

## CHESHIRE EAST HEALTH AND WELLBEING BOARD

### Reports Cover Sheet

<b>Title of Report:</b>	Developing the Cheshire and Merseyside Health and Care Partnership Strategy (Interim)
<b>Report reference</b>	HWB1
<b>Date of meeting:</b>	29 November 2022
<b>Written by:</b>	Neil Evans - (Associate Director of Strategy and Collaboration; NHS Cheshire and Merseyside ICB)
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<b>Health &amp; Wellbeing Board Lead:</b>	Mark Wilkinson/Councillor Corcoran

### Executive Summary

<b>Is this report for:</b>	Information <input type="checkbox"/>	Discussion <input checked="" type="checkbox"/>	Decision <input type="checkbox"/>
<b>Why is the report being brought to the board?</b>	<p>To outline to the Board that the Department of Health and Social Care issued <a href="#">statutory guidance</a> for the publication of an Integrated Care Partnership (ICP) Strategy by December 2022.</p> <p>The Cheshire East Health and Wellbeing Board is a key member of the Cheshire and Merseyside Health and Care Partnership Board and as such is an important stakeholder in developing the strategy.</p> <p>There will be a need to update this strategy during 2023-24 to reflect updated Joint Strategic Needs Assessment (JSNA) information and revised national guidance expected in June 2023.</p>		
<b>Please detail which, if any, of the Health &amp; Wellbeing Strategy priorities this report relates to?</b>	<p>Creating a place that supports health and wellbeing for everyone living in Cheshire East <input type="checkbox"/></p> <p>Improving the mental health and wellbeing of people living and working in Cheshire East <input type="checkbox"/></p> <p>Enable more people to live well for longer <input type="checkbox"/></p> <p>All of the above <input checked="" type="checkbox"/></p>		
<b>Please detail which, if any, of the Health &amp; Wellbeing Principles this report relates to?</b>	<p>Equality and Fairness <input type="checkbox"/></p> <p>Accessibility <input type="checkbox"/></p> <p>Integration <input type="checkbox"/></p> <p>Quality <input type="checkbox"/></p> <p>Sustainability <input type="checkbox"/></p> <p>Safeguarding <input type="checkbox"/></p> <p>All of the above <input checked="" type="checkbox"/></p>		

<b>Key Actions for the Health &amp; Wellbeing Board to address. Please state recommendations for action.</b>	<p>The Board is asked:</p> <ul style="list-style-type: none"> <li>• To endorse the approach taken to developing the Cheshire and Merseyside HCP Strategy</li> <li>• Provide feedback on any material changes recommended to the draft strategy document, which will be issued separately by email, in advance of 13<sup>th</sup> December.</li> <li>• To Note that the HCP Board will be asked to agree to the publication of the interim HCP Strategy on 22<sup>nd</sup> December 2022.</li> </ul>
<b>Has the report been considered at any other committee meeting of the Council/meeting of the CCG board/stakeholders?</b>	<p>Earlier versions of this report have been considered at a number of meetings including:</p> <ul style="list-style-type: none"> <li>• Cheshire and Merseyside Health and Care Partnership Board</li> <li>• Cheshire and Merseyside Integrated Care System Population Health Board</li> <li>• Cheshire and Merseyside Directors of Public Health</li> <li>• Cheshire and Merseyside Integrated Care Board, ICB Transformation Committee and ICB Executive Meeting</li> </ul>
<b>Has public, service user, patient feedback/consultation informed the recommendations of this report?</b>	<p>As a result of the challenging timescales, and in reflection of both the previous work in developing our plans across Cheshire and Merseyside, the approach being taken to publish the ICP Strategy is to build from the existing strategies and plans developed across Cheshire and Merseyside; including the 2021 HCP Strategy and 2022 All Together Fairer Plans. As a result, the content of these existing strategies has been developed through engagement and consultation with our public and service users.</p> <p>In addition, we have worked closely with the nine Healthwatch organisations to identify common areas that need to be considered in the strategy.</p>
<b>If recommendations are adopted, how will residents' benefit? Detail benefits and reasons why they will benefit.</b>	<p>The strategy will outline the key priorities for the HCP, describing those areas we will collectively work together as a Cheshire and Merseyside system. This will help inform the work programmes and investment of financial and human resources across the ICS including through NHS Cheshire and Merseyside Integrated Care Board (ICB)</p>

## 1 Report Summary

- 1.1 The newly formed Cheshire and Merseyside Health and Care Partnership (HCP) is required by the Department of Health and Social Care to publish a Strategy by December 2022. This document will be interim in nature and will reflect the existing collaborative Cheshire and Merseyside priorities and strategies already developed in recent months/years.
- 1.2 The strategy will be used to inform our priorities for the coming years and is, alongside national NHS planning guidance and local Health and Wellbeing Strategies used to direct NHS Cheshire and Merseyside Integrated Care Board in its delivery commitments and key areas of focus.
- 1.3 The Board will be given the opportunity to review the draft document and provide feedback on the content, in advance of the HCP Board being asked to approve publication on 22<sup>nd</sup> December 2022.
- 1.4 From January the focus will be on ensuring the priorities have clear implementation plans and to align community engagement activities between Place plans, HCP Strategy and ICB Forward View.

