0.00%		0.00%	1	3.03%	7	21.21%		0.00%	2	6.06%		0.00%	4	12.12%	33	100.00%
5. Inspector		0.00%		0.00%	73	58.40%		0.00%	1	0.80%		0.00%	29	23.20%		0.00%	3	2.40%		0.00%	19	15.20%	125	100.00%
6. Sergeant	2	0.49%	1	0.25%	222	54.68%		0.00%		0.00%	3	0.74%	84	20.69%		0.00%	7	1.72%		0.00%	87	21.43%	406	100.00%
7. Constable	9	0.50%	5	0.28%	810	44.85%	1	0.06%		0.00%	8	0.44%	682	37.76%	1	0.06%	21	1.16%	2	0.11%	267	14.78%	1806	100.00%
1. Officer Total	11	0.46%	6	0.25%	1155	47.99%	1	0.04%	1	0.04%	13	0.54%	803	33.36%	1	0.04%	33	1.37%	2	0.08%	381	15.83%	2407	100.00%
2. PCSO																								
PCSO		0.00%	1	0.78%	52	40.63%		0.00%		0.00%		0.00%	39	30.47%		0.00%	2	1.56%		0.00%	34	26.56%	128	100.00%
2. PCSO Total		0.00%	1	0.78%	52	40.63%		0.00%		0.00%		0.00%	39	30.47%		0.00%	2	1.56%		0.00%	34	26.56%	128	100.00%
3. Staff																								
1. SM Grades		0.00%		0.00%	16	61.54%		0.00%		0.00%		0.00%	4	15.38%		0.00%		0.00%		0.00%	6	23.08%	26	100.00%
2. PO Grades	1	0.56%	1	0.56%	72	40.22%		0.00%		0.00%	2	1.12%	53	29.61%	1	0.56%	4	2.23%		0.00%	45	25.14%	179	100.00%
3. SO Grades	2	0.98%		0.00%	87	42.44%		0.00%		0.00%	1	0.49%	66	32.20%	1	0.49%	3	1.46%		0.00%	45	21.95%	205	100.00%
4. Scale 4-6 Grades	12	1.11%	2	0.19%	451	41.88%	3	0.28%	1	0.09%	4	0.37%	327	30.36%	1	0.09%	15	1.39%		0.00%	261	24.23%	1077	100.00%
5. Scale 1-3 Grades		0.00%	2	0.98%	87	42.65%		0.00%		0.00%		0.00%	53	25.98%		0.00%	3	1.47%		0.00%	59	28.92%	204	100.00%
3. Staff Total	15	0.89%	5	0.30%	713	42.16%	3	0.18%	1	0.06%	7	0.41%	503	29.75%	3	0.18%	25	1.48%		0.00%	416	24.60%	1691	100.00%
4. Special																								
Special	1	0.63%	1	0.63%	54	34.18%	1	0.63%		0.00%	2	1.27%	77	48.73%		0.00%	2	1.27%	1	0.63%	19	12.03%	158	100.00%
4. Special Total	1	0.63%	1	0.63%	54	34.18%	1	0.63%		0.00%	2	1.27%	77	48.73%		0.00%	2	1.27%	1	0.63%	19	12.03%	158	100.00%
Grand Total	27	0.62%	13	0.30%	1974	45.03%	5	0.11%	2	0.05%	22	0.50%	1422	32.44%	4	0.09%	62	1.41%	3	0.07%	850	19.39%	4384	100.00%

Police and Crime Measures – Quarterly Statement

Measure: Reduce Murder and other homicide	
Recorded crime levels	For the 12 months to the end of September 2023 the Constabulary has recorded 1 homicide, lower than the same period for 2021/22 (3) and than for 2020/21 (4).
Force Response	<p>Major Investigation Team (MIT) resourcing is actively managed to balance the maintenance of an effective response to homicide that does not impact on area based detective resources. With the recent low level of reported homicides, MIT specialist investigative resources are routinely providing support to area investigation resources including supporting throughput of detainees in custody and progressing other lines of enquiry on area owned investigations. This initiative ensures the specialist MIT skills can influence investigations locally, relieves some pressure on area based investigative teams and ensures MIT investigators retain knowledge and experience of non-homicide investigations.</p> <p>A proactive approach to Tackling Domestic Abuse and VAWG across the force is believed to contribute to reductions in homicide.</p>
Ongoing Focus	
	Delivering a comprehensive Homicide Reduction Strategy through our Homicide Prevention work, and how this relates to Domestic Abuse and Violence and Intimidation Against Women and Girls is a big part of the ongoing focus of MIT. In addition, development of specialist skills in MIT and the distillation of these specialist skills into area investigation teams will continue. Suspect interviewing and court presentation of complex, multi-media evidence are just two areas of focus.

