

Title of Report:	Cheshire East Joint Outcomes Framework Update
Date of meeting:	27 June 2023
Written by:	Dr Susan Roberts, Consultant in Public Health, Cheshire East Council and lead for the Cheshire East Place BI Enabler Workstream
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Executive Summary

Is this report for:	Information <input type="checkbox"/>	Discussion <input type="checkbox"/>	Decision <input checked="" type="checkbox"/>
Why is the report being brought to the board?	To update the Health and Wellbeing Board of the development of the Joint Outcomes Framework and plans for next steps, including publication of the Phase One indicators and commencement of Phase Two (Appendices A and B).		
Please detail which, if any, of the Health & Wellbeing Strategy priorities this report relates to?	Creating a place that supports health and wellbeing for everyone living in Cheshire East <input type="checkbox"/> Improving the mental health and wellbeing of people living and working in Cheshire East <input type="checkbox"/> Enable more people to live well for longer <input type="checkbox"/> All of the above <input checked="" type="checkbox"/>		
Please detail which, if any, of the Health & Wellbeing Principles this report relates to?	Equality and Fairness <input checked="" type="checkbox"/> Accessibility <input type="checkbox"/> Integration <input checked="" type="checkbox"/> Quality <input checked="" type="checkbox"/> Sustainability <input checked="" type="checkbox"/> Safeguarding <input type="checkbox"/> All of the above <input type="checkbox"/>		
Key Actions for the Health & Wellbeing Board to address. Please state recommendations for action.	The BI Enabler Workstream Group ask the Health and Wellbeing Board to: <ul style="list-style-type: none"> Note the finalised Phase One Joint Outcomes Framework and the consensus building process undertaken to agree this. Note the plans for Phase Two. 		
Has the report been considered at any other committee meeting of the Council/meeting of the CCG board/stakeholders?	The content of this report and presentation are a summary of partnership working and involves representatives from Cheshire East Council, the NHS and the Voluntary Community Faith and Social Enterprise sector. The finalised framework was presented to the Strategic Planning and Transformation Group in January 2023. The framework has also been shared with the Joint Strategic Needs Assessment Steering Group.		
Has public, service user, patient feedback/consultation informed the recommendations of this report?	Members of Healthwatch, Cheshire East Social Action Partnership, and Voluntary, Community, Faith and Social Enterprise representatives have been involved in Phase One. However, it is recognised that further engagement over the second phase will be essential.		

<p>If recommendations are adopted, how will residents benefit? Detail benefits and reasons why they will benefit.</p>	<p>The Cheshire East Joint Outcomes Framework is being developed to be used in conjunction with the Joint Strategic Needs Assessment (JSNA) and relevant Integrated Care System and national tools to:</p> <ul style="list-style-type: none"> • Inform and monitor health and care transformation towards closer integration and summarise progress in relation to the Place Plan through a Joint Outcomes Framework • Optimise primary, secondary, and tertiary prevention and wellbeing • Address inequalities.
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1 Report Summary

- 1.1 The Cheshire East Joint Outcomes Framework is being developed to inform and monitor health and care transformation towards closer integration, and to summarise progress in relation to the Joint Health and Wellbeing Strategy/ Place Plan and Place-level Delivery Plan.
- 1.2 Progress on the Joint Outcomes Framework has been summarised at Appendix A, along with continued challenges and considerations.
- 1.3 It is proposed that the first phase of indicators are published as an interim measure (Appendices B and C), however, in the longer term, a dashboard would be developed.

2 Recommendations

- 2.1 The Health and Wellbeing Board is asked to:
 - Note the finalised Phase One Joint Outcomes Framework, and the consensus building process undertaken to agree this.
 - Note the plans for Phase Two.

