

# Finance Sub-Committee

## Agenda

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**Date:** Wednesday, 8th March, 2023  
**Time:** 2.00 pm  
**Venue:** Committee Suite 1,2 & 3, Westfields, Middlewich Road,  
Sandbach CW11 1HZ

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The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the top of each report.

It should be noted that Part 1 items of Cheshire East Council decision making meetings are audio recorded and the recordings will be uploaded to the Council's website

### **PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT**

**1. Apologies for Absence**

To note any apologies for absence from Members.

**2. Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

**3. Minutes of Previous Meeting (Pages 5 - 10)**

To approve as a correct record the minutes of the meeting held on 19<sup>th</sup> January 2023.

**4. Public Speaking/Open Session**

In accordance with paragraph 2.24 of the Committee Procedure Rules and Appendix on Public Speaking, set out in the [Constitution](#), a total period of 15 minutes is allocated for members of the public to put questions to the Sub-Committee on any matter relating to this agenda. Each member of the public will be allowed up to two minutes to speak; the Chair will have discretion to vary this where they consider it appropriate.

Members of the public wishing to speak are required to provide notice of this at least three clear working days in advance of the meeting.

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**Contact:** Paul Mountford, Democratic Services  
**Tel:** 01270 686472  
**E-Mail:** paul.mountford@cheshireeast.gov.uk

5. **Aligning the Medium-Term Financial Strategy (MTFS) to the Committee Structure** (Pages 11 - 60)

To consider a report which will determine the allocation of the approved budgets to each of the service committees and inform the financial reporting cycle for 2023/24.

6. **2022/23 Financial Update** (Pages 61 - 142)

To consider an update on financial management for the year 2022/23.

7. **Sundry Debt Briefing Report** (Pages 143 - 150)

To consider a report on the current level of sundry debt across all Council services and how this is being managed.

8. **Appointments to the Business Rates Working Group** (Pages 151 - 156)

To consider a report on the appointment of a Business Rates Working Group.

9. **Review of Company Business Plans** (Pages 157 - 164)

To consider a report which provides feedback from the Shareholder Working Group in relation to the business plans of Ansa Environmental Services Ltd and Orbitas Bereavement Services Ltd.

10. **Work Programme** (Pages 165 - 166)

To receive an update on the work programme.

11. **Procurement Pipeline** (Pages 167 - 186)

To consider a report which provides an update on the procurement pipeline for the Council and any contracts to be considered as business as usual, the contracts awarded since April 2022 and other procurement activity.

12. **Exclusion of the Press and Public**

The reports relating to the remaining items on the agenda have been withheld from public circulation and deposit pursuant to Section 100(B)(2) of the Local Government Act 1972 on the grounds that the matters may be determined with the press and public excluded.

The Committee may decide that the press and public be excluded from the meeting during consideration of the following items pursuant to Section 100(A)4 of the Local Government Act 1972 on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 1, 2, 3 and 5 of Part 1 of Schedule 12A to the Local Government Act 1972 and public interest would not be served in publishing the information.

**PART 2 – MATTERS TO BE CONSIDERED WITHOUT THE PUBLIC AND PRESS PRESENT**

13. **Procurement Pipeline** (Pages 187 - 212)

To receive details of the waivers referred to in the Procurement Pipeline report.

14. **ANSA Service Delivery Update** (Pages 213 - 248)

To consider an update report on ANSA service delivery.

**Membership:** Councillors D Brown, J Clowes, S Corcoran, N Mannion, A Martin, B Puddicombe (Vice-Chair), A Stott (Chair) and M Warren

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**CHESHIRE EAST COUNCIL**

Minutes of a meeting of the **Finance Sub-Committee**  
held on Thursday, 19th January, 2023 in the Committee Suite 1 ,2 & 3,  
Westfields, Middlewich Road, Sandbach CW11 1HZ

**PRESENT**

Councillor A Stott (Chair)

Councillors D Brown, J Clowes, S Corcoran, N Mannion, A Martin,  
B Puddicombe and M Warren

**OFFICERS**

Alex Thompson, Director of Finance and Customer Services  
David Brown, Director of Governance and Compliance  
Andy Kehoe, Head of Estates  
Philip Jennings, Principal Lawyer  
Paul Mountford, Democratic Services

The Chair referred to the sad passing of the Sub-Committee's Vice-Chair, Councillor Steve Carter, on 29<sup>th</sup> December 2022. All stood for a minute's silence as a mark of respect.

The Chair welcomed two new members of the Sub-Committee, Councillors Sam Corcoran and Andrew Martin. Councillor Martin had replaced Councillor Stewart Gardiner who had recently stepped down from the Sub-Committee. The Chair placed on record her thanks to Councillor Gardiner for his service to the Sub-Committee.

The Chair informed the Sub-Committee that Councillor Brian Puddicombe would be nominated as Vice-Chair of the Sub-Committee at the next full Council meeting.

**1 DECLARATIONS OF INTEREST**

Councillor N Mannion declared an interest as a trustee of the Macclesfield Community Sports Trust, which was a sub-tenant of the current lessee of a property referred to in Appendix C to the Asset Management report.

**2 MINUTES OF PREVIOUS MEETING****RESOLVED**

That the minutes of the meeting held on 9<sup>th</sup> November 2022 be approved as a correct record.

**3 PUBLIC SPEAKING/OPEN SESSION**

There were no public speakers.

#### 4 MEDIUM-TERM FINANCIAL STRATEGY 2023-27 CONSULTATION

The Sub-Committee considered a report on the Medium-Term Financial Strategy 2023-27.

The Sub-Committee was being asked to provide feedback, as consultees, on the development of the MTFS in relation to the Sub-Committee's responsibilities. The feedback would be presented to the Corporate Policy Committee for consideration on 9<sup>th</sup> February 2023 before a balanced budget was presented to full Council on 22<sup>nd</sup> February 2023 for final review and approval.

In response to members' questions, officers commented as follows:

- The un-ringfenced specific grant levels for 2023/24 and 2024/25 were in the order of £26.4M and £29.1M respectively, showing an increase over time. Further details were available in the full MTFS available on the Council's website.
- The figures for bad debt provision adjustment related largely to adult social care. The figures did not include deferred debt.
- With regard to the Council paying the rate increases on its own properties from the Collection Fund earmarked reserve, the increases related to revaluations rather than inflation, the Government having frozen business rates nationally for the current financial year. The Council usually funded its business rates from general funding and the use of the Collection Fund was a temporary arrangement.

The officers were thanked for having produced the budget on time in conditions of uncertainty.

#### **RESOLVED**

That

1. the Sub-Committee notes:

- (a) the year-end forecast outturn position for 2022/23 (Appendix 1 to the report);
- (b) the financial context and proposals contained within the Executive Summary of the Medium-Term Financial Strategy (MTFS report Annex C, Section 1); and
- (c) Revenue Grant Funding (Appendix 2); and

2. the Sub-Committee's feedback be provided on the proposals and current strategies within the MTFS, as related to the Sub-Committee's responsibilities, in order to support and advise full Council in fulfilling its

responsibilities to approve a balanced budget for 2023/24, in the following areas as detailed in the Appendices to the report:

Revenue Proposals (Appendix 3)  
Capital Strategy (Appendix 4)  
Treasury Management Strategy (Appendix 5)  
Investment Strategy (Appendix 6)  
Reserves Strategy (Appendix 7)

## **5 NOTICE OF MOTION - FAIR TAX DECLARATION**

The Sub-Committee considered a report which set out the response to a Notice of Motion on Fair Tax Declaration.

The motion on Fair Tax Declaration, proposed by Councillor P Williams and Seconded by Councillor N Mannion, was as follows:

*Recognising that Cheshire East Council already meets some of the requirements of the Fair Tax Declaration, Council resolves to sign-up to the Declaration in its entirety.*

The full text of the Notice of Motion was appended to the report. The Fair Tax Declaration asked councils to make a number of specific pledges as detailed in the report.

There was concern among some members that the due diligence required under the terms of the Declaration would place a significant burden on the Council.

Councillor Mannion spoke as the seconder of the Notice of Motion at Council and highlighted that the Declaration asked councils to use their 'reasonable best endeavours' in meeting the Declaration's pledges and to encourage their commercial partners to act responsibly.

### **RESOLVED (by majority)**

That the Sub-Committee approves the Council signing the Fair Tax Declaration.

## **6 APPOINTMENTS TO WORKING GROUPS**

The Sub-Committee considered a report on changes to the membership of the following working groups:

ASDV Governance Review Working Group  
Shareholder Working Group

Two vacancies had arisen on each working group as a result of the death of Councillor Carter and the departure from the working groups of Councillor Sarah Pochin following a review by the Independent Group of

its representation on the working groups, Councillor Pochin having ceased to be a member of the Independent Group. Councillors Sam Corcoran and David Jefferay had been nominated by their political groups to fill the vacancies.

Councillor Carter had also been the Chair of both working groups, leaving a vacancy of Chair on each working group.

The Sub-Committee was informed that there was also a vacancy of shareholder representative on the board of Tatton Park Enterprises following Councillor Gardiner's recent resignation from the Sub-Committee. Councillor Janet Clowes had expressed the wish to replace Councillor Gardiner on the board.

**RESOLVED (unanimously)**

That

1. Councillors Sam Corcoran and David Jefferay be appointed to both of the following working groups:

ASDV Governance Review Working Group  
Shareholder Working Group

2. Councillor Sam Corcoran be appointed as chair of both working groups;
3. if future vacancies occur on either working group, the relevant political group appoint a replacement; and
4. Councillor Janet Clowes be appointed as the shareholder representative and observer on the board of Tatton Part Enterprises.

**7 WORK PROGRAMME**

The Sub-Committee reviewed its remaining work programme for 2022/23.

It was reported that in addition to the items on the work programme, there would be a report back to the March meeting from the Shareholder Working Group in relation to the business plans of the wholly-owned companies.

Officers advised that it would be necessary in due course to consider a response to the proposed consultation on National Business Rates. However, as that consultation had not yet been launched, there was little merit in having the item on the current work programme. It was therefore proposed that the item be removed.

With regard to a proposed item for the March meeting on the appointment of a Business Rates Working Group, Councillor Clowes signalled her



interest in becoming a member of the working group, having previously been involved with this area of work.

**RESOLVED**

That subject to the changes discussed at the meeting, the work programme be noted.

**8 ASSET MANAGEMENT**

The Sub-Committee considered a report which provided information on the property acquisitions and disposals undertaken by the Council in the first two quarters of the 2022-23 financial year, and information on pending transactions and a potential pipeline of further activity.

Appendix C to the report contained commercially sensitive information on property transactions and would be considered in part 2 of the meeting.

**RESOLVED (unanimously)**

That subject to detailed consideration of Appendix C in part 2 of the meeting, the Sub-Committee notes:

1. the acquisition and disposal activity of the Council for the period 1<sup>st</sup> April 2022 to 30<sup>th</sup> September 2022 as set out in the Appendices:

Appendix A - Summary of Acquisitions

Appendix B - Disposals completed

Appendix C - Disposals Programme

2. the pipeline of property transaction activity and the potential impact on the MTFS.

**9 EXCLUSION OF THE PRESS AND PUBLIC**

That the press and public be excluded from the meeting during consideration of the following items pursuant to Section 100(A)4 of the Local Government Act 1972 on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 3 and 5 of Part 1 of Schedule 12A to the Local Government Act 1972 and the public interest would not be served in publishing the information.

The Sub-Committee adjourned for a five minute break.

**10 ASSET MANAGEMENT**

The Sub-Committee considered Appendix C to the Asset Management report.

**RESOLVED**

That the contents of Appendix C to the report be noted.

**11 ANSA HOUSEHOLD WASTE CENTRE PROCUREMENT - UPDATE**

The Sub-Committee considered an update report on the ANSA Household Waste Centre Procurement.

**RESOLVED**

That the update report be noted.

**12 SETTLEMENT OF A SUBROGATED INSURANCE CLAIM**

The Sub-Committee considered a report on the proposed settlement of a subrogated insurance claim.

**RESOLVED (unanimously)**

That the Sub-Committee

1. approves a settlement of the Subrogated Insured Claim as against the defendants;
2. delegates the responsibility for the negotiation and finalising of a settlement of the Subrogated Insured Claim to the Executive Director of Adult Social Care in consultation with the Director of Governance and Compliance; and
3. delegates the responsibility for the negotiation and finalising of a settlement of the Other Uninsured Claims as against the defendants to the Executive Director of Adult Social Care in consultation with the Director of Governance and Compliance.

The meeting commenced at 10.00 am and concluded at 11.39 am

Councillor A Stott (Chair)



*Working for a brighter future together*

## **Finance Sub-Committee**

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<b>Date of Meeting:</b>	8 <sup>th</sup> March 2023
<b>Report Title:</b>	Aligning the Medium-Term Financial Strategy (MTFS) to the Committee Structure
<b>Report of:</b>	Alex Thompson, Director of Finance and Customer Services
<b>Report Reference No:</b>	FSC/13/22-23
<b>Ward(s) Affected:</b>	All wards and all members will be affected and impacted by the content of the MTFS and Corporate Plan.

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### **1. Report Summary**

- 1.1. This report will determine the allocation of the approved budgets to each of the service committees and inform the financial reporting cycle for 2023/24.
- 1.2. The report contributes to the Council's objective of being an open and enabling organisation.

### **2. Executive Summary**

- 2.1. The Medium-Term Financial Strategy (MTFS) for Cheshire East Council for the four years 2023/24 to 2026/27 which was approved by full Council on 22 February 2023.
- 2.2. Service Committees will be allocated budgets for 2023/24 in line with the approved MTFS. The financial reporting cycle will provide regular updates on progress against the budget proposals, the forecast outturn position, progress on capital schemes, movement on reserves and details of supplementary estimates and virements.

### **3. Recommendations**

That Finance Sub-Committee:

- 3.1. Approve the allocation of the capital and revenue budgets, policy proposals and earmarked reserves to the following Committees in accordance with the approved MTFS, as set out in **Appendix A**:

- Adults & Health
- Children & Families
- Corporate Policy
- Economy & Growth
- Environment & Communities
- Finance Sub-Committee
- Highways & Transport

**3.2.** Note the draft financial reporting timetable for 2023/24 set out in **Appendix B.**

#### **4. Reasons for Recommendations**

- 4.1.** In accordance with the Corporate Plan and the Policy Framework the Finance Sub-Committee has the responsibility to co-ordinate the management and oversight of the Council's finances, performance and risk management arrangements.
- 4.2.** The Sub-Committee is responsible for allocating budgets across the Service Committees. This responsibility includes the allocation of revenue and capital budgets as well as relevant earmarked reserves.
- 4.3.** The Sub-Committee has responsibilities within the Constitution to approve, or recommend for approval, virement and supplementary estimates that will amend the MTFS. Such requests are brought to the Committee as they arise.

#### **5. Other Options Considered**

- 5.1.** Not applicable.

#### **6. Background**

- 6.1.** All councils are legally required to set a balanced budget each year. The MTFS was approved by full Council on 22 February 2023.
- 6.2.** The MTFS includes a Report from the Chief Finance Officer in line with the Section 25(1) of the Local Government Finance Act 2003. This report confirms that the MTFS is balanced and that the Chief Finance Officer is satisfied with the robustness of the estimates and the adequacy of the financial reserves of the Council. The report also highlights the factors taken into account in arriving at this judgement including relevant financial issues and risks facing the Council during the medium term.
- 6.3.** Finance Procedure Rules set limits and responsibilities for movement of funds, treating reserves as part of this overall balanced position. Any movement within this balanced position is treated as a virement. To increase the overall size of the MTFS requires a supplementary estimate, which must be backed with appropriate new funding and approved in line with the Procedure Rules.

- 6.4.** To support accountability and financial control under the Committee system the 2023/24 budget is being reported across the Service Committees based on their associated functions. This report sets out the allocation of the revenue and capital budgets and earmarked reserves to the relevant service committee in accordance with their functions.
- 6.5.** Each committee function has been associated with a Director budget. Budget holders are responsible for budget management. Where a team supports multiple Directors (most notable in Corporate Services) the budget remains with the Director and is not split, for example, Governance and Democratic Services are aligned to the Corporate Policy Committee even though the activities of the team relate to services provided to all Directorates of the Council.
- 6.6.** The financial alignment of budgets to each Committee is set out in Table 1 with further details in **Appendix A**.

**Table 1: Revenue and Capital Budgets allocated to service committees as per the approved MTFS**

ALL COMMITTEES - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
	Expenditure £000	Income £000	Net £000	£000	Net £000
Adults and Health	201,476	-65,144	136,332	472	136,804
Children and Families	88,774	-9,649	79,125	53,829	132,954
Corporate Policy	114,842	-73,854	40,988	12,826	53,814
Economy and Growth	36,216	-11,172	25,044	71,598	96,642
Environment and Communities	58,959	-10,638	48,321	12,011	60,332
Highways and Transport	23,262	-12,255	11,007	63,948	74,955
Finance Sub-Committee	14,209	-1,900	12,309	0	12,309
<b>Total Cost of Service</b>	<b>537,738</b>	<b>-184,612</b>	<b>353,126</b>	<b>214,684</b>	<b>567,810</b>

- 6.7.** The 2023-27 MTFS includes a net revenue budget of £353.1m and an approved capital programme of £214.7m for the financial year 2023/24. Further details on the schemes within the capital programme are provided in **Appendix A**.
- 6.8.** The Finance Sub-Committee has additional responsibility for the oversight, scrutiny and budget review of the following functions: Land and Property; Central Budgets; Pensions; Grants; Council Tax; Business Rates; Reserves; and Other Funding.
- 6.9.** The estimated balance of general reserves as at 1 April 2023 is £12.4m and earmarked reserves total £46.1m, further details are provided in **Appendix A**.

## **7. Consultation and Engagement**

- 7.1.** The annual business planning process involves engagement with local people and organisations. Local authorities have a statutory duty to consult on their budget with certain stakeholder groups including the Schools Forum and businesses. In addition, the Council chooses to consult with other stakeholder groups. The Council continues to carry out stakeholder analysis to identify the different groups involved in the budget setting process, what information they need from us, the information we currently provide these groups with, and where we can improve our engagement process.
- 7.2.** Cheshire East Council conducted an engagement process on its Medium-Term Financial Plans through a number of stages running from January 2022 to Council in February 2023.
- 7.3.** The budget consultation launched on-line on the 6 January 2023, included details of the proposals against each Corporate Plan aim. This consultation was made available to various stakeholder groups and through a number of forums.

## **8. Implications**

### **8.1. Legal**

- 8.1.1.** The legal implications surrounding the process of setting the 2023 to 2027 Medium-Term Financial Strategy were dealt with in the reports relating to that process.

### **8.2. Finance**

- 8.2.1.** Contained within the main body of the report.

### **8.3. Policy**

- 8.3.1.** The Corporate Plan sets the policy context for the MTFS and the two documents are aligned. Any policy implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

### **8.4. Equality**

- 8.4.1.** Under the Equality Act 2010, decision makers must show 'due regard' to the need to:
- Eliminate unlawful discrimination, harassment and victimisation;
  - Advance equality of opportunity between those who share a protected characteristic and those who do not share it; and
  - Foster good relations between those groups.

- 8.4.2.** The protected characteristics are age, disability, sex, race, religion and belief, sexual orientation, gender re-assignment, pregnancy and maternity, and marriage and civil partnership.
- 8.4.3.** Having “due regard” is a legal term which requires the Council to consider what is proportionate and relevant in terms of the decisions they take.
- 8.4.4.** The Council needs to ensure that in taking decisions on the Medium-Term Financial Strategy and the Budget that the impacts on those with protected characteristics are considered. The Council undertakes equality impact assessments where necessary and continues to do so as proposals and projects develop across the lifetime of the Corporate Plan. The process assists us to consider what actions could mitigate any adverse impacts identified. Completed equality impact assessments form part of any detailed Business Cases.
- 8.4.5.** Positive impacts include significant investment in services for children and adults (protected characteristics primarily age and disability). Specific examples are Investment in Cared for Children and Care Leavers, SEND services and School Transport. There is also significant investment in Adult Social Care and support to care providers (protected characteristics primarily age and disability).
- 8.4.6.** The Corporate Plan’s vision reinforces the Council’s commitment to meeting its equalities duties, promoting fairness and working openly for everyone. Cheshire East is a diverse place and we want to make sure that people are able to live, work and enjoy Cheshire East regardless of their background, needs or characteristics.

## **8.5. Human Resources**

- 8.5.1.** Any HR implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

## **8.6. Risk Management**

- 8.6.1.** Financial risks are assessed and reported on a regular basis, and remedial action taken if and when required. Risks associated with the achievement of the 2023/24 budget and the level of general reserves were factored into the 2023/24 financial scenario, budget and reserves strategy.

## **8.7. Rural Communities**

- 8.7.1.** The report provides details of service provision across the borough.

## **8.8. Children and Young People/Cared for Children**

- 8.8.1.** The report provides details of service provision across the borough.

## 8.9. Public Health

- 8.9.1.** Public health implications that arise from activities that this report deals with will be dealt with as separate reports to Members or Officer Decision Records as required.

