



Service Budgets Appendix A

Environment and Communities Committee

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Environment and Communities Committee Extracts

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Environment and Communities Committee

1. Allocation of Revenue and Capital Budgets

ENVIRONMENT and COMMUNITIES COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2024/25	2024/25	2024/25	2024/25	2024/25
	Expenditure	Income	Net		Net
	£000	£000	£000	£000	£000
Director of Environmental & Neighbourhood Services	142		142		142
Development Management	4,358	-2,767	1,591		1,591
Building Control	1,185	-919	266		266
Local Land Charges and Planning Support	713	-546	167		167
Strategic Planning	1,107		1,107	21	1,128
Neighbourhood Planning	273	-215	58		58
Environmental - Commissioning ANSA	41,691	-954	40,737	9,038	49,775
Environmental - Commissioning Orbitas	2,019	-2,857	-838	525	-313
Environmental - Management Services	2,055	-5,097	-3,042	6,494	3,452
Regulatory Services	4,018	-1,274	2,744		2,744
Libraries	3,631	-560	3,071		3,071
Leisure Commissioning	1,430	-1,305	125	2,900	3,025
Emergency Planning	230	-59	171		171
Head of Neighbourhood Services & ASB/CEO	729	-89	640		640
Pay Inflation	1,710		1,710		1,710
Total Cost of Service	65,291	-16,642	48,649	18,978	67,627

2. Approved Budget Policy Change items

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
	Environment and Communities Committee		-0.052	+0.912		+2.122	+1.386	+1.699
69	Refresh wholly owned company overheads and contributions	EC1	-1.000	-1.500	Green - ASDV Review recommendations have now been approved in full by Finance Sub-Committee in their role as shareholder of the wholly owned companies.	+0.800	-	-
70	Strategic Leisure Review (Stage 2)	EC2	-1.305	-1.250	Amber - Initial savings secured via committee decision on 11 March 24. Proposals are being developed with EHL and town and parish councils to secure the residual £250k amount - dialogue is ongoing.	+0.403	-0.203	-0.166
71	Mitigate the impact of contract inflation and tonnage growth	EC3a (split)	-0.490	-0.490	Completed - Budget adjustment only.	-	-	-
72	Emergency reduction of Household Waste Recycling Centres (HWRC) to four core sites	EC3b (split)	-0.263	-0.200	Red - Full saving on basis of original HLBC will not be achieved due to introduction of mobile provision offer as a result of Full Council decision. Final negotiations with supply chain are nearing conclusion in relation to savings in year, which include adjustment for waste diversion.	+0.263		