3 Reasons for Recommendations

- 3.1 Using a single outcomes framework to monitor the progress in the Joint Health and Wellbeing Strategy/ Place Plan and Place-level Delivery Plan will help to unify approaches and collaboration between partners across Place towards the agreed common goals.
- 3.2 It is likely that there will be a national requirement to produce a framework in future.
- 3.3 Production of a single series of indicators that incorporates articulation of health inequalities through an automatically refreshing dashboard will help to streamline Business Intelligence requirements across Cheshire East Place. It will also help to ensure that progress against health inequalities is considered, as well as overall progress at Place-level against regional and national averages.

4 Impact on Health and Wellbeing Strategy Priorities

- 4.1 The Joint Outcomes Framework aims to monitor progress in relation to the Health and Wellbeing Board strategic goals.

5 Background and Options

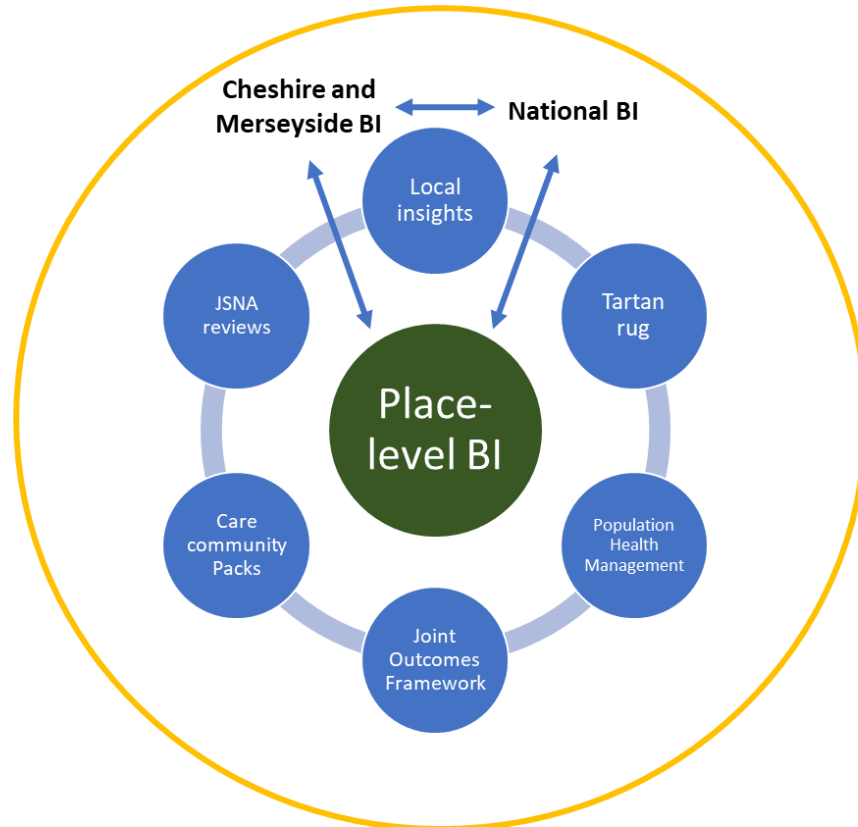
- 5.1 The Health and Care Act received Royal Assent in April 2022. This has resulted in substantial changes to how the NHS in England is organised from 1 July 2022. Clinical Commissioning Groups have been abolished and now Integrated Care Boards (ICB) perform this role in their place. The changes aim to promote closer collaboration, rather than competition between, partners in driving improvements in population health and care integration, and in addressing inequalities. The Act promotes collaboration at Integrated Care System, “Place”, and smaller area (“neighbourhood” or Care Community) levels. The Act provides local leaders with flexibility regarding local arrangements¹.
- 5.2 Cheshire East is a Place within the Cheshire and Merseyside Integrated Care System. Within Cheshire East, there are 8 smaller areas known as Care Communities.
- 5.1 A Business Intelligence (BI) Enabler Workstream Group has been convened to guide the development of Place-level BI that can:
- Optimise primary, secondary and tertiary prevention and wellbeing
 - Address inequalities
 - Inform and monitor health and care transformation towards closer integration, and to summarise progress in relation to the Joint Health and Wellbeing Strategy/ Place Plan and Place-level Delivery Plan through a Joint Outcomes Framework.
- 5.2 Key objectives of the BI Enabler Workstream are:
- To develop the Cheshire East Joint Outcomes Framework
 - To consider the implications of findings from the JSNA work programme in relation to health and care transformation
 - To consider the implications of Cheshire and Merseyside population health and population health management programmes (for example, System P)
 - Sharing learning/best practice from local population health management programmes.
- 5.3 The BI Enabler Workstream Group conversation has included input from strategic and BI representatives from:
- The Cheshire and Merseyside Integrated Care Board
 - Cheshire East Council
 - NHS Providers
 - East Cheshire NHS Trust
 - Mid Cheshire Hospitals NHS Foundation Trust
 - Cheshire and Wirral Partnership NHS Foundation Trust
 - General practice
 - Healthwatch

