

# Scrutiny Committee

## Agenda

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**Date:** Thursday, 8th December, 2022  
**Time:** 10.30 am  
**Venue:** Committee Suite 1,2 & 3, Westfields, Middlewich Road,  
Sandbach CW11 1HZ

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The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the top of each report.

It should be noted that Part 1 items of Cheshire East Council decision making meetings are audio recorded and the recordings will be uploaded to the Council's website

### **PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT**

1. **Apologies for Absence**

2. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

3. **Public Speaking/Open Session**

There is no facility to allow questions by members of the public at meetings of the Scrutiny Committee. However, a period of 10 minutes will be provided at the beginning of such meetings to allow members of the public to make a statement on any matter that falls within the remit of the committee, subject to individual speakers being restricted to 3 minutes.

4. **Minutes of Previous Meeting** (Pages 3 - 10)

To approve as a correct record the minutes of the previous meeting held on 1 September 2022.

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For requests for further information

**Contact:** Katie Small

**Tel:** 01270 686465

**E-Mail:** [katie.small@Cheshireeast.gov.uk](mailto:katie.small@Cheshireeast.gov.uk) with any apologies

5. **Prevent & Channel**

To receive a three part presentation on the Prevent and Channel agenda:

- 1) An overview of Prevent, to consider the national overarching strategy;
- 2) Prevent and Channel at Cheshire East, to consider how the national agenda works locally across Cheshire East; and
- 3) The Member expectation, to consider how Members can raise awareness of Prevent and Channel in their Community Champion roles.

6. **Waiting List update from East Cheshire NHS Trust**

To receive a presentation by Paul Devlin Deputy, Director of Nursing and Quality

7. **Integrated Care Systems and Working with Scrutiny** (Pages 11 - 18)

To receive a presentation by Mark Wilkinson, Cheshire East Place Director.

8. **Work Programme** (Pages 19 - 24)

To consider the Work Programme and determine any required amendments.

**Membership:** Councillors L Anderson, R Bailey, S Carter, L Crane, A Gregory, D Marren, B Murphy, D Murphy (Vice-Chair), M Simon, L Smetham, R Vernon and L Wardlaw (Chair)

**CHESHIRE EAST COUNCIL**

Minutes of a meeting of the **Scrutiny Committee**  
held on Thursday, 1st September, 2022 in the Committee Suite 1,2 & 3,  
Westfields, Middlewich Road, Sandbach CW11 1HZ

**PRESENT**

Councillor D Murphy (Vice-Chair)

Councillors L Anderson, R Bailey, S Carter, L Crane, A Gregory, B Murphy,  
M Simon, L Smetham, R Vernon, D Edwardes and P Redstone

**44 APOLOGIES FOR ABSENCE**

Apologies of absence were received from Councillor Lloyd Roberts,  
Councillor David Marren (Councillor David Edwardes was substituting) and  
Councillor Liz Wardlaw (Councillor Patrick Redstone was substituting).

**45 DECLARATIONS OF INTEREST**

There were no declarations of interest.

**46 MINUTES OF PREVIOUS MEETING**

RESOLVED: That the minutes be received as a correct and accurate record.

**47 PUBLIC SPEAKING/OPEN SESSION**

There were no members of the public registered to speak.

**48 FEEDBACK ON QUALITY ACCOUNTS: MID CHESHIRE HOSPITALS  
NHS FOUNDATION TRUST**

Councillor Rachel Bailey joined the meeting.

Sally Mann, Deputy Director of Nursing at Mid Cheshire NHS Foundation  
Trust and Oliver Bennett, Chief Operating Officer at Mid Cheshire NHS  
Foundation Trust attended the Committee and provided a presentation on  
the Quality Account.

The Committee noted that:

- waves two and three of the Covid-19 Pandemic were difficult for the NHS, not as much was achieved as was hoped but the top priority was the quality of care and safety;
- feedback obtained from patients through NHS Choices showed that 78% had positive experiences as opposed to 22% negative;
- with regard to Never Events (the kind of mistake (medical error) that should never happen) Mid Cheshire Hospital reported 3 events, no

patients had been harmed and they all occurred in theatres. Out of 1299 deaths it was reported that one could have been avoided;

- There had been a 70.4% compliance with Sepsis Pathway which met the target; and
- An anomaly had been uncovered in respect of measuring postpartum haemorrhaging this had been rectified and Mid Cheshire Hospital were no longer considered an outlier.