## 8.10. Climate Change

- 8.10.1.** Any climate change implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

<b>Access to Information</b>	
Contact Officer:	Alex Thompson Director of Finance and Customer Services (Section 151 Officer) <a href="mailto:alex.thompson@cheshireeast.gov.uk">alex.thompson@cheshireeast.gov.uk</a>
Appendices:	<b>A</b> - Allocation of capital and revenue budgets, earmarked reserves and policy proposals to service committees <b>B</b> – Draft Financial Reporting Timetable 2023/24
Background Papers:	The following are links to key background documents: <a href="#">Medium-Term Financial Strategy 2023-27</a>



# **Aligning the MTFS to Committee Structure Appendix A**

# **1** Adults and Health Committee

## **Contents**

### **Adults and Health Committee Extracts**

- 1. Allocation of Capital and Revenue Budgets**
- 2. Budget Policy Proposals**
- 3. Capital Programme**
- 4. Earmarked Reserves**

# Adults and Health Committee

## 1. Allocation of Capital and Revenue Budgets

ADULTS and HEALTH COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
	Expenditure £000	Income £000	Net £000	£000	Net £000
Adult Social Care Operations	171,604	-37,393	134,211	472	134,683
Commissioning	12,177	-10,056	2,121	0	2,121
Public Health	17,695	-17,695	0	0	0
Total Cost of Service	201,476	-65,144	136,332	472	136,804

## Budget Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Adults and Health Committee</b>		<b>15.274</b>	<b>6.077</b>	<b>4.751</b>	<b>5.116</b>
1	Demand in Adult Social Care - unit cost inflation	NEW	12.652	-	-	-
2	Demand in Adult Social Care - complexity	NEW	10.351	-	-	-
3	Investment in Adult Social Care	MTFS 22-26 [34]	5.400	7.600	4.000	4.000
4	Pay inflation	MTFS 22-26 [3&4]	3.155	1.269	1.089	1.116
5	Care Fee Uplifts in Adult Social Care	MTFS 22-26 [35]	2.000	-	-	-
6	Direct Payment (Personal Assistants) Uplift	NEW	0.691	-	-	-
7	Revenue grants for Adult Social Care	NEW	-3.600	-2.480	-	-
8	Home First Strategy - increased care at home capacity	NEW	-4.000	-	-	-
9	Pension Costs Adjustment	NEW	-2.082	-0.493	-0.517	-
10	Learning Disabilities Future Service Development and Review	MTFS 22-26 [7 & 49]	-1.750	-	-	-
11	Client contribution yield offsetting growth	NEW	-1.200	-0.800	-0.800	-
12	Home First Strategy - alternative care provisions	NEW	-1.000	-	-	-
13	Market Sustainability and Fair Cost of Care - Grant Income	MTFS 22-26 [40]	-0.979	-	0.979	-
14	Resettlement Revenue Grants	NEW	-0.850	0.850	-	-
15	Communities Team	MTFS 22-26 [36]	-0.750	-	-	-
16	Direct Payment - Audit Recoveries	NEW	-0.750	-	-	-
17	ASC Transformation Earmarked Reserve Release	NEW	-0.500	0.500	-	-
18	Maximisation of Supported Living	NEW	-0.369	-0.369	-	-
19	Productivity and Efficiency in Adult Social Care	MTFS 22-26 [30]	-0.271	-	-	-

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
20	Building Based Short Breaks	NEW	-0.250	-	-	-
21	Adults and Health Non-Essential Commissioning/Contracts	NEW	-0.245	-	-	-
22	Building Based Day Services	NEW	-0.229	-	-	-
23	Day Care Review	MTFS 22-26 [38]	-0.150	-	-	-

### 3. Capital Programme

Adults and Health													CAPITAL
CAPITAL PROGRAMME 2023/24 - 2026/27													
		Forecast Expenditure						Forecast Funding					
	Total Approved Budget £000	Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023/27 £000	Government Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Scheme Description													
Committed Schemes													
Adult Social Care													
Electronic Call Monitoring System	389	0	389	0	0	0	389	0	0	389	0	0	389
People Planner System	94	39	55	0	0	0	55	55	0	0	0	0	55
Replacement Care4CE Devices	93	65	28	0	0	0	28	28	0	0	0	0	28
Total Adults Social Care Schemes	576	104	472	0	0	0	472	83	0	389	0	0	472

## 4. Earmarked Reserves

### Adults and Health Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Opening Balance 1st April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
<b>Adult Social Care Operations</b>						
Adults Directorate	1,020	(450)	570	(460)	110	To support a number of widespread projects within the Adults and Health Directorate. Connected Community Strategy Developments activity has been delayed due to community team focussing on resettlement schemes. Transformation and Improvement of ASC and Care4ce New Model of Care anticipate phasing of appropriation will match the original business case.
DOL's Assessments	397	(397)	0	0	0	Reserve required due to delays in DOLs assessment processing. Anticipated to be fully utilised in 2022/23.
Public Health (LAC funding for 3 years/ Investment in Outcome 5 activities - Adults)	162	(162)	0	0	0	Reserve will be fully utilised by the end of 2022/23, matched off against LAC staff as per the original business case.
<b>Adults Social Care Commissioning</b>						
PFI Equalisation - Extra Care Housing	2,715	80	2,795	0	2,795	Surplus grant set aside to meet future payments on existing PFI contract which commenced in January 2009, and the anticipated gap at the end of the agreement.
NHB Community Grants Staffing	132	0	132	0	132	To support administrative staffing costs in relation to Central Government's New Homes Bonus guidance for community projects.
<b>Public Health</b>						
Public Health Reserve	3,220	(1,347)	1,873	(1,366)	507	Ring-fenced underspend to be invested in areas to improve performance against key targets. Including the creation of an innovation fund to support partners to deliver initiatives that tackle key health issues. Anticipated that the carry forward ringfenced grant will be spent across 2022/23 to 2025/26.
<b>ADULTS AND HEALTH TOTAL</b>	<b>7,646</b>	<b>(2,276)</b>	<b>5,370</b>	<b>(1,826)</b>	<b>3,544</b>	

## **2** Children and Families Committee

### **Contents**

#### **Children and Families Committee Extracts**

- 1. Allocation of Capital and Revenue Budgets**
- 2. Budget Policy Proposals**
- 3. Capital Programme**
- 4. Earmarked Reserves**



# Children and Families Committee

## 1. Allocation of Capital and Revenue Budgets

CHILDREN and FAMILIES COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
	Expenditure £000	Income £000	Net £000	£000	Net £000
Directorate	179	-220	-41	0	-41
Children's Social Care	50,955	-1,477	49,478	4,445	53,923
Education and 14-19 Skills	25,271	-2,528	22,743	49,261	72,004
Strong Start, Family Help & Integration	12,369	-5,424	6,945	123	7,068
Total Cost of Service	88,774	-9,649	79,125	53,829	132,954

## 2. Budget Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Children and Families Committee</b>		<b>5.623</b>	<b>2.880</b>	<b>2.619</b>	<b>3.282</b>
24	School transport pressures	MTFS 22-26 [62]	4.000	-	0.600	0.800
25	Pay inflation	MTFS 22-26 [3&4]	3.059	1.230	1.056	1.082
26	Growth in Children's Social Care	MTFS 22-26 [41]	1.900	1.800	1.700	1.600
27	Recognise pressures in the Children's Social Care direct payments budget	NEW	0.743	-	-	-
28	Statutory Education Psychology Service	MTFS 22-26 [47]	0.600	-	-	-
29	Reverse travel savings	MTFS 22-26 [29]	0.430	-	-	-
30	Increase capacity to support statutory SEND service	MTFS 22-26 [42]	0.300	-	-	-
31	Household Support Fund Grant	NEW	-4.400			
32	Household Support Fund into the Council's base budget (funded from grant)	NEW	4.400			
33	Pension Costs Adjustment	NEW	-1.964	-0.465	-0.487	-
NEW1**	Delivering Better Value in SEND grant	NEW	-1.200	+1.200		
NEW2**	Delivering Better Value in SEND (funded from grant)	NEW	1.200	-1.200		
34	Use of Children & Families Transformation Reserve - estimated balance	NEW	-1.065	1.065	-	-
35	Integrated Children's Service Strategy	NEW	-0.950	-0.500	-0.200	-0.200
36	Holiday Activity Fund Grant	NEW	-0.900			
37	Holiday Activity Fund into the Council's base budget (funded from grant)	NEW	0.900			

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
38	Review of commissioned services across the Children and Families Directorate	NEW	-0.450	-0.100	-	-
39	Children’s Development and Partnerships Service	MTFS 22-26 [50]	-0.300	-	-	-
40	Early Help Redesign	MTFS 22-26 [48]	-0.200	-	-	-
41	Deliver the Family Hub model	NEW	-0.150	-0.100	-	-
42	Review of funding streams and income opportunities within Education and Skills	NEW	-0.230	-	-	-
43	Reduce Legacy Pension commitments	NEW	-0.100	-0.050	-0.050	-
44	Revenue costs for the Crewe Youth Zone (as above) aligned to Supporting Families Funding	MTFS 22-26 [43]	-	-	0.400	-
45	Early Help budget to support funding towards the Crewe Youth Zone	MTFS 22-26 [44]	-	-	-0.400	-

### 3. Capital Programme

Children and Families								CAPITAL					
CAPITAL PROGRAMME 2023/24-2026/27													
Scheme Description		Forecast Expenditure						Forecast Funding					
	Total Approved Budget £000	Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023/27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	Total Funding £000
Committed Schemes													
Childrens Social Care													
Foster Carers Capacity Scheme	635	349	286	0	0	0	286	0	0	0	0	286	286
Crewe Youth Zone	4,200	683	2,159	1,358	0	0	3,517	1,317	0	0	0	2,200	3,517
Children's Home Sufficiency Scheme	2,100	100	2,000	0	0	0	2,000	0	0	0	0	2,000	2,000
Total Children's Social Care	6,935	1,132	4,445	1,358	0	0	5,803	1,317	0	0	0	4,486	5,803
Strong Start, Family Help & Integration													
Early Years Sufficiency Capital Fund	1,036	913	123	0	0	0	123	123	0	0	0	0	123
Total Strong Start, Family Help & Integration	1,036	913	123	0	0	0	123	123	0	0	0	0	123
Education and 14-19 Skills													
Adelaide Academy	784	39	550	195	0	0	745	575	0	0	0	170	745
Basic Need Grant Allocation	7,319	11	2,500	4,808	0	0	7,308	7,308	0	0	0	0	7,308
Congleton Planning Area	5,034	94	3,940	1,000	0	0	4,940	2,593	2,347	0	0	0	4,940
Congleton Planning Area - Primary (1)	2,200	0	500	1,700	0	0	2,200	1,000	1,200	0	0	0	2,200
Congleton Planning Area - Primary (2)	625	100	525	0	0	0	525	525	0	0	0	0	525
Congleton Planning Area - Primary (3)	7,500	0	250	1,500	5,750	0	7,500	4,300	3,200	0	0	0	7,500
Devolved Formula Capital	1,330	0	350	340	330	310	1,330	1,330	0	0	0	0	1,330
Handforth Planning Area - New School	13,000	0	0	500	8,500	4,000	13,000	136	12,864	0	0	0	13,000
Holmes Chapel Planning Area	3,625	780	2,845	0	0	0	2,845	2,470	375	0	0	0	2,845
Macclesfield Planning Area - Secondary	4,084	1,106	1,500	1,478	0	0	2,978	2,978	0	0	0	0	2,978
Macclesfield Planning Area - Secondary New	600	100	0	500	0	0	500	500	0	0	0	0	500
Macclesfield Planning Area - New School	4,000	0	0	0	2,000	2,000	4,000		4,000	0	0	0	4,000
Mobberley Primary School	900	50	850	0	0	0	850	550	0	0	300	0	850
Nantwich Planning Area (Primary)	7,780	304	4,800	2,676	0	0	7,476	4,287	3,189	0	0	0	7,476
Nantwich Planning Area (Secondary)	700	0	700	0	0	0	700	700	0	0	0	0	700
Provision of Sufficient School Places - SEND	6,044	16	5,028	1,000	0	0	6,028	500	0	0	0	5,528	6,028
Resource Provision - Wistaston	1,400	0	1,400	0	0	0	1,400	1,100	0	0	0	300	1,400
Sandbach Planning Area - Primary	3,683	0	2,000	1,683	0	0	3,683	3,173	510	0	0	0	3,683
Sandbach Planning Area (secondary - 300 places)	41	3	38	0	0	0	38	38	0	0	0	0	38
School Condition Capital Grant	8,868	0	2,868	2,000	2,000	2,000	8,868	8,868	0	0	0	0	8,868

## CAPITAL PROGRAMME 2023/24-2026/27

Scheme Description	Forecast Expenditure							Forecast Funding					Total Funding £000
	Total Approved Budget	Prior Years	Forecast Budget 2023/24	Forecast Budget 2024/25	Forecast Budget 2025/26	Forecast Budget 2026/27	Total Forecast Budget 2023/27	Grants	External Contributions	Revenue Contributions	Capital Receipts	Prudential Borrowing	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
<b>Committed Schemes</b>													
Sen/High Needs Grant Allocation	2,483	93	1,195	1,195	0	0	2,390	2,390	0	0	0	0	2,390
Shavington Planning Area - Primary	8,000	10	500	5,114	2,376	0	7,990	5,633	2,357	0	0	0	7,990
Shavington Planning Area - secondary	3,500	170	1,773	1,557	0	0	3,330	3,330	0	0	0	0	3,330
Springfield Satellite Site (Dean Row)	6,100	141	5,459	500	0	0	5,959	5,159	0	0	0	800	5,959
The Dingle Primary School Expansion	1,385	10	990	385	0	0	1,375	1,375	0	0	0	0	1,375
Wilmslow High School BN	13,944	2,708	7,950	3,286	0	0	11,236	8,501	2,687	0	0	48	11,236
Wilmslow Primary Planning Area	626	1	0	625	0	0	625	125	500	0	0	0	625
									0	0	0	0	
<b>Total Education &amp; 14-19 Skills</b>	<b>115,557</b>	<b>5,738</b>	<b>48,511</b>	<b>32,042</b>	<b>20,956</b>	<b>8,310</b>	<b>109,819</b>	<b>69,443</b>	<b>33,230</b>	<b>0</b>	<b>300</b>	<b>6,846</b>	<b>109,819</b>
													0
<b>Total Committed Schemes</b>	<b>123,527</b>	<b>7,782</b>	<b>53,079</b>	<b>33,400</b>	<b>20,956</b>	<b>8,310</b>	<b>115,745</b>	<b>70,883</b>	<b>33,230</b>	<b>0</b>	<b>300</b>	<b>11,332</b>	<b>115,745</b>
<b>New Schemes</b>													
<b>Education and 14-19 Skills</b>													
Poynton Planning Area	1,500	0	750	750	0	0	1,500	697	803	0	0	0	1,500
<b>Total New Schemes</b>	<b>1,500</b>	<b>0</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>697</b>	<b>803</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
<b>Total Children and Families Schemes</b>	<b>125,027</b>	<b>7,782</b>	<b>53,829</b>	<b>34,150</b>	<b>20,956</b>	<b>8,310</b>	<b>117,245</b>	<b>71,580</b>	<b>34,033</b>	<b>0</b>	<b>300</b>	<b>11,332</b>	<b>117,245</b>

## 4. Earmarked Reserves

### Children and Families Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Opening Balance 1st April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
<b>Directorate</b>						
Childrens Directorate - Transformation Funding	1,079	(365)	714	(714)	0	Expectation of £65k for CSC New Beginnings. Potentially reducing this reserve to assist with in year mitigations of £300k plus removal of remaining balance to close the 2023/24 funding gap.
Childrens Directorate - C&F ED	422	(68)	354	(354)	0	Estimated spend in 2022/23 of £35k transport review and £8k catering review. Chess review may happen in 2023/24. Balance of reserve being used to close the 2023/24 funding gap.
<b>Childrens Social Care</b>						
Domestic Abuse Partnership	112	(61)	51	0	51	To sustain preventative services to vulnerable people as a result of partnership funding. This is the current budgeted position, however updates will be provided on future reviews. Service are considering the in year deficit as this would not be sustainable in 2023/24 based on current assumptions.
<b>Education and 14-19 Skills</b>						
Skills and Lifelong Learning	30	(30)	0	0	0	To support adult learning, training and improving skills for the workplace. Need to review likelihood of use in 2022/23.
School Organisation & Capital Service	16	(16)	0	0	0	Springfield lease of £28.5k per annum will be a pressure in 2022/23.
SSIF Nexus Programme	9	(9)	0	0	0	Reserve drawdown has now been actioned and allocated to School Improvement to continue to support schools with high disadvantaged learners.
<b>Strong Start, Family Help and Integration</b>						
Troubled Fams Initiative	2,215	(375)	1,840	(844)	996	Crewe Youth Zone and ACT have been assigned funding from shared outcomes of the Supporting Families Programme.
Emotional Healthy Schools	71	(71)	0	0	0	Funding by partners to deliver service.
Public Sector Transformation – contribution to Early Youth Inclusion Fund	57	(57)	0	0	0	Intention to use reserve for in-year mitigation in 2022/23
Complex Dependencies	21	(21)	0	0	0	Intention to use reserve for in-year mitigation in 2022/23
<b>CHILDREN AND FAMILIES TOTAL</b>	<b>4,032</b>	<b>(1,073)</b>	<b>2,959</b>	<b>(1,912)</b>	<b>1,047</b>	

# **3** Corporate Policy Committee

## **Contents**

### **Corporate Policy Committee Extracts**

- 1. Allocation of Capital and Revenue Budgets**
- 2. Budget Policy Proposals**
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# Corporate Policy Committee

## 1. Allocation of Capital and Revenue Budgets

CORPORATE POLICY COMMITTEE - Summary					
	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
Service Area	Expenditure £000	Income £000	Net £000	£000	Net £000
Directorate	2,128	-2	2,126	0	2,126
Finance and Customer Services	62,147	-49,580	12,567	5,468	18,035
Governance and Compliance Services	14,162	-3,818	10,344	0	10,344
Communications	700	-10	690	0	690
Human Resources	3,132	-668	2,464	0	2,464
ICT	29,630	-18,811	10,819	7,358	18,177
Policy and Change	2,943	-965	1,978	0	1,978
<b>Total Cost of Service</b>	<b>114,842</b>	<b>-73,854</b>	<b>40,988</b>	<b>12,826</b>	<b>53,814</b>



## Budget Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Corporate Policy Committee</b>		<b>2.551</b>	<b>0.985</b>	<b>-1.762</b>	<b>0.865</b>
46	Pay inflation	MTFS 22-26 [3&4]	2.587	1.040	0.893	0.915
47 (revised)	Shared Services Review – move to hybrid model	NEW	0.390	0.343	-2.205	-
48	Revenue implications of capital: IT Procurements and Application Lifecycle Management	MTFS 22-26 [27]	0.511	0.084	0.006	-
49	Infrastructure Investment Programme	MTFS 22-26 [25]	0.239	0.023	-	-
50	Accelerate digital transformation / robotics and related Digital Savings	NEW	0.150	-0.150	-	-
51	Mitigation of reduction in the Dedicated Schools Grant	MTFS 22-26 [15]	0.122	0.136	-	-
52	Remove Commercial Workstream Income Target	NEW	0.100	-	-	-
53	Coroners Restructure Costs	NEW	0.060	-	-	-
54	Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels	MTFS 22-26 [5]	0.013	-0.024	-	-
55	Pension Costs Adjustment	NEW	-0.996	-0.378	-0.396	-
56	ICT Operational Efficiencies	NEW	-0.310	-0.100	-	-
57	Reduce cost of Democracy	NEW	-0.135	-	-	-
58	Elections Act 2022 additional costs (funded by New Burdens grant funding)	NEW	-0.132	-	-	-
59	Elections Act 2022 additional costs (funded by New Burdens grant funding)	NEW	0.132	-	-	-
60	Revenue implications of capital: Vendor Management Phase 3 to drive improvements in procurement	MTFS 22-26 [24]	-0.089	0.071	-	-
61	Brighter Futures Together Programme Customer Experience	MTFS 22-26 [19]	-0.081	-	-	-

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	<i>Last MTFS Reference or New</i>	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
62	Across the board efficiencies, including procurement and income generation etc	<i>NEW</i>	-0.010	-0.010	-0.010	-
63	Review of leadership and management, including MARS and redefine 'core offer'	<i>NEW</i>	-	-0.050	-0.050	-0.050

### 3. Capital Programme

Corporate Policy								CAPITAL					
CAPITAL PROGRAMME 2023/24 - 2026/27													
Scheme Description		Forecast Expenditure						Forecast Funding					
	Total Approved Budget	Prior Years	Forecast Budget 2023/24	Forecast Budget 2024/25	Forecast Budget 2025/26	Forecast Budget 2026/27	Total Forecast Budget 2023/27	Grants	External Contributions	Revenue Contributions	Capital Receipts	Prudential Borrowing	Total Funding
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Committed Schemes													
ICT Services													
Care Act Phase 2	2,138	0	1,100	1,038	0	0	2,138	0	0	0	0	2,138	2,138
Digital Customer - Delivery Programme Phase 1	250	128	122	0	0	0	122	0	0	0	0	122	122
Digital Customer Enablement	1,874	0	1,400	474	0	0	1,874	0	0	0	0	1,874	1,874
Info' Assurance And Data Mgmt	3,791	0	1,941	1,850	0	0	3,791	0	0	0	626	3,165	3,791
Infrastructure Investment(IIP)	5,339	0	1,869	1,656	1814	0	5,339	0	0	0	0	5,339	5,339
Total ICT Services Schemes	13,392	128	6,432	5,018	1,814	0	13,264	0	0	0	626	12,638	13,264
Finance & Customer Services													
Core Financials	2,202	0	741	720	741	0	2,202	0	0	0	0	2,202	2,202
Strategic Capital Projects	11,814	0	4,727	4,000	3,087	0	11,814	0	0	0	0	11,814	11,814
Vendor Management - Phase 2	320	19	0	0	151	150	301	0	0	0	150	151	301
Total Finance & Customer Services Schemes	14,336	19	5,468	4,720	3,979	150	14,317	0	0	0	150	14,167	14,317
Total Committed Schemes	27,728	147	11,900	9,738	5,793	150	27,581	0	0	0	776	26,805	27,581
New Schemes													
ICT Services													
ICT Hybrid Model	1,553	0	926	627	0	0	1,553	0	0	0	0	1,553	1,553
Total ICT Services New Schemes	1,553	0	926	627	0	0	1,553	0	0	0	0	1,553	1,553
Total Corporate Policy Schemes	29,281	147	12,825	10,365	5,793	150	29,134	0	0	0	776	28,358	29,134