## **2 Recommendations**

- 2.1 That the Board endorses the approach taken to developing the Cheshire and Merseyside HCP Strategy
- 2.2 Provide feedback on any material changes recommended to the draft strategy document, which will be issued separately, by email by 13<sup>th</sup> December in order that the HCP Board can approve publication of the Strategy on 22 December.

## **3 Reasons for Recommendations**

- 3.1 To ensure that the Cheshire East Health and Wellbeing Board has the opportunity to comment on the wider Cheshire and Merseyside strategic priorities and is assured this is complementary to the local Cheshire East Health and Wellbeing Board Strategy.

## **4 Impact on Health and Wellbeing Strategy Priorities**

- 4.1 The HCP Strategy will complement the Priorities in local Health and Wellbeing Board strategies and describe the priorities and programmes of work taking place collectively across Cheshire and Merseyside. The overarching theme of the Cheshire and Merseyside HCP Strategy is on reducing inequalities and improving health and wellbeing.

## **5 Background and Options**

- 5.1 The Department of Health and Social Care issued [statutory guidance](#) for the publication of an Integrated Care Partnership (ICP) Strategy by December 2022. For Cheshire and Merseyside we refer to the ICP as the Cheshire and Merseyside HCP (Health and Care Partnership)

*The integrated care strategy should set the direction of the system across the area of the integrated care board and integrated care partnership, setting out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life. The integrated care strategy presents an opportunity to do things differently to before, such as reaching beyond 'traditional' health and social care services to consider the wider determinants of health or joining-up health, social care and wider services.*

- 5.2 The guidance recognises that the HCP, and ICB, is only just developing and that the strategy is likely to need further development and that the documents will evolve as further intelligence becomes available to the ICP, e.g. a new JSNA is published. It is also highlighted that it is outlined that there will be a further update to this guidance, in June 2023 to reflect feedback from the first cycle of strategy development and 5-year joint forward planning process to inform further development of our strategy and plan. This aligned with our development as a system would direct us to maintaining the documents as live documents we refresh regularly rather than a static publication refreshed every five years.
- 5.3 The Strategy should build from local Place plans but focus on the areas where work will take place across the whole footprint or multiple Places and not to duplicate the local Place/Health and Wellbeing Board plans. Within the document a summary of each of the 9 Place/Health and Wellbeing Strategies will be included.

5.4 The guidance outlines the need for strategies to consider the following areas:

- personalised care;
- addressing disparities in health and social care;
- population health and prevention;
- health protection;
- babies, children, young people and their families, and healthy ageing;
- workforce;
- research and innovation;
- health-related services;
- and data and information sharing.

5.5 In our approach we are building on these areas to consider other locally agreed priorities, such as:

- climate change and sustainability,
- anchor institutions and social value,
- quality improvement,
- finance

5.6 As a result of the challenging timescales, and in reflection of both the previous work already undertaken in developing our plans and priorities across Cheshire and Merseyside, as well as feedback from Cheshire and Merseyside Health and Care Partnership (HCP) stakeholders, the approach being taken to publish the ICP Strategy is to build from the existing strategies and plans developed across Cheshire and Merseyside; including the 2021 HCP Strategy, 2022 All Together Fairer Plans, Social Value Framework and Anchor Institutions, Core20Plus5 and the wider pan Cheshire and Merseyside Programmes of Work. Appendix 1 shows a content planner summarising the planned content (as of 15<sup>th</sup> November 2022)

5.7 Through September and October, the approach and content has been discussed with a range of stakeholders and we are in the process of receiving proposed content, which will be incorporated into a single document. This will be widely shared with stakeholders at the end of November for feedback prior to being shared with the HCP Board and considered for publication by the HCP Board on 22 December 2022. We have worked closely with both Directors of Public Health, the Champs Support Team, current programme leads and colleagues in our Places in developing the content.

5.8 On Monday 21<sup>st</sup> November a “Microsoft Word” version of the document was made available and shared with contributors, HCP Chair and Vice Chair, ICB Executive Team and Directors of Public Health/Champs for initial feedback. In parallel the document was passed to copywriters to commence formatting of the document.

5.9 On 29<sup>th</sup> November the first draft formatted document is also being shared with the wider HCP membership, and Health and Wellbeing Boards, in order for a second version to be published on 15<sup>th</sup> December and prior to the extraordinary HCP Board meeting on 22 December to review the document and approve publication.

5.10 There is a separate requirement of ICB to produce a Five Year Forward Plan by April 2023. This will reflect the NHS Cheshire and Merseyside ICB plans to implement local Health and Wellbeing strategies, HCP Strategy and the national NHS Planning guidance.

5.11 The detail of plans will need further work during 2023 in the development of implementation plans, trajectories for improvement. This work will need to take place alongside the

development of the ICB Five Year Forward View in Quarter 4 Of 2022-23. With the HCP strategy refreshed following the issue of further guidance in the summer of 2023.

- 5.12 The approach to engaging on the content of the strategy will be agreed with each Place; in order to ensure clear communications with our stakeholders and to avoid confusion about the multiple strategies and plans.