The Committee were invited to ask questions and there was some discussion that included:

- There was a query about why Covid vaccinations had dropped from 93%, to 91% and then 71% with the booster. The Deputy Director of Nursing noted that the figure was improving;
- The Committee noted that Mid Cheshire Hospital had analysed data and there had been no cases of MRSA, this was deemed to be because there were no instances of norovirus, flu, or the normal infections for that time of the year. People were wearing PPE and in a super-heightened awareness of infection control;
- In terms of recruitment, it was acknowledged that recruitment and retention of staff was a challenge, particularly where there had been a reliance on international nurses. The need for a diverse workforce was known, and the Committee were advised that Chester and Keale were the main areas locally for recruitment of student nurses. Registered Nursing did not experience any drop in applications for employment, however there were issues attracting health care support workers. During the pandemic, the availability of furlough and the opportunities of better paid jobs outside of health care meant that many did not return to the profession. Where Mid Cheshire Hospital would have expected to receive 100 job applications in the past, that figure now reaches 29.
- Sickness levels dropped to 6% during the pandemic, when they could have risen to 30%;
- The Committee were particularly interested in the issue relating to de-brief appointments and how capacity could be created, the Deputy Director of Nursing agreed to take this action back to the Head of Midwifery to get a full answer to the Committee;
- The national expectation for priority and key national priority was for no patient to wait more than 2-years for treatment, there were none of these patients at Mid-Cheshire and the focus was now on cancer patients;
- The maintained standard of ambulance handovers in Mid Cheshire, the new Accident and Emergency department at Leighton Hospital, and the investment into Northwich Infirmary;
- Reassurances that where avoidable patient deaths occurred, the hospital work with the families first before any further investigations were completed.

RESOLVED:

That the Quality Account be received and noted and any further comments by this Committee (to those already made) be submitted to Mid Cheshire Hospital.

**49 UPDATE FROM THE POLICE AND CRIME COMMISSIONER**

John Dwyer, Police and Crime Commissioner (PCC) for Cheshire attended the meeting and gave a verbal update to the Committee.

For the purposes of transparency, the PCC noted that the PCC Panel is the only scrutiny panel for the Commissioner and that the update today was an overview that reflected the needs of the residents in Cheshire, in line with this Committees statutory Crime and Disorder obligation.

The PCC advised that his manifesto was drawn up during his campaigning and he then worked with the Police to determine how to deliver it against the budget.

Priorities included increasing the Police force by 20,000 across England and Wales, the core-handing of 101 non-emergency calls moving from between 40mins-1hour to 6 minutes following investment in the Control Force room.

The National Crime Agency estimated there were 700,000 active paedophiles online, there was a need to accept and understand the cyber world needed to be policed particularly with areas such as bank account fraud etc. The PCC noted that modern policing was not all about Police on the streets.

The Committee were advised that there was Police and Crime Plan with an audio version available online, and sign language versions availability. 20,000 consultation responses have been fed into the new plan for 2023, following 520,000 household audits asking what future policing needs were.

£8million had been secured for Safer Streets. This initiative used technology for those vulnerable on the streets or at home. When calling 999 from a smart phone the operator would send a link to phone and link via video to the caller whilst deploying resources to help.

The PCC gave the opportunity to invite questions from the Committee.

There were some anecdotal points raised about Police Community Safety Officers (PCSOs) in specific areas of Macclesfield not being replaced, and information on the Police website not removing PCSOs that had vacated the post. The PCC advised the best route to take was to contact his office. The Safer Streets campaign had been televised on Northwest tonight and throughout the media but the PCC agreed to speak to his communications team to circulate information more widely.

There was praise by the committee for the Rural Crime Squad. The Committee felt that it was an achievement that should be more widely publicised to move from 60mins to 6mins on the answering time for 101 calls and that it was recognised that a non-emergency could still escalate into an emergency.

The PCC acknowledged the Cost of Living Crisis and the potential impact to residents as a priority for the Police.

On the subject of carbon neutrality, the PCC acknowledged that there was no right answer and that his priority was to reduce costs but he had a team reviewing options for the Police to be carbon neutral by 2040.

John- yes will support road safety initiatives. Would love to double that number, not going to happen- governed by government who provide figures and 60% of budget.

Government are now looking at a new funding formula. Happy that we have fair share of officers promised in 2019.

The Committee flagged the impact on Policing as a result of Cheshire East Council policies- such as the winter gritting policy. The PCC was not aware of a negative impact but noted that if gritting isn't happening as it used to, then collisions could be a risk.