## 4. Earmarked Reserves

### Corporate Policy Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
<b>Directorate</b>						
Corporate Directorate	1,868	(381)	1,487	0	1,487	To support a number of widespread projects within the Corporate Directorate.
<b>Finance and Customer Services</b>						
Collection Fund Management *	27,424	(13,840)	13,584	(1,546)	12,038	To manage cash flow implications as part of the Business Rates Retention Scheme. Includes liabilities that will not be paid until future years.
Financing Reserve - Capital Financing Budget *	6,511	1,500	8,011	(800)	7,211	
Financing Reserve - Corporate Capital Projects	925	(400)	525	(525)	0	
Financing Reserve - People Capital Projects	573	(150)	423	(100)	323	To provide for financing of capital schemes, other projects and initiatives.
Financing Reserve - Place Capital Projects	1,520	(250)	1,270	(200)	1,070	
MTFS Reserve *	10,068	(6,833)	3,235	(2,533)	702	To support the financial strategy and risk management. Reserve balance at end of 2026/27 is forecast at £0.7m.
Section 151 Revenue Grants	28	(28)	0	0	0	Unspent specific use grant carried forward into 2022/23.
Section 151 Revenue Grants - Covid-19	5,989	(5,989)	0	0	0	Covid (Unringfenced) reserve carried forward into 2022/23.
<b>Governance and Compliance</b>						
Insurance Reserve - Cheshire County Fund	130	(187)	(57)	0	(57)	To settle insurance claims and manage excess costs.
Insurance Reserve - Cheshire East Fund	5,164	(1,244)	3,920	0	3,920	To settle insurance claims and manage excess costs.
Elections General	477	225	702	(702)	0	To provide funds for Election costs every 4 years.
Brexit Funding	13	0	13	0	13	
<b>Human Resources</b>						
HR (CARE4CE Review, Culture Change, Pay realignment, Learning Mgt System)	59	(59)	0	0	0	To fund HR expenditure in relation to the Care4CE review, culture change programme, pay realignment and the Learning Management System.
Pay Structure (M Grade Review)	584	(278)	306	(278)	28	To fund ongoing changes to pay structure.
<b>Policy and Change</b>						
Brighter Future Transformation Programme *	1,780	(279)	1,501	(1,271)	230	To fund the Council's four year transformation programme and its five outcomes of Culture; Estates and ICT systems; Customer Experience, Commercial Approach and Governance.
<b>CORPORATE POLICY TOTAL</b>	<b>63,113</b>	<b>(28,193)</b>	<b>34,920</b>	<b>(7,955)</b>	<b>26,965</b>	

# **4** Economy and Growth Committee

## **Contents**

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# Economy and Growth Committee

## 1. Allocation of Capital and Revenue Budgets

ECONOMY and GROWTH COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
	Expenditure £000	Income £000	Net £000	£000	Net £000
Directorate	2,458	-1,612	846	0	846
Assets	2,073	-1,655	418	0	418
Growth and Enterprise Management	149		149	0	149
Facilities Management	15,837	-320	15,517	9,260	24,777
Farms	427	-785	-358	0	-358
Economic Development	1,756	-584	1,172	51,801	52,973
Housing	4,379	-1,320	3,059	4,632	7,691
Rural and Cultural Management	165		165	52	217
Tatton Park	5,023	-4,146	877	1,205	2,082
Public Rights of Way	751	-169	582	93	675
Cultural Economy	1,005		1,005	4,100	5,105
Countryside	1,256	-231	1,025	455	1,480
Visitor Economy	562	-350	212	0	212
Pay Inflation	375		375	0	375
<b>Total Cost of Service</b>	<b>36,216</b>	<b>-11,172</b>	<b>25,044</b>	<b>71,598</b>	<b>96,642</b>

## Budget Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Economy and Growth Committee</b>		<b>1.667</b>	<b>2.545</b>	<b>0.595</b>	<b>1.909</b>
64	Assets - Buildings and Operational	NEW	2.480	3.119	0.423	1.481
65 (revised)	Pay inflation	MTFS 22-26 [3&4]	1.437	0.486	0.418	0.428
66	Rates increase for Cheshire East properties	NEW	0.343	-	-	-
67	Rates increase from Collection Fund EMR	NEW	-0.343	-	-	-
68	Office Estate Rationalisation	NEW	0.210	-0.550	-0.150	-
69	Rural and Visitor Economy	NEW	0.165	0.045	-0.021	-
70 (revised)	Cultural	NEW	0.072	0.020	0.089	-
71	Housing	NEW	-	0.035	-	-
72	Assets - Transactions	NEW	0.023	-	-	-
73	Inflation in Utility costs and enhanced Carbon Management	MTFS 22-26 [57]	-1.500	-	-	-
74 (revised)	Pension Costs Adjustment	NEW	-0.675	-0.157	-0.164	-
75	Restructuring Potential	NEW	-0.387	-0.387	-	-
76	Investment in Public Rights of Way	MTFS 22-26 [59]	-0.100*	-	-	-
77	Tatton Park	MTFS 22-26 [52]	-0.028	-0.046	-	-
78	Asset / Service Transfer	MTFS 22-26 [51]	-0.020	-	-	-
79	Transfer of Congleton Visitor Information Centre	MTFS 22-26 [11]	-0.010	-0.020	-	-

### 3. Capital Programme

Economy and Growth								CAPITAL					
CAPITAL PROGRAMME 2023/24- 2026/27													
Scheme Description		Forecast Expenditure						Forecast Funding					
	Total Approved Budget £000	Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023/27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	Total Funding £000
Committed Schemes													
Culture & Tourism													
Countryside Vehicles	999	132	455	193	219	0	867	0	0	0	0	867	867
New Archive Premises	10,250	0	4100	5699	451	0	10,250	0	0	0	0	10,250	10,250
Public Rights of Way - CMM A6 MARR	100	8	93	0	0	0	93	93	0	0	0	0	93
Rural & Green Section 106 Schemes	73	21	52	0	0	0	52	0	52	0	0	0	52
Tatton Park Investment Phase 2	1,969	264	1205	500	0	0	1,705	0	0	0	0	1,705	1,705
Total Culture & Tourism Committed Schemes	13,392	425	5,905	6,392	670	0	12,967	93	52	0	0	12,822	12,967
Economic Development													
Connecting Cheshire 2020	7,238	1,500	2,500	2,238	1,000	0	5,738	5,738	0	0	0	0	5,738
Connecting Cheshire Phase 2	883	0	0	0	883	0	883	0	313	0	0	570	883
Connecting Cheshire	595	0	0	0	595	0	595	0	48	0	0	547	595
Connecting Cheshire Phase 3	8,000	100	1,500	2,400	4,000	0	7,900	0	7,900	0	0	0	7,900
Crewe Town Centre Regeneration	32,019	14,906	15,595	0	0	1,517	17,112	0	0	0	850	16,262	17,112
Crewe Towns Fund	20,160	1,457	3,893	9,000	5,810	0	18,703	18,703	0	0	0	0	18,703
Demolition of Crewe Library Site	2,765	318	1,077	1,370	0	0	2,447	924	0	0	0	1,523	2,447
Future High Street Funding - CEC Innovation Centre	1,169	58	1,111	0	0	0	1,111	1,111	0	0	0	0	1,111
Future High Street Funding - Christ Church Innovation Centre	1,934	71	1,863	0	0	0	1,863	1,863	0	0	0	0	1,863
Handforth Heat Network	13,710	0	9,910	2,000	1,800	0	13,710	5,420	4,890	0	0	3,400	13,710
Leighton Green	2,096	1,465	331	300	0	0	631	0	0	0	0	631	631
Macclesfield Indoor Market Toilet Refurbishment	160	80	80	0	0	0	80	70	0	10	0	0	80
Macclesfield Town Centre	2,219	1,869	349	0	0	0	349	0	0	0	0	349	349
North Cheshire Garden Village	64,707	6,091	12,300	9,000	37,317	0	58,617	21,232	0	0	21,568	15,817	58,617
South Macclesfield Development Area	34,630	3,339	1,291	10,000	20,000	0	31,291	10,000	10,000	0	11,291	0	31,291
Total Economic Development Committed Schemes	192,285	31,254	51,801	36,307	71,404	1,517	161,030	65,061	23,151	10	33,709	39,100	161,030



## CAPITAL PROGRAMME 2023/24- 2026/27

Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>													
<b>Estates</b>													
Corporate Landlord - Land Acquisitions	1,336	0	1,336	0	0	0	1,336	0	1,336	0	0	0	1,336
Farms Strategy	1,710	8	306	306	1,090	0	1,702	0	0	0	306	1,396	1,702
Malkins Bank Landfill Site	1,360	711	649	0	0	0	649	0	0	0	0	649	649
Premises Capital (FM)	14,483	4,282	4,232	3,500	2,469	0	10,201	0	0	0	0	10,201	10,201
Public Sector Decarbonisation - 3	5,214	4,464	750	0	0	0	750	0	0	0	0	750	750
Schools Capital Maintenance	2,582	932	1,650	0	0	0	1,650	1,490	0	0	0	160	1,650
Septic Tanks	636	300	337	0	0	0	337	0	0	0	0	337	337
<b>Total Estates Committed Schemes</b>	<b>27,321</b>	<b>10,696</b>	<b>9,260</b>	<b>3,806</b>	<b>3,559</b>	<b>0</b>	<b>16,625</b>	<b>1,490</b>	<b>1,336</b>	<b>0</b>	<b>306</b>	<b>13,493</b>	<b>16,625</b>
<b>Housing</b>													
Crewe Towns Fund - Warm and Healthy Homes	100	26	74	0	0	0	74	74	0	0	0	0	74
Disabled Facilities Grant	13,213	3,845	2,342	2,342	2,342	2,342	9,368	9,368	0	0	0	0	9,368
Future High Street Funding - Chester Street	1,378	3	5	1,370	0	0	1,375	1,375	0	0	0	0	1,375
Future High Street Funding - Delamere Street	1,459	7	5	1,447	0	0	1,452	1,452	0	0	0	0	1,452
Gypsy and Traveller Sites	3,701	1,695	2,006	0	0	0	2,006	700	0	0	0	1,306	2,006
Home Repairs for Vulnerable People	846	246	200	200	200	0	600	0	0	0	0	600	600
<b>Total Housing Committed Schemes</b>	<b>20,697</b>	<b>5,822</b>	<b>4,632</b>	<b>5,359</b>	<b>2,542</b>	<b>2,342</b>	<b>14,875</b>	<b>12,969</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,906</b>	<b>14,875</b>
<b>Total Economy and Growth Schemes</b>	<b>253,695</b>	<b>48,198</b>	<b>71,598</b>	<b>51,864</b>	<b>78,175</b>	<b>3,859</b>	<b>205,497</b>	<b>79,613</b>	<b>24,539</b>	<b>10</b>	<b>34,015</b>	<b>67,321</b>	<b>205,497</b>

## 4. Earmarked Reserves

### Economy and Growth Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Opening Balance 1st April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
<b>Directorate</b>						
Place Directorate	1,684	(1,539)	145	(145)	0	To support a number of widespread projects within the Place Directorate. A significant number of these projects are expected to be fully utilised in year, with the remaining reserve to be fully used in 2023/24.
Investment (Sustainability)	680	(126)	554	(554)	0	To support investment that can increase longer term financial independence and stability of the Council. Forecasts based on timelines for individual projects making up the reserve.
<b>Growth and Enterprise</b>						
Legal Proceedings	285	(50)	235	(100)	135	To enable legal proceedings on land and property matters, this is the anticipated amount based on current costs.
Investment Portfolio	155	174	329	175	504	Reserve being built up to be used in the future if the site is vacated, current lease extends beyond 2026
Homelessness & Housing Options - Revenue Grants	130	(130)	0	0	0	To cover costs of purchase and refurbishment of properties to be used as temporary accommodation to house vulnerable families.
Tatton Park Trading Reserve	111	(111)	0	0	0	Service anticipating utilising some of the funds for furniture purchased for the Catering Facility at TPE Ltd costing £16k. Full drawdown of the reserve necessary to cover the adverse position for Tatton anticipated at the end of 2022/23
Royal Arcade Crewe	99	(99)	0	0	0	Original purpose was to fund vacant possession related costs for the Royal Arcade until demolition. The balance will now be used to pay for ongoing maintenance costs for Crewe Bus station. FM pressures will mean that the reserve will be fully utilised in 2022/23.
<b>ECONOMY AND GROWTH TOTAL</b>	<b>3,144</b>	<b>(1,881)</b>	<b>1,263</b>	<b>(624)</b>	<b>639</b>	

# **5** Environment and Communities Committee

## **Contents**

### **Environment and Communities Committee Extracts**

- 1. Allocation of Capital and Revenue Budgets**
- 2. Budget Policy Proposals**
- 3. Capital Programme**
- 4. Earmarked Reserves**

# Environment and Communities Committee

## 1. Allocation of Capital and Revenue Budgets

ENVIRONMENT and COMMUNITIES COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24	2023/24	2023/24	2023/24	2023/24
	Expenditure	Income	Net		Net
	£000	£000	£000	£000	£000
Director of Environmental & Neighbourhood Services	142		142	0	142
Development Management	4,453	-3,170	1,283	0	1,283
Building Control	1,176	-1,160	16	0	16
Local Land Charges and Planning Support	688	-595	93	0	93
Strategic Planning	805		805	45	850
Neighbourhood Planning	229	-175	54	0	54
Environmental	41,409	-3,923	37,486	9,375	46,861
Regulatory Services	3,932	-1,230	2,702	23	2,725
Libraries	3,649	-315	3,334	51	3,385
Leisure Commissioning	180		180	2,517	2,697
Emergency Planning	224	-58	166	0	166
Head of Neighbourhood Services & ASB/CEO	631	-12	619	0	619
Pay Inflation	1,441		1,441	0	1,441
<b>Total Cost of Service</b>	<b>58,959</b>	<b>-10,638</b>	<b>48,321</b>	<b>12,011</b>	<b>60,332</b>

## 2. Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Environment and Communities Committee</b>		<b>3.968</b>	<b>-0.428</b>	<b>0.837</b>	<b>1.696</b>
80 (Revised)	Waste Disposal - Contract Inflation and Tonnage Growth	MTFS 22-26 [53]	4.976	0.989	0.402	0.721
81	Pay Inflation – Wholly Owned Companies	MTFS 22-26 [3&4]	1.378	0.440	0.507	0.519
82 (Revised)	Pay inflation - CEC	MTFS 22-26 [3&4]	1.239	0.503	0.431	0.443
83	Planning and Building Control income	NEW	0.800	-	-	-
84	Environmental Hub maintenance	NEW	0.447	0.023	0.018	0.012
85	Review of governance of Council Wholly Owned Companies and seeking increased opportunities for savings / commercial opportunities	MTFS 22-26 [20]	0.240	-	-	-
86	Orbitas management fee uplift	NEW	0.175	-	-	-
87	Bereavement income	NEW	-0.175	-	-	-
88	Closed Cemeteries	NEW	0.093	0.005	0.005	0.005
89 (Revised)	Local Plan Review	NEW	0.036	0.255	-0.160	0.033
90	Strategic Leisure Review	NEW	-1.291	1.056	-0.207	-0.037
91 (Revised)	Maintenance of green spaces	NEW	-0.398	-0.200	-	-
92	Review Waste Collection Service - Green Waste	NEW	-0.900	-3.150	-	-
93 (Revised)	Libraries - Service Review	NEW	-0.519	-0.200	-	-
94 (Revised)	Pension Costs Adjustment	NEW	-0.676	-0.151	-0.159	-
95	Investment in improving the customer experience in Planning Services	MTFS 22-26 [58]	-0.500*	-	-	-
96 (Revised)	Restructuring Potential	NEW	-0.500	-0.268	-	-

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
97	Review Closed Landfill Sites	NEW	-0.300	0.300	-	-
98	Move to a single contractor to maintain all Council owned green spaces	NEW	-0.075	-	-	-
99	Environment Strategy and Carbon Neutrality	MTFS 22-26 [56]	-0.061	-	-	-
100	CCTV	NEW	-	-0.030	-	-
101	Household Waste and Recycling Centres - introduce residency checks	NEW	-0.021	-	-	-

# 3. Capital Programme

Environment and Communities								CAPITAL					
CAPITAL PROGRAMME 2023/24-2026/27													
Scheme Description		Forecast Expenditure						Forecast Funding					
	Total Approved Budget £000	Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023/27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	Total Funding £000
Committed Schemes													
Environment Services													
Arnold Rhodes Public Open Space Improvements Phase 2	94	89	5	0	0	0	5	0	5	0	0	0	5
Barony Skate Park Refurbishment	100	0	100	0	0	0	100	100	0	0	0	0	100
Carbon Offset Investment	1,000	125	125	250	500	0	875	0	0	0	0	875	875
Congleton Household Waste Recycling Centre Development	50	35	15	0	0	0	15	0	0	0	0	15	15
Energy Improvements at Cledford Lane	985	845	140	0	0	0	140	0	0	0	0	140	140
Fleet Vehicle Electric Charging	585	65	225	179	116	0	520	0	0	0	0	520	520
Future High Street Funding - Sustainable Energy Network	2,577	302	2,275	0	0	0	2,275	2,275	0	0	0	0	2,275
Green Investment Scheme (Solar Farm)	3,950	464	3,486	0	0	0	3,486	0	0	0	0	3,486	3,486
Household Waste Recycling Centres	860	50	810	0	0	0	810	0	0	0	0	810	810
Litter and Recycling Bins	208	106	50	52	0	0	102	0	0	0	0	102	102
Park Development Fund	946	560	236	150	0	0	386	0	0	0	0	386	386
Pastures Wood Decarbonisation	51	39	12	0	0	0	12	0	0	12	0	0	12
Solar Energy Generation	14,180	20	280	13,880	0	0	14,160	0	0	0	0	14,160	14,160
Victoria Park Pitch Improvements	29	17	12	0	0	0	12	0	12	0	0	0	12
Total Environment Services Schemes	25,614	2,718	7,770	14,511	616	0	22,897	2,375	17	12	0	20,493	22,897
Neighbourhood Services													
Congleton Leisure Centre	12,225	12,175	50	0	0	0	50	0	0	0	0	50	50
Macclesfield Leisure Centre Improvements	3,865	3,398	467	0	0	0	467	0	0	0	0	467	467
Libraries - Next Generation - Self Service	374	323	51	0	0	0	51	0	0	0	0	51	51
Poynton Leisure Centre	4,606	391	2,000	2,215	0	0	4,215	0	0	0	0	4,215	4,215
Total Neighbourhood Services	21,070	16,287	2,568	2,215	0	0	4,783	0	0	0	0	4,783	4,783
Planning Services													
Replacement Planning & Building	410	365	45	0	0	0	45	0	0	0	0	45	45
Regulatory Services & Enviromental Health ICT System	313	290	23	0	0	0	23	0	0	0	0	23	23
Total Planning Services	723	655	68	0	0	0	68	0	0	0	0	68	68
Total Committed Schemes	47,407	19,659	10,406	16,726	616	0	27,748	2,375	17	12	0	25,344	27,748
New Schemes													
Environment Services													
Fleet EV Transition	6,897	0	1,605	1,991	3,301	0	6,897	0	0	0	0	6,897	6,897
Total New Schemes	6,897	0	1,605	1,991	3,301	0	6,897	0	0	0	0	6,897	6,897
Total Environment and Communities Schemes	54,304	19,659	12,011	18,717	3,917	0	34,645	2,375	17	12	0	32,241	34,645

## 4. Earmarked Reserves

### Environment and Communities Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Opening Balance 1st April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
<b>Environment and Neighbourhood Services</b>						
Strategic Planning	568	(287)	281	(281)	0	To meet costs associated with the Local Plan - site allocations, minerals and waste DPD.
Trees / Structures Risk Management	202	(52)	150	(50)	100	New reserve to respond to increases in risks relating to the environment, in particular the management of trees, structures and dealing with adverse weather events.
Spatial Planning - revenue grant	89	(47)	42	(14)	28	Funding IT costs over 4 years.
Neighbourhood Planning	82	(38)	44	(44)	0	To match timing of expenditure with the receipt of Government grants.
Air Quality	36	0	36	(36)	0	Air Quality Management - DEFRA Action Plan. Relocating electric vehicle chargepoint in Congleton.
Street Cleansing	26	(26)	0	0	0	Committed expenditure on voluntary litter picking equipment and electric blowers, due to be fully utilised in 2022/23.
Custom Build & Brownfield Register	19	(19)	0	0	0	Due to be fully utilised in 2022/23.
Community Protection	17	(17)	0	0	0	Due to be fully utilised in 2022/23.
Licensing Enforcement	15	(15)	0	0	0	Three year reserve to fund a third party review and update of the Cheshire East Council Taxi Licensing Enforcement Policies.
Flood Water Management (Emergency Planning)	2	0	2	(2)	0	Plans to draw down the reserve in 2023/24 relating to Public Information Works.
<b>ENVIRONMENT AND COMMUNITIES TOTAL</b>	<b>1,056</b>	<b>(501)</b>	<b>555</b>	<b>(427)</b>	<b>128</b>	



