

OPEN

Finance Sub Committee

9 January 2025

Procurement Pipeline

Report of: Adele Taylor, Interim Executive Director of Resources (S151)

Report Reference No: FSC/30/24-25

Ward(s) Affected: All

Purpose of Report

- 1 The purpose of this report is to enable Finance Sub Committee to fulfil its responsibilities in relation to the oversight of the procurement pipeline of the Council. This report provides an update of the pipeline of procurement activity, an update on the contracts awarded this fiscal year, and an update on the number of cases where and reasons why procurement activity has required the use of waivers.
- 2 This report includes Ansa's pipeline of procurement activity above £1m in value which will transfer into the council from April 2025.
- 3 This report supports the Council being open and working transparently with its residents, businesses, and partners.
- 4 **Ensuring that there is transparency in all aspects of Council decision making** (page 3 and 13 Corporate Plan 2021 to 2025) by publishing a pipeline of procurement activity and contracts awarded on the Councils Open Data.
- 5 **Ensuring that there is transparency in all aspects of Council decision making** (page 3 and 13 Corporate Plan 2021 to 2025) by implementing a contract management system to provide greater governance and transparency in the way the council manages its contracts.
- 6 **Support a sustainable financial future for the council, through service development, improvement and transformation** (page 3 and 13 Corporate Plan 2021 to 2025) by improving the visibility of contracts ensuring that

outcomes are met or exceeded, contract and supply chain risk is managed, and efficiency savings are secured.

Executive Summary

- 7 The report provides an overview of procurement activity across the council including Ansa procurements which will transfer in April 2025. This includes the pipeline of high value (over £1m) procurement activity, all contracts awarded since 1st April 2024 which is also available on the Councils transparency pages, the number and reasons for waivers to the Contract Procedure Rules and the number of non-adherences to the Contract Procedure Rules.
- 8 The Procurement Act 2023 is due to go live on 24th February 2025. The Cabinet Office have updated their [information leaflet for suppliers \(PDF, 360KB\)](#), which includes a dedicated FAQ. As we get closer to go-live more guidance and information for suppliers will be published, including specific 'how-to' videos and step-by-step guides for registering and using the central digital platform.

RECOMMENDATIONS

The Finance Sub Committee is recommended to:

1. Approve the 9 pipeline projects in Appendix 1 column G as business as usual.
2. Note the reason for 2 waivers approved between 1st November 2024 and 30th November 2024 (11 in total in 2024/25).
3. Note the contracts awarded since April 2024, Appendix 2.
4. Note the update on the Procurement Act.

Background

- 9 The sub-committee has responsibility for the oversight of procurement. Procurement is the process of acquiring goods, works or services from third parties including wholly owned subsidiary bodies of the Council. The process spans the whole commissioning cycle and is covered by the Public Contract Regulations 2015 (PCR's) 2015 and the Provider Selection Regime for health services.
- 10 To ensure compliance with the PCR's, the Constitution and the Commissioning Framework a procurement pipeline of work is maintained which the Committee should review as part of their responsibilities. This is attached at Appendix 1.
- 11 The procurement pipeline provides a list of all the Council's scheduled procurement activity above £1m including Ansa procurements from April 2025. The Committee should be reassured that significant decisions are

managed and therefore consider reviewing important or valuable contracts. The pipeline is also available on the [Cheshire East Transparency Pages](#).