The PCC summarised by stating that his attendance at the Committee had been useful and he encouraged a close working relationship with Members to ensure best outcome for residents.

RESOLVED:

That the update by the PCC be received and noted.

Councillor Rachel Bailey left the meeting.

## 50 SAFER CHESHIRE EAST PARTNERSHIP (SCEP) UPDATE

Jill Broomhall, Director of Adult Social Care and Chair of Safer Cheshire East Partnership (SCEP) Board, presented an update to the Committee, it had been 12-months since the last update. Salient points included:

- The SCEP Board (formed under the Crime and Disorder Act), included representation from the Council, Police, Fire, Youth Offending, and received funded by Police and Crime Commissioner (£185k per annum);
- SCEP produced strategic intelligence assessment and looked at emerging threats and risks;
- Sandra Murphy, Head of Adult Safeguarding advised the Committee on how safeguarding linked into SCEP and trying to address criminality;

- The Complex Safeguarding Forum was formed in May 2021, met every 6-weeks and met those who were reluctant to engage with services. Learning was taken away from each meeting and there were links to other councils to share best practice;
- Domestic Abuse Services, was a theme that was cross-cutting across partnership agendas. SCEP dealt with Domestic Homicide reviews, there had been an unprecedented amount of referrals but also to Adult Safeguarding Board for reviews. The Partnership understood this could be due to lockdown pressures, understanding of reporting mechanisms but that learning where issues could have been avoided takes place;
- SCEP had a safeguarding duty under the prevent legislation to those vulnerable to radicalisation. SCEP received referrals from across spectrum, however there were more from schools than adults;
- The PREVENT Board had been developed. It had met once and had the aim to raise awareness with agencies who don't normally sit around the table;
- SCEP had developed a Multi-Agency operational Group, to improve outcomes for families from Gypsy and Traveller communities;
- There was a negative perception of the Council by Gypsy and Roma Travellers and the work being done to address that such as updates to the website to focus on access to services to help with illegal encampments;
- Working in partnership with both children and adult safeguarding board to tackle exploitation;
- The Priority of County Lines across Liverpool and Manchester;
- Domestic Abuse had been a big agenda since the death of Sarah Everett, the Home Office were invested in violence against women and girls. A consultation in Cheshire East had showed women and girls felt unsafe in some areas of the borough;
- Across Cheshire East four hotels had been stood-up for asylum seekers. There were risks associated and safeguarding treatment with those families; and
- The links from the Police and Crime Commissioner Plan the links back to SCEP.

The item was opened up for questions and there was some discussion that included:

- The plans Cheshire East had to integrate Asylum Seekers at the Chimney House Hotel into the community. The Committee were advised that whilst there were still people leaving Afghanistan, the hotel is still stood-up, however some people had moved across the country to live with relatives. Some funding was received to the council from the Home Office. Many of the Asylum Seekers had worked with the British and needed to be moved out of the country, and also Ukrainians displaced with the war; and

- The Committee noted that when an Asylum Seeker achieved refugee status, at that point they can work in the UK;
- the Committee noted the success of a recent Gypsy and Traveller (G&T) Event, it was noted Members requested more information, knowledge and information to help support officers when dealing with the G&T community;
- The impacts of Domestic Abuse when incidents remained underreported. Richard Christopherson, Local Area Partnership Manager noted that sometimes measures were not possible for example Cyber Crime, where this issue was more about raising awareness and warning. The Prevent agenda (safeguarding and supporting those vulnerable to radicalisation) was measurable.

RESOLVED: That:

- a) the Safer Cheshire East Partnership (SCEP) Update be received and noted; and
- b) the Crime and Disorder items discussed by the Committee be added to the Work Programme.

#### 51 **APPOINTMENTS TO THE CHESHIRE AND MERSEYSIDE INTEGRATED CARE SYSTEM JOINT HEALTH SCRUTINY COMMITTEE**

Brian Reed, Statutory Scrutiny Officer presented the report to the Committee that outlined the appointment of Members in line with the Council resolution. Councillors Stephen Carter and Barry Burkhill had been nominated by the Leading Groups.

RESOLVED:

That one Labour Group member and one Independent Group member with the appropriate knowledge of health and adult social care be appointed to the Cheshire and Merseyside Integrated Care System Joint Health Scrutiny Committee.