## **6 Access to Information**

- 6.1 The background papers relating to this report can be inspected by contacting the report writer:

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## Appendix 1 – Outline content in Cheshire and Merseyside HCP Strategy (as of 15<sup>th</sup> November 2022)

<b>Section One</b>	<b>Forward from Chair</b>
<b>Section Two</b>	<b>Introduction to Cheshire and Merseyside HCP</b>
<p>This section will describe:</p> <ul style="list-style-type: none"> <li>• what the HCP is, describing membership and key partners (including ICB, Local Authorities, Places, NHS Providers, NHS Provider Collaboratives, Voluntary Sector, Healthwatch, Police, Fire, Education etc.)</li> <li>• Our vision to improve the wider determinants of health, be innovative and work across boundaries</li> <li>• The purpose of this strategy in describing our work collectively as C&amp;M to complement HWB/Place Plans (including links to the 9 Place/HWB plan summary documents)</li> <li>• The way we work to influence the wider determinants through work with wider public and voluntary sector (housing, education etc.)</li> <li>• How we will engage with our stakeholders; including communities/residents</li> </ul>	
<b>Section Three</b>	<b>Our Population</b>
<ul style="list-style-type: none"> <li>• Our context from a JSNA perspective variation in health outcomes and inequalities across our population</li> <li>• Our key current challenges – what we've heard from our public, which Healthwatch are helping to produce – Cost of Living/Fuel Poverty, Access (Dentist, GP, Social Care, Hospital Discharge), waiting times in elective care, impact of the pandemic on mental health, capacity constraints/workforce etc.</li> </ul>	
<b>Section Four</b>	<b>Cheshire and Merseyside Health and Care Partnership Vision, Mission and Strategic Objectives</b>
<b>Our vision</b>	We want everyone in Cheshire and Merseyside to have a great start in life and get the support they need to stay healthy and live longer.
<b>Our mission</b>	We will tackle health inequalities and improve the lives of the poorest fastest. We believe we can do this best by working in partnership.
<b>Our strategic objectives</b>	<p>Explain what we mean when describing our strategic objectives</p> <ul style="list-style-type: none"> <li>• Tackling health inequality, improving outcomes and access to services</li> <li>• Improving population health and healthcare</li> <li>• Enhancing quality, productivity and value for money</li> <li>• Helping the NHS to support broader social and economic development</li> </ul> <p><i>Existing objectives updated to reflect:</i></p> <ul style="list-style-type: none"> <li>• <i>All Together Fairer Priorities</i></li> <li>• <i>Core20plus5 measures</i></li> <li>• <i>Contextual main public concerns from Healthwatch joint work e.g., access</i></li> </ul>
<b>Section Five</b>	<b>Tackling health inequality, improving outcomes and access to services</b>
<p>All Together Fairer and Health Inequalities</p> <ul style="list-style-type: none"> <li>• Background</li> </ul>	

<ul style="list-style-type: none"> <li>• How we developed our priorities</li> <li>• Key Actions being taken as an ICP</li> <li>• Beacon Indicators and how we will measure progress</li> <li>• Broader inequalities not covered by ATF</li> <li>• Rural inequalities</li> <li>• Core 20 plus 5 <ul style="list-style-type: none"> <li>○ Maternity</li> <li>○ CVD</li> <li>○ Respiratory</li> <li>○ Severe Mental Illness</li> <li>○ Cancer</li> <li>○ Tobacco</li> </ul> </li> <li>• Wider Prevention priorities and programmes e.g. exercise</li> <li>• Inclusion Health (C&amp;M and Place focus on this area and use examples to demonstrate commitment)</li> </ul>	
<b>Section Six</b>	<b>Improving population health and healthcare</b>
<p>Other Key transformation activity, including content related to:</p> <ul style="list-style-type: none"> <li>• Personalised Care</li> <li>• Maternity</li> <li>• Children, Young People and Families (including women's health)</li> <li>• Health Ageing</li> <li>• Mental Health</li> <li>• LD and Autism</li> <li>• Dementia</li> <li>• Health Protection</li> <li>• Data and Digital (intelligence into Action)</li> <li>• Research and Innovation</li> </ul>	
<b>Section Seven</b>	<b>Enhancing quality, productivity and value for money</b>
<p>To include responses to concerns from public (see list in Section 1 from Healthwatch)</p> <ul style="list-style-type: none"> <li>• Elective Recovery</li> <li>• Access (GP, Dentists, Care, Urgent Care etc.)</li> <li>• Workforce</li> <li>• Quality Improvement</li> <li>• Financial planning principles</li> <li>• Estates</li> </ul>	
<b>Section Eight</b>	<b>Helping the NHS to support broader social and economic development</b>
<p>To include:</p> <ul style="list-style-type: none"> <li>• Social Value/Anchor</li> <li>• Sustainability</li> <li>• Climate Change</li> </ul>	
<b>Section Nine</b>	<b>Health and Wellbeing Board Strategies and Place Plans for our Nine Places</b>
<b>Section Ten</b>	<b>Glossary, Links etc.</b>