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
73	Libraries Strategy	EC4	-0.365	-0.200	Red - Development of Libraries Strategy ongoing. Need to secure committee decisions to consult (target July 24) and to implement (target Nov 24) – engagement with Town and Parish Councils undertaken to shape the Strategy proposals and seek funding contributions.	-0.250	-	-
74	Reduce costs of street cleansing operations	EC5	-0.200	-0.200	Amber - Value of saving now reduced from ANSA Management Fee for 2024/25, proposals to achieve it include immediate reductions in service performance. Update to committee planned later in 2024 to seek formal decision to make permanent operational changes. Opportunity to offset some of the saving via new income from Town Councils to maintain current levels of service provision in their area.	-	-	-
75	Reduce revenue impact of carbon reduction capital schemes	EC6	-0.336	0	Red – Carbon Neutral Council target deferred from 2025 to 27, as agreed at Full Council on 27.02.24, large scale prudential borrowing funded schemes spend now	-0.419	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
					reprofiled to suit, however budget not sat within E&C Committee. Discussion with Corporate Financing team to re-allocate.			
76	Increase Garden Waste charges to recover costs	EC7	-0.045	-0.045	Green – Pricing adjustment to go live from October 2024 for collections commencing on January 2025.	-0.134	-	-
77	MTFS 80 (Feb 23) – Waste Disposal – Contract Inflation and Tonnage Growth (updated forecast)		+3.577	+3.795	Amber – Amber rating due to fluctuations in waste markets relating to recyclates and continued levels of inflation, outside CEC control and not aligned to projections. Mitigation is to continue with monthly financial monitoring and detailed update of forecasting to year end, based on market intelligence from suppliers and historical seasonal trends data.	+0.864	+0.577	+0.903
78	Pay Inflation – CEC & ASDV	Revised post consultation	+1.861	+1.861	Red - NJC Pay Claim process has started (claim is £3,000 or 10% vs MTFS 3%).	+0.938	+0.962	+0.962
79	Pension Costs Adjustment		-0.151	-0.151	Completed	-0.159	-	-
80	MTFS 90 (Feb 23) Strategic Leisure Review		+1.250	+1.250	Completed - Growth item budget adjustment only - replacing 2023/24 £1.3m savings target.	-	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
81	MTFS 91 (Feb 23) – Green Spaces Maintenance Review		-0.200	-0.200	Green - Year 2 saving - Policy now implemented and full saving secured from ANSA contract.	-	-	-
82	MTFS 92 (Feb 23) - Review Waste Collection Service - Green Waste		-3.150	-3.150	Green - Subscription levels in line with original business model.	-	-	-
83	Review MTFS 92 (Feb 23) Garden waste subscription financial model in line with latest subscription levels and with actual observed position on any waste migration		-0.429	-0.429	Green - Continued monitoring of subscription levels and any adverse impacts is already in place, update to original business plan assumptions.	-	-	-
84	MTFS 93 (Feb 23) Libraries - Service Review		-0.200	-0.200	Amber - Year 2 of Service Review - reduction in staffing levels have been implemented and now include vacancy management in year to ensure achievement of saving.	-	-	-
85	Explore a Trust delivery model for Libraries and other services		+0.150	+0.020	Green - Growth item to cover one off costs relating to implementation of alternative delivery model(s) for libraries service. Aligned to development of Libraries Strategy.	-0.350	-	-
86	CCTV – Service Efficiencies		-0.030	-0.030	Green – achieved through a mix of new income and efficiency savings related to	-	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
					ongoing infrastructure projects			
87	Congleton Town Council Collaboration Agreement – Grounds Maintenance		-0.062	-0.062	Completed - Signed agreement to reduce contribution to Town Council now in place.	-	-	-
88	Closed Cemeteries		+0.005	+0.005	Completed - Inflationary adjustment to previous budget allocation only.	+0.005	+0.005	-
89	Environmental Hub maintenance		+0.023	+0.023	Completed - Inflationary adjustment to previous budget allocation only.	+0.018	+0.012	-
90	Review Closed Landfill Sites		+0.300*	+0.300*	Completed - Replacement of contingency drawn down by same value in 23/24.	-	-	-
91	Land Charge Income Adjustment		+0.050	+0.060	Amber - uncertainty around implementation timescales of HMLR changes to centralise some aspects of land charges functions hence understanding of actual impact, to be regularly monitored.	+0.147	-	-
92	Building Control Income Alignment		+0.203	+0.438	Red - due to current trend of downturn in planning and related building control income. To be monitored through more regular financial forecasting in service.	-	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Budget Consultation Reference	2024/25 MTFS £m	2024/25 Forecast Outturn £m	Progress 2024/25 (RAG rating and commentary)	2025/26 £m	2026/27 £m	2027/28 £m
93	Local Plan Review		+0.255	+0.255	Completed - Budget adjustment to provide additional one off funding towards development of new Local Plan, now commenced.	-0.160	+0.033	-
94	Planning income		+0.400	+0.912	Red – forecast reduced income due to current national trend of downturn in planning applications and hence income. To be monitored through more regular financial forecasting in service.	-	-	-
95	Planning Service Restructure		-	-	Green - No actions required in 2024/25, business case need for additional growth in 25/26 to be kept under review subject to caseloads.	+0.300	-	-
96	Review of Household Waste Recycling Centres	Revised post consultation	+0.100	+0.100	Green - Additional one off funding to support review of permanent service provision of HWRCs.	-0.144	-	-

* Item represented a one-off saving in 2023/24. As it is not a permanent part of the budget, the value of the proposal is reversed in 2024/25.