Named Vote

|                             |         |
|-----------------------------|---------|
| Councillor Lata Anderson    | For     |
| Councillor Stephen Carter   | For     |
| Councillor Laura Crane      | For     |
| Councillor David Edwardes   | For     |
| Councillor Andrew Gregory   | For     |
| Councillor Brendan Murphy   | Against |
| Councillor Denis Murphy     | For     |
| Councillor Patrick Redstone | Against |
| Councillor Margaret Simon   | Against |
| Councillor Lesley Smetham   | Against |
| Councillor Rob Vernon       | For     |

For= 7

Against= 4



Abstention= 0

Decision Carried

## 52 **WORK PROGRAMME**

Helen Davies, Democratic Services Officer updated the Committee on the Work Programme. The Committee were advised that monthly meetings between the Chair, Vice Chair and designated officer representatives in the statutory scrutiny areas of Health, Crime and Disorder and Flooding were in the process of being scheduled. This would ensure appropriate and relevant items being brought forward to the Committee.

Items that the Committee had agreed to add to the Work Programme during the previous items were:

- 1) PREVENT training update for December 2023;
- 2) Another update from the Police and Crime Commissioner early in 2023;
- 3) North West Ambulance Service; and
- 4) An update from Cheshire Police.

**RESOLVED:**

That the Work Programme be received and noted.

The meeting commenced at 10.30 am and concluded at 1.10 pm

Councillor (none)

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#BecauseWeCare  
Cheshire East Partnership

# Cheshire East Council Scrutiny Committee 8 December 22

## Integrated Care System and Place Partnerships

Mark Wilkinson, Cheshire East Place Director

# Contents

| Slide 3 | Describes the NHS structure in England since July 2022  |
|---------|---|
| Slide 4 | Cheshire East works at place level – we are a non statutory partnership comprised of a wide range of partners |
| Slide 5 | Another way of thinking about the place partnership and specifically the role of Place Director               |
| Slide 6 | Responsibility for strategic direction rests with the Health and Wellbeing Board                              |
| Slide 7 | Current governance / committees etc   |
| Slide 8 | The planned return of intra partum services to Macclesfield DGH is a key current issue                        |

# Integrated Care Systems

## NHS England

Performance manages and supports the NHS bodies working with and through the ICS

## Care Quality Commission

Independently reviews and rates the ICS

## Statutory ICS

### Integrated care board (ICB)

**Membership:** independent chair; non-executive directors; members selected from nominations made by NHS trusts/foundation trusts, local authorities and general practice

**Role:** allocates NHS budget and commissions services; produces five-year system plan for health services

### Integrated care partnership (ICP)

**Membership:** representatives from local authorities, ICB, Healthwatch and other partners

**Role:** planning to meet wider health, public health and social care needs; develops and leads integrated care strategy but does not commission services

Cross-body membership, influence and alignment

Influence

Influence

## Partnership and delivery structures

### Geographical footprint

#### System

Usually covers a population of 1-2 million

#### Provider collaboratives

NHS trusts (including acute, specialist and mental health) and as appropriate voluntary, community and social enterprise (VCSE) organisations and the independent sector; can also operate at place level

#### Place

Usually covers a population of 250-500,000

#### Health and wellbeing boards

ICS, Healthwatch, local authorities, and wider membership as appropriate; can also operate at system level

#### Place-based partnerships

Can include ICB members, local authorities, VCSE organisations, NHS trusts (including acute, mental health and community services), Healthwatch and primary care

