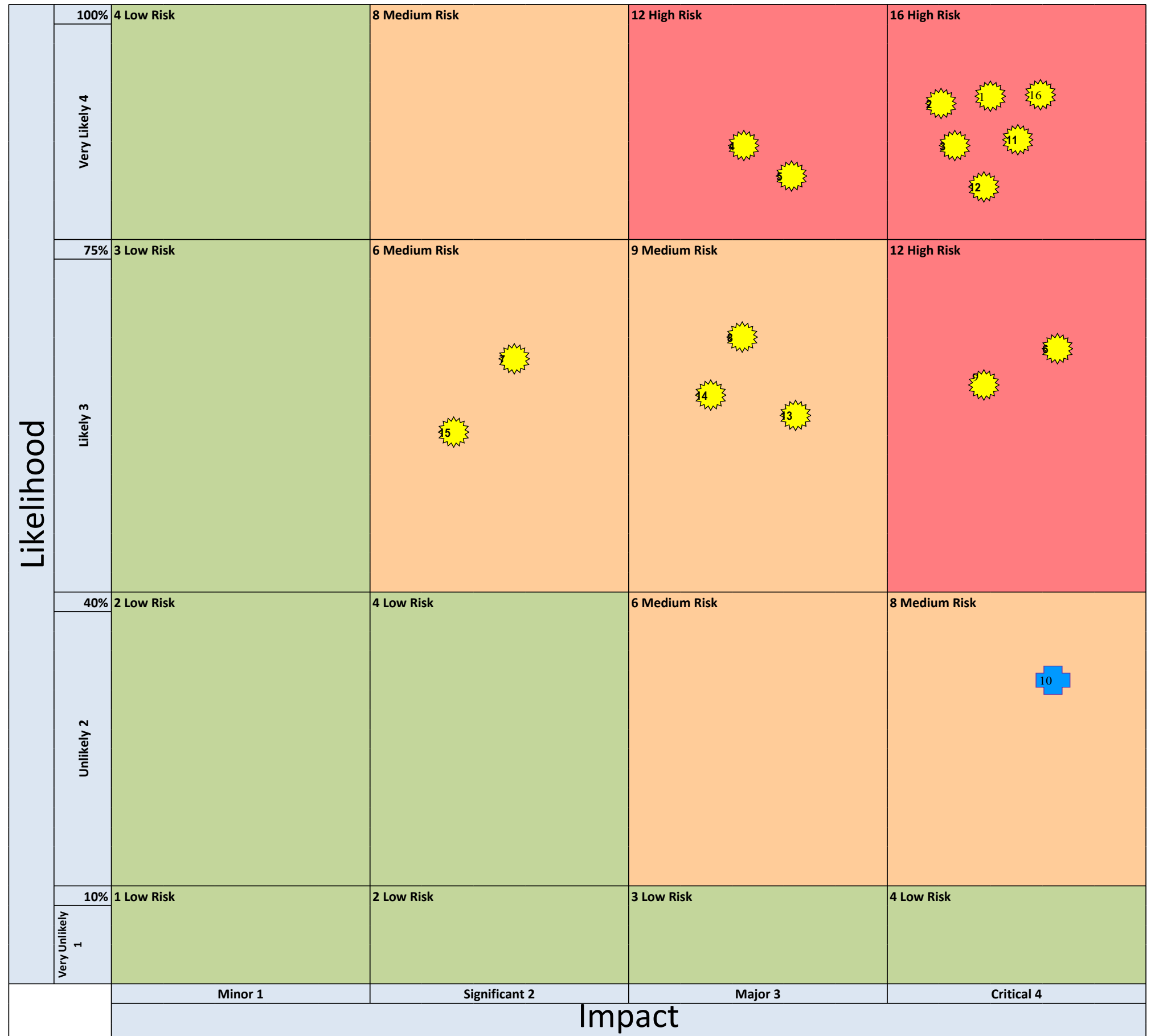


Cheshire East Council Risks Heat Map - 27.01.21

Risk Titles		
T=Threat / O=Opportunity		
SR01	Increased Demand for People	T
SR02	NHS Funding and Health Care Partnership Plan	T
SR03	Financial Resilience	T
SR04	Cyber Security	T
SR05	Business Continuity	T
SR06	Capacity and Demand - Corporate Enablers	T
SR07	EU Exit	T
SR08	Decision Making	T
SR09	Capital Projects	T
SR11	Pandemic Virus	T
SR12	Failure and Fragility in the Social Care market	T
SR13	Reputation	T
SR14	Climate Change	T
SR15	Business Rates	T
SR16	Funding / Economic	T
Opportunities		
SR10	Infrastructure Investment	O



Threat	
Opportunity	

	Factor	Score
Threats	Critical	4
	Major	3
	Significant	2
	Minor	1
	Factor	Score
Opportunities	Exceptional	4
	Significant	3

SCORING CHART FOR IMPACT	
Effect on Corporate Objectives	Factor
Critical impact on corporate objectives and performance and could seriously affect reputation. Long term damage that may be difficult to restore with high costs.	Threats
Major impact on corporate objectives and performance, could be expensive to recover from and would adversely affect reputation in the medium to long term.	
Significant impact on corporate objectives, performance and quality, could have medium term effect and be potentially expensive to recover from.	
Minor impact on the corporate objectives and performance, could cause slight delays in achievement. However if action is not taken, then such risks may have a more significant cumulative effect.	
Effect on Corporate Objectives	Factor
Result in major increase in ability to achieve one or more strategic objectives	Opportunities
Impact on some aspects of the achievement of one or more strategic objectives	

SCORING CHART FOR LIKELIHOOD

Score	Description	Indicator
4	>75% chance of occurrence	Regular occurrence Frequently encountered - daily/weekly/monthly
3	40% - 75% chance of occurrence	Within next 1-2 yrs Occasionally encountered (few times a year)
2	10% - 40% chance of occurrence	Only likely to happen 3 or more years
1	<10% chance of occurrence	Rarely/never before
Score	Description	Indicator
4	>75% chance of occurrence or achieved in one year.	Clear opportunity, can be relied on with reasonable certainty to be achieved in the short term.
3	40% to 75% chance of occurrence. Reasonable prospects of favourable results in one year.	May be achievable but requires careful management. Opportunities that arise over and above the plan.
2	<40% chance of occurrence or some chance of favourable outcome in the medium term.	Possible opportunity which has yet to be fully investigated by management.
1	<10% chance of occurrence	Has happened rarely/never before