Measure: Reduce Serious Violence	
Measure: Disrupt drugs supply and county lines	
Recorded crime levels	<p>For the 12 months ending September 2023 the Constabulary recorded 18 offences involving a serious firearm (handgun, rifle or shotgun) and in 2 of these the firearm was discharged. This is a decrease on the 24 offences recorded with 2 discharges in 2021/22 and on the 20 recorded offences with 4 discharges in 2020/21.</p> <p>For the 12 months ending September 2023 the Constabulary recorded 578 knife crime offences, a 1% increase on the 571 recorded in 2021/22. There has been an increase in possession offences associated with increased use of stop and search powers</p>
Force Response	Clear direction across all departments from Strategic and Tactical leads for Firearms, Knife Crime and in particular Serious & Organised Crime (SOC) – including County Lines Drug dealing encapsulates the force response to serious violence. Firearm and Knife enabled offending is often associated with SOC, with extreme violence being used to further advance criminal enterprises such as drug dealing. Enhanced understanding and threat scoring of Organised Crime Groups (OCGs) and County Lines drug dealers have enabled greater focus of Level 2 proactive departments on the highest harm offenders. In addition, focusing on the vulnerability associated with County Lines through Operation Apollo, has enabled early interventions in relation to new teams operating in Cheshire – thus reducing disputes between rival dealers. Enhanced governance is also now in place at Area and at a Force level regarding our identification, assessment of the harm caused

	<p>and operational tasking in relation to OCGs and County Lines drug dealers. The management of this serious criminality has tangible governance from the local neighbourhood level, through area, force and regional level to ensure appropriate dedicated and specialist resources address the Organised Criminals causing the most harm to communities.</p> <p>Whilst any offence involving the use of a firearm or knife is concerning, our volumes given our geographical location and activity in neighbouring forces over the previous 12 months offer some reassurance.</p>
Ongoing Focus	
	<p>Focus will continue as described above with further investment into additional analytical and research resources focusing on OCGs and County Lines drug markets. In addition, the further development of our alignment with regional and national best practice in relation to the management of OCGs across the 4 P's (Pursue, Prevent, Protect, Prepare) continues with the North West Regional Organised Crime Unit (NWROCU). To develop early intervention opportunities, we are developing our scoring of Urban Street Gangs (USGs) for the first time in Cheshire which it is intended will promote diversionary activities to safeguard these young people and prevent their being drawn in to more serious criminality.</p> <p>Cheshire has been identified as a positive outlier in relation to the national measure of under 25's NHS admissions for knife / sharps related incidents. Over the last two years the force has taken a proactive operational policing approach which has seen a 60% increase in overall arrests and a 335% increase in the use of stop search powers. There has also been a 293% increase in SOC disruptions since 2020 and a 110% increase in OCG nominals arrested and a 269% increase in County Lines arrests between 2021 and 2022.</p>

Measure: Reduce neighbourhood crime	
Recorded crime levels	For the 12 months ending September 2023 the force recorded 5690 overall 'neighbourhood' crimes, a 5.2% reduction on the 5999 recorded in the same period ending 2022. Overall recorded burglary (-3.8%), vehicle offences (-7.9%) and theft from the person offences (-2.5%) are all showing reductions while Robbery offences (+3.7%) have seen an increase.
Force Response	<p>Neighbourhood Crime is a priority in local policing areas, with particular focus on burglary residential which has been subject to our preventative Operation Shield approach which sees officers attend all burglaries of a home and in addition conduct "super-cocooning" visits to adjacent homes as well as ensuring a Crime Scene Investigator attends in all appropriate cases.</p> <p>The force uses SARA problem solving methodology and Hotspot "Koper curve" patrolling to prevent neighbourhood crime. There is a weekly Neighbourhood crime meeting chaired by a C/Supt and Neighbourhood crime is covered on the Friday SCT meeting through the SCT "dashboards". The Power BI "crime" App, introduced in April 2023 gives live time information to supervisors, managers and command teams, allowing them to make quick and informed operational decisions . From April 2023 the designing out crime officers and the crim prevention officers will be moved into the problem-solving teams to increase capacity and capability in each policing area.</p>

Ongoing Focus	
	Operation Shield continues to be the Constabulary's operational approach in response to residential burglary to prevent near repeats. Hotspot patrolling and quick and effective problem solving to combat any repeats locations, offenders or victims. The Power BI "crime" App, introduced April 2023, gives supervisors and managers live time information around neighbourhood crime patterns.