¹ Kings Fund (2022) The Health and Social Care Act: six key questions. 17 May 2022. Available from: <https://www.kingsfund.org.uk/publications/health-and-care-act-key-questions> (Accessed 13 September 2022).

- Cheshire East Social Action Partnership and the Voluntary, Community, Faith and Social Enterprise Sector representatives (who have been sighted on the work and a single representative has contributed to the consensus building process).
- Transformation, including leads involved in developing Care Community approaches at Place level.

5.4 In considering the development of BI capabilities to inform transformation across Cheshire East Place, and in particular, the development of a Joint Outcomes Framework, there are a wide variety of alignment considerations at local, Integrated Care System and national level (Figure 1).

Figure 1- Place-level Business Intelligence (BI) considerations



5.5 These considerations include, but are not limited to:

at Cheshire East Place level:

- Refresh of the Joint Health and Wellbeing Strategy/Place Plan
- Development of a Place-level delivery plan aligning with the proposed care models
- The Joint Strategic Needs Assessment (JSNA) work programme
- Development of Care Community packs and local insights from Care Community conversation
- The existing Integrated Care System workstreams: mental wellbeing and social prescribing; children's; cardiovascular health; and respiratory health
- Social impact and wider determinants work
- Home First and Family Hubs developments (as the agreed first key priorities for Place)
- Cheshire East Council corporate performance dashboard.

at Cheshire and Merseyside Integrated Care System level:

- Cheshire and Merseyside programmes: particularly Population Health (including System P population health management work); Women’s Health and Maternity; Mental Health; Beyond (Children and Young People’s); Ageing Well; Cardiac; Medicines and Pharmacy Optimisation; Neurosciences; Elective Recovery; Diagnostics; and Digital
- Marmot Community programme: All Together Fairer, progress through which is being measured by the “Marmot Beacon Indicators”.

Nationally:

- Recommendations from the Fuller Stocktake report²
- Core20PLUS5³
- Social Care Quality Assurance Frameworks
- “Tackling Neighbourhood Inequalities” Directed Enhanced Service (DES)
- “Making it real: how to do personalised care and support” agenda⁴
- National guidance on Place-level outcomes frameworks.

Due to the complexity of alignment required, the development of the joint outcomes framework is being undertaken over a series of phases, initially phases one and two.

6 Access to Information

6.1 The background papers relating to this report can be inspected by contacting the report writer:

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² NHS England and NHS Improvement (2022). Next steps for integrating primary care: Fuller Stocktake report. May 2022. Available from: <https://www.england.nhs.uk/wp-content/uploads/2022/05/next-steps-for-integrating-primary-care-fuller-stocktake-report.pdf> (Accessed 29 September 2022).

³ NHS England. Core20PLUS5 – An approach to reducing health inequalities. Available from: <https://www.england.nhs.uk/about/equality/equality-hub/national-healthcare-inequalities-improvement-programme/core20plus5/> (Accessed 13 September 2022).

⁴ Think local act personal. Making it Real - how to do personalised care and support. Available from: <https://www.thinklocalactpersonal.org.uk/Latest/Making-it-Real-how-to-do-personalised-care-and-support/> (Accessed 29 September 2022).