# **6** Finance Sub-Committee

## **Contents**

### **Finance Sub Committee Extracts**

- 1. Allocation of Capital and Revenue Budgets**
- 2. Budget Policy Proposals**

# Finance Sub-Committee

## 1. Allocation of Capital and Revenue Budgets

FINANCE SUB COMMITTEE - Summary					
Service Area	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
	Expenditure £000	Income £000	Net £000	£000	Net £000
Capital Financing	19,900	-900	19,000	0	19,000
Income from Use of Capital Receipts		-1,000	-1,000	0	-1,000
Transfer to/(from) Earmarked Reserves	-5,042		-5,042	0	-5,042
Bad Debt Provision	-650		-650	0	-650
Other Income / Expenditure	1		1	0	1
<b>Total Cost of Service</b>	<b>14,209</b>	<b>-1,900</b>	<b>12,309</b>	<b>0</b>	<b>12,309</b>

## 2. Budget Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Central Budgets	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Finance Sub-Committee</b>	-28.194	-13.553	-7.137	-13.024
109	Capital Financing – Minimum Revenue Provision	-	1.000	1.000	1.000
110	Pension Costs Adjustment	5.350	-	-	-
111	Bad Debt Provision adjustment	-0.800	0.600	-	-
112	Capital Receipts Income	-1.000	-	-	-
113 (Revised)	Use of Earmarked Reserves – MTFS reserve	-4.951	1.792	1.237	-3.527
114	Use of Earmarked Reserves – Collection Fund reserve	1.674	1.400	0.337	0.337
115	Use of Earmarked Reserves – Capital Financing reserve	-1.700	-	-1.000	1.000
116 (Revised)	Use of Earmarked Reserves – Transformation reserve	-1.371	1.271	-	-
117	Council Tax - % increase	-12.709	-13.487	-8.567	-8.959
118	Council Tax – Base increase	-3.707	-3.354	-3.144	-2.875
119	Business Rates	-6.191	-	-	-
120	Unring-fenced Grants + Revenue Support Grant	-2.789	-2.775	3.000	-

# **7** Highways and Transport Committee

## **Contents**

### **Highways and Transport Committee Extracts**

- 1. Allocation of Capital and Revenue Budgets**
- 2. Budget Policy Proposals**
- 3. Capital Programme**
- 4. Earmarked Reserves**

# Highways and Transport Committee

## 1. Allocation of Capital and Revenue Budgets

HIGHWAYS and TRANSPORT COMMITTEE - Summary					
	Revenue Budget			Capital Budget	Total Revenue and Capital Budget
	2023/24			2023/24	2023/24
Service Area	Expenditure £000	Income £000	Net £000	£000	Net £000
Car Parking	1,930	-6,037	-4,107	1,636	-2,471
Strategic Transport	5,048	-11	5,037	0	5,037
Highways	14,631	-5,025	9,606	22,547	32,153
HS2	777	-147	630	1,500	2,130
Infrastructure	905	-1,035	-130	38,265	38,135
Pay Inflation	-29		-29	0	-29
<b>Total Cost of Service</b>	<b>23,262</b>	<b>-12,255</b>	<b>11,007</b>	<b>63,948</b>	<b>74,955</b>

## 2. Action Budget Policy Proposals

MTFS Section 1 Ref No	Detailed List of Proposed Budget Changes – Service Budgets	Last MTFS Reference or New	2023/24 £m	2024/25 £m	2025/26 £m	2026/27 £m
	<b>Highways and Transport Committee</b>		<b>-0.889</b>	<b>1.494</b>	<b>0.097</b>	<b>0.156</b>
102 (Revised)	Pay inflation	MTFS 22-26 [3&4]	0.265	0.177	0.152	0.156
103	Local Bus	NEW	0.080	2.500	-	-
104	Highways	NEW	-0.579	-0.031	-	-
105	Energy saving measures from streetlights	NEW	-0.242	-0.243	-	-
106 (Revised)	Pension Costs Adjustment	NEW	-0.172	-0.052	-0.055	-
107	Restructuring Potential	NEW	-0.122	-0.132	-	-
108	Parking	NEW	-0.119	-0.725	-	-

### 3. Capital Programme

Highways and Transport														CAPITAL
CAPITAL PROGRAMME 2023/24- 2026/27														
Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000	
		Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000		
Committed Schemes														
Strategic Infrastructure														
A500 Dualling Scheme	89,456	10,866	1,627	26,990	49,973	0	78,590	51,683	4,300	0	0	22,607	78,590	
A50 / A54 Holmes Chapel	603	106	347	150	0	0	497	0	497	0	0	0	497	
A54 / A533 Leadsmithy Street, Middlewich	563	174	389	0	0	0	389	0	389	0	0	0	389	
A556 Knutsford to Bowdon	504	366	40	98	0	0	138	0	138	0	0	0	138	
A6 MARR CMM Disley	1,722	1,661	61	0	0	0	61	0	7	0	0	54	61	
A6 MARR CMM Handforth	1,200	617	184	400	0	0	584	101	48	0	0	434	584	
A6 MARR Technical Design	473	323	150	0	0	0	150	17	133	0	0	0	150	
Congleton Link Road	88,443	73,017	2,457	6,040	2,915	4,014	15,426	0	12,437	0	0	2,989	15,426	
Crewe Green Roundabout	7,500	7,063	50	190	197	0	437	0	437	0	0	0	437	
Flowerpot Phs 1 & Pinchpoint	10,037	1,631	2,631	3,510	2,265	0	8,406	1,944	726	0	0	5,736	8,406	
Future High Streets Fund - Highways	6,168	1,415	2,198	2,251	304	0	4,753	4,640	113	0	0	0	4,753	
Highway S106 Schemes	962	245	549	168	0	0	717	10	707	0	0	0	717	
Infrastructure Scheme Development	250	0	250	0	0	0	250	250	0	0	0	0	250	
Middlewich Eastern Bypass	91,157	22,982	11,091	13,817	43,268	0	68,176	39,973	14,645	0	0	13,558	68,176	
North-West Crewe Package	42,351	20,490	14,758	3,445	3,658	0	21,861	7,374	2,631	0	1,730	10,126	21,861	
Old Mill Road / The Hill Junction	1,325	185	1,139	0	0	0	1,139	0	1,139	0	0	0	1,139	
Peacock Roundabout Junction	750	0	250	500	0	0	750	0	750	0	0	0	750	
Poynton Relief Road	52,657	45,872	46	1,355	5,385	0	6,785	0	5,740	0	0	1,046	6,785	
Sydney Road Bridge	10,501	10,113	50	140	198	0	388	0	388	0	0	0	388	
Total Strategic Infrastructure Schemes	406,621	197,125	38,265	59,054	108,163	4,014	209,496	105,991	45,225	0	1,730	56,550	209,496	
Highways														
A532 Safer Road Fund Scheme	1,223	648	575	0	0	0	575	476	0	0	0	99	575	
A536 Safer Road Fund Scheme	2,404	2,060	344	0	0	0	344	250	0	0	0	94	344	
Alderley Edge Bypass Scheme Implementation	60,611	60,464	147	0	0	0	147	0	0	0	0	147	147	
Managing and Maintaining Highways	14,300	440	4,529	4,619	4,712	0	13,860	0	0	0	0	13,860	13,860	
Traffic Signs and Bollards - LED Replacement	1,250	1,025	225	0	0	0	225	0	0	0	0	225	225	
Winter Service Facility	999	609	130	130	130	0	390	0	0	0	0	390	390	
Total Highways Schemes	80,787	65,246	5,950	4,749	4,842	0	15,541	726	0	0	0	14,815	15,541	

# Highways and Transport

# CAPITAL

## CAPITAL PROGRAMME 2023/24- 2026/27

Scheme Description	Total Approved Budget £000	Forecast Expenditure					Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>													
<b>Strategic Transport &amp; Parking Services</b>							0	0	0	0	0		0
Car Parking Improvements (including residents parking)	322	292	30	0	0	0	30	0	0	0	0	30	30
Digital Car Parking Solutions	140	93	47	0	0	0	47	0	0	0	0	47	47
On-street Residential Charging	255	50	205	0	0	0	205	105	0	0	0	100	205
Pay and Display Parking Meters	620	539	41	40	0	0	81	0	0	0	0	81	81
Sustainable Travel Access Prog	3,424	2,111	1,312	0	0	0	1,312	765	309	0	0	238	1,312
<b>Total Strategic Transport &amp; Parking Services Schemes</b>	<b>4,760</b>	<b>3,085</b>	<b>1,636</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>1,676</b>	<b>870</b>	<b>309</b>	<b>0</b>	<b>0</b>	<b>496</b>	<b>1,676</b>
<b>HS2 Programme</b>													
Crewe HS2 Hub Project Development	12,701	8,661	1,500	2,540	0	0	4,040	0	0	0	0	4,040	4,040
<b>Total HS2 Schemes</b>	<b>12,701</b>	<b>8,661</b>	<b>1,500</b>	<b>2,540</b>	<b>0</b>	<b>0</b>	<b>4,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,040</b>	<b>4,040</b>
<b>Total Committed Schemes</b>	<b>504,869</b>	<b>274,117</b>	<b>47,351</b>	<b>66,382</b>	<b>113,005</b>	<b>4,014</b>	<b>230,752</b>	<b>107,588</b>	<b>45,534</b>	<b>0</b>	<b>1,730</b>	<b>75,901</b>	<b>230,752</b>
<b>New Schemes</b>													
<b>Highways</b>													
Pothole Funding	23,196	0	5,799	5,799	5,799	5,799	23,196	23,196	0	0	0	0	23,196
Integrated Block - LTP	8,012	0	2,003	2,003	2,003	2,003	8,012	8,012	0	0	0	0	8,012
Maintenance Block - LTP	28,632	0	7,345	7,609	7,878	5,799	28,632	23,196	0	0	0	5,436	28,632
Incentive Fund - LTP	5,800	0	1,450	1,450	1,450	1,450	5,800	5,800	0	0	0	0	5,800
<b>Total Highways New Schemes</b>	<b>65,640</b>	<b>0</b>	<b>16,597</b>	<b>16,861</b>	<b>17,130</b>	<b>15,051</b>	<b>65,640</b>	<b>60,204</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,436</b>	<b>65,640</b>
<b>Total Highways &amp; Transport Schemes</b>	<b>570,509</b>	<b>274,117</b>	<b>63,948</b>	<b>83,244</b>	<b>130,135</b>	<b>19,065</b>	<b>296,392</b>	<b>167,792</b>	<b>45,534</b>	<b>0</b>	<b>1,730</b>	<b>81,337</b>	<b>296,392</b>



## 4. Earmarked Reserves

### Highways and Transport Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Opening Balance 1st April 2023 £000	Forecast Movement in Reserves 2023/24 £000	Forecast Closing Balance 31st March 2024 £000	Notes
<b>Highways and Infrastructure</b>						
HS2	985	(200)	785	(275)	510	To support the Council's ongoing programme in relation to Government's HS2 investment across the borough and Transport for the North's Northern Powerhouse Rail Business Case. £200k to be released in 2022/23.
Flood Recovery Works	400	(400)	0	0	0	To be released in 2022/23.
Well Managed Highway Infrastructure Delay	230	(230)	0	0	0	To be released in 2022/23.
Parking Pay and Display Machines / Parking Studies	178	(28)	150	(150)	0	To cover contract inflation for P&D machines and for new regulation from DfT on role of parking in decarbonising transport.
Highways Procurement Proj	104	(27)	77	(26)	51	To finance the development of the Highway Service Contract, this reserve specifically covers the revenue element of Depot mobilisation costs, split over 7 years from start of contract in 2018.
LEP-Local Transport Body	39	(20)	19	(19)	0	To fund the business case work for re-opening the Middlewich rail line. £20k is anticipated to be utilised in 2022/23, with the remaining £19k required in 2023/24.
<b>HIGHWAYS AND TRANSPORT TOTAL</b>	<b>1,936</b>	<b>(905)</b>	<b>1,031</b>	<b>(470)</b>	<b>561</b>	

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## Appendix B - Draft Financial Reporting Timetable

Report	Financial Cycle	Committee	When
Alignment of 2023/24 Budgets	Planning	All Committees	May/June
Final Outturn 2022/23	Reporting	FSC / Council	May/June
First Financial Review of 2023/24 (Update to include progress on policy proposals and material variances from MTFS)	Monitoring	All Committees Council	September
Second Financial Review of 2023/24	Monitoring	All Committees Council	November
Domestic Taxbase 2024/25	Planning	CPC Council	December
MTFS Strategies - Treasury Mgt, Investment, Capital and Reserves	Planning	FSC / Council	January
MTFS Budget Consultation	Planning	All Committees Council	December/ January
MTFS 2024/25 - 2027/28	Planning	CPC Council	February
Third Financial Review of 2023/24	Monitoring	All Committees Council	February/March
Alignment of 2023/24 Budgets	Planning	FSC	March

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*Working for a brighter future together*

## **Finance Sub-Committee**

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<b>Date of Meeting:</b>	8 <sup>th</sup> March 2023
<b>Report Title:</b>	2022/23 Financial Update
<b>Report of:</b>	Alex Thompson, Director of Finance and Customer Services
<b>Report Reference No:</b>	FSC/14/22-23
<b>Ward(s) Affected:</b>	Not applicable

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### **1. Purpose of Report**

- 1.1. The report provides Members with an update on financial management for the year 2022/23.
- 1.2. The in-year forecasts remain the same as reported to the Finance Sub-Committee on 19 January 2023 as part of the draft Medium-Term Financial Strategy 2023-27, which was subsequently presented to Corporate Policy Committee on 9 February, and Council on 22 February 2023.
- 1.3. This report includes requests for formal approvals of various matters, including fully funded supplementary budgets, as required in line with the Constitution.
- 1.4. Members are being asked to note the on-going serious financial challenges being experienced by the Council, due to global/ national economic circumstances which are raising prices and demand for services, and where local needs are becoming increasingly complex.
- 1.5. Mitigating activity continues, to minimise the impact on services and the outturn position.
- 1.6. Reporting the financial forecast outturn supports the Council's vision to be an open Council, as set out in the Corporate Plan 2021 to 2025 - in particular, the priorities for being an open and enabling organisation, and ensuring that there is transparency in all aspects of Council decision making.

## **2. Executive Summary**

- 2.1.** The Council aims to operate a financial cycle of planning, monitoring and reporting. This update is part of the monitoring cycle providing the forecast outturn position and any impacts on planning for next year's budget. The issues raised in this report are also seriously impacting on the planning cycle of the Council.
- 2.2.** This report supports the Council priority of being an open and enabling organisation, ensuring that there is transparency in all aspects of Council decision making.
- 2.3.** The Council set its 2022/23 annual budget in February 2022. The budget was balanced, as required, and included important planning assumptions about spending in the year. The budget is part of the Medium-Term Financial Strategy (MTFS) 2022 to 2026.
- 2.4.** The provisional financial outturn for 2021/22 was reported in July 2022 and recognised emerging pressure within the final quarter of the year up to 31 March 2022. This was particularly linked to rising inflation and complexity of demand for care. It was also acknowledged specific risks remained unmitigated in respect of the Council's Private Finance Initiative and High Needs within the Dedicated Schools Grant.
- 2.5.** National increasing inflation during 2022/23 is having a significant impact on the cost of Council services as well as on the cost of living for local residents.
- 2.6.** The Council's Medium Term Financial Strategy recognises that the Council has relatively low levels of reserves as funding is instead utilised to manage ongoing service demand. This means mitigation of spending pressures must come from a combination of activities, such as:
  - 2.6.1.** Additional use of grants and balances: Covid-19 grants to be fully utilised alongside appropriate application of Public Health Grants; integrated use of grants with Health Partners; drawing down from MTFS Reserve, General Reserves and specific service and company reserves where practical. Flexible use of capital receipts has also been reviewed, allowing eligible one-off revenue transformation expenditure by services to be funded from the proceeds of asset sales, in accordance with regulations.
  - 2.6.2.** Further efficiencies and income generation: Services are limiting all non-essential spending requirements; efficiencies will be sought beyond the current MTFS; project spending will be delayed where this is cost effective; charging will be reviewed to ensure discretionary services are properly funded.
- 2.7.** The report sets out details of the latest Financial Review of the Council's forecast financial performance for 2022/23:

### **Annex 1: 2022/23 Financial Update**

- **Financial Stability:** Provides information on the overall financial stability and resilience of the Council. It demonstrates how spending in 2022/23 is being funded, including the positions on overall service budgets, centrally held budgets, council tax and business rates. Further details are contained in the appendices.
- **Appendices:**
  - Appendix 1** Adults and Health Committee.
  - Appendix 2** Children and Families Committee.
  - Appendix 3** Corporate Policy Committee.
  - Appendix 4** Economy and Growth Committee.
  - Appendix 5** Environment and Communities Committee.
  - Appendix 6** Finance Sub-Committee.
  - Appendix 7** Highways and Transport Committee.

### **3. Recommendations**

Finance Sub-Committee is asked to:

- 3.1.** Note the forecast adverse Net Revenue financial pressure of £7.7m against a revised budget of £328.3m, as previously reported to Finance Sub-Committee on 19 January 2023
- 3.2.** Note the forecast Capital Spending of £125.2m against an approved MTFS budget £185.2m.
- 3.3.** Note the contents of Annex 1 and each of the appendices.
- 3.4.** Approve supplementary revenue estimates for specific grants coded directly to services up to and including £1,000,000 in accordance with Financial Procedure Rules as detailed in **Appendix 6 Finance Sub-Committee, Section 3 Corporate Grants Register, Table 3.**
- 3.5.** Approve the drawdown from MTFS reserve for transport detailed in **Appendix 6, Section 5.**
- 3.6.** Note that Council will be asked to approve:
  - 3.6.1.** Fully funded supplementary revenue estimates for specific grants coded directly to services over £1,000,000 in accordance with Financial Procedure Rules as detailed in **Appendix 1, Section 2 Corporate Grants Register, Table 2, Appendix 2, Section 2 Corporate Grants Register, Table 2 and Appendix 3, Section 2 Corporate Grants Register, Table 2.**
- 3.7.** Recommend to Service Committees to:
  - 3.7.1.** Note the financial update and forecast outturn relevant to their terms of reference.

- 3.7.2. Note the delegated decisions relating to supplementary revenue estimates for specific grants coded directly to services in accordance with Financial Procedure Rules as detailed in **Section 2 of each Committee Appendix**.

#### **4. Reasons for Recommendations**

- 4.1. The overall process for managing the Council's resources focuses on value for money, good governance and stewardship. The approach to these responsibilities is captured in the Medium-Term Financial Strategy.
- 4.2. The budget and policy framework sets out rules for managing the Council's financial affairs and contains the financial limits that apply in various parts of the Constitution. As part of sound financial management and to comply with the constitution any changes to the budgets agreed by Council in the MTFS require approval in-line with the financial limits within the Finance Procedure Rules.
- 4.3. This report provides strong links between the Council's statutory reporting requirements and the in-year monitoring processes for financial and non-financial management of resources.
- 4.4. In approving the Cheshire East Council Medium-Term Financial Strategy members of the Council had regard to the robustness of estimates and adequacy of reserves as reported by the s.151 Officer. The s.151 Officer's report highlighted the importance of each element of the MTFS and the requirement to achieve all the proposals within it. The recommendations of this report highlight the need for ongoing activity to manage the financial pressure being experienced by the Council.
- 4.5. Financial plans are predicated on robust estimates and supported by adequate reserves. The issues raised in this report present significant challenges to this assessment due to ongoing uncertainty about costs, achievement of actions and use of reserves. It is therefore important for ongoing effort to be put into achievement of the Action Plans and associated financial targets.

#### **5. Other Options Considered**

- 5.1. None. This report is important to ensure members of the Committee are sighted on the financial pressure the Council is facing and the activity to date to try and mitigate this issue. Activity is required to ensure the Council balances its expenditure and income without serious impact on essential Council services.

#### **6. Background**

- 6.1. Managing performance is essential to the achievement of outcomes. This is especially important in evidencing the achievement of value for money across an organisation the size of Cheshire East Council. The Council is the third largest Local Authority in the Northwest of England, responsible for



approximately 500 services, supporting over 398,000 local people. Gross annual spending is over £700m, with a revised net revenue budget for 2022/23 of £328.4m.

- 6.2.** The management structure of the Council is organised into four directorates: Adults, Health and Integration; Children's Services; Place; and Corporate Services. The Council's reporting structure provides forecasts of a potential year-end outturn within each directorate during the year, as well as highlighting activity carried out in support of each outcome contained within the Corporate Plan.
- 6.3.** The political structure of the Council is organised into six committees, with a single sub-committee, all with financial responsibilities acutely aligned to the management structure. Performance against the 2022/23 Budget within each Committee, and the sub-committee, is outlined in Table 1 below.

**6.4. Table 1 – Revenue Outturn Forecast split by the Six Service Committees and the Finance Sub-Committee**

2022/23	Revised Budget	Forecast Outturn	Forecast Variance	Change since Second Review
(GROSS Revenue Budget £474.2m)	(NET) £m	£m	£m	£m
<b>Service Committee</b>				
Adults and Health	121.1	130.0	8.9	0.0
Children and Families	74.2	77.7	3.5	(0.5)
Corporate Policy	40.6	41.0	0.4	(0.0)
Economy and Growth	23.6	22.8	(0.8)	(1.0)
Environment and Communities	44.4	47.3	2.9	1.2
Highways and Transport	13.8	13.6	(0.2)	(0.7)
<b>Sub-Committee</b>				
Finance Sub	(317.7)	(324.7)	(7.0)	-
<b>TOTAL</b>	<b>-</b>	<b>7.7</b>	<b>7.7</b>	<b>(1.0)</b>

- 6.5.** The Council set a balanced net revenue budget of £327.7m at its meeting in February 2022. Current forecasts against the revised budget of £328.3m, shows a potential net expenditure of £336.0m. This position is despite significant and challenging mitigation work by staff. All staff were issued with information on spending controls, with ongoing communication planned on this topic.
- 6.6.** In December a forecast outturn of £8.7m net overspend was reported at the Corporate Policy Committee. The make-up of the changes in the forecast position to £7.7m is outlined in the following paragraphs:
- 6.6.1.** Increased care commitments within Adults, Health and Integration are being offset by further income, for example, from direct payment reimbursements and external grants (no change).

