

Appendix A – Allocation of capital and revenue budgets, earmarked reserves and policy proposals to service committees.

| 2021/22 Corporate Policy MTFS pages 176-178 | Exp £m | Inc £m | Revenue Budget £m | Capital Budget £m | Total Rev + Cap £m |
|--|-------------------|-------------------|----------------------------------|----------------------------------|-----------------------------------|
| Directorate (Corporate) | 0.35 | 0.00 | 0.35 | 0.00 | 0.35 |
| Finance & Customer Services | 59.58 | -49.73 | 9.86 | 1.19 | 11.04 |
| Transformation | 39.12 | -23.30 | 15.81 | 5.26 | 21.08 |
| Governance & Compliance | 13.59 | -3.39 | 10.20 | 0.00 | 10.20 |
| Total | 112.64 | -76.42 | 36.21 | 6.45 | 42.67 |

| Earmarked Reserves | Estimated Opening Balance as at 1st April 2021 £m |
|---------------------------|--|
| Transformation Programme | 0.74 |
| Other reserves | 0.66 |

Corporate Policy

CAPITAL PROGRAMME 2021/22 - 2024/25

| Scheme Description | Forecast Expenditure | | | | | Total Budget £000 |
|--|----------------------|------------------------|------------------------|------------------------|------------------------|----------------------|
| | Prior Years £000 | Budget 2021/22 £000 | Budget 2022/23 £000 | Budget 2023/24 £000 | Budget 2024/25 £000 | |
| Committed Schemes - In Progress | | | | | | |
| Transformation | | | | | | |
| Core Financials | 7,522 | 1,167 | 0 | 0 | 0 | 8,689 |
| IADM (Information Assurance and Data Management) | 13,465 | 1,500 | 0 | 0 | 0 | 14,965 |
| Unified Communications Project | 366 | 300 | 310 | 230 | 0 | 1,206 |
| Vendor Management | 487 | 519 | 0 | 0 | 0 | 1,006 |
| Infrastructure Investment Programme (IIP) | 27,073 | 1,777 | 0 | 0 | 0 | 28,850 |
| Finance and Customer Services | | | | | | |
| Best4Business Programme | 22,553 | 1,188 | 0 | 0 | 0 | 23,741 |
| Total Committed Schemes - In Progress | 71,466 | 6,451 | 310 | 230 | 0 | 78,457 |

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| Budget Policy Proposal | 2021/22 £000 | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 |
|--|-----------------|-----------------|-----------------|-----------------|
| [17] Capital Programme Review | -1,000 | 1,000 | | |
| [1] Local Election Costs | 150 | | | |
| [2] Census 2021 | -20 | | | |
| [45] People Directorate - ICT Procurements 2020-24 (Revenue implications of Capital) | 60 | 63 | 66 | 19 |
| [46] Place Directorate - ICT Procurements 2020-24 (Revenue implications of Capital) | 11 | 11 | 11 | 11 |
| [47] Corporate Directorate - ICT Procurements 2020-24 (Revenue implications of Capital) | 2 | 2 | 2 | 2 |
| [44] Unified Communications (Revenue implications of Capital) | 251 | 283 | 296 | |
| [43] Infrastructure Investment Programme (Revenue implications of Capital) | 59 | 127 | 224 | |
| [54] Reduce central training budget | -80 | | | |

| Budget Policy Proposal | 2021/22 £000 | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| [21] Review of corporate subscriptions | -35 | -15 | | |
| [13] Efficiency savings and Restructures within Corporate Services | -200 | -350 | | |
| [15] Shared services review | | | -200 | |
| [32] Commercial Workstream | -100 | | | |
| [16] Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels | -290 | 225 | 50 | 50 |
| [14] Review Staff Terms and Conditions | -50 | -350 | -100 | |
| [18] Member allowances and reduced mileage | -30 | | | |
| [5] Core Financial System | 764 | -459 | | |
| [4] Housing Benefit – Supported Accommodation | 1,300 | | | |
| [6+7] Mitigation of reduction in the Dedicated Schools Grant | 150 | 107 | 122 | 136 |

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| Budget Policy Proposal | 2021/22 £000 | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 |
|---|-----------------|-----------------|-----------------|-----------------|
| Budget Policy Proposal | 2021/22 £000 | 2022/23 £000 | 2023/24 £000 | 2024/25 £000 |
| 34] Brighter Futures Together Programme Customer Experience | -120 | -133 | -81 | |
| [3] Pay inflationary increase | 1,662 | 3,753 | 3,833 | 3,922 |

