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# **Audit & Governance Committee**

Date of Meeting: 12 March 2020

Report Title: Draft Internal Audit Plan 2020/21

**Senior Officer:** Jane Burns, Executive Director of Corporate Services

### 1. Report Summary

1.1. The purpose of this report is for the Committee to receive and approve the Summary Internal Audit Plan for 2020/21.

- 1.2. The Council's Internal Audit Charter, which has been developed to ensure compliance with the Public Sector Internal Audit Standards (PSIAS), requires the preparation of a risk based internal audit plan which takes into account the need to produce an annual internal opinion. The opinion is a key source of assurance for the Annual Governance Statement which is approved by the Audit and Governance Committee and signed by the Council's Chief Executive and Leader.
- 1.3. The preparation and delivery of the Annual Internal Audit Plan, the annual opinion on the organisation's arrangements for governance, risk and internal control, and the assurances these provide to the Annual Governance Statement are key indicators and contributors for the Council's corporate objective of being a responsible, effective and efficient organisation.

#### 2. Recommendations

#### 2.1. That the Committee:

- 2.1.1. Approve the Internal Audit Plan 2020/21
- 2.1.2. Note that the plan will be developed and refined throughout the forthcoming year as a number of factors progress and the impact on the current structure and level of resource become known.

#### 3. Reasons for Recommendations

- 3.1. The Council's Internal Audit Charter, developed in accordance with the Public Sector Internal Audit Standards (PSIAS), requires the production of an annual internal audit plan.
- 3.2. The authority to approve the annual internal audit plan is within the Audit and Governance Committee's Terms of Reference.

### 4. Other Options Considered

4.1. Not applicable.

### 5. Background

- 5.1. All principal local authorities subject to the Accounts and Audit Regulations 2015 must make provision for internal audit in accordance with the Public Sector Internal Audit Standards. The Standards state that the provision of assurance services is the primary role for internal audit in the UK public sector. This role requires the Head of Audit and Risk (as "Chief Audit Executive") to provide an annual internal audit opinion based on an objective assessment of the framework of governance, risk management and control.
- 5.2. The planning process and risk assessment is detailed in Appendix A. Through this additional and thorough consultation we look to ensure that internal audit resources continue to focus on areas where assurance provides the most value, particularly during periods of change.
- 5.3. Following the appointment of the Head of Audit and Risk, the Audit Manager position remains vacant and one of the Principal Auditors is formally acting up to cover the role. The outcome of the ongoing restructure of Corporate Services will determine the future resource in the Internal Audit team.
- 5.4. For planning purposes, the 2020/21 plan will be based on the current team structure with adjustments made where necessary to reflect any changes in resource during the year.
- 5.5. Proposed audit activities identified through the development and consultation process are matched against the internal audit resources available and prioritised accordingly; the proposed risk-based summary internal audit plan for 2020/21 is included in Appendix A.
- 5.6. In accordance with PSIAS, the plan is fixed for a period of no longer than one year. It details the assignments to be carried out, their respective priorities, (by differentiating between core assurance work and other work), and the estimated resources required. The Corporate Leadership Team

- has been consulted on the plan prior to presentation to the Audit and Governance Committee.
- 5.7. The Plan will continue to be reviewed and refined during the year. Minor changes to the plan will be discussed with the Executive Director of Corporate Services, and any significant matters impacting upon the completion of the plan or the ability to provide the annual opinion will be reported to the Corporate Leadership Team and the Audit and Governance Committee.
- 5.8. In accordance with the Council's Internal Audit Charter, the Audit and Governance Committee is asked to review and approve the summary internal audit plan 2020/21. In doing so, Members should consider whether the:
  - 5.8.1. scale and breadth of activity is sufficient to allow Internal Audit to provide an independent and objective audit opinion that can be used to inform the AGS
  - 5.8.2. level of resources in any way limits the scope of Internal Audit, or prejudices the ability to deliver a service consistent with the Standards
  - 5.8.3. level of non-assurance work has an adverse impact on the core assurance work.

#### 6. Implications of the Recommendations

### 6.1. Legal Implications

- 6.1.1. All local authorities must make proper provision for internal audit in line with the 1972 Local Government Act (S151) and the Accounts and Audit Regulations 2015. The latter states that authorities "must undertake an effective internal audit to evaluate the effectiveness of its risk management, control and governance processes, taking into account public sector internal auditing standards or guidance."
- 6.1.2. The guidance accompanying the Regulations recognises that with effect from 1st April 2013, the Public Sector Internal Audit Standards (PSIAS) represent "proper internal audit practices". The PSIAS apply to all internal audit service providers within the UK public sector.

#### 6.2. Finance Implications

6.2.1. In accordance with the PSIAS, the Audit and Governance Committee should ensure that the function has the necessary resources and

access to information to enable it to fulfil its mandate, and is equipped to perform in accordance with appropriate professional standards for internal auditors. A small contingency allocation has been included at this stage.

- 6.2.2. The Internal Audit Plan 2020/21 has been prepared, based on current resources, to cover the core areas of work required to deliver an annual audit opinion. This will be compared to resource availability as part of establishing the plan and in monitoring progress against the plan.
- 6.2.3. If an imbalance between the two arises the Committee will be informed of proposed solutions. Matters that jeopardise the delivery of the audit plan or require significant changes to it will be identified, addressed and reported to the Committee.

# 6.3. Policy Implications

6.3.1. There are no direct policy implications.

## 6.4. Equality Implications

6.4.1. There are no direct implications for Equality and Diversity.

### 6.5. Human Resources Implications

- 6.5.1. To ensure that the Internal Audit team can continue to deliver the necessary levels of assurance to the organisation, the opportunity is being taken to reflect on the requirements of the organisation and ensure that sufficient resource is available to deliver this.
- 6.5.2. Internal Audit are currently at reduced capacity pending a restructure and interim arrangements are being explored to address the immediate shortfall.

# 6.6. Risk Management Implications

6.6.1. Delivery of an appropriately balanced and focused Internal Audit Plan supports the Council's ability to effectively and efficiently identify and manage its risks, with the implementation of recommended actions designed to deliver improvements in governance and the control environment.

### 6.7. Rural Communities Implications

6.7.1. There are no direct implications for rural communities.

## 6.8. Implications for Children & Young People/Cared for Children

6.8.1. There are no direct implications for children and young people.

## 6.9. Public Health Implications

6.9.1. There are no direct implications for public health.

## 6.10. Climate Change Implications

6.10.1. There are no direct implications for climate change

#### 7. Ward Members Affected

7.1. The Internal Audit plan supports the operation of the entire Council. All Wards are therefore affected.

# 8. Consultation & Engagement

8.1. In preparing the Summary Plan, there has been consultation to identify the expectations of senior management, external audit and other key stakeholders. This is covered in Appendix A.

#### 9. Access to Information

- 9.1. The following are links to relevant standards and regulations
  - 9.1.1. Public Sector Internal Audit Standards (PSAIS)
  - 9.1.2. The Accounts and Audit Regulations 2015

#### **10. Contact Information**

10.1. Any questions relating to this report should be directed to the following officer:

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