- 6.6.2. Children and Families Directorate (-£0.5m) - Additional costs of home to school transport from increasing SEND demand, fuel costs and contract costs offset by charging additional amounts to transformation costs to capital receipts and additional underspending in Strong Start from holding vacancies. This forecast assumes that £1.6m of resettlement funding can be applied to costs incurred in 2022/23 and that piece of work is ongoing. Pressure remains on the DSG high needs block as a result of the growth in the number of pupils with an education, health and care plan. The Council holds an unusable reserve to manage DSG balances without impacting on the Council's General Reserves. The balance on the DSG reserve is forecast to be £45.6m deficit at 31 March 2023. That position is under review and may be under additional pressure.
- 6.6.3. Environment and Neighbourhood Services (£1.1m) - Company pay pressures of £1.4m are partially offset by a number of vacancies within the Planning service which will not be filled before the year end -£0.2m and lower waste tonnage and premises costs.
- 6.6.4. Growth and Enterprise (-£0.9m) - Cost reduction in Estates of £0.3m due to deferral of some non-essential maintenance work. £0.4m due to release of reserve for the ELENA project and £0.2m grant received relating to Reopening High Streets Safely.
- 6.6.5. Highways and Infrastructure (-£0.7m) - Improved position due to continuing high levels of income which is contributing a further £0.5m in 2022/23, costs of the RJ contract are predicted to be £0.2m lower than budget.
- 6.6.6. Increase in the forecast overspend within the Transactional Service Centre due to additional temporary staff in recruitment and pay, external consultants costs (Agylisis), and additional Governance & Support staff costs. Fall in the underspend being forecast by Customer Services due to test & trace final grant income no longer being received, and back pay costs for staff regrades in the newly formed continuous improvements team (£0.4m).
- 6.6.7. Confirmation of new burdens funding within the Elections Service and lower than previously forecast electoral registrations costs (-£0.2m).
- 6.6.8. Improvement within ICT due to the use of capital reserve for laptop replacement and an improved revenue contracts forecast decreasing the ICT Strategy overspend (-£0.2m).
- 6.6.9. No change in forecast for Central Budgets.
- 6.7.** General Reserve balances are risk assessed and it was highlighted in the MTFs that emerging risks such as inflation and particularly the DSG deficit, have no alternative funding. To address the issue of emerging financial pressure senior officers set up Action Plans, which continued to be

developed to identify activities required to bring spending back in line with the MTFS. Actions may be required in-year to provide financial stability for future years. Such decisions will be appropriately governed and communicated ensuring relevant consultation and impact assessments are addressed.

- 6.8. There is a clear ambition for each Committee to achieve spending in-line with the approved MTFS for all years. However, in some cases, given the seriousness of the financial pressure being put on the Council, Committee Members should consider options to exceed financial performance targets to retain an overall balanced position.
- 6.9. Whilst some inflation factors may be temporary, the Action Plans must also consider the medium-term resilience of mitigation activity. For example, the use of one-off balances, to mitigate in-year spend, may be effective in the short term, but would not be effective if spending is likely to recur in later years.

## **7. Consultation and Engagement**

- 7.1. As part of the budget setting process the Pre-Budget Consultation provided an opportunity for interested parties to review and comment on the Council's Budget proposals. The budget proposals described in the consultation document were Council wide proposals and that consultation was invited on the broad budget proposals. Where the implications of individual proposals were much wider for individuals affected by each proposal, further full and proper consultation was undertaken with people who would potentially be affected by individual budget proposals.

## **8. Implications**

### **8.1. Legal**

- 8.1.1. The legal implications surrounding the process of setting the 2022 to 2026 Medium-Term Financial Strategy were dealt with in the reports relating to that process. The purpose of this paper is to provide a progress report for 2022/23.
- 8.1.2. Other implications arising directly from this report relate to the internal processes of approving supplementary estimates and virements referred to above which are governed by the Finance Procedure Rules.
- 8.1.3. Legal implications that arise when activities funded from the budgets that this report deals with are undertaken, but those implications will be dealt with in the individual reports to Members or Officer Decision Records that relate.

### **8.2. Finance**

- 8.2.1. The Council's financial resources are agreed by Council and aligned to the achievement of stated outcomes for local residents and communities. Monitoring and managing performance help to ensure that resources are

used effectively, and that business planning and financial decision making are made in the right context.

- 8.2.2. Financial plans are predicated on robust estimates and supported by adequate reserves. The issues raised in this report present significant challenges to this assessment due to ongoing uncertainty about costs, achievement of actions and use of reserves. It is therefore important for ongoing effort to be put into the achievement of the Action Plans and associated financial targets.
- 8.2.3. Reserve levels are agreed, by Council, in February each year and are based on a risk assessment that considers the financial challenges facing the Council. If spending associated with in-year delivery of services is not contained within original forecasts for such activity it may be necessary to vire funds from reserves.
- 8.2.4. The unplanned use of financial reserves could require the Council to deliver a greater level of future savings to replenish reserve balances and / or revise the level of risks associated with the development of the Reserves Strategy in future.
- 8.2.5. As part of the process to produce this report, senior officers review expenditure and income across all services to support the development of mitigation plans that will return the outturn to a balanced position at year-end.
- 8.2.6. Forecasts contained within this update provided important information in the process of developing the Medium-Term Financial Strategy. Analysis of variances during the year identified whether such performance is likely to continue, and this enables more robust estimates to be established.

### **8.3. Policy**

- 8.3.1. This report is a backward look at Council activities and predicts the year-end position.
- 8.3.2. The forecast outturn position, ongoing considerations for future years, and the impact on general reserves will be fed into the assumptions underpinning the 2023 to 2027 Medium-Term Financial Strategy.

### **8.4. Equality**

- 8.4.1. In setting the 2022/23 budget, an Equality Impact Assessment was prepared to show that proposals included positive and negative impacts in headline terms. Any equality implications that arise from activities funded by the budgets will be dealt within the individual reports to Members or Officer Decision Records to which they relate. These will be reviewed, as appropriate in the light of the mitigation actions referred to in this report.

**8.5. Human Resources**

- 8.5.1. This report is a backward look at Council activities and states the forecast year-end position. Any HR implications that arise from activities funded by the budgets that this report deals with will be dealt within the individual reports to Members or Officer Decision Records to which they relate.

**8.6. Risk Management**

- 8.6.1. Performance and risk management are part of the management processes of the Authority. Risks are captured at Strategic and Operational levels, both in terms of the risk of underperforming and risks to the Council in not delivering its objectives for its residents, businesses, partners and other stakeholders.
- 8.6.2. Financial risks are assessed and reported on a regular basis, and remedial action taken if and when required. Risks associated with the achievement of the 2021/22 budget and the level of general reserves were factored into the 2022/23 financial scenario, budget and reserves strategy.

**8.7. Rural Communities**

- 8.7.1. The report provides details of service provision across the borough.

**8.8. Children and Young People/Cared for Children**

- 8.8.1. The report provides details of service provision across the borough.

**8.9. Public Health**

- 8.9.1. Public health implications that arise from activities that this report deals with will be dealt with as separate reports to Members or Officer Decision Records as required.

**8.10. Climate Change**

- 8.10.1. Climate change implications that arise from activities that this report deals with will be dealt with as separate reports to Members or Officer Decision Records as required.

Access to Information	
Contact Officer:	<p>Alex Thompson</p> <p>Director of Finance and Customer Services (Section 151 Officer)</p> <p><a href="mailto:alex.thompson@cheshireeast.gov.uk">alex.thompson@cheshireeast.gov.uk</a></p> <p>01270 685876</p>
Appendices:	<p><b>Annex 1 including:</b></p> <p><b>Section 1</b> provides information on the overall financial stability and resilience of the Council. Further details are contained in the appendices.</p> <p><b>Appendix 1</b> Adults and Health Committee.</p> <p><b>Appendix 2</b> Children and Families Committee.</p> <p><b>Appendix 3</b> Corporate Policy Committee.</p> <p><b>Appendix 4</b> Economy and Growth Committee.</p> <p><b>Appendix 5</b> Environment and Communities Committee.</p> <p><b>Appendix 6</b> Finance Sub-Committee.</p> <p><b>Appendix 7</b> Highways and Transport Committee.</p>
Background Papers:	<p>The following are links to key background documents:</p> <p><a href="#">Medium-Term Financial Strategy 2022-26</a></p> <p><a href="#">First Financial Review, Item No.14</a></p> <p><a href="#">Financial Review 2022/23, Item No. 5</a></p> <p><a href="#">Financial Review Update 2022/23, Item No. 52</a></p> <p><a href="#">Medium-Term Financial Strategy 2023-27</a></p>



# 2022/23 Financial Update

**March 2022**

This report receives scrutiny and approval from Members of Cheshire East Council. As a public report, the Council welcomes feedback to the information contained here.

**Anyone wanting to comment is invited to contact the Council at:**

**[RandC@cheshireeast.gov.uk](mailto:RandC@cheshireeast.gov.uk)**



# Introduction

Cheshire East Council is the third largest Council in the Northwest of England, supporting over 398,000 local people with annual spending of over £470m.

Local government is going through a period of financial challenges, with a combination of the impact of increasing demand for services and rising costs due to inflation. There is also increasing uncertainty associated with income from business rates and government grants.

Demand for Council services is increasing, with more individuals and families needing support and services than ever before. This reflects an increase in population but also reflects changes in demographics and the national cost of living increases. This demand is resulting in forecast outturn of £336.0m against a net revenue budget of £328.3m, with the most significant impact within the rising complexity of needs in Adult Social Care.

When the 2022/23 budget was set, in February 2022, it was highlighted that the use of reserves was not sustainable in the medium term. Net spending therefore needs to be contained within the estimates of expenditure that form the budget. Early in the year forecasts highlighted pressures due to demand, inflation and pay negotiations. The pressures affecting the medium term finances of the Council have been addressed as part of the MTFs process for 2023 to 2027.

To support openness and transparency, and provide evidence of strong governance, the report has a main section, to provide background and context, and then seven supporting appendices with detailed information about allocation and management of public money during 2022/23:

The **Financial Stability** section provides information on the overall financial stability and resilience of the Council. It demonstrates how spending in 2022/23 is being funded, including the positions on overall service budgets, centrally held budgets, council tax and business rates. Further details are contained in the appendices.

- **Appendix 1** Adults and Health Committee.
- **Appendix 2** Children and Families Committee.
- **Appendix 3** Corporate Policy Committee.
- **Appendix 4** Economy and Growth Committee.
- **Appendix 5** Environment and Communities Committee.
- **Appendix 6** Finance Sub-Committee.
- **Appendix 7** Highways and Transport Committee.

*Alex Thompson*

Director of Finance and Customer Services  
(Section 151 Officer)

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## 2022/23 Outturn Forecast - Financial Position

2022/23	Revised Budget	Forecast Outturn	Forecast Variance	For further information please see the following sections
(GROSS Revenue Budget £474.2m)	(NET) £m	£m	£m	
SERVICE DIRECTORATES				
Adults, Health and Integration	121.1	130.0	8.9	Appendix 1 Section 2
Children's Services	74.2	77.7	3.5	Appendix 2 Section 2
Place	81.8	83.7	1.9	Appendix 4, 5 & 7 Section 2
Corporate Services	40.6	41.0	0.4	Appendix 3 Section 2
CENTRAL BUDGETS				
Capital Financing	19.0	19.0	-	Appendix 6 Section 5
Transfer to/(from) Earmarked Reserves	(3.2)	(9.2)	(6.0)	Appendix 6 Section 6
Transfer from MTFS Earmarked Reserve	-	-	-	Appendix 6 Section 6
Corporate Contributions / Central Budgets	(5.2)	(6.2)	(1.0)	Appendix 6 Section 2
<b>TOTAL NET EXPENDITURE</b>	<b>328.3</b>	<b>336.0</b>	<b>7.7</b>	
Business Rates Retention Scheme	(49.1)	(49.1)	-	Section 1 - Paragraphs 21-24
Specific Grants	(24.5)	(24.5)	-	Appendix 6 Section 3
Council Tax	(254.7)	(254.7)	-	Section 1 - Paragraphs 10-20
<b>Net Funding</b>	<b>(328.3)</b>	<b>(328.3)</b>	<b>-</b>	
<b>NET (SURPLUS) / DEFICIT</b>	<b>-</b>	<b>7.7</b>	<b>7.7</b>	

# Financial Stability

## Introduction

1. The Council has a track record of sound financial management. Nevertheless, in common with all UK local authorities the Council finds itself in a position where pressures on the revenue budget are intensifying as a result of rapid inflation, the legacy impact of the Coronavirus pandemic and increasing cost of living pressure on households. These issues have the effect of increasing the demand for services and increasing costs of services.
2. Complexity and market sustainability in Adults' and Children's Social Care remains the most significant financial pressure for the Council in the medium term. Rising inflation in fuel, utilities and wage levels are affecting costs across all services.
3. In December a forecast outturn of £8.7m net overspend was reported at the Corporate Policy Committee (The full report can be found [Agenda for Corporate Policy Committee on Monday, 1 December, 2022, 10.00 am, Item 10 | Cheshire East Council](#)).
4. The outturn position is now forecast to be an overspend of £7.7m due to the following changes since the second review:
  - Increased care commitments, within Adults, Health and Integration, are being offset by income, for example, from direct payment reimbursements and external grants. This results in no net change to the forecast.
  - The Children and Families Directorate forecast has improved by -£0.5m. Additional costs of home to school transport from increasing SEND demand, fuel costs and contract costs is being offset by charging additional amounts to transformation costs to capital receipts and additional underspending in Strong Start from holding vacancies. This forecast assumes that £1.6m of resettlement funding will be applied to costs incurred in 2022/23. Pressure remains on the DSG high needs block as a result of the growth in the number of pupils with an education, health and care plan. The Council holds an unusable reserve to manage DSG balances without impacting on the Council's General Reserves. The balance on the DSG reserve is forecast to be at least £45.6m deficit as at 31 March 2023.
  - Environment and Neighbourhood Services forecast pressures have changed by £1.2m. Environmental services operational costs of £1.3m are partially offset by lower premises costs, and vacancies within the Planning service which will not be filled before the year end.
  - Growth and Enterprise forecast has improved by -£1.0m. Cost reduction in Estates of £0.3m due to deferral of some non-essential maintenance work. £0.5m due to release of reserve for the ELENA project and £0.2m grant received relating to Reopening High Streets Safely.
  - Highways and Infrastructure forecast has improved by -£0.7m. Continuing high levels of income is contributing a further £0.5m in 2022/23, costs of the Ringway Jacobs contract are predicted to be £0.2m lower than budget.
  - Increase in the forecast overspend within the Transactional Service Centre due to additional temporary staff in recruitment and pay, external consultants costs (Agyllis), and additional Governance and Support staff

costs. Fall in the underspend being forecast by Customer Services due to test and trace final grant income no longer being received, and back pay costs for staff regrades in the newly formed Continuous Improvements team (£0.4m).

- Confirmation of new burdens funding within the Elections Service and lower than previously forecast electoral registrations costs (-£0.2m).
  - Improvement within ICT due to the use of capital reserve for laptop replacement and an improved revenue contracts forecast decreasing the ICT Strategy overspend (-£0.2m).
  - No change in forecast for Central Budgets.
5. This forecast may be subject to variation in the final quarter, as budget managers will continue to take robust actions to control costs and reduce non-essential expenditure to improve this position further.
6. Individual pressures identified above are reflected in the MTFS for 2023/24 to 2026/27. Any betterment to the forecast outturn position should be utilised to replenish reserves in line with the priority of the Corporate Plan.

**Table 1 - Service Revenue Outturn Forecasts**

2022/23	Revised Budget	Forecast Outturn	Forecast Variance
(GROSS Revenue Budget £474.2m)	(NET)		
	£m	£m	£m
<b>SERVICE DIRECTORATES</b>			
Adult Social Care - Operations	117.5	126.1	8.6
Commissioning	3.6	3.9	0.3
Public Health	-	-	-
<b>Adults and Health Committee</b>	<b>121.1</b>	<b>130.0</b>	<b>8.9</b>
Directorate	1.0	0.6	(0.4)
Children's Social Care	47.0	49.5	2.5
Strong Start, Family Help and Integration	7.7	6.0	(1.7)
Education & 14-19 Skills	18.5	21.6	3.1
<b>Children and Families Committee</b>	<b>74.2</b>	<b>77.7</b>	<b>3.5</b>
Directorate	0.8	0.7	(0.1)
Growth & Enterprise	22.8	22.1	(0.7)
<b>Economy and Growth Committee</b>	<b>23.6</b>	<b>22.8</b>	<b>(0.8)</b>
Environment & Neighbourhood Services	44.4	47.3	2.9
<b>Environment and Communities Committee</b>	<b>44.4</b>	<b>47.3</b>	<b>2.9</b>
Highways & Infrastructure	13.8	13.6	(0.2)
<b>Highways and Transport Committee</b>	<b>13.8</b>	<b>13.6</b>	<b>(0.2)</b>
Directorate	1.4	1.3	(0.1)
Finance & Customer Services	12.5	13.1	0.6
Governance & Compliance Services	11.9	11.3	(0.6)
Communications	0.7	0.7	-
HR	2.4	2.2	(0.2)
ICT	9.8	10.5	0.7
Policy & Change	1.9	1.9	-
<b>Corporate Policy Committee</b>	<b>40.6</b>	<b>41.0</b>	<b>0.4</b>
<b>TOTAL SERVICES NET EXPENDITURE</b>	<b>317.7</b>	<b>332.4</b>	<b>14.7</b>
<b>CENTRAL BUDGETS</b>			
Capital Financing	19.0	19.0	-
Transfer to/(from) Earmarked Reserves	(3.2)	(9.2)	(6.0)
Corporate Contributions / Central Budgets	(5.2)	(6.2)	(1.0)
<b>Finance Sub-Committee - Central Budgets</b>	<b>10.6</b>	<b>3.6</b>	<b>(7.0)</b>
<b>TOTAL NET EXPENDITURE</b>	<b>328.3</b>	<b>336.0</b>	<b>7.7</b>
Business Rates Retention Scheme	(49.1)	(49.1)	-
Specific Grants	(24.5)	(24.5)	-
Council Tax	(254.7)	(254.7)	-
<b>Finance Sub-Committee - Net Funding</b>	<b>(328.3)</b>	<b>(328.3)</b>	<b>-</b>
<b>NET (SURPLUS) / DEFICIT</b>	<b>-</b>	<b>7.7</b>	<b>7.7</b>

## Outturn Impact

7. It is planned that £5.2m will be used from the MTFs reserve to mitigate the overspend. The residual impact on General Reserves would be a reduction of £2.5m, decreasing the forecast closing balance of £14.9m to a potential closing balance of £12.4m, which is aligned to the risk assessed level of reserves for the 2023/24 Budget.
8. The Council will continue to manage and review the financial forecasts in response to emerging pressures and how this affects the Council's revenue budget.

## Collecting Local Taxes for Local Expenditure

9. Cheshire East Council collects Council Tax and Non Domestic Rates for use locally and nationally.

## Council Tax

10. Council tax is set locally and retained for spending locally. Council tax was set for 2022/23 at £1,626.24 for a Band D property. This is applied to the taxbase.
11. The taxbase for Cheshire East reflects the equivalent number of domestic properties in Band D that the Council is able to collect council tax from (after adjustments for relevant discounts, exemptions and an element of non-collection). The taxbase for 2022/23 was agreed at 156,607.48 which, when multiplied by the Band D charge, means that the expected income for the year is £254.7m.
12. In addition to this, Cheshire East Council collects council tax on behalf of the Cheshire Police and Crime Commissioner, the Cheshire Fire Authority and Parish Councils. **Table 3** shows these amounts separately, giving a total budgeted collectable amount of £313.8m.

13. This figure is based on the assumption that the Council will collect at least 99% of the amount billed. The Council will always pursue 100% collection, however to allow for non-collection the amount billed will therefore exceed the budget.
14. This figure may also vary during the year to take account of changes to Council Tax Support payments, the granting of discounts and exemptions, and changes in numbers and value of properties. The amount billed to date is £315.6m.

**Table 3 – Cheshire East Council collects Council Tax on behalf of other precepting authorities**

	£m
Cheshire East Council	254.7
Cheshire Police and Crime Commissioner	36.9
Cheshire Fire Authority	12.9
Town and Parish Councils	9.3
<b>Total</b>	<b>313.8</b>

15. **Table 4** shows collection rates within three years, and demonstrates that 99% collection is on target to be achieved within this period.

**Table 4 – 99% of Council Tax is collected in three years**

Financial Year	CEC Cumulative			
	2018/19	2019/20	2020/21	2021/22
	%	%	%	%
After 1 year	98.2	97.9	97.4	97.8
After 2 years	99.0	98.8	98.3	**
After 3 years	99.2	98.9	**	**

\*\*data not yet available

16. The council tax in-year collection rate for the period up to the end of December 2022 is 82.9%. This is a small decrease of 0.5% on the previous year, indicating current cost of living pressures. Facilities are in place for residents to extend payments where needed and staff are engaging with residents who need additional support.
17. Council tax support payments were budgeted at £18.4m for 2022/23 and at the end of December the total council tax support awarded was £18.7m.
18. During 2021/22 there was a consultation and review of the Council Tax Support scheme resulting in some amendments being made. The revised scheme was confirmed by full Council in December 2021.
19. Council tax discounts awarded are £29m which is a slight increase in comparison to the same period in 2021/22. A small increase is attributable to work related to raising awareness of the discounts available to residents.
20. Council tax exemptions awarded is £7.7m which although broadly in line with previous years shows a slight increase due to reasons shown at 19.