Appendix B – Supplementary Estimates

Table A - Supplementary Estimates less than £1,000,000

| Committee | Year | Type of Grant | £000 | Details |
|------------------|---------|--|------|--|
| Corporate Policy | 2020/21 | Covid-19 Test and Trace Support (Specific Purpose) | 489 | Standard grant, discretionary grant, and grant administration. This payment is designed to support people on low incomes, if they will lose income as a result of self-isolating, and to encourage them to get tested if they have symptoms. This is important to help stop the transmission of COVID-19 and avoid further economic and societal restrictions. |
| Corporate Policy | 2020/21 | Additional Individual Electoral Registration Grant (General Purpose) | 93 | The funding is to cover the additional costs of Individual Electoral Registration (IER) already incurred from Electoral Services budget in 2020/21 financial year. |
| Corporate Policy | 2020/21 | Covid-19 LA Framework/ Practical Support for those Self Isolating (Specific Purpose) | 71 | The purpose of the grant is to provide funding to local authorities to provide practical support for those self-isolating. |
| Corporate Policy | 2020/21 | Covid-19 Housing Benefit Administration Subsidy – Additional 2020/21 Funding (General Purpose) | 36 | This is a one-off payment by the Department for Work and Pensions for maintaining the Housing Benefit service during the COVID-19 pandemic and acknowledging the cost impact on service delivery throughout this period. |

| Committee | Year | Type of Grant | £000 | Details |
|----------------------------------|---------|--|------|--|
| Corporate Policy | 2020/21 | New Burdens - Council Tax Hardship Fund and Business Rate Reliefs (Specific Purpose) | 33 | Administration of Council Tax Hardship Relief and Business Rate Reliefs. |
| Corporate Policy | 2020/21 | Local Government Transparency Code - New Burdens (General Purpose) | 13 | New burdens in relation to the Council's obligation to publish information in line with the Government's Transparency Code 2014. |
| Corporate Policy | 2021/22 | Covid-19 Business Support Grant New Burdens (Specific Purpose) | 353 | Administration of Business Support Grants; This grant is intended to fund costs incurred in the administration of business support grants including staff costs, software updates, print & postage, and other 3rd party support. |
| Corporate Policy | 2021/22 | Covid-19 Welcome Back Fund (Specific Purpose) | 339 | Funding to support the return to high streets safely and help build back better from the pandemic. |
| Corporate Policy | 2021/22 | Covid-19 Local Elections (Specific Purpose) | 14 | The funding is to cover the costs of Covid-19 safety measures for the Borough by-election, Town and Parish by-elections and Neighbourhood Planning Referendums (NPRs) taking place on Thursday 6 May 2021. |
| Total Grants £1m or Below | | | | |

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Table B - Supplementary Estimates over £1,000,000

| Committee | | Type of Grant | £000 | Details |
|--|---------|---|-------------|---|
| Corporate Policy | 2021/22 | Covid-19 Business Rates Reliefs 2021/22 (Specific Purpose) | 15,983 | HM Treasury announced a new business rates relief fund worth £1.5 billion for businesses affected by COVID-19 that have been unable to benefit from the existing reliefs package for retail, hospitality, and leisure businesses. |
| Corporate Policy | 2021/22 | Covid-19 Local Authority Support Grant (General Purpose) | 8,508 | Funding to manage the immediate and long-term impacts of the pandemic. |
| Corporate Policy | 2021/22 | Covid-19 Additional Restrictions Grant Top-up Allocation (Specific Purpose) | 3,405 | Supports businesses that are not covered by other grant schemes or where additional funding is needed. |
| Corporate Policy | 2021/22 | Covid-19 Council Tax Support Scheme (Specific Purpose) | 3,373 | To enable councils to continue reducing council tax bills for those least able to pay, including households financially hard-hit by the pandemic. |
| Total Grants over £1m Recommended to Council by Finance Sub-Committee | | | | |

Table C – Urgent Decisions already made

| Committee | Year | Type of Grant | £000 | Details |
|-------------------------------|-------------|--|-------------|---|
| Corporate Policy | 2020/21 | Covid-19 Local Restrictions Grant (Specific Purpose) | 10,247 | Additional Restrictions Support as part of the wider set of measures to support the nation's economy and its businesses in response to Coronavirus (Covid-19). |
| Corporate Policy | 2021/22 | Covid-19 Business Restart Grants (Specific Purpose) | 21,295 | Urgent Decision made by Chief Executive. The new 'Restart Grants' will offer hospitality, hotels, gyms, hair, and beauty salons up to £18,000 per premises, allocated based on the rateable value of the property. Local councils will distribute the grants. |
| Decisions Already Made | | | | |