

## CESHIRE EAST HEALTH AND WELLBEING BOARD

<b>Title of Report:</b>	Update on establishment of Health and Care Partnership and NHS Cheshire and Merseyside's team in Cheshire East
<b>Date of meeting:</b>	27 September 2022
<b>Written by:</b>	Mark Wilkinson, Place Director
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<b>Health &amp; Wellbeing Board Lead:</b>	Mark Wilkinson, Place Director

### Executive Summary

<b>Is this report for:</b>	Information <input checked="" type="checkbox"/>	Discussion <input type="checkbox"/>	Decision <input type="checkbox"/>
<b>Why is the report being brought to the board?</b>	To provide an update on recent NHS changes and progress with their local implementation.		
<b>Please detail which, if any, of the Health &amp; Wellbeing Strategy priorities this report relates to?</b>	Creating a place that supports health and wellbeing for everyone living in Cheshire East <input type="checkbox"/> Improving the mental health and wellbeing of people living and working in Cheshire East <input type="checkbox"/> Enable more people to live well for longer <input type="checkbox"/> All of the above <input checked="" type="checkbox"/>		
<b>Please detail which, if any, of the Health &amp; Wellbeing Principles this report relates to?</b>	Equality and Fairness <input type="checkbox"/> Accessibility <input type="checkbox"/> Integration <input type="checkbox"/> Quality <input type="checkbox"/> Sustainability <input type="checkbox"/> Safeguarding <input type="checkbox"/> All of the above <input checked="" type="checkbox"/>		
<b>Key Actions for the Health &amp; Wellbeing Board to address. Please state recommendations for action.</b>	To note the report.		
<b>Has the report been considered at any other committee meeting of the Council/meeting of the CCG board/stakeholders?</b>	No		

<b>Has public, service user, patient feedback/consultation informed the recommendations of this report?</b>	No
<b>If recommendations are adopted, how will residents benefit? Detail benefits and reasons why they will benefit.</b>	The recent NHS legislative and structural changes are intended to deliver more seamless health and care services that meet peoples needs. Benefits will accrue from closer working across different statutory organisation as well as a sharper focus on engaging residents. The final source of resident benefit will be the opportunity to achieve strategic change through a 'Cheshire and Merseyside level' organisation.

## Report Summary

This report provides an overview of the key activities and issues from my position as Place Director.

The report covers:

- Working with the VCFSE sector.
- Health and Care Partnership Board
- Establishment of Cheshire East Leadership Team.
- Cheshire ICB staff conference.
- Additional staffing resource for Home First transformation programme.
- Cheshire East Partnership hosting the Board of NHS Cheshire and Merseyside.
- Key meetings and visits.

## Key Issues

There is considerable evidence that the Voluntary Community Faith and Social Enterprise (VCFSE) sector can deliver innovative and high value services working in partnership with public sector bodies. Work has commenced with the Cheshire East VCFSE leadership group on a draft social action charter which will set out the terms and commitments in the context of the relationship between the Health and Care Partnership Board and the VCFSE sector. This is expected to come to fruition over the next few weeks.

The second meeting of the Health and Care Partnership Board took place on 21<sup>st</sup> September. It is continuing to meet in shadow form and therefore in private until all the partners have approved the terms of reference. The Board is receiving reports on quality and safety, finance, and a significant item relating to the return of intra partum maternity service to Macclesfield District General Hospital.

The first meeting of the ICB Cheshire East leadership team took place on Tuesday 13<sup>th</sup> September although the recruitment of a place clinical director is outstanding pending the resolution of HR issues. The management structure / different portfolios are set out in Appendix 1.

Together with the ICB team in Cheshire West we have arranged a half day conference on 26<sup>th</sup> September in Crewe for former Cheshire CCG staff. The conference will be opened by Graham Urwin, NHS Cheshire and Merseyside CEO and include a range of sessions on topics such as place development, sustainability, and skills development.

Additional staffing resource has been approved to support the home first transformation programme. This is a key system wide priority and £173k has been invested on a non-recurrent basis with funding being provided jointly by the NHS and Council to support:

- a. Maximising existing resources to manage sustained ongoing demand.
- b. Focus on the discharge to assess options appraisal.
- c. Support the short-term community-based capacity and required planning in preparation for winter inclusive of mental health provision.
- d. Additional system wide resilience for Winter planning.

The board meeting for NHS Cheshire and Merseyside (the ICB) will be hosted by the Cheshire East Health and Care Partnership on 27th October. As well as hosting the meeting at the Crewe Lifestyle Centre, this will give us the opportunity to showcase some of the excellent work that is underway across our area.

Development of Partnership governance is proceeding apace. Appendix 2 sets out the latest version of Partnership structures. The Place Executive Group (CEOs and lead officers from partners) has approved terms of reference for the newly formed Place Leadership, Strategic Planning and Transformation, and Delivery and Operations Groups. Except for the Operations Group these changes are largely revamping existing meetings and the work continues. The Operations Group – with a particular focus on winter planning – will meet for the first time this month.

## **Meetings and Visits**

Since the last meeting of the Board, I have undertaken the following key meetings and visits to discuss the NHS changes and deepen my knowledge of our services and the communities we serve.

- Tour of Victoria Infirmary, Northwich and Leighton Hospital.
- Meeting and tour of East Cheshire Hospice in Macclesfield.
- Meeting with the CEO and tour of the David Lewis Centre.
- Met Cheshire Workforce Directors (NHS and Council) to shape the next stage of their collaborative programme.
- Met GPs at Kenmore Medical Centre in Wilmslow.

## **Access to Information**

The background papers relating to this report can be inspected by contacting the report writer:

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## Appendix 1 – Cheshire East ICB Leadership Team

The table below describes 'Place functional leadership'. People working in these areas may be in place, joint, ICB central teams or a mix of all.	
Associate Director Finance and Performance Lynda Risk	Business Intelligence Capital and Estates Contracting Finance Performance Programme Management Office
Partnership Board Sub-Group: Operations	
Associate Director Quality and Safety Improvement Amanda Williams	All Age Continuing Care Quality Patient Safety Patient Experience Safeguarding
Partnership Board Sub-Group: Operations / Integrated Planning and Delivery	
Associate Director Transformation and Partnerships Nichola Thompson	Communication and Co-production Strategy and Planning Partnerships Planned and Unscheduled Care Primary Care Development
Partnership Board Sub-Group: Integrated Planning and Delivery	
Clinical Director Sinead Clarke*	Clinical Leadership Medicines Strategy and Optimisation
Partnership Board Sub-Group: Integrated Planning and Delivery	
Head of Business Support TBC	Administration Corporate Development Governance
Partnership Board Sub-Group: Place Leadership Group	
Director Mark Wilkinson	

\* Temporary cover pending appointment.

## Appendix 2 – Cheshire East Health and Care Partnership Board Governance / Operating Model