3. Capital Programme

Environment and Communities											CAPITAL		
CAPITAL PROGRAMME 2024/25 - 2027/28													
Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2024-28 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Forecast Budget 2027/28 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes													
Environment Services													
Booth Bed Lane, Goostrey	140	0	140	0	0	0	140	100	40	0	0	0	140
Bosley Village Play Area	20	0	20	0	0	0	20	0	20	0	0	0	20
Browns Lane Play Area	12	0	12	0	0	0	12	0	12	0	0	0	12
Carnival Fields	42	0	42	0	0	0	42	0	42	0	0	0	42
**Carbon Offset Investment	450	0	150	300	0	0	450	0	0	0	0	450	450
Chelford Village Hall Open Space and Sport Improvements	51	36	15	0	0	0	15	0	15	0	0	0	15
Chelford Village Hall Phase 2	61	0	61	0	0	0	61	0	61	0	0	0	61
Crewe Towns Fund - Cumberland Arena	2,392	125	1,442	825	0	0	2,267	2,267	0	0	0	0	2,267
Crewe Towns Fund - Valley Brook Green Corridor	3,339	299	2,400	640	0	0	3,040	3,040	0	0	0	0	3,040
Crewe Towns Fund - Pocket Parks	1,272	453	425	393	0	0	819	819	0	0	0	0	819
Elworth Park	52	0	52	0	0	0	52	0	52	0	0	0	52
Fleet EV Transition	6,897	1,200	2,396	3,301	0	0	5,697	0	0	0	0	5,697	5,697
Fleet Vehicle Electric Charging	585	175	314	96	0	0	410	0	0	0	0	410	410
Future High Street Funding - Sustainable Energy Network	200	0	200	0	0	0	200	200	0	0	0	0	200
Green Investment Scheme (Solar Farm)	3,950	2,515	1,429	6	0	0	1,435	0	0	0	0	1,435	1,435
Household Waste Recycling Centres	771	0	756	15	0	0	771	0	0	0	0	771	771
Jim Evison Playing Fields	161	0	161	0	0	0	161	0	161	0	0	0	161
Litter and Recycling Bins	72	0	25	25	22	0	72	0	0	0	0	72	72
Longridge Contaminated Land	20	0	20	0	0	0	20	0	20	0	0	0	20
Longridge Open Space Improvement Project	68	0	68	0	0	0	68	0	68	0	0	0	68
Macclesfield Chapel Refurbishment	429	22	407	0	0	0	407	0	0	0	0	407	407
Main Road, Langley	259	0	259	0	0	0	259	0	259	0	0	0	259
Newtown Sports Facilities Improvements	99	86	13	0	0	0	13	0	13	0	0	0	13
**Park Development Fund	212	0	36	89	87	0	212	0	0	0	0	212	212
Park Lane, Poynton	39	0	39	0	0	0	39	0	39	0	0	0	39
Park Play, Meriton Road & Stanley Hall	10	0	10	0	0	0	10	0	10	0	0	0	10
Queens Park Bowling Green	17	0	17	0	0	0	17	0	17	0	0	0	17
Rotherhead Drive Open Space and Play Area	148	120	7	7	7	7	28	0	28	0	0	0	28
**Solar Energy Generation	14,062	0	1,960	10,800	1,302	0	14,062	0	0	0	0	14,062	14,062
Stanley Hall	55	0	55	0	0	0	55	20	35	0	0	0	55
The Carrs Improvement Project	61	0	61	0	0	0	61	0	61	0	0	0	61
The Moor, Knutsford	36	0	36	0	0	0	36	0	17	0	0	19	36
Tytherington Public Art	10	0	10	0	0	0	10	0	10	0	0	0	10
West Park, Macclesfield	102	0	102	0	0	0	102	0	102	0	0	0	102
Wilmslow Town Council - Villas	81	0	81	0	0	0	81	0	47	0	0	34	81
Woodland South of Coppice Way, Handforth	16	0	16	0	0	0	16	0	16	0	0	0	16
Total Environment Services Schemes	36,193	5,031	13,240	16,497	1,418	7	31,162	6,445	1,147	0	0	23,570	31,162

