



Corporate Policy Committee Budgets 2023/24 Appendix A

Corporate Policy Committee

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Corporate Policy Committee

1. Allocation of Revenue and Capital Budgets

CORPORATE POLICY COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24	2023/24	2023/24	2023/24	2023/24
	Expenditure	Income	Net		Net
	£000	£000	£000	£000	£000
Directorate	2,128	-2	2,126	0	2,126
Finance and Customer Services	62,147	-49,580	12,567	5,468	18,035
Governance and Compliance Services	14,162	-3,818	10,344	0	10,344
Communications	700	-10	690	0	690
Human Resources	3,132	-668	2,464	0	2,464
ICT	29,630	-18,811	10,819	7,358	18,177
Policy and Change	2,943	-965	1,978	0	1,978
Total Cost of Service	114,842	-73,854	40,988	12,826	53,814

2. Approved Budget Policy Change items

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	Corporate Policy Committee		2.551	0.985	-1.762	0.865
46	Pay inflation	<i>MTFS 22-26 [3&4]</i>	2.587	1.040	0.893	0.915
47 (revised)	Shared Services Review – move to hybrid model	<i>NEW</i>	0.390	0.343	-2.205	-
48	Revenue implications of capital: IT Procurements and Application Lifecycle Management	<i>MTFS 22-26 [27]</i>	0.511	0.084	0.006	-
49	Infrastructure Investment Programme	<i>MTFS 22-26 [25]</i>	0.239	0.023	-	-
50	Accelerate digital transformation / robotics and related Digital Savings	<i>NEW</i>	0.150	-0.150	-	-
51	Mitigation of reduction in the Dedicated Schools Grant	<i>MTFS 22-26 [15]</i>	0.122	0.136	-	-
52	Remove Commercial Workstream Income Target	<i>NEW</i>	0.100	-	-	-
53	Coroners Restructure Costs	<i>NEW</i>	0.060	-	-	-
54	Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels	<i>MTFS 22-26 [5]</i>	0.013	-0.024	-	-
55	Pension Costs Adjustment	<i>NEW</i>	-0.996	-0.378	-0.396	-
56	ICT Operational Efficiencies	<i>NEW</i>	-0.310	-0.100	-	-
57	Reduce cost of Democracy	<i>NEW</i>	-0.135	-	-	-
58	Elections Act 2022 additional costs (funded by New Burdens grant funding)	<i>NEW</i>	-0.132	-	-	-
59	Elections Act 2022 additional costs (funded by New Burdens grant funding)	<i>NEW</i>	0.132	-	-	-
60	Revenue implications of capital: Vendor Management Phase 3 to drive improvements in procurement	<i>MTFS 22-26 [24]</i>	-0.089	0.071	-	-

MTFS Section 1 Ref No	Detailed List of Approved Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
61	Brighter Futures Together Programme Customer Experience	<i>MTFS 22-26 [19]</i>	-0.081	-	-	-
62	Across the board efficiencies, including procurement and income generation etc	<i>NEW</i>	-0.010	-0.010	-0.010	-
63	Review of leadership and management, including MARS and redefine 'core offer'	<i>NEW</i>	-	-0.050	-0.050	-0.050

3. Capital Programme

Corporate Policy													CAPITAL
CAPITAL PROGRAMME 2023/24 - 2026/27													
Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes													
ICT Services													
Care Act Phase 2	2,138	0	1,100	1,038	0	0	2,138	0	0	0	0	2,138	2,138
Digital Customer - Delivery Programme Phase 1	250	128	122	0	0	0	122	0	0	0	0	122	122
Digital Customer Enablement	1,874	0	1,400	474	0	0	1,874	0	0	0	0	1,874	1,874
Info' Assurance And Data Mgmt	3,791	0	1,941	1,850	0	0	3,791	0	0	0	626	3,165	3,791
Infrastructure Investment(IIP)	5,339	0	1,869	1,656	1814	0	5,339	0	0	0	0	5,339	5,339
Total ICT Services Schemes	13,392	128	6,432	5,018	1,814	0	13,264	0	0	0	626	12,638	13,264
Finance & Customer Services													
Core Financials	2,202	0	741	720	741	0	2,202	0	0	0	0	2,202	2,202
Strategic Capital Projects	11,814	0	4,727	4,000	3,087	0	11,814	0	0	0	0	11,814	11,814
Vendor Management - Phase 2	320	19	0	0	151	150	301	0	0	0	150	151	301
Total Finance & Customer Services Schemes	14,336	19	5,468	4,720	3,979	150	14,317	0	0	0	150	14,167	14,317
Total Committed Schemes	27,728	147	11,900	9,738	5,793	150	27,581	0	0	0	776	26,805	27,581
New Schemes													
ICT Services													
ICT Hybrid Model	1,553	0	926	627	0	0	1,553	0	0	0	0	1,553	1,553
Total ICT Services New Schemes	1,553	0	926	627	0	0	1,553	0	0	0	0	1,553	1,553
Total Corporate Policy Schemes	29,281	147	12,825	10,365	5,793	150	29,134	0	0	0	776	28,358	29,134

4. Earmarked Reserves

Corporate Policy Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
Directorate						
Corporate Directorate	1,868	(381)	1,487	0	1,487	To support a number of widespread projects within the Corporate Directorate.
Finance and Customer Services						
Collection Fund Management *	27,424	(13,840)	13,584	(1,546)	12,038	To manage cash flow implications as part of the Business Rates Retention Scheme. Includes liabilities that will not be paid until future years.
Financing Reserve - Capital Financing Budget *	6,511	1,500	8,011	(800)	7,211	
Financing Reserve - Corporate Capital Projects	925	(400)	525	(525)	0	
Financing Reserve - People Capital Projects	573	(150)	423	(100)	323	To provide for financing of capital schemes, other projects and initiatives.
Financing Reserve - Place Capital Projects	1,520	(250)	1,270	(200)	1,070	
MTFS Reserve *	10,068	(6,833)	3,235	(2,533)	702	To support the financial strategy and risk management. Reserve balance at end of 2026/27 is forecast at £0.7m.
Section 151 Revenue Grants	28	(28)	0	0	0	Unspent specific use grant carried forward into 2022/23.
Section 151 Revenue Grants - Covid-19	5,989	(5,989)	0	0	0	Covid (Unringfenced) reserve carried forward into 2022/23.
Governance and Compliance						
Insurance Reserve - Cheshire County Fund	130	(187)	(57)	0	(57)	To settle insurance claims and manage excess costs.
Insurance Reserve - Cheshire East Fund	5,164	(1,244)	3,920	0	3,920	To settle insurance claims and manage excess costs.
Elections General	477	225	702	(702)	0	To provide funds for Election costs every 4 years.
Brexit Funding	13	0	13	0	13	
Human Resources						
HR (CARE4CE Review, Culture Change, Pay realignment, Learning Mgt System)	59	(59)	0	0	0	To fund HR expenditure in relation to the Care4CE review, culture change programme, pay realignment and the Learning Management System.
Pay Structure (M Grade Review)	584	(278)	306	(278)	28	To fund ongoing changes to pay structure.
Policy and Change						
Brighter Future Transformation Programme *	1,780	(279)	1,501	(1,271)	230	To fund the Council's four year transformation programme and its five outcomes of Culture; Estates and ICT systems; Customer Experience, Commercial Approach and Governance.
CORPORATE POLICY TOTAL	63,113	(28,193)	34,920	(7,955)	26,965	