- 12 A Significant Decision is ““A decision which is likely to result in the local authority incurring non-routine expenditure which is, or the making of non-routine savings which are, significant having regard to the Council’s budget for the service or function to which the decision relates; and / or is likely to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the Council. For these purposes, savings and expenditure are ‘significant’ if they are equal to or greater than £1,000,000, unless the context requires otherwise”.
- 13 Significant Decisions are decisions that need to go to committee. The definition was simplified to a decision over £1m but this was causing unnecessary activity as the Council has regular ‘business as usual’ decisions over £1m which would still have required routine reports to committee. To ensure alignment with the Council’s vision to be Open the Sub-Committee has responsibility to oversee the procurement pipeline, this means members are sighted on all procurement activity and approve any procurement which is classified as business as usual in column G to ensure the process remains proportionate. The procurements requiring approval are shown in Appendix 1.
- 14 Ansa procurements have been included from April 2025 onwards and the committee is asked to approve them as business as usual for 2025 to ensure continuity of service.
- 15 The Local Government Transparency Code was published in 2015 which details, amongst other things, the procurement information local authorities are required to publish. Cheshire East Council publishes a monthly spend report which details the previous months spend and on a quarterly basis contracts awarded, a procurement pipeline and purchase card spend. This is all available on the Councils transparency pages. Appendix 2 provides a list of all contracts awarded over £5000 since April 2024. The Council also complies with the Public Contract Regulations and publishes all contracts above £25k on Contracts Finder and Find a Tender.
- 16 The contract procedure rules set out the necessary controls that are used to manage related spending. There are occasions where it is appropriate to waive these rules with the proper authority. Waivers are pre-approved variations from the Contract Procedure Rules, and these form part of the procurement process.
- 17 The Procurement Act was due to go live in October 2024, however this has been delayed allowing time for the development of a new National Procurement Policy Statement (NPPS). The NPPS will set out the Government’s strategic policy priorities for public procurement and is an essential element of the Procurement Act.
- 18 The council is reviewing the Contract Procedure Rules within the Constitution to update in accordance with the Procurement Act. All processes, procedures

and standard document will also be updated to ensure they are robust and meet the requirements of the Act.

- 19 Training in underway with most of the procurement team completing the Cabinet Office deep dive training. Whole council training is being scheduled for 21st January 2025.
- 20 A page has been added to the council’s website to inform suppliers about the pending changes and links to the Cabinet Office guidance [Procurement](#).
- 21 All waivers approved in the periods between Finance Sub-Committees will be presented to the next Committee meeting. The number of waivers to be reported to this committee is 2. The waiver is set out in Part 2 of the agenda.

Waivers	2020 - 2021	2021- 2022	2022- 2023	2023- 2024	2024-2025
	25	37	24	6	11

- 22 Any breach of, or non-adherence to, the Contract Procedure Rules is reported to the Chief Finance Officer and Monitoring Officer on discovery. The relevant Director or their delegated representative are required to outline the reasons for the breach and the steps taken to prevent recurrence. The number of non-adherences to present to this meeting is 0.

Non-Adherence	2020- 2021	2021- 2022	2022- 2023	2023- 2024	2024 - 2025
	3	3	4	1	3

Consultation and Engagement

- 23 Consultation and engagement have been undertaken with Cheshire East Council staff who have a role within Commission, Procuring and Contract Managing goods, services or works for the Council.

Reasons for Recommendations

- 24 To ensure compliance with the Public Contract Regulations 2015 (PCRs), the Constitution and the Commissioning Framework a procurement pipeline of work is maintained which the Committee should review as part of their responsibilities. This is attached at Appendix 1.
- 25 Column G of the pipeline identifies which procurements are categorised as business as usual and which are categorised as Significant Decisions and

require service committee approval. This is due to them incurring non-routine expenditure or having a significant effect on communities.

- 26 The Contract Procedure Rules set out the necessary controls that are used to manage related spending. There are occasions where it is appropriate to waive these rules with the proper authority.
- 27 Waivers are pre-approved variations from the Contract Procedure Rules, and these form part of the procurement process.
- 28 To remind the Sub Committee of the pending changes to the public procurement regulations and provide details on where to find the official update from the Cabinet Office.