#### Neighbourhood

Usually covers a population of 30-50,000

#### Primary care networks

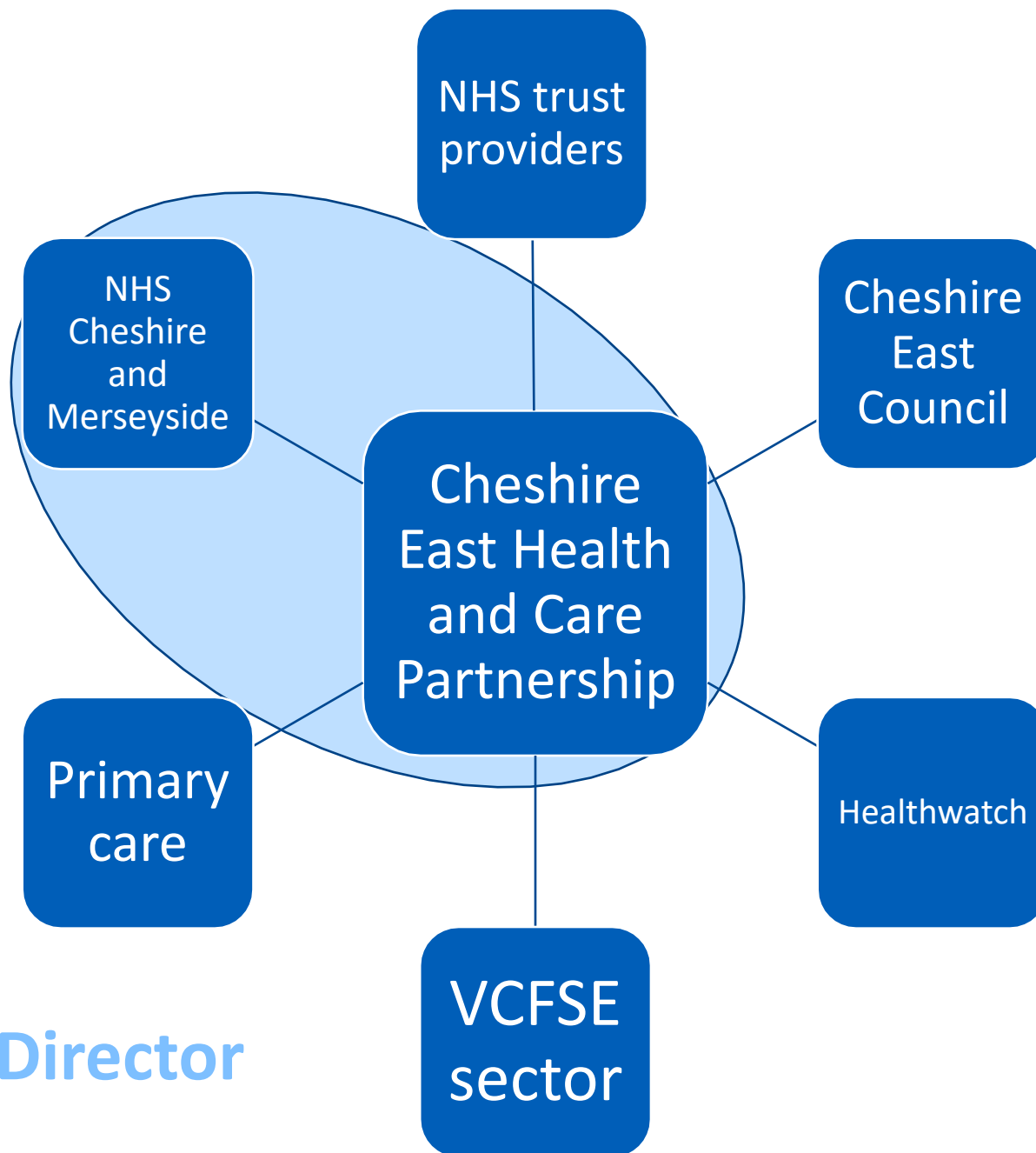
General practice, community pharmacy, dentistry, opticians

TheKingsFund

# The Cheshire East Place Partnership: Who are we?



- The people we serve
- Healthwatch
- The voluntary community faith and social enterprise sector
- Cheshire East Council
- Primary Care
- Mid Cheshire Hospitals NHS Foundation Trust
- East Cheshire NHS Trust
- Cheshire and Wirral Partnership NHS Foundation Trust
- Cheshire East Integrated Care Board (ICB) Team



Place Director

# Shared vision mission and purpose



#BecauseWeCare  
Cheshire East Partnership

## Health and Wellbeing Board

- A statutory board of the Council.
- Gathers information on wants and needs to set the Health and Wellbeing Strategy including crucially working on the social determinants of health.
- Influences the Partnership Board.



Implementation



Influence

## Cheshire East Health and Care Partnership Board

Implementation of strategy set by the Health and Wellbeing Board with a particular focus on integration of health and social care and our contribution to the broader determinants of health



# Place based partnerships

Key

Function

Meeting



Care Communities in Bollington Disley and Poynton, Chelford Handforth Alderley and Wilmslow, Congleton and Holmes Chapel, Crewe, Knutsford, Team Macclesfield, Nantwich and Rural, Sandbach, Middlewich, Alsager, Scholar Green and Haslington.