#### **Non-Domestic Rates (NDR)**

21. NDR is collected from businesses in Cheshire East based on commercial rateable property values and a nationally set multiplier. The multiplier changes annually in line with inflation and takes account of the costs of small business rate relief.
22. The small business multiplier applied to businesses which qualify for the small business relief was set at 49.9p in

2022/23. The non-domestic multiplier was set at 51.2p in the pound for 2022/23.

23. **Table 5** demonstrates how collection continues to improve even after year end. The table shows how over 99% of non-domestic rates are collected within three years.
24. The business rates in-year collection rate for the period up to the end of December 2022 is 80.8%. This is a significant increase on last year and begins to revert collection rates back to pre-pandemic figures. A return to standard collection processes and government support through additional reliefs has assisted the recovery in collection.

**Table 5 – Over 99% of Business Rates are collected within three years**

Financial Year	CEC Cumulative			
	2018/19	2019/20	2020/21	2021/22
	%	%	%	%
After 1 year	98.5	98.2	92.4	95.6
After 2 years	99.4	98.4	97.4	**
After 3 years	99.4	99.2	**	**

\*\*data not yet available

# Appendices to the 2022/23 Financial Update

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**March 2022**



# **Appendix 1 : Adults and Health Committee**

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##### **Table 3: Delegated Decision Additional Grant Funding (Specific Use) £500,000 or less**

#### **3. Debt Management**

#### **4. Capital Strategy**

#### **5. Reserves Strategy**

# Appendix 1

## Adults and Health Committee

### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
<b>Adults and Health</b>				
Adult Social Care Operations	117,515	-	-	117,515
Commissioning	3,389	-	249	3,638
Public Health	-	-	-	-
	120,904	-	249	121,153

## 2. Corporate Grants Register

**Table 1 – Corporate Grants Register**

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Adults and Health Committee<sup>(1)</sup></b>		
Additional Better Care (for Adult Social Care)	2,039.256	8,706
Market Sustainability and Fair Cost of Care Fund	162.000	979
Market Sustainability and Fair Cost of Care Fund - topup	not available	0
Implementation support grant	15.467	98
Trailblazer support funding	0.805	162
Early assessment funding allocation Part 1	2.127	585
Discharge Fund	3,000	1,200
Multiply - Supported Employment	not available	462
Supported Internship Grant	not available	14
Syrian Resettlement Programme - brought forward	not available	39
Afghan Wrap Around support - brought forward	not available	146
Afghan Resettlement support - brought forward	not available	263
Homes for Ukraine Scheme	not available	9,450
Private Finance Initiative (PFI) credits	not available	4,125
Journey First and Parents First (originally provided by the European Social Fund but now DWP)	not available	2,500
COVID-19 Shielding Grant for the Clinically Extremely Vulnerable Cohort - brought forward	not available	485
COVID-19 Emergency Assistance Grant for Food & Essential Supplies - brought forward	not available	40
<b>Total</b>		<b>29,254</b>

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Adults and Health Committee - Public Health</b>		
Public Health Grant	3,417.400	17,405
CHAMPS TTCE contact tracer staff - ICT Workforce: Contract Extension Funding	not available	149
COVID-19 COMF & T&T - brought forward	not available	5,341
DHSC Additional drug and alcohol treatment funding allocations: 2022 to 2023	101.200	347
North West Probation Service funding for SMS rehabilitative and resettlement interventions	not available	77
CHAMPS Marmot Place Funding - encourage pregnant women to stop smoking	not available	21
CHAMPS SMS - inpatient detox	9.740	30
CHAMPS Mouth Care Matters programme - to be confirmed	not available	10
<b>Total</b>		<b>23,380</b>
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Adults and Health Committee</b>		
Social Care Support Grant	2,346.368	11,341
Independent Living Fund	160.600	861
Local Reform & Community Voices	34.410	213
Social Care in Prisons	10.950	71
War Pension Scheme Disregard	12.000	56
<b>Total</b>		<b>12,542</b>
<b>Total Adults and Health Committee</b>		<b>65,176</b>

3.1 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.

3.2 Spending in relation to specific use grants must be in line with the purpose for which it is provided.

3.3 **Table 2** shows additional grant allocations that have been received over £1m that Council will be asked to approve.

3.4 **Table 3** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 2 – Note that Council will be asked to Approve Supplementary Revenue Estimates of Additional Grant Funding (Specific Purpose) over £1m**

Committee	Type of Grant	£000	Details
Adults and Health	Discharge Fund	3,754	<p>The aim of the grant is to provide patients with faster access to emergency treatment by freeing up hospital beds through quicker discharge, which will also help reduce ambulance handover times. Local authorities and Integrated Care Boards (ICBs) will work together to agree on spending across their regions, introducing tailored solutions which speed up discharge and benefit patients in their area.</p> <p>£300 million will be given to ICBs to improve bed capacity and £200 million for local authorities to bolster the social care workforce, increasing capacity to take on more patients from hospitals.</p> <p>All of the Cheshire East Place money is coming to the Council and is being managed through the Better Care Fund.</p>
<b>Total Specific Purpose Allocation for Council Approval</b>		<b>3,754</b>	

**Table 3 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Use) £500,000 or less**

Committee	Type of Grant	£000	Details
Adults and Health	Shared Prosperity Fund. Multiply - Supported Employment	462	Multiply is a specific part of the Government's Shared Prosperity Fund. The Multiply element is specifically and only for numeracy courses for people aged 19 and over. <a href="https://www.gov.uk/government/publications/uk-shared-prosperity-fund-prospectus">UK Shared Prosperity Fund: prospectus - GOV.UK (www.gov.uk)</a>
Adults and Health	North West Probation Service funding for SMS rehabilitative and resettlement interventions	77	Funding from the NWPS to enhance the existing Substance Misuse Service within Public Health.
Adults and Health	Supported Internship Grant	14	This grant is to support all Local Authorities to access, establish and/or develop SEND employment forums to improve the provision of Supported Internships across the country. <a href="https://www.gov.uk/government/publications/supported-internships">Supported internships - GOV.UK (www.gov.uk)</a>
<b>Total Specific Purpose Allocations less than £500,000</b>		<b>553</b>	

### 3. Debt Management

	Debt £000	months old £000
<b>Adults and Health Committee</b>		
Adults, Public Health and Communities	10,862	6,010
	<b>10,862</b>	<b>6,010</b>

# 4. Capital Strategy

Adults and Health													CAPITAL
CAPITAL PROGRAMME 2023/24 - 2026/27													
Scheme Description	Forecast Expenditure							Forecast Funding					Total Funding
	Prior Years £000	Revised Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023/27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes													
Adult Social Care													
Electronic Call Monitoring System	0	0	389	0	0	0	389	0	0	389	0	0	389
People Planner System	38	1	55	0	0	0	56	56	0	0	0	0	56
Replacement Care4CE Devices	65	0	28	0	0	0	28	28	0	0	0	0	28
Total Adults Social Care Schemes	103	1	472	0	0	0	473	84	0	389	0	0	473

## 5. Reserves Strategy

### Adults and Health Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Notes
<b>Adult Social Care Operations</b>				
Adults Directorate	1,020	(450)	570	To support a number of widespread projects within the Adults and Health Directorate. Connected Community Strategy Developments activity has been delayed due to community team focussing on resettlement schemes. Transformation and Improvement of ASC and Care4ce New Model of Care anticipate phasing of appropriation will match the original business case.
DOL's Assessments	397	(397)	0	Reserve required due to delays in DOLs assessment processing. Anticipated to be fully utilised in 2022/23.
Public Health (LAC funding for 3 years/ Investment in Outcome 5 activities - Adults)	162	(162)	0	Reserve will be fully utilised by the end of 2022/23, matched off against LAC staff as per the original business case.
<b>Adults Social Care Commissioning</b>				
PFI Equalisation - Extra Care Housing	2,715	80	2,795	Surplus grant set aside to meet future payments on existing PFI contract which commenced in January 2009, and the anticipated gap at the end of the agreement.
NHB Community Grants Staffing	132	0	132	To support administrative staffing costs in relation to Central Government's New Homes Bonus guidance for community projects.
<b>Public Health</b>				
Public Health Reserve	3,220	(1,347)	1,873	Ring-fenced underspend to be invested in areas to improve performance against key targets. Including the creation of an innovation fund to support partners to deliver initiatives that tackle key health issues. Anticipated that the carry forward ringfenced grant will be spent across 2022/23 to 2025/26.
<b>ADULTS AND HEALTH TOTAL</b>	<b>7,646</b>	<b>(2,276)</b>	<b>5,370</b>	



# **Appendix 2 : Children and Families Committee**

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##### **Table 3: Delegated Decision Additional Grant Funding (Specific Use) £500,000 or less**

#### **3. Debt Management**

#### **4. Capital Strategy**

#### **5. Reserves Strategy**

# Appendix 2

## Children and Families Committee

### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
<b>Children and Families</b>				
Directorate	1,006	-	-	1,006
Children's Social Care	47,023	-	-	47,023
Education & 14-19 Skills	18,541	-	-	18,541
Strong Start, Family Help and Integration (Previously Prevention & Early Help)	7,936	-	(249)	7,687
	74,506	-	(249)	74,257

## 2. Corporate Grants Register

**Table 1 – Corporate Grants Register**

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Children and Families Committee - Schools</b>		
Dedicated Schools Grant		331,867
Less Academy Recoupment		189,061
Dedicated Schools Grant (Cheshire East)	53,651.489	142,806
Pupil Premium Grant	2,683.555	4,500
Sixth Forms Grant	not available	2,729
Universal Infant Free School Meals (UIFSM)	not available	1,732
Primary Physical Education Sports Grant	324.111	981
Teachers Pay Grant	not available	12
Teachers Pension Grant	not available	99
COVID-19 Recovery Premium	not available	447
School Led Tutoring Grant	not available	279
School Improvement Monitoring & Brokering Grant	not available	98
Milk Subsidy	not available	18
Schools Supplementary Grant	not available	2,072
Senior Mental Health Lead Training Grant	not available	5
Newly Qualified Teachers (Education Recovery 5% Time off Timetable)	not available	58
Delivering Better Value in SEND	not available	45
COVID-19 Workforce Fund	not available	22
Apprentice Incentive Scheme	not available	1
Digital Education Platform	not available	1
Mass Testing	not available	9
Vaccination funding	not available	9
<b>Total</b>		<b>155,923</b>

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>Children and Families Committee</b>		
Asylum Seekers	not available	1,411
Tackling Troubled Families (Payments by Results)	not available	238
Supporting Families PBR Upfront Grant	not available	719
Reducing Parental Conflict Grant	not available	36
Adoption Support Fund	not available	36
KS2 Moderation & Phonics	not available	11
NHS Cheshire CCG Grant to fund CEIAS Services	not available	26
Skills & Lifelong Learning	not available	903
Remand Grant	not available	75
Domestic Abuse Safe Accommodation Housing Grant	124.998	650
Holiday Activities & Food Grant Programme	201.100	879
Extension of the Role of Virtual School Heads to children with a social worker Implementation	not available	118
Homes for Ukraine, education and childcare elements	not available	1,508
Household Support Fund	not available	4,408
Hong Kong UK Welcome Programme (British Nationals)	not available	14
Early Years Professional Development programme	not available	21
Early Years - Experts and Mentors Programme	not available	2
Family Hubs Transformation Funding	not available	335
<b>Total</b>		<b>11,390</b>
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Children and Families Committee</b>		
Social Care Support Grant	not available	0
Staying Put Implementation Grant	99.834	130
Extended Rights to Free Transport (Home to School Transport)	43.311	250
Extended Personal Adviser Duty Implementation	12.118	57
Extension of the role of Virtual School Heads	not available	61
<b>Total</b>		<b>498</b>
<b>Total Children and Families Committee</b>		<b>167,811</b>

3.1 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.

3.2 Spending in relation to specific use grants must be in line with the purpose for which it is provided.

3.3 **Table 2** shows additional grant allocations that have been received over £1m that Council will be asked to approve.

3.4 **Table 3** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 2 – Note that Council will be asked to Approve Supplementary Revenue Estimates of Additional Grant Funding (Specific Purpose) over £1m**

Committee	Type of Grant	£000	Details
Children and Families	Homes for Ukraine, education and childcare elements	1,270	This grant is from the Education & Skills Funding Agency. Funding to provide education and childcare services for children who have entered England via the Homes for Ukraine scheme 2022 to 2023. Grant <a href="#">conditions</a> .
<b>Total Specific Purpose Allocation for Council Approval</b>		<b>1,270</b>	

**Table 3 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Use) £500,000 or less**

Committee	Type of Grant	£000	Details
Children and Families	Teachers Pay Grant	12	The teachers' pay grant (TPG) provides funding for schools to support teachers' pay awards. Local authorities must follow the terms and conditions set out in the conditions of grant. <a href="https://www.gov.uk/government/news/teachers-pay-grant-allocations-for-2022-to-2023-financial-year">Teachers' pay grant: allocations for 2022 to 2023 financial year - GOV.UK (www.gov.uk)</a>
Children and Families	Teachers Pension Grant	99	The teachers' pension employer contribution grant (TPECG) supports schools and local authorities with the cost of the increase in employer contributions to the teachers' pension scheme. Local authorities must follow the terms and conditions set out in the conditions of grant. <a href="https://www.gov.uk/government/news/teachers-pension-grant-2022-to-2023-allocations">Teachers' pension grant: 2022 to 2023 allocations - GOV.UK (www.gov.uk)</a>
Children and Families	School Improvement Monitoring & Brokering Grant	3	The grant is allocated to local authorities to allow them to continue to monitor performance of maintained schools, broker school improvement provision, and intervene as appropriate. <a href="https://www.gov.uk/government/news/school-improvement-monitoring-and-brokering-grant-allocations">School improvement monitoring and brokering grant allocations - GOV.UK (www.gov.uk)</a>
Children and Families	Reducing Parental Conflict Grant	36	The grant is to support local authorities to further embed support to address parental conflict in their area, to improve outcomes for children. <a href="https://www.gov.uk/government/news/reducing-parental-conflict-programme-and-resources">Reducing Parental Conflict programme and resources - GOV.UK (www.gov.uk)</a>
Children and Families	Early Years - Experts and Mentors Programme	2	The experts and mentors programme supports private, voluntary or independent ( PVI ) nursery settings, maintained nursery schools and school-based nurseries. <a href="https://www.gov.uk/government/news/early-years-experts-and-mentors-programme">Early years experts and mentors programme - GOV.UK (www.gov.uk)</a>
<b>Total Specific Purpose Allocations less than £500,000</b>		<b>152</b>	

### 3. Debt Management

	Debt £000	months old £000
<b>Children and Families Committee</b>		
Children's Social Care (Incl. Directorate)	6	1
Education and 14-19 Skills	44	16
Strong Start, Family Help and Integration	24	-
Schools	(5)	-
	<b>69</b>	<b>17</b>

## 4. Capital Strategy

Children and Families									CAPITAL					
CAPITAL PROGRAMME 2023/24-2026/27														
Scheme Description		Forecast Expenditure							Forecast Funding					
	Total Approved Budget £000	Prior Years £000	Forecast Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2022/27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	Total Funding £000
Committed Schemes														
Childrens Social Care														
Foster Carers Capacity Scheme	635	349	0	286	0	0	0	286	0	0	0	0	286	286
Crewe Youth Zone	4,200	323	360	2,159	1,358	0	0	3,877	1,677	0	0	0	2,200	3,877
Children's Home Sufficiency Scheme	2,100	0	100	2,000	0	0	0	2,100	0	0	0	0	2,100	2,100
Total Children's Social Care	6,935	672	460	4,445	1,358	0	0	6,263	1,677	0	0	0	4,586	6,263
Strong Start, Family Help & Integration														
Early Years Sufficiency Capital Fund	1,036	913	0	123	0	0	0	123	123	0	0	0	0	123
Total Strong Start, Family Help & Integration	1,036	913	0	123	0	0	0	123	123	0	0	0	0	123
Education and 14-19 Skills														
Adelaide Academy	784	34	5	550	195	0	0	750	580	0	0	0	170	750
Basic Need Grant Allocation	7,319	11	0	2,500	4,808	0	0	7,308	7,308	0	0	0	0	7,308
Congleton Planning Area	5,034	44	50	3,940	1,000	0	0	4,990	2,593	2,397	0	0	0	4,990
Congleton Planning Area - Primary (1)	2,200	0	0	500	1,700	0	0	2,200	1,000	1,200	0	0	0	2,200
Congleton Planning Area - Primary (2)	625	0	100	525	0	0	0	625	625	0	0	0	0	625
Congleton Planning Area - Primary (3)	7,500	0	0	250	1,500	5,750	0	7,500	4,300	3,200	0	0	0	7,500
Devolved Formula Capital	1,330	0	0	350	340	330	310	1,330	1,330	0	0	0	0	1,330
Handforth Planning Area - New School	13,000	0	0	0	500	8,500	4,000	13,000	136	12,864	0	0	0	13,000
Holmes Chapel Planning Area	3,625	770	10	2,845	0	0	0	2,855	2,480	375	0	0	0	2,855
Macclesfield Planning Area - Secondary	4,084	1,106	0	1,500	1,478	0	0	2,978	2,978	0	0	0	0	2,978
Macclesfield Planning Area - Secondary New	600	0	100	0	500	0	0	600	600	0	0	0	0	600
Macclesfield Planning Area - New School	4,000	0	0	0	0	2,000	2,000	4,000		4,000	0	0	0	4,000
Mobberley Primary School	900	0	50	850	0	0	0	900	600	0	0	300	0	900
Nantwich Planning Area (Primary)	7,780	104	200	4,800	2,676	0	0	7,676	4,487	3,189	0	0	0	7,676
Nantwich Planning Area (Secondary)	700	0	0	700	0	0	0	700	700	0	0	0	0	700
Provision of Sufficient School Places - SEND	6,044	16	0	5,028	1,000	0	0	6,028	500	0	0	0	5,528	6,028
Resource Provision - Wistaston	1,400	0	0	1,400	0	0	0	1,400	1,100	0	0	0	300	1,400
Sandbach Planning Area - Primary	3,683	0	0	2,000	1,683	0	0	3,683	3,173	510	0	0	0	3,683
Sandbach Planning Area (secondary - 300 places)	41	3	0	38	0	0	0	38	38	0	0	0	0	38
School Condition Capital Grant	8,868	0	0	2,868	2,000	2,000	2,000	8,868	8,868	0	0	0	0	8,868



# Children and Families

# CAPITAL

CAPITAL PROGRAMME 2023/24-2026/27														
Scheme Description	Total Approved Budget £000	Forecast Expenditure							Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2022/27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>														
Sen/High Needs Grant Allocation	2,483	47	46	1,195	1,195	0	0	2,436	2,436	0	0	0	0	2,436
Shavington Planning Area - Primary	8,000	0	10	500	5,114	2,376	0	8,000	5,640	2,360	0	0	0	8,000
Shavington Planning Area - secondary	3,500	70	100	1,773	1,557	0	0	3,430	3,430	0	0	0	0	3,430
Springfield Satellite Site (Dean Row)	6,100	91	50	5,459	500	0	0	6,009	5,209	0	0	0	800	6,009
The Dingle Primary School Expansion	1,385	0	10	990	385	0	0	1,385	1,385	0	0	0	0	1,385
Wilmslow High School BN	13,944	1,658	1,050	7,950	3,286	0	0	12,286	9,551	2,687	0	0	48	12,286
Wilmslow Primary Planning Area	626	1	0	0	625	0	0	625	125	500	0	0	0	625
										0	0	0	0	
<b>Total Education &amp; 14-19 Skills</b>	<b>115,557</b>	<b>3,957</b>	<b>1,781</b>	<b>48,511</b>	<b>32,042</b>	<b>20,956</b>	<b>8,310</b>	<b>111,600</b>	<b>71,171</b>	<b>33,283</b>	<b>0</b>	<b>300</b>	<b>6,846</b>	<b>111,600</b>
														0
<b>Total Committed Schemes</b>	<b>123,527</b>	<b>5,541</b>	<b>2,241</b>	<b>53,079</b>	<b>33,400</b>	<b>20,956</b>	<b>8,310</b>	<b>117,986</b>	<b>72,971</b>	<b>33,283</b>	<b>0</b>	<b>300</b>	<b>11,432</b>	<b>117,986</b>
<b>New Schemes</b>														
<b>Education and 14-19 Skills</b>														
Poynton Planning Area	1,500	0	0	750	750	0	0	1,500	697	803	0	0	0	1,500
<b>Total New Schemes</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>1,500</b>	<b>697</b>	<b>803</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
<b>Total Children and Families Schemes</b>	<b>125,027</b>	<b>5,541</b>	<b>2,241</b>	<b>53,829</b>	<b>34,150</b>	<b>20,956</b>	<b>8,310</b>	<b>119,486</b>	<b>73,668</b>	<b>34,086</b>	<b>0</b>	<b>300</b>	<b>11,432</b>	<b>119,486</b>

## 5. Reserves Strategy

### Children and Families Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Notes
<b>Directorate</b>				
Childrens Directorate - Transformation Funding	1,079	(365)	714	Expectation of £200k for CSC Court and Care Planning Service Proposals plus £65k for CSC New Beginnings.
Childrens Directorate - C&F ED	422	(68)	354	Potentially reducing this reserve to assist with in year mitigations of £100k. Estimated spend of £30k transport review, £50k Chess review and £30k catering review.
<b>Childrens Social Care</b>				
Domestic Abuse Partnership	112	(61)	51	To sustain preventative services to vulnerable people as a result of partnership funding. This is the current budgeted position, however updates will be provided on future reviews. Service will need to consider in year deficit as this would not be sustainable in 2023/24 based on current assumptions.
<b>Education and 14-19 Skills</b>				
Skills and Lifelong Learning	30	(30)	0	To support adult learning, training and improving skills for the workplace. Need to review likelihood of use in 2022/23.
School Organisation & Capital Service	16	(16)	0	Springfield lease of £28.5k per annum will be a pressure in 2022/23.
SSIF Nexus Programme	9	(9)	0	Reserve drawdown has now been actioned and allocated to School Improvement to continue to support schools with high disadvantaged learners - agreed with CWAC.
<b>Strong Start, Family Help and Integration</b>				
Troubled Fams Initiative	2,215	(375)	1,840	Crewe Youth Zone and ACT have been assigned funding from shared outcomes of the Supporting Families Programme.
Emotional Healthy Schools	71	(71)	0	Funding by partners to deliver service.
Public Sector Transformation – contribution to Early Youth Inclusion Fund	57	(57)	0	Intention to use reserve for in-year mitigation in 2022/23
Complex Dependencies	21	(21)	0	Intention to use reserve for in-year mitigation in 2022/23
<b>CHILDREN AND FAMILIES TOTAL</b>	<b>4,032</b>	<b>(1,073)</b>	<b>2,959</b>	

6.1 The Dedicated Schools Grant (DSG) is ring-fenced funding received for: schools; high needs / special educational needs; and early years provision. In recent years there has been a pressure on the DSG high needs block where funding has not kept pace with the increasing numbers and cost of children with an education, health and care plan. This has created a deficit DSG reserve balance which is held in an unusable reserve. The DSG reserve deficit is forecast to be £45.6m at the end of the year. This is in line with the budget gap as determined the Council's DSG Management Plan that was approved by Children and Families Committee in September

2022 and set out the planned expenditure and income on high needs over the medium term.