Measure: Improve satisfaction among victims, with a particular focus on victims of DA	
Recorded crime levels	Over the last 12 months 81% of DA victims surveyed were satisfied however this is based on a total of 72 completed surveys for the year. The Constabulary is now submitting a larger sample of victims to the survey provider and is monitoring completion rates.
Force Response	<p>Work is ongoing across the organisation to</p> <ul style="list-style-type: none"> • Understand and improve compliance with the 12 rights of the victim's code • Maximise the force's understanding of what victims think of the services provided • Develop, test and implement new ways of working to maximise victim satisfaction <p>The work is intended to provide outstanding services to all victims but also to prioritise and focus on victims of domestic abuse.</p>
Ongoing Focus	
	Ongoing development of Area Investigation teams coupled with additional capability regarding suspect management and prosecution file progression are all intended to improve quality and timeliness of investigative response and therefore satisfaction.

Measure: Tackle Cyber Crime	
Recorded crime levels	Not applicable. The national measures in this are relate to confidence in the law enforcement response to cyber-crime (cyber aware tracker) and the percentage of businesses experiencing a cyber-breach or attack (Dept for DCMS survey)
Force Response	<p>The alignment of Online Child Abuse Investigation Teams (OCAIT), Digital Forensics and the Cyber Investigation Team under the management of a single Detective Chief Inspector, creating a Digital Media Investigation Unit (DMIU) has enabled the Constabulary to realise efficiencies and improve the effectiveness and timeliness of investigations in this area. This approach has resulted in Digital Forensics being ISO accredited by UKAS in recent weeks.</p> <p>The DMIU, as part of the Serious Organised Crime Command, also work closely with the Serious Organised Economic Crime (SOEC) Team, who, amongst other responsibilities, investigate online fraud. A proactive approach is taken in relation to</p>

	<p>these crime types, particularly regarding an asset recovery approach to the proceeds of crime.</p> <p>Cyber breach or attacks have not been prevalent in Cheshire.</p>
Ongoing Focus	
	<p>There will remain a continued focus on improving efficiency and effectiveness with options being explored to increase the technical capability of the teams to ensure their capability matches that of offenders. Work in collaboration with the North West Regional Organised Crime Unit (NWROCU) also offers opportunity for greater proactivity via proactive covert assets and continual development of understanding and tactics in this ever changing area.</p>

**PUBLIC SCRUTINY BOARD****July – September 2023****COMPLAINTS: QUARTERLY REPORT****PURPOSE OF THE REPORT**

1. To provide an overview of the nature, type and frequency of public complaints, relating to police officers and members of police staff, employment tribunals and grievances from 01 July to 30 September 2023.

BACKGROUND

2. Complaints from members of the public with regard the actions and conduct of police officers and staff are currently recorded centrally through the Professional Standards Department. The case management system, Centurion, which is used by most Home Office police forces, is used to record all public complaints. The Independent Office for Police Conduct (IOPC) uses this data to understand how forces handle public complaints and assess trends. Quarterly meetings are held with the IOPC to review complaint handling and to consider those cases which are subject to independent investigation.
3. Cheshire Police has an internal grievance procedure to investigate internal issues. The process is publicised through the intranet and staff induction process. These matters are reported on separately by HR.
4. Organisational learning from public complaints, internal conduct matters, grievances and other civil litigation, together with the IOPC's lessons learnt publication, is reviewed and shared with the wider organisation through the Organisational Learning Board chaired by our Head of Training as well as other appropriate communication channels.
5. On 01 February 2020 planned changes to the statutory complaint framework were implemented. The reforms have changed the way in which 'expressions of dissatisfaction' are recorded and handled, changed the terminology previously associated with complaint handling and given the Office of the Police and Crime Commissioner (OPCC) greater opportunity to be involved in the oversight of complaints given 'reviews' (previously known as appeals) against the outcome of complaints are now undertaken by the OPCC.
6. The key reforms to the regulatory framework are set out below:
 - The complaints system has been expanded to cover a broader range of matters. Formerly the way the term 'complaint' was defined meant it needed to relate to the conduct of an individual officer. Now a complaint can be made about a much wider range of issues including the service provided by the police as an organisation. This will increase the number of recorded complaints.
 - Reforms ensure that matters can be dealt with at the most appropriate level. Less serious and straightforward issues which can be dealt with quickly with the member of

the public, do not need to be subject to the framework detailed within Schedule 3, Police Reform Act 2002 however they are still recorded for the purposes of learning and understanding.

