



NOTES FROM THE MANAGEMENT BOARD HELD ON 4 JANUARY 2017 IN THE CONFERENCE ROOM, OFFICE OF THE POLICE & CRIME COMMISSIONER, CLEMONDS HEY, WINSFORD.

Present: D Keane, Police & Crime Commissioner J McCormick, Deputy Chief Constable

> Office of the Police & Crime Commissioner M Sellwood, Chief Executive L Lunn, Chief Finance Officer M Eaton, Governance Officer T Stewart, Apprentice

<u>Cheshire Constabulary</u> J Gill, Assistant Chief Officer D Bryan, Force Solicitor W Bebbington, Head of Finance

Part 1 – Public items

The notes of the meeting held on 2 November 2016 were accepted and the action log reviewed.

2017/2 MEDIUM TERM FINANCIAL STRATEGY 2017-22

The Commissioner and the Deputy Chief Constable considered the draft Medium Term Financial Strategy (MTFS) which detailed the financial scenario for 2017-22; the plan to meet the scenario; and took into account a number of important strategic developments which had a key effect upon the scenario.

The Deputy Chief Constable supported the proposal and the Commissioner, subject to the minor changes discussed at the meeting, approved:-

- (1) the MTFS including the provisional funding levels and financial assumptions, and the provisional staffing assumptions; and
- (2) the submission of a detailed 2017/18 budget report to Management Board on 31 January 2017.

The Commissioner's rationale for the decision was that the Medium Term Financial Strategy 2017-22 was fundamental in promoting good financial planning, the delivery of value for money and ensuring operational threats and risks were addressed and managed to protect frontline policing and make Cheshire's communities safer.

2017/3 PRIORITY BASED BUDGETING: CHANGE PROCESS

Note 2017/8 refers

2017/4 ESTATE STRATEGY PRINCIPLES

The Commissioner and the Deputy Chief Constable considered the principles for finalising the Estates Strategy for 2017-20.

The Deputy Chief Constable supported the proposal and the Commissioner approved the proposed Estate Strategy principles as amended at the meeting.

The Commissioner's rationale for the decision was that the Estates Strategy principles would assist in delivering a modern, fit-for-purpose estate and would support the delivery of the Police & Crime Plan.

2017/5 REPORT FROM AUDIT ADVISORY COMMITTEE

The Commissioner considered the minutes of the Audit Advisory Committee held on 16 November 2016.

The Commissioner welcomed the proposed work 2017/18 programme for External Audit, fees and the distribution of the surplus as detailed in the report and this be conveyed to Public Sector Audit Appointments as part of the national consultation process.

The Commissioner's rationale for the decision was that the freezing of the external audit fee level and the redistribution of surplus fees was welcomed.

2017/6 PROCUREMENT OF EXTERNAL AUDIT

The Local Accountability and Audit Act (2014) gave local bodies the freedom to appoint their own external auditors from an open and competitive market and manage their own audit arrangements. The Secretary of State had also provided an option whereby Public Sector Audit Appointments Limited were managing a national appointment process for local government, police and fire bodies who choose to opt into the scheme.

The Commissioner and the Deputy Chief Constable considered a report which evaluated the options available to procure the external audit service for implementation by 31 December 2017.

The Commissioner and the Deputy Chief Constable approved Option 2 as set out in the report, subject to the final procurement demonstrating value for money.

The Commissioner's rationale for the decision was that this would enable new arrangements for the procurement of external audit to be introduced in-line with the national timetable for implementation.

2017/7 JOINT STRATEGIC RISK REGISTER

Note 2017/9 refers

Part 2 – Private items

The following matters were considered in private as they involved the likely disclosure of exempt information relating to Information intended for future publication, Law Enforcement and Commercial Interests, sections 22, 31 & 43 of the Freedom of Information Act 2000.

2017/8 PRIORITY BASED BUDGETING: CHANGE PROCESS

The Commissioner considered a report on the proposed resourcing changes arising from the third annual Priority Based Budgeting (PBB) process and sought approval to commence formal change processes. The process enabled the Constabulary to meet the financial and operational challenges for 2017/18 and to:-

- Continue the established prudent approach to financial and workforce planning, setting priorities that are informed by demand, risk and threat;
- Protect Neighbourhood Policing and enhance Beat Management;
- Align technology to enable future collaborations (NICHE);
- Collaboration to maximise back office efficiency (Fusion);
- Investment in the workforce to develop skills, fit for the future;
- Estates modernisation; and
- Investment in multi-agency safeguarding.

The Deputy Chief Constable discussed the proposals and impact on the Constabulary.

The Commissioner approved:-

- (1) the proposed amendments to the Constabulary establishment for the purposes of collective consultation which would commence on 9 January 2017; and
- (2) the outcome of collective consultation and proposed costs of voluntary redundancy be reported to Management Board on 23 February 2017 or by Management Decision, if required earlier.

The Commissioner's rationale for the decision was that this would enable collective consultation to commence on the proposed changes arising from the 2016/17 Priority Based Budgeting process.

2017/9 JOINT STRATEGIC RISK REGISTER

The Commissioner and the Deputy Chief Constable considered the Joint Strategic Risk Register.

The Commissioner and the Deputy Chief Constable approved:-

- (1) the Joint Strategic Risk Register, risk analysis and action overview; and
- (2) the proposals as detailed in part 2 of the report.

The Commissioner's rationale for the decision was that the effective management of strategic risk would support the delivery of high quality policing services.

Duration of meeting: The meeting commenced at 10.00am and finished at 10.25am.