**Table 3 – DSG Deficit**

	£m
DSG – Forecast in-year pressure	19.9
DSG – Deficit Balance B/F	25.7
<b>DSG Deficit Balance at 31 March 2023</b>	<b>45.6</b>

# **Appendix 3 : Corporate Policy Committee**

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### **Corporate Policy Committee Extracts**

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- 2. Corporate Grants Register**

**Table 1: Corporate Policy Committee Grants**

**Table 2: Council Decision Additional Grant Funding (Specific Purpose)  
over £1m**

**Table 3: Note Additional Grant Funding (General Purpose) over £500,000  
up to £1,000,000**

**Table 4: Delegated Decision Additional Grant Funding (Specific Use)  
£500,000 or less**

- 3. Debt Management**
- 4. Capital Strategy**
- 5. Reserves Strategy**

# Appendix 3

## Corporate Policy Committee

### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
<b>Corporate Policy</b>				
Directorate	1,400	-	(5)	1,395
Finance & Customer Services	12,116	-	400	12,516
Governance and Compliance Services	11,799	-	123	11,922
HR	2,423	-	-	2,423
ICT	9,443	-	309	9,752
Communications	673	-	-	673
Policy and Change	1,918	-	-	1,918
	39,772	-	827	40,599

## 2. Corporate Grants Register

**Table 1 – Corporate Grants Register**

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Corporate Policy Committee</b>		
Housing Benefit Subsidy	not available	52,676
Discretionary Housing Payments Grant	98.000	349
Housing Benefit (HB) Award Accuracy Initiative	11.417	31
LADS - VEP (RTI) funding	10.900	29
New Burdens: Universal Credit, maintenance & natural migration	not available	8
LADS - New Burdens - Welfare Reform Changes (S4/2022)	19.500	64
LADS - New Burdens - Supported & Temporary Accommodation Change Request	not available	2
LADS - New Burdens - Supported & Temporary Accommodation	not available	5
LADS - New Burdens - Single Housing Benefit Extract Automation	not available	5
Incapacity Benefit Reassessment (S5/2022)	0.478	2
Council Tax Rebate Scheme - New Burdens on Account Payment	28.047	450
Council Tax Energy Rebate Scheme	3,069.445	19,852
Business Rates Grant NB	not available	19
<b>Democratic Services:</b>	not available	
Police and Crime Commissioner's Panel grant	not available	65
Electoral Integrity Programme - New Burdens	7.478	69
<b>Total</b>		<b>73,626</b>

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Corporate Policy Committee</b>		
Housing Benefit Administration Subsidy	163.721	736
Council Tax Support Administration Subsidy	69.000	344
Unidentified Ministry of Justice Grant	not available	9
NNDR Administration Allowance	not available	587
Council Tax Family Annexe Discount	7.422	25
Revenue Support Grant	1,672.058	7
New Homes Bonus	556.003	6,614
Lower Tier Services Grant	111.000	360
Services Grant	822.000	2,932
Business Rates Reliefs Grant	4,076.389	13,890
<b>Total</b>		<b>25,504</b>
<b>Total Corporate Policy Committee</b>		<b>99,130</b>

3.1 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.

3.2 Spending in relation to specific use grants must be in line with the purpose for which it is provided.

3.3 **Table 2** shows additional grant allocations that have been received over £1m that Council will be asked to approve.

3.4 **Table 3** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 2 – Note that Council will be asked to Approve Supplementary Revenue Estimates of Additional Grant Funding (Specific Purpose) over £1m**

Committee	Type of Grant	£000	Details
Corporate Policy	Housing Benefit Subsidy	4,071	Increase on MTFS 2022-26 estimate. This grant is from the Department for Work and Pensions. Payment of claims administration within Housing Benefits. <a href="https://www.gov.uk/government/publications/housing-benefit-for-local-authorities-subsidy-circulars">Housing Benefit for local authorities: subsidy circulars - GOV.UK (www.gov.uk)</a>
Corporate Policy	Energy Bills Support Scheme Alternative Funding	2,089	Funding provided to be distributed to Cheshire East residents qualifying to receive Alternative Fuel grants in accordance with Government guidance.
<b>Total Specific Purpose Allocations over £1,000,000</b>		<b>6,160</b>	

**Table 3 – Note - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (General Purpose) over £500,000 up to £1,000,000**

Committee	Type of Grant	£000	Details
Finance Sub-Committee (Corporate Policy to Note)	Council Tax Support Fund	521	This grant is provided Council Tax Reduction Scheme (CTRS) claimants plus discretionary scheme <a href="https://www.gov.uk/government/publications/council-tax-support-fund-guidance">Council Tax Support Fund guidance - GOV.UK (www.gov.uk)</a>
<b>Total General Purpose Allocations over £500,000 up to £1,000,000</b>		<b>521</b>	



**Table 4 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Use) £500,000 or less**

Committee	Type of Grant	£000	Details
Corporate Policy	Council Tax Rebate Scheme - New Burdens on Account Payment	280	New Burden grant relating to the additional costs resulting from administration of support for energy bills - the council tax rebate 2022-23. <a href="#">Support for energy bills - the council tax rebate 2022-23: billing authority guidance - GOV.UK (www.gov.uk)</a>
Corporate Policy	Business Rates Grants - New Burdens	19	The balance of new burdens funding for administering business rates grants.
<b>Total Specific Purpose Allocations less than £500,000</b>		<b>299</b>	

### 3. Debt Management

	Debt £000	months old £000
<b>Corporate Policy Committee</b>		
Finance and Customer Services	113	47
Governance and Compliance	3	-
Human Resources	(1)	-
ICT	18	-
	<b>133</b>	<b>47</b>

## 4. Capital Strategy

Corporate Policy														CAPITAL
CAPITAL PROGRAMME 2023/24 - 2026/27														
Scheme Description	Total Approved Budget	Forecast Expenditure						Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Revised Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>														
<b>ICT Services</b>														
Care Act Phase 2	2,648	0	510	1,100	1,038	0	0	2,648	0	0	0	0	2,648	2,648
Digital Customer - Delivery Programme Phase 1	250	79	49	122	0	0	0	171	0	0	0	0	171	171
Digital Customer Enablement	2,874	33	967	1,400	474	0	0	2,841	0	0	0	0	2,841	2,841
ICT Device Replacement	120	75	381	0	0	0	0	381	0	0	381	0	0	381
Info' Assurance And Data Mgmt	5,324	0	1533	1,941	1,850	0	0	5,324	0	0	0	626	4,698	5,324
Infrastructure Investment(IIP)	7,773	0	2434	1,869	1,656	1814	0	7,773	0	0	0	0	7,773	7,773
Unified Communications Project	1,206	651	555	0	0	0	0	555	0	0	0	0	555	555
Vendor Management	1,006	730	276	0	0	0	0	276	0	0	0	0	276	276
<b>Total ICT Services Schemes</b>	<b>21,201</b>	<b>1,568</b>	<b>6,705</b>	<b>6,432</b>	<b>5,018</b>	<b>1,814</b>	<b>0</b>	<b>19,969</b>	<b>0</b>	<b>0</b>	<b>381</b>	<b>626</b>	<b>18,962</b>	<b>19,969</b>
<b>Finance &amp; Customer Services</b>														
Core Financials	3,948	0	1,746	741	720	741	0	3,948	0	500	0	13	3,435	3,948
Strategic Capital Projects	12,349	0	535	4,727	4,000	3,087	0	12,349	0	0	0	0	12,349	12,349
<b>Total Finance &amp; Customer Services Schemes</b>	<b>16,297</b>	<b>0</b>	<b>2,281</b>	<b>5,468</b>	<b>4,720</b>	<b>3,828</b>	<b>0</b>	<b>16,297</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>13</b>	<b>15,784</b>	<b>16,297</b>
<b>Total Committed Schemes</b>	<b>37,498</b>	<b>1,568</b>	<b>8,986</b>	<b>11,900</b>	<b>9,738</b>	<b>5,642</b>	<b>0</b>	<b>36,266</b>	<b>0</b>	<b>500</b>	<b>381</b>	<b>639</b>	<b>34,746</b>	<b>36,266</b>
<b>New Schemes</b>														
<b>ICT Services</b>														
Vendor Management - Phase 2	320	0	19	0	0	151	150	320	0	0	0	150	170	320
<b>Total ICT Services New Schemes</b>	<b>320</b>	<b>0</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>151</b>	<b>150</b>	<b>320</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>170</b>	<b>320</b>
<b>Total Corporate Policy Schemes</b>	<b>37,818</b>	<b>1,568</b>	<b>9,005</b>	<b>11,900</b>	<b>9,738</b>	<b>5,793</b>	<b>150</b>	<b>36,586</b>	<b>0</b>	<b>500</b>	<b>381</b>	<b>789</b>	<b>34,916</b>	<b>36,586</b>

## 5. Reserves Strategy

### Corporate Policy Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Notes
<b>Directorate</b>				
Corporate Directorate	1,868	(381)	1,487	To support a number of widespread projects within the Corporate Directorate.
<b>Finance and Customer Services</b>				
Collection Fund Management *	27,424	(13,840)	13,584	To manage cash flow implications as part of the Business Rates Retention Scheme. Includes liabilities that will not be paid until future years.
Financing Reserve - Capital Financing Budget *	6,511	1,500	8,011	
Financing Reserve - Corporate Capital Projects	925	(400)	525	
Financing Reserve - People Capital Projects	573	(150)	423	To provide for financing of capital schemes, other projects and initiatives.
Financing Reserve - Place Capital Projects	1,520	(250)	1,270	
MTFS Reserve *	10,068	(6,833)	3,235	To support the financial strategy and risk management. Reserve balance at end of 2026/27 is forecast at £2.7m.
Section 151 Revenue Grants	28	(28)	0	Unspent specific use grant carried forward into 2022/23.
Section 151 Revenue Grants - Covid-19	5,989	(5,989)	0	Covid (Unringfenced) reserve carried forward into 2022/23.
<b>Governance and Compliance</b>				
Insurance Reserve - Cheshire County Fund	130	(187)	(57)	To settle insurance claims and manage excess costs.
Insurance Reserve - Cheshire East Fund	5,164	(1,244)	3,920	To settle insurance claims and manage excess costs.
Elections General	477	225	702	To provide funds for Election costs every 4 years.
Brexit Funding	13	0	13	
<b>Human Resources</b>				
HR (CARE4CE Review, Culture Change, Pay realignment, Learning Mgt System)	59	(59)	0	To fund HR expenditure in relation to the Care4CE review, culture change programme, pay realignment and the Learning Management System.
Pay Structure (M Grade Review)	584	(278)	306	To fund ongoing changes to pay structure.
<b>Policy and Change</b>				
Brighter Future Transformation Programme *	1,780	(279)	1,501	To fund the Council's four year transformation programme and its five outcomes of Culture; Estates and ICT systems; Customer Experience, Commercial Approach and Governance.
<b>CORPORATE POLICY TOTAL</b>	<b>63,113</b>	<b>(28,193)</b>	<b>34,920</b>	

# **Appendix 4 : Economy and Growth Committee**

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### **Economy and Growth Committee Extracts**

#### **1. Changes to Revenue Budget 2022/23 since Financial Review Update**

#### **2. Corporate Grants Register**

##### **Table 1: Economy and Growth Committee Grants**

##### **Table 2: Delegated Decision Additional Grant Funding (Specific Purpose) over £1m**

##### **Table 3: Delegated Decision Additional Grant Funding (Specific Use) £500,000 or less**

#### **3. Debt Management**

#### **4. Capital Strategy**

#### **5. Reserves Strategy**

## Appendix 4

### Economy and Growth Committee

#### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
<b>Economy and Growth</b>				
Directorate	834	-	(2)	832
Growth & Enterprise	22,773	-	49	22,822
	23,607	-	47	23,654

## 2. Corporate Grants Register

**Table 1 – Corporate Grants Register**

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Economy and Growth Committee</b>		
Rough Sleeping Initiative	not available	231
Homelessness Prevention Grant	315.800	582
Housing Winter Grant	not available	90
Shared Prosperity Fund	2,600.000	1,226
Local Enterprise Partnership (LEP): Core Funding	not available	375
Local Enterprise Partnership (LEP): Growth Hub Funding	not available	231
Local Enterprise Partnership (LEP): NP (Northern Powerhouse) 11	not available	520
Local Enterprise Partnership (LEP): Skills Advisory Panel	not available	56
Local Enterprise Partnership (LEP): Local Digital Skills Partnership Catalyst grant	not available	56
Local Enterprise Partnership (LEP): Skills Bootcamp	not available	1,037
Innovate UK / Adapt - brought forward	not available	102
First Trenitalia West Coast Rail Limited	not available	50
COVID-19 Welcome Back Fund (Opening High Streets) - brought forward	not available	162
<b>Total</b>		<b>4,718</b>
<b>Total Economy and Growth Committee</b>		<b>4,718</b>

3.5 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.

3.6 Spending in relation to specific use grants must be in line with the purpose for which it is provided.

3.7 **Table 2** shows additional grant allocations that have been received over £1m. Council approved that authority be delegated to the Executive Director Place to accept the core

UK Shared Prosperity Fund allocation for Cheshire East and approve a Supplementary Revenue/Capital Estimate of up to £11,585,762, (split to be confirmed on approval of the Investment Plan) and to allocate the funding as set out within the Local Investment Plan over the years 2022-23 to 2024-25 (Council, 20 July: UK Shared Prosperity Fund – Cheshire East Allocation report).

3.8 **Table 3** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 2 – Note Delegated Decision - Supplementary Revenue Estimates of Additional Grant Funding (Specific Purpose) over £1m**

Committee	Type of Grant	£000	Details
Economy and Growth	Shared Prosperity Fund (UKSPF) 2022/23 allocation	1,226	UKSPF funding is allocated to each local authority area based on an Investment Plan submitted to the Department of Levelling Up, Housing and Communities. The grant covers three investment priorities: Communities and Place; Supporting Local Business; and People and Skills. <a href="https://www.gov.uk/government/publications/uk-shared-prosperity-fund-prospectus">UK Shared Prosperity Fund: prospectus - GOV.UK (www.gov.uk)</a>
<b>Total Specific Purpose Allocation for Council Approval</b>		<b>1,226</b>	



**Table 3 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Use) £500,000 or less**

Committee	Type of Grant	£000	Details
Economy and Growth	Vulnerable Renters / Exceptional Winter Top-up	90	Additional funding to support people who are struggling this winter and protect vulnerable families at risk of homelessness. <a href="#">Homelessness Prevention Grant 2022 to 2023 exceptional winter top-up allocations: technical note - GOV.UK (www.gov.uk)</a>
<b>Total Specific Purpose Allocations less than £500,000</b>		<b>90</b>	

### 3. Debt Management

	Debt £000	months old £000
<b>Economy and Growth Committee</b>		
Growth and Enterprise	625	237
	<b>625</b>	<b>237</b>

## 4. Capital Strategy

Economy and Growth													CAPITAL
CAPITAL PROGRAMME 2023/24- 2026/27													
Scheme Description	Forecast Expenditure						Total Forecast Budget 2022/27 £000	Forecast Funding					Total Funding £000
	Prior Years £000	Forecast Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>													
<b>Culture &amp; Tourism</b>													
Archive Option Development	293	103	0	0	0	0	103	0	0	0	0	103	103
Countryside Capital Projects	601	4	0	0	0	0	4	4	0	0	0	0	4
Countryside Vehicles	0	132	455	193	219	0	999	0	0	47	0	952	999
Public Rights of Way - CMM A6 MARR	2	5	0	0	0	0	5	5	0	0	0	0	5
Public Rights of Way - Flood Damage Investment	15	48	0	0	0	0	48	0	0	0	0	48	48
Public Rights of Way - Capital Works	770	91	93	0	0	0	183	183	0	0	0	0	183
Rural & Green Section 106 Schemes	16	5	28	0	0	0	34	0	34	0	0	0	34
Tatton Park Investment Phase 2	0	264	1205	500	0	0	1,969	0	0	0	0	1,969	1,969
<b>Total Culture &amp; Tourism Committed Schemes</b>	<b>1,697</b>	<b>652</b>	<b>1,781</b>	<b>693</b>	<b>219</b>	<b>0</b>	<b>3,345</b>	<b>193</b>	<b>34</b>	<b>47</b>	<b>0</b>	<b>3,072</b>	<b>3,345</b>
<b>Economic Development</b>													
Connecting Cheshire 2020	0	1,500	2,500	2,238	1,000	0	7,238	7,238	0	0	0	0	7,238
Connecting Cheshire Phase 2	0	0	0	0	883	0	883	0	313	0	0	570	883
Connecting Cheshire	0	0	0	0	595	0	595	0	48	0	0	547	595
Crewe Town Centre Regeneration	11,940	2,966	15,595	0	0	1,517	20,078	0	0	0	850	19,228	20,078
Demolition of Crewe Library Site	13	305	1,077	1,370	0	0	2,752	1,229	0	0	0	1,523	2,752
Future High Street Funding - CEC Innovation Centre	58	0	1,111	0	0	0	1,111	1,111	0	0	0	0	1,111
Future High Street Funding - Christ Church Innovation Centre	71	0	1,863	0	0	0	1,863	1,863	0	0	0	0	1,863
Leighton Green	1,455	10	331	300	0	0	641	0	0	0	0	641	641
Macclesfield Town Centre	1,767	102	349	0	0	0	451	0	0	0	0	451	451
North Cheshire Garden Village	5,491	600	12,300	9,000	37,317	0	59,217	21,700	0	0	21,700	15,817	59,217
South Macclesfield Development Area	3,089	250	1,291	10,000	20,000	0	31,541	10,000	10,000	0	11,541	0	31,541
<b>Total Economic Development Committed Schemes</b>	<b>23,884</b>	<b>5,733</b>	<b>36,418</b>	<b>22,907</b>	<b>59,794</b>	<b>1,517</b>	<b>126,370</b>	<b>43,141</b>	<b>10,361</b>	<b>0</b>	<b>34,091</b>	<b>38,778</b>	<b>126,370</b>
<b>Estates</b>													
Corporate Landlord - Land Acquisitions	963	65	0	0	0	0	65	0	0	0	0	65	65
Farms Strategy	0	8	306	306	1,090	0	1,710	0	0	0	306	1,404	1,710
Malkins Bank Landfill Site	511	200	649	0	0	0	849	0	0	0	0	849	849
Premises Capital (FM)	0	3712	4,982	3,500	2,469	0	14,663	0	0	0	0	14,663	14,663
Public Sector Decarbonisation Fund - FM 1	1,759	96	0	0	0	0	96	96	0	0	0	0	96
Public Sector Decarbonisation Fund - FM 2	389	216	0	0	0	0	216	216	0	0	0	0	216
Red Roofs Hole Farm Alderley Edge - Acquisition	12	3	0	0	0	0	3	0	0	0	0	3	3
Schools Capital Maintenance	0	932	1,650	0	0	0	2,582	2,291	0	0	0	291	2,582
Septic Tanks	250	50	337	0	0	0	387	0	0	0	0	387	387
<b>Total Estates Committed Schemes</b>	<b>3,882</b>	<b>5,282</b>	<b>7,924</b>	<b>3,806</b>	<b>3,559</b>	<b>0</b>	<b>20,571</b>	<b>2,603</b>	<b>0</b>	<b>0</b>	<b>306</b>	<b>17,663</b>	<b>20,571</b>