- Those complaints not suitable to be dealt with in this way or where the member of the public considers a more formal process is more appropriate, will be subject to the framework set out in Schedule 3. Here complaints will be dealt with in a 'reasonable and proportionate' manner and will either be resolved (otherwise than by way of investigation) or more serious / complex cases will be subject to investigation.
- The most serious allegations will still be subject to independent investigation by the IOPC.
- The outcome of investigations will no longer be finalised as 'upheld' or 'not upheld' but will determine whether the service was 'acceptable' or 'not acceptable'. Other terminology, such as 'local resolution', 'disapplication of complaints', does not form part of the new regime.
- Cases handled in accordance with Schedule 3 have a right to 'review' where the member of the public is not satisfied with the outcome. 'Reviews' in the majority of cases will be considered by the OPCC. More serious matters or where the complaint has been referred to the IOPC will be 'reviewed' by the IOPC. The whole process of undertaking a 'review' has been streamlined and made less bureaucratic.
- Misconduct proceedings are now focussed on serious breaches of the Standards of Professional Behaviour with a new process being introduced (Reflective Practice Review Process) which encourages reflection and learning when mistakes and errors have been made.
- The IOPC have revised the way in which allegations are categorised, with new categories and sub-categories for complaint allegations being introduced. This, over time, should allow greater understanding of concerns raised by the public.

PUBLIC COMPLAINTS AND ALLEGATIONS

7. Between 01 July 2023 and 30 September 2023 Cheshire Police logged 67,954 incidents (an increase of 4,672) and 19,331 crimes (a decrease of 1620) since last quarter. All data with regard public complaints in this period should be considered against the level of interaction the police service has with the public, which again over this latest three-month period has remained significant.

Chart 1 Overview of complaint data 01 July 2023 and 30 September 2023 compared to same quarter in the 2022/23 period.

Measure	Jul – Sept 2022	Jul – Sept 2023	Direction of travel
Recorded complaint cases	526	397	Decrease
Schedule 3 cases	195	199	Increase
Non – Sch. 3 cases	331	198	Decrease

Recorded allegations	723	628	Decrease
% Allegations (Sch 3) Not acceptable/ Upheld	21%	16%	Decrease
Average days to finalise complaint cases	31.38	53.11	Increase
Appeals/Reviews received	31	31	Equal
Common allegations (top 5 Inc. % of total recorded allegations).	19% - A1 Police action following contact 12% - A4 General Level of service 11% - A2 Decisions 11% - A3 Information 7% - B5 Detention in police Custody	29% - A1 Police action following contact 12% - A3 Information 8% - A2 Decisions 6% - B3 Power to arrest and detain 6% - B4 Use of Force	

8. The data reflects a decrease in overall complaint cases, non-Schedule 3 complaints and allegations compared to the same period last year. We have changed the way in which we record some complaints created directly out of SAAB / Force Control Centre which are no longer recorded at that stage, this may account for some of the decrease which was over recording at that early stage.
9. Of the 397 recorded complaints, 198 of these (49.8%) have been handled outside of the formal requirements of schedule 3, Police Reform Act 2002, meaning such matters are being handled in a proportionate manner which is the whole ethos and intention behind the statutory reforms in 2020.
10. The number of recorded allegations has decreased by 13% in this quarter compared to last year and continues to represent a consistent pattern across the two years. However, allegation numbers have increased from Q1 of this year by 2%.
11. The ratio of allegations recorded per complaint has increased slightly from last year for Q2 from 1.4:1 to 1.6:1.

12. The average days to finalise complaints cases has increased by 69% or by 21.7 days in real terms. The most significant increases relate to those non-schedule 3 complaints sat with Local Policing Area supervision investigate. These are taking longer than the national average and are likely due to conflicting demands on response teams resulting in capacity issues. The Constabulary has introduced Quarterly People Intelligence meetings with each area command team where the timeliness of complaint investigation and finalisation will be reviewed and actioned accordingly. Timeliness for Schedule 3 Investigations remains strong and are finalised quicker than the national average. Where delays are experienced, this is predominantly due to the complaint case remaining sub-judice.
13. The number of reviews has slightly decreased (by 4) in this his period compared to Q4 2022.

