

HEALTH AND WELLBEING BOARD

Date of Meeting: 24 November 2020

Report Title: Cheshire East Place Partnership update

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1. Introduction and Policy Context

- 1.1. Within the Cheshire East Partnership Five Year Plan 2019-2024, our vision *“to enable people to live well for longer; to live independently and to enjoy the place where they live”* is captured alongside our focus, key strategic goals, with reference to wider determinants of health, why we need to change and expected outcomes.
- 1.2. Since April 2020, despite being immersed in the Covid-19 emergency response measures, Partnership working across Cheshire East Place has continued and has strengthened to enable progress in a number of key areas these being around:
- Commissioning Intentions
 - Financial Recovery Plan
 - Health and Care Services Redesign
 - Integrated Care Partnership (including Care Communities)
 - Wider enabling workstreams including Digital and Workforce
- 1.3. Therefore, this report is designed to inform the Board of progress made, key challenges still prevailing and plans to address moving forward.

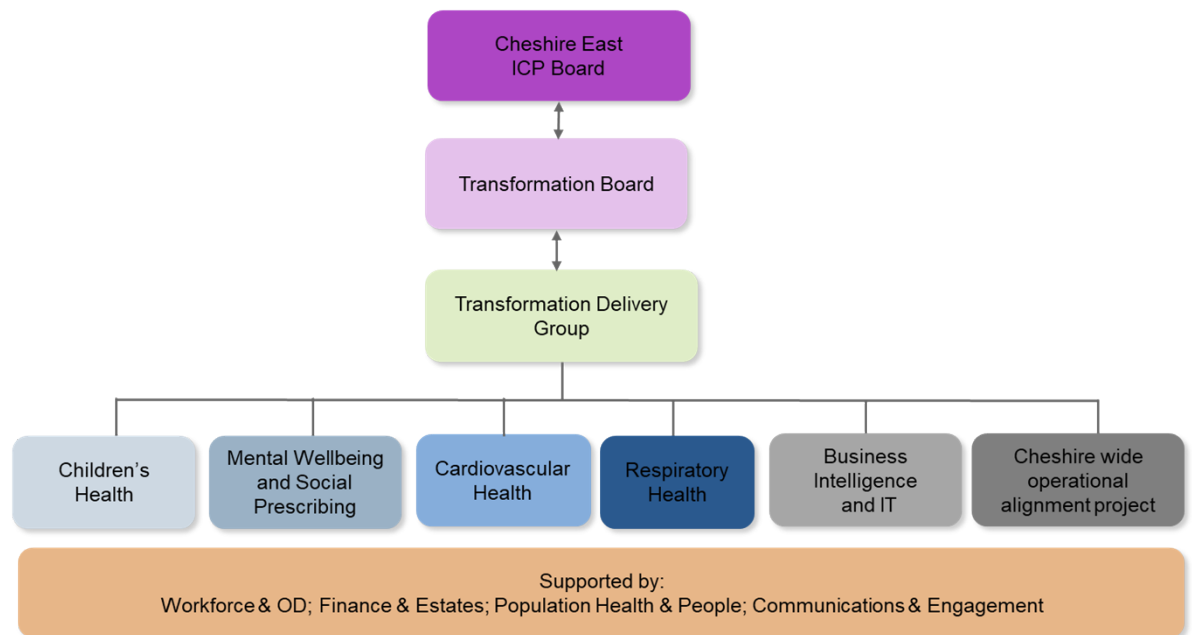
2. Background

- 2.1. Within the Place Five Year Plan 2019 - 2024, we have articulated four key goals around development and delivery of a sustainable, integrated health and care system, which is financially balanced, supported by a sustainable workforce and significantly reduces health inequalities. A short update on the key elements enabling us to achieve this is summarised below:

3. Briefing Information

- 3.1.** NHS Cheshire Clinical Commissioning Group has recently presented its approach around evolving strategic and tactical commissioning to Cheshire East Integrated Care Partnership (CEICP). Key elements emerging from devolving responsibility include changes to contracting mechanisms and impact on budgets, financial frameworks and resources; Population Health and Performance outcome frameworks and measures; clarity on functions and Governance arrangements; necessary Business Intelligence requirements and Communications and Engagement in place.
- 3.2.** To address the underlying financial deficit across the Cheshire wide NHS System, work has continued on the pan-Cheshire Financial Recovery Plan with emphasis specifically on Collaboration at Scale programmes of work designed to generate greater efficiencies and value for money from a broader geographical footprint and organisations working on solutions together, these being Workforce, Procurement, Estates and Facilities, and Medicines Optimisation.
- 3.3.** Work progressed on the Health and Care Services Redesign Programme with a combination of Clinical Workshops and Patient Focus Groups held during September and October to generate the draft proposals for the New Model of Care. This current phase of work will be completed on 09/11/2020 when the outcomes will be shared with respective Partners. At this stage, guidance is awaited from NHS England / Improvement on the future direction of travel and any available funding.
- 3.4.** At the heart of the Place Transformation programme is the establishment of the Integrated Care Partnership and development of our eight Care Communities to provide the foundation for innovation and focus on meeting the needs of our local populations. The Governance arrangements have now been approved with the respective forum now mobilised and work commenced on the four key target areas: Cardiovascular Health, Children's Health, Mental Wellbeing and Social Prescribing and Respiratory Health. Two additional areas of focus have been highlighted in respect of Business Intelligence and IT, and Cheshire-wide operational alignment project. *(Governance Structure is shown below:-)*

Cheshire East ICP Governance Structure



Source: Cheshire East ICP Terms of Reference

- 3.5.** Work on the wider enabling workstreams has continued with the focus of Workforce & OD being on ensuring that the actions emerging from the cultural work supporting the development of the eight Care Communities across Cheshire East are successfully completed. In addition, Covid-19 has highlighted the importance of Digital in enabling us to work and operate differently. The focus remains on ensuring that the systems, tools and technology at our disposal are fit for purpose to deliver the services we need for the population of Cheshire East.

4. Implications

There are a number of implications due to the integration of health and care services. However, under the revised Governance arrangements, there is a clear line of sight up through Cheshire East Place Partnership Board to the Cheshire East Health and Wellbeing Board (CEHWBBd), with the Independent Chair of the Partnership Board now attending CEHWBBd enabling full visibility of Commissioning Intentions, and progress in respect of achievement of the Place 5 Year Plan.