Other Options Considered

- 29 There is an option not to publish a pipeline of procurement activity that classifies business as usual activity and significant decisions. This option would lead to all procurement activity requiring detailed reports to Committees in addition to the existing oversight from the Finance Sub-Committee. This would cause additional work for officers having to draft routine reports for committee for business-as-usual expenditure. This option is not recommended as the Finance Sub-Committee can provide suitable assurance that spending is, or is not, routine and within the Budget and Policy Framework.
- 30 The responsibility of the Sub-Committee is to establish a procurement forward plan, which is provided at Appendix 1. Other information such as the past spend, review of waivers and approval of significant decisions could therefore be removed from this report as an alternative option. This option is not recommended as the Corporate Plan supports transparency which is enhanced by providing additional context around procurement activity.

Implications and Comments

Monitoring Officer/Legal

- 31 The Council's commercial legal team will work with procurement and seek to ensure that the Council's procurement activity complies with the PCRs and the Council's contract rules; and will look to advise on the appropriate form of contracts to be used.
- 32 It is noted that following the transfer of Ansa and Orbitas procurement responsibilities back into the Council the overall workload in terms of procuring and awarding contracts will increase and that there has been no corresponding increase in legal resource. This may be absorbed within the procurement and service teams but will be monitored and may need to be addressed once the impact on legal resource becomes more apparent.

Section 151 Officer/Finance

- 33 The recommendations in this report do not impact on the Council's Medium Term Financial strategy (MTFS).

Policy

- 34 New policies regarding Contract Management and the roles and responsibilities

Equality, Diversity and Inclusion

- 35 All tenders issued by the Council include a Selection Questionnaire which asks bidders to confirm obligations in environmental, social and labour laws. This is a self-declaration which provides a formal statement that the organisation making the declaration has not breached any of the exclusion grounds, including Equality Legislation. If a serious misrepresentation is found in the Selection Questionnaire, bidder may be excluded from the procurement procedure, and from bidding for other contracts for three years.
- 36 All Cheshire East Council contracts have a clause to ensure contracts are delivered in accordance with all applicable equality law and the Council's equality and diversity policy.

Human Resources

- 37 There are no direct implications for HR.

Risk Management

- 38 Contract and supplier risks and issues will be managed through the new Contract Management System ensuring supply chain risks are monitored and managed appropriately with visibility across the Council.

Rural Communities

- 39 There are no direct implications for rural communities.

Children and Young People including Cared for Children, care leavers and Children with special educational needs and disabilities (SEND)

- 40 There are no direct implications for children and young people.

Public Health

- 41 There are no direct implications for public health.

Climate Change

- 42 Carbon and the environment form part of the Council's Social Value Policy and Framework. How the Council measures the outcomes and performance from the supply chain will be through the Contracts Management Framework.

Access to Information	
Contact Officer:	Lianne Halliday, Head of Procurement Lianne.halliday@cheshireeast.gov.uk
Appendices:	Appendix 1 Pipeline (spreadsheet) Appendix 2 Contracts (spreadsheet) Appendix 3 CPR Waiver Categorisations
Background Papers:	None

Appendix 3

CPR WAIVERS – CATEGORIES FOR INTERNAL REPORTING

Category Ref	Ref Description
A	Genuine Emergency - which warrant an exception to the requirements of competition
B	Specialist Education or Social Care Requirements
C	Genuine Unique Provider - e.g. from one source or contractor, where no reasonably satisfactory alternative is available.
F	No valid tender bids received; therefore, direct award can be substantiated
G	Lack of Planning
H	Any other valid general circumstances up to the EU threshold
I	No time to undertake a tendering exercise, therefore extension necessary to avoid non-provision of deliverables
J	Procurement from any other source would be uneconomic at this time
K	Added value being offered by the Provider(s)
L	Extension is best option as highlighted in request form
D	Compatibility with an existing installation and procurement from any other source would be uneconomic given the investment in previous infrastructure
V	Covid-19 Exemption

E	In-depth Knowledge, skills and capability of project/services already in existence with consultants/providers carrying out related activity – therefore procuring new consultants/skills would be uneconomic given the investment in previous, related work.
---	--