Environment and Communities

CAPITAL

CAPITAL PROGRAMME 2024/25 - 2027/28

Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2024-28 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Forecast Budget 2027/28 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes													
Planning Services													
Regulatory Services & Environmental Health ICT System	309	288	21	0	0	0	21	0	0	0	0	21	21
Total Planning Services	309	288	21	0	0	0	21	0	0	0	0	21	21
Total Committed Schemes	36,502	5,319	13,261	16,497	1,418	7	31,183	6,445	1,147	0	0	23,591	31,183
New Schemes													
Environment Services													
Closed Cemeteries	152	0	117	17	18	0	152	0	0	0	0	152	152
Review of Household Waste Recycling Centres	2,000	0	0	2,000	0	0	2,000	0	0	0	0	2,000	2,000
Strategic Leisure Review	3,400	0	2,900	500	0	0	3,400	0	0	0	0	3,400	3,400
Weekly Food Waste collections	2,700	0	2,700	0	0	0	2,700	2,700	0	0	0	0	2,700
Total New Schemes	8,252	0	5,717	2,517	18	0	8,252	2,700	0	0	0	5,552	8,252
Total Environment and Communities Schemes	44,754	5,319	18,978	19,014	1,436	7	39,435	9,145	1,147	0	0	29,143	39,435

Note: the schemes marked ** can not proceed until the Capital Programme Review has been completed. Any urgent requests to continue prior to the review's completion will require approval from the Chair of the Finance Sub Committee and the S.151 Officer.

4. Earmarked Reserves

Environment and Communities Committee

Name of Reserve	Opening Balance 1 April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Opening Balance 1 April 2024 £000	Forecast Movement in Reserves 2024/25 £000	Transfer to General Fund Reserve £000	Final Balance 31 March 2025 £000	Notes
Environment and Neighbourhood Services							
Strategic Planning	568	0	568	(287)	(281)	0	To meet costs associated with the Local Plan - site allocations, minerals and waste DPD.
Trees / Structures Risk Management	166	(56)	110	(55)	(55)	0	New reserve to respond to increases in risks relating to the environment, in particular the management of trees, structures and dealing with adverse weather events.
Spatial Planning - revenue grant	89	(47)	42	(14)	(28)	0	Funding IT costs over 4 years.
Neighbourhood Planning	82	0	82	(41)	(41)	0	To match income and expenditure.
Air Quality	36	(19)	17	(17)	0	0	Air Quality Management - DEFRA Action Plan. Relocating electric vehicle chargepoint in Congleton.
Street Cleansing	26	(26)	0	0	0	0	Committed expenditure on voluntary litter picking equipment and electric blowers.
Community Protection	17	(17)	0	0	0	0	£4k illicit tobacco grant; £13k Natasha's Law grant.
Licensing Enforcement	8	(8)	0	0	0	0	Three year reserve to fund a third party review and update of the Cheshire East Council Taxi Licensing Enforcement Policies.
Flood Water Management (Emergency Planning)	2	0	2	(2)	0	0	Plans to draw down the reserve in 2023/24 relating to Public Information Works.
ENVIRONMENT AND COMMUNITIES TOTAL	994	(173)	821	(416)	(405)	0	