Chart 2 Cheshire Police data – allegations re LPUs and departments

LPU/Department allegations	Q2 22/23	Q3 22/23	Q4 22/23	Q1 23/24	Q2 23/24
AIT		14	51	43	8
AIT East					19
AIT North					14
AIT West					12
ARV Firearms Alliance	1	4	3	2	1
Chester	92	70	48	61	75
CID - East		13	14	12	12
CID - North		1	14	12	11
CID - West		11	12	6	6
Congleton	25	15	21	20	35
Crewe	45	52	60	52	35
Criminal Justice	0		1	3	1
Custody	63	76	52	58	50
Ellesmere Port	33	19	15	28	12
Headquarters	61	48	53	59	69
IIT	4	4	1		
Macclesfield	88	76	59	73	52
Northwich	45	36	54	33	32
Partnerships		1		4	
PPD	10				
Public Contact	13	7	21	10	25
Regional Control Centre		2			
Roads and Crime	17	23	16	26	44
Runcorn	70	32	56	28	29
Rural Team	1	2	1		0
Safeguarding	7				0
Warrington	116	68	60	73	50
Widnes	33	16	21	16	36

Change notes:

1. Please note - This table has been updated from previous reports and all data now reflects quarters from the financial year (Apr – Mar), rather than calendar year. Therefore, the data may not match that from previous meetings.
2. All departments are now in alphabetical order as per the raw data report.

3. Where data is not recorded, either no allegations were recorded, or the department did not exist/ has since been disbanded (e.g AIT introduced Q3'22)

14. The above chart reflects the changes in structures with new departments such as AIT being recently created. Whilst the figures above show some variability from quarter to quarter in the financial year 2022/23 most departments are showing an overall long-term trend of decrease in complaints from Q2 2022/23 with the exception of Roads and Crime, Congleton and Widnes LPU's, and Public Contact.
15. Roads and Crime complaints have had the most significant increase during Qtr 2. There are no obvious themes highlighted by the complaints managers at this time. Most are sat locally for investigation, and this will be further discussed at the Roads & Crime People Intelligence meeting and monitored in the next quarter any continued trend.
16. Through the monthly Professional Standards Department (PSD) 'tasking and coordination' process, complaints at a local policing unit and departmental level are scrutinised and those officers with the highest volume of complaints or where patterns emerge, are subject to scrutiny and liaison with local managers to ensure appropriate understanding and intervention where necessary. People intelligence briefings are being undertaken with local policing unit commanders / department heads and the Head / Deputy Head of PSD to discuss local issues.

APPEALS / REVIEWS

17. Following the regulatory changes introduced on 01 February 2020, where a member of the public is not satisfied with the outcome of the concerns they have raised and the matter has been recorded as an 'expression of dissatisfaction' in accordance with Schedule 3, Police Reform Act 2002, they have a right to seek a 'review' of the outcome. The majority of 'reviews' will likely be considered by the OPCC, with a smaller number (more serious matters or those cases which have been subject to a referral to the IOPC) being considered by the IOPC.

Chart 3 Number of appeals / reviews received and upheld

01.07.23 – 30.09.23	Number of Reviews Received	Number of Reviews Upheld
Local Review	22 (17)	1 (3)
IOPC Review	9 (14)	0 (0)
Total	31 (31)	1 (3)

**The number in brackets is from Q2 2022*

18. Charts 3 shows the breakdown of reviews managed by the OPCC and IOPC and compared to the same period last year. There is a slight increase in Local reviews, however, the number of upheld reviews has decreased to 1. Otherwise, the variances are not significant or have remained the same.

19. The volume and outcome of appeals / reviews receives scrutiny between the Force and the IOPC during periodic oversight meetings. The OPCC review officer will bring any patterns to the attention of the Head of PSD. For Q2 only 1 review was upheld so unable to determine any patterns for this period.
20. Chart 4 shows the number of 'reviews' currently outstanding with both the IOPC and the OPCC. There is a 26% reduction in those sat with OPCC but significant increase of 171% in those sat with IOPC. This may be as a result of the general backlogs within IOPC at present.
21. The IOPC currently have a 52 week backlog in respect of reviews and investigation appeals which has increased since last quarter and likely to impact on force performance figures.

Chart 4 Number of reviews outstanding

Reviews outstanding (as at 30/09/2023)	June 2023	September 2023
With OPCC	23	17
With IOPC	7	19

Information regarding employment tribunals and grievances is now provided by HR in a separate report.

RECOMMENDED:

- (1) The report be received

Mark Roberts

CHIEF CONSTABLE

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