# Return of intra partum maternity services to Macclesfield District General Hospital – a potential and significant early example

- Focus is on returning service suspended at beginning of COVID.
- Risks around staffing and bed availability
- Complex stakeholder landscape:
  - NHS organisations; principally East Cheshire NHS Trust (ECT)
  - Place partners including Cheshire East Council (CEC) and ECT
  - Scrutiny – Council and Cheshire and Merseyside
  - Political: local and parliamentary
  - NHS Cheshire and Merseyside

### Work Programme – Scrutiny Committee – 2021/22

| Reference   | Committee Date | Report title                                     | Purpose of Report  | Report Author /Senior Officer     | Consultation and Engagement Process and Timeline | Corporate Plan Priority                       | Exempt Item and Paragraph Number |
|-------------|----------------|--|--|-----------------------------------|--|---|----------------------------------|
| SC/07/22-23 | 8 Dec 2022     | Waiting List update from East Cheshire NHS Trust | To consider detailed waiting list data including comparative data with other Trusts. | Director of Adult Social Services | N/A  | Reduce health inequalities across the borough | N/A                              |

|             |            |                   |  |  |     |  |     |
|-------------|------------|-------------------|--|--|-----|--|-----|
| SC/10/22-23 | 8 Dec 2022 | Prevent & Channel | <p>To receive a three-part presentation on the Prevent and Channel agendas:</p> <p>1) An overview of Prevent, to consider the national overarching strategy;</p> <p>2) Prevent and Channel at Cheshire East, to consider how the national agenda works locally across Cheshire East; and</p> <p>3) The Member expectation, to consider how Members can raise awareness of Prevent and Channel in their Community Champion roles.</p> |  | N/A | Protect and support our communities and safeguard children, adults at risk and families from abuse, neglect and exploitation | N/A |
|-------------|------------|-------------------|--|--|-----|--|-----|

|             |             |   |   |   |     |  |     |
|-------------|-------------|---|---|---|-----|--|-----|
| SC/11/22-23 | 16 Mar 2023 | Pharmacy Provision in Rural Communities                           | To receive an update from Public Health on the Pharmacy Provision in Rural Communities.             | Executive Director Adults, Health and Integration | N/A | Reduce health inequalities across the borough  | N/A |
| SC/12/22-23 | 16 Mar 2023 | Flood Risk Management Functions by Flood Risk Management Agencies | To receive a presentation by on flood risk management functions by flood risk management agencies.  | Director of Infrastructure and Highways           | N/A | Reduce impact on the environment   | N/A |
| SC/15/22-23 | 16 Mar 2023 | Violence & Intimidation against Women & Girls                     | To receive a report on the Cheshire East response to violence & Intimidation against Women & Girls. | Director of Adult Social Services                 | N/A | Protect and support our communities and safeguard children, adults at risk and families from abuse, neglect and exploitation | N/A |

|             |                         |   |   |   |     |   |     |
|-------------|-------------------------|---|---|---|-----|---|-----|
| SC/05/22-23 | Not before 1st Jun 2023 | Update on Cheshire and Merseyside Commissioned work | To receive an update by Cheshire and Wirral Partnership (CWP) NHS Foundation Trust, on the Cheshire and Merseyside commissioned group for patients specifically prone to suicidal tendencies. | Executive Director Adults, Health and Integration | N/A | Reduce health inequalities across the borough | N/A |
| SC/16/22-23 |                         | Update on the Integrated Care System                | An update on the progress of the Integrated Care System (ICS) since inception in July 2022 by the Cheshire East Place Director Mark Wilkinson.  | Director of Commissioning                         | N/A | Reduce health inequalities across the borough | N/A |
| SC/17/22-23 |                         | Update on Maternity Services                        | An update from East Cheshire NHS Trust on the return of Maternity Services.   | Director of Commissioning                         | N/A | Reduce health inequalities across the borough | N/A |

|             |  |   |   |                                   |     |  |     |
|-------------|--|---|---|-----------------------------------|-----|--|-----|
| SC/18/22-23 |  | Covid-19 Vaccination Update                         | An update on the recovery and reset from the Covid-19 Pandemic including current vaccination statistics.                              | Director of Commissioning         | N/A | Reduce health inequalities across the borough  | N/A |
| SC/13/22-23 |  | Overview & Scrutiny of the Domestic Homicide Review | To scrutinise the Safer Cheshire East Partnership (SCEP) Action Plans and recommendations in respect of the Domestic Homicide Review. | Director of Adult Social Services | N/A | Protect and support our communities and safeguard children, adults at risk and families from abuse, neglect and exploitation | N/A |
| SC/14/22-23 |  | Fire Safety Presentation                            | To receive a presentation on fire safety across Cheshire East.<br><br>*Meeting to be held at Safety Central TBC.                      | Director of Adult Social Services | N/A | Protect and support our communities and safeguard children, adults at risk and families from abuse, neglect and exploitation | N/A |

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