CAPITAL PROGRAMME 2023/24- 2026/27													
Scheme Description	Forecast Expenditure						Total Forecast Budget 2022/27 £000	Forecast Funding					Total Funding £000
	Prior Years £000	Forecast Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>													
<b>Housing</b>													
Astbury Marsh Caravan Park	143	68	0	0	0	0	68	0	0	0	0	68	68
Disabled Facilities Grant	0	3,845	2,342	2,342	2,342	2,342	13,213	12,285	0	0	0	928	13,213
Future High Street Funding - Chester Street	3	0	5	1,370	0	0	1,375	1,375	0	0	0	0	1,375
Future High Street Funding - Delamere Street	4	3	5	1,447	0	0	1,455	1,455	0	0	0	0	1,455
Green Homes Grants	769	3121	0	0	0	0	3,121	1,452	1,669	0	0	0	3,121
Gypsy and Traveller Sites	1,246	449	2,006	0	0	0	2,455	700	0	0	0	1,755	2,455
Home Repairs for Vulnerable People	0	246	200	200	200	0	846	0	0	0	0	846	846
Social Housing Decarbonisation Fund	0	1565	0	0	0	0	1,565	1,565	0	0	0	0	1,565
Sustainable Warmth - Home Upgrade Grant	4	2806	0	0	0	0	2,806	2,806	0	0	0	0	2,806
Temporary Accommodation	300	658	0	0	0	0	658	0	318	340	0	0	658
Warm Homes Fund	173	66	0	0	0	0	66	66	0	0	0	0	66
<b>Total Housing Committed Schemes</b>	<b>2,642</b>	<b>12,826</b>	<b>4,558</b>	<b>5,359</b>	<b>2,542</b>	<b>2,342</b>	<b>27,627</b>	<b>21,703</b>	<b>1,987</b>	<b>340</b>	<b>0</b>	<b>3,597</b>	<b>27,627</b>
<b>Total Committed Schemes</b>	<b>32,106</b>	<b>24,493</b>	<b>50,682</b>	<b>32,765</b>	<b>66,114</b>	<b>3,859</b>	<b>177,913</b>	<b>67,640</b>	<b>12,381</b>	<b>387</b>	<b>34,397</b>	<b>63,109</b>	<b>177,914</b>
<b>New Schemes</b>													
<b>Culture &amp; Tourism</b>													
Crewe Towns Fund - History Centre Public Realm	0	10	0	0	0	0	10	10	0	0	0	0	10
Crewe Towns Fund - Lyceum Powerhouse	0	260	0	0	0	0	260	260	0	0	0	0	260
New Archive Premises	0	0	4,100	5,699	451	0	10,250	0	0	0	0	10,250	10,250
Rural & Green Section 106 Schemes	0	0	24	0	0	0	24	0	24	0	0	0	24
<b>Economic Development</b>													
Connecting Cheshire Phase 3	0	100	1,500	2,400	4,000	0	8,000	0	8,000	0	0	0	8,000
Handforth Heat Network	0	0	9,910	2,000	1,800	0	13,710	5,420	4,890	0	0	3,400	13,710
Crewe Towns Fund - Mill Street Corridor	3	137	0	0	0	0	137	137	0	0	0	0	137
Crewe Towns Fund	0	1457	3,893	9,000	5,810	0	20,160	20,160	0	0	0	0	20,160
Macclesfield Indoor Market Toilet Refurbishment	0	80	80	0	0	0	160	150	0	10	0	0	160
<b>Estates</b>													
Corporate Landlord - Land Acquisitions	0	0	1,336	0	0	0	1,336	0	0	0	0	1,336	1,336
Public Sector Decarbonisation - 3	0	3714	0	0	0	0	3,714	3,714	0	0	0	0	3,714
<b>Housing</b>													
Crewe Towns Fund - Warm and Healthy Homes	0	26	74	0	0	0	100	100	0	0	0	0	100
<b>Total New Schemes</b>	<b>3</b>	<b>5,784</b>	<b>20,917</b>	<b>19,099</b>	<b>12,061</b>	<b>0</b>	<b>57,861</b>	<b>29,951</b>	<b>12,914</b>	<b>10</b>	<b>0</b>	<b>14,986</b>	<b>57,861</b>
<b>Total Economy and Growth Schemes</b>	<b>32,110</b>	<b>30,277</b>	<b>71,598</b>	<b>51,864</b>	<b>78,175</b>	<b>3,859</b>	<b>235,774</b>	<b>97,591</b>	<b>25,295</b>	<b>397</b>	<b>34,397</b>	<b>78,096</b>	<b>235,774</b>

## 5. Reserves Strategy

### Economy and Growth Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Notes
<b>Directorate</b>				
Place Directorate	1,684	(1,539)	145	To support a number of widespread projects within the Place Directorate. A significant number of these projects are expected to be fully utilised in year, with the remaining reserve to be fully used in 2023/24.
Investment (Sustainability)	680	(126)	554	To support investment that can increase longer term financial independence and stability of the Council. Forecasts based on timelines for individual projects making up the reserve.
<b>Growth and Enterprise</b>				
Legal Proceedings	285	(50)	235	To enable legal proceedings on land and property matters. Hard to gauge the pace of cases but this is the anticipated amount based on current costs.
Investment Portfolio	155	174	329	Total rent, fee costs and the amount the service are allowed to keep (£250k) all stay the same so anticipating a similar contribution to the reserve. Looked at the investment summary to determine 2022/23 MRP and interest costs. Reserve being built up to be used in the future if the site is vacated. Current lease extends beyond 2026.
Homelessness & Housing Options - Revenue Grants	130	(130)	0	To cover costs of purchase and refurbishment of properties to be used as temporary accommodation to house vulnerable families.
Tatton Park Trading Reserve	111	(111)	0	Service anticipating utilising some of the funds for furniture purchased for the Catering Facility at TPE Ltd costing £16k. Full drawdown of the reserve necessary to cover the adverse position for Tatton anticipated at the end of 2022/23
Royal Arcade Crewe	99	(99)	0	Original purpose was to fund vacant possession related costs for the Royal Arcade until demolition. The balance will now be used to pay for ongoing maintenance costs for Crewe Bus station. FM pressures will mean that the reserve will be fully utilised in 2022/23.
<b>ECONOMY AND GROWTH TOTAL</b>	<b>3,144</b>	<b>(1,881)</b>	<b>1,263</b>	

# **Appendix 5 : Environment and Communities Committee**

## **Contents**

### **Environment and Communities Committee Extracts**

- 1. Changes to Revenue Budget 2022/23 since Financial Review Update**
- 2. Corporate Grants Register**

**Table 1: Environment and Communities Committee Grants**

**Table 2: Delegated Decision Additional Grant Funding (General Purpose)  
£500,000 or less**

- 3. Debt Management**
- 4. Capital Strategy**
- 5. Reserves Strategy**

## Appendix 5

### Environment and Communities Committee

#### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
<b>Environment and Communities</b>				
Environment & Neighbourhood Service	44,365	-	44	44,409
	44,365	-	44	44,409

## 2. Corporate Grants Register

Table 1 – Corporate Grants Register

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Environment and Communities Committee</b>		
Bikeability Grant	not available	240
Enforcement Grant (Planning) - brought forward	not available	30
Air Quality Grant - brought forward	not available	18
Air Quality Grant scheme	not available	55
Offensive weapons	not available	4
Cosmetic fillers	not available	7
Food Information Grant - Natasha's Law - brought forward	not available	1
Food Information Grant - Natasha's Law	not available	10
Section 31 grant - Biodiversity net gain	not available	20
Natural England - Stewardship scheme	not available	2
<b>Total</b>		<b>387</b>
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Environment and Communities</b>		
Neighbourhood Planning Grant	not available	35
<b>Total</b>		<b>35</b>
<b>Total Environment and Communities Committee</b>		<b>422</b>

3.1 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.

3.2 Spending in relation to specific use grants must be in line with the purpose for which it is provided.

3.3 **Table 2** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 2 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (General Purpose) £500,000 or less**

Committee	Type of Grant	£000	Details
Environment and Communities	Neighbourhood Planning Grant for Local Planning Authorities	25	This grant is from the Department for Levelling Up, Housing and Communities (DLUHC). The conditions of grant mean that this funding could be used across the wider Spatial Planning area. This level of funding would be intended to support a number of Community Neighbourhood Plans across the borough.
<b>Total General Purpose Allocations less than £500,000</b>		<b>25</b>	

### 3. Debt Management

	Debt £000	months old £000
<b>Environment and Communities Committee</b>		
Environment and Neighbourhood Services	1,141	198
	<b>1,141</b>	<b>198</b>



## 4. Capital Strategy

Environment and Communities										CAPITAL				
CAPITAL PROGRAMME 2023/24-2026/27														
Scheme Description	Total Approved Budget £000	Forecast Expenditure						Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000
		Prior Years £000	Forecast Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes														
Environment Services														
Arnold Rhodes Public Open Space Improvements Phase 2	94	89	0	5	0	0	0	5	0	5	0	0	0	5
Barony Skate Park Refurbishment	100	0	0	100	0	0	0	100	100	0	0	0	0	100
Carbon Offset Investment	1,000	0	125	125	250	500	0	1,000	0	0	0	0	1,000	1,000
Congleton Household Waste Recycling Centre	50	20	15	15	0	0	0	30	0	0	0	0	30	30
Energy Improvements at Cledford Lane	985	825	20	140	0	0	0	160	0	0	0	0	160	160
Fleet Vehicle Electric Charging	585	0	65	225	179	116	0	585	0	0	0	0	585	585
Future High Street Funding - Sustainable Energy Network	2,577	149	153	2,275	0	0	0	2,428	2,428	0	0	0	0	2,428
Green Investment Scheme (Solar Farm)	3,950	64	400	3,486	0	0	0	3,886	0	0	0	0	3,886	3,886
Household Waste Recycling Centres	860	0	50	810	0	0	0	860	0	0	0	0	860	860
Litter and Recycling Bins	208	56	50	50	52	0	0	152	0	0	0	0	152	152
Park Development Fund	946	496	64	236	150	0	0	450	0	0	0	0	450	450
Pastures Wood Decarbonisation	50	27	11	12	0	0	0	23	0	0	23	0	0	23
Solar Energy Generation	14,180	0	20	280	13,880	0	0	14,180	0	0	0	0	14,180	14,180
Victoria Park Pitch Improvements	29	5	12	12	0	0	0	24	0	24	0	0	0	24
Total Environment Services Schemes	25,613	1,732	985	7,770	14,511	616	0	23,882	2,528	29	23	0	21,302	23,882
Neighbourhood Services														
Congleton Leisure Centre	12,225	6,272	5,903	50	0	0	0	5,953	0	0	0	0	5,953	5,953
Macclesfield Leisure Centre Improvements	3,865	3,398		467	0	0	0	467	0	0	0	0	467	467
Libraries - Next Generation - Self Service	374	322	1	51	0	0	0	52	0	0	0	0	52	52
Poynton Leisure Centre	4,606	391		2,000	2,215	0	0	4,215	0	0	0	0	4,215	4,215
Total Neighbourhood Services	21,070	10,383	5,904	2,568	2,215	0	0	10,687	0	0	0	0	10,687	10,687
Planning Services														
Replacement Planning & Building	410	320	45	45	0	0	0	90	0	0	0	0	90	90
Regulatory Services & Environmental Health ICT System	313	240	50	23	0	0	0	73	0	0	0	0	73	73
Total Planning Services	723	560	95	68	0	0	0	163	0	0	0	0	163	163
Total Committed Schemes	47,406	12,674	6,984	10,406	16,726	616	0	34,732	2,528	29	23	0	32,152	34,732
New Schemes														
Environment Services														
Fleet EV Transition	6,897	0		1,605	1,991	3,301	0	6,897	0	0	0	0	6,897	6,897
Total New Schemes	6,897	0	0	1,605	1,991	3,301	0	6,897	0	0	0	0	6,897	6,897
Total Environment and Communities Schemes	54,303	12,674	6,984	12,011	18,717	3,917	0	41,629	2,528	29	23	0	39,049	41,629

## 5. Reserves Strategy

<b>Environment and Communities Committee</b>				
<b>Name of Reserve</b>	<b>Opening Balance 1st April 2022 £000</b>	<b>Forecast Movement in Reserves 2022/23 £000</b>	<b>Forecast Closing Balance 31st March 2023 £000</b>	<b>Notes</b>
<b>Environment and Neighbourhood Services</b>				
Strategic Planning	568	(287)	281	To meet costs associated with the Local Plan - site allocations, minerals and waste DPD.
Trees / Structures Risk Management	202	(52)	150	New reserve to respond to increases in risks relating to the environment, in particular the management of trees, structures and dealing with adverse weather events.
Spatial Planning - revenue grant	89	(47)	42	Funding IT costs over 4 years.
Neighbourhood Planning	82	(38)	44	To match income and expenditure.
Air Quality	36	0	36	Air Quality Management - DEFRA Action Plan. Relocating electric vehicle chargepoint in Congleton.
Street Cleansing	26	(26)	0	Committed expenditure on voluntary litter picking equipment and electric blowers, due to be fully utilised in 2022/23.
Custom Build & Brownfield Register	19	(19)	0	
Community Protection	17	(17)	0	
Licensing Enforcement	15	(15)	0	Three year reserve to fund a third party review and update of the Cheshire East Council Taxi Licensing Enforcement Policies.
Flood Water Management (Emergency Planning)	2	0	2	Plans to draw down the reserve in 2023/24 relating to Public Information Works.
<b>ENVIRONMENT AND COMMUNITIES TOTAL</b>	<b>1,056</b>	<b>(501)</b>	<b>555</b>	

# **Appendix 6 : Finance Sub-Committee**

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### **Finance Sub Committee Extracts**

- 1. Changes to Revenue Budget 2022/23 since Financial Review Update**
- 2. Corporate Grants Register**
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  - Table 3: Committee Decision Additional Grant Funding (General Purpose) over £500,000 up to £1,000,000**
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# Appendix 6

## Finance Sub-Committee

### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
<b>Finance Sub-Committee Central Budgets</b>				
Capital Financing	19,000	-		19,000
Corporate Contributions / Central Budgets	(4,740)	-	(507)	(5,247)
Contribution to / from Reserves	(2,801)	-	(411)	(3,212)
	11,459	-	(918)	10,541
<b>Finance Sub-Committee - Central Budgets Funding</b>				
Business Rates Retention Scheme	(49,086)	-	-	(49,086)
Specific Grants	(24,637)	-	-	(24,637)
Council Tax	(254,682)	-	-	(254,682)
Sourced from Collection Fund	-	-	-	-
<b>TOTAL CENTRAL BUDGETS FUNDING</b>	<b>(328,405)</b>	<b>-</b>	<b>-</b>	<b>(328,405)</b>

## 2. Corporate Grants Register

### Government Grant Funding of Local Expenditure

- 3.1

Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. The overall total of Government grant budgeted for in 2022/23 was £251.6m.
- 3.2

In 2022/23 Cheshire East Council's specific use grants held within the services was budgeted to be £227.6m based on Government announcements to February 2022.
- 3.3

During the year this has seen an increase in specific use grants of £74.2m to £301.8m.
- 3.4

Spending in relation to specific use grants must be in line with the purpose for which it is provided.
- 3.5

General purpose grants were budgeted to be £24.0m. Further in-year grant announcements have increased the amount received to £38.6m.
- 3.6

**Table 1** provides a summary of the updated forecast position for grants in 2022/23 by type and service.
- 3.7

Further details of general purpose grants are shown in **Table 2**, the Corporate Grants Register.
- 3.8

**Table 3** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 1 - Summary of Grants**

Corporate Grants Register		Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>TOTAL SPECIFIC USE</b>		<b>301,845</b>
<b>GENERAL PURPOSE (Held Corporately)</b>		
Adults and Health Committee		12,542
Children and Families Committee		498
Corporate Policy Committee		25,504
Environment and Communities		35
Pavement Licensing - New Burdens		13
<b>TOTAL GENERAL PURPOSE</b>		<b>38,592</b>
<b>TOTAL GRANT FUNDING</b>		<b>340,437</b>

**Table 2 – Corporate Grants Register**

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Adults and Health Committee</b>		
Social Care Support Grant	2,346.368	11,341
Independent Living Fund	160.600	861
Local Reform & Community Voices	34.410	213
Social Care in Prisons	10.950	71
War Pension Scheme Disregard	12.000	56
<b>Total Adults and Health Committee</b>		<b>12,542</b>
<b>Children and Families Committee</b>		
Social Care Support Grant	not available	0
Staying Put Implementation Grant	99.834	130
Extended Rights to Free Transport (Home to School Transport)	43.311	250
Extended Personal Adviser Duty Implementation	12.118	57
Extension of the role of Virtual School Heads	not available	61
<b>Total Children and Families Committee</b>		<b>498</b>

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Corporate Policy Committee</b>		
Housing Benefit Administration Subsidy	163.721	736
Council Tax Support Administration Subsidy	69.000	344
Unidentified Ministry of Justice Grant	not available	9
NNDR Administration Allowance	not available	587
Council Tax Family Annexe Discount	7.422	25
Revenue Support Grant	1,672.058	7
New Homes Bonus	556.003	6,614
Lower Tier Services Grant	111.000	360
Services Grant	822.000	2,932
Business Rates Reliefs Grant	4,076.389	13,890
<b>Total Corporate Policy Committee</b>		<b>25,504</b>
<b>Environment and Communities</b>		
Neighbourhood Planning Grant	not available	35
<b>Total Environment and Communities Committee</b>		<b>35</b>
<b>Highways and Transport</b>		
Pavement Licensing - New Burdens	not available	13
<b>Total Highways and Transport Committee</b>		<b>13</b>
<b>Total General Purpose Grants</b>		<b>38,592</b>



**Table 3 – Committee Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding over £500,000 up to £1,000,000**

Committee	Type of Grant	£000	Details
Finance Sub	Council Tax Support Fund	521	This grant is provided Council Tax Reduction Scheme (CTRS) claimants plus discretionary scheme <a href="https://www.gov.uk/guidance/council-tax-support-fund-guidance">Council Tax Support Fund guidance - GOV.UK (www.gov.uk)</a>
<b>Total General Purpose Allocations over £500,000 up to £1,000,000</b>		<b>521</b>	

**Table 4 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding £500,000 or less**

Committee	Type of Grant	£000	Details
Finance Sub	Council Tax Family Annexe Discount	25	The purpose of the grant is to compensate billing authorities in England for the council tax foregone in 2022/23 due to their implementation of the national council tax discount scheme for family annexes.
Finance Sub	Neighbourhood Planning Grant for Local Planning Authorities	25	This grant is from the Department for Levelling Up, Housing and Communities (DLUHC). The conditions of grant mean that this funding could be used across the wider Spatial Planning area. This level of funding would be intended to support a number of Community Neighbourhood Plans across the borough.
Finance Sub	Unidentified Ministry of Justice Grant	8	Section 31 grant received but it is not clear what it relates to.
<b>Total General Purpose Allocations less than £500,000</b>		<b>58</b>	

### 3. Debt Management

- 4.1 Sundry debt includes all invoiced income due to the Council except for statutory taxes (Council Tax and Non-Domestic Rates). The balance of outstanding debt has increased by £2.5m since the end of August.
- 4.2 Annually, the Council raises invoices with a total value of over £90m. Around a quarter of the Council's overall sundry debt portfolio relates to charges for Adult Social Care, the remainder being spread across a range of functions including Highways, Property Services, Licensing and Building Control.
- 4.3 The Council's standard collection terms require payment within 28 days of the invoice date, however, services receive immediate credit in their accounts for income due. The Council uses a combination of methods to ensure prompt payment of invoices. Recovery action against unpaid invoices may result in the use of debt collectors, court action or the securing of debts against property.
- 4.4 The Revenue Recovery team (using their experience gained in collecting Council Tax and Non-Domestic Rates) engage with services to offer advice and assistance in all aspects of debt management, including facilitating access to debt collection/enforcement agent services (currently provided by Bristow & Sutor).
- 4.5 After allowing for debt still within the payment terms, the amount of outstanding service debt at the end of December 2022 was £13.9m.
- 4.6 The total amount of service debt over six months old is £7.1m; provision of £7.8m has been made to cover doubtful debt in the event that it needs to be written off.

#### DEBT SUMMARY

	Debt £000	months old £000
<b>Adults and Health Committee</b>		
Adults, Public Health and Communities	10,862	6,010
<b>Children and Families Committee</b>		
Children's Social Care (Incl. Directorate)	6	1
Education and 14-19 Skills	44	16
Strong Start, Family Help and Integration	24	-
Schools	(5)	-
<b>Highways and Transport Committee</b>		
Highways and Infrastructure	1,025	546
<b>Economy and Growth Committee</b>		
Growth and Enterprise	625	237
<b>Environment and Communities Committee</b>		
Environment and Neighbourhood Services	1,141	198
<b>Corporate Policy Committee</b>		
Finance and Customer Services	113	47
Governance and Compliance	3	-
Human Resources	(1)	-
ICT	18	-
	<b>13,855</b>	<b>7,055</b>

## 4. Capital Strategy

- 5.1 A summary of the capital programme is shown in Table 1. The forecast Capital Spending of £128.7m against the approved 2022/23 MTFS budget of £185.2m.
- 5.2 Capital programme detail is shown in other service committee **Appendices 1-7, Section 4.**
- 5.3 The full Capital Strategy formed part of the Medium-Term Financial Strategy report presented at Council on 22 February 2023. [Link to Medium-Term Financial Strategy 2023-27](#)
- 5.4 The Medium-Term Financial Strategy also includes sections on Treasury Management Strategy and Investment Strategy which can also be access on the link above.

Table 1: Capital Programme Summary

CHESHIRE EAST COUNCIL CAPITAL PROGRAMME SUMMARY					
CAPITAL PROGRAMME 2023/24 - 2026/27					
	Revised Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Budget 2025/26 £000	Budget 2026/27 £000
<b>Committed Schemes - In Progress</b>					
Adults and Health	1	472	0	0	0
Children and Families	2,241	53,079	33,400	20,956	8,310
Highways & Transport	75,460	42,572	61,264	108,293	4,014
Economy & Growth	24,493	50,682	32,765	66,114	3,859
Environment & Communities	6,984	10,406	16,726	616	0
Corporate Policy	8,986	11,900	9,738	5,642	0
<b>Total Committed Schemes - In Progress</b>	<b>118,165</b>	<b>169,111</b>	<b>153,893</b>	<b>201,621</b>	<b>16,183</b>
CAPITAL PROGRAMME 2023/24 - 2026/27					
	Revised Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Budget 2025/26 £000	Budget 2026/27 £000
<b>New Schemes</b>					
Adults and Health	0	0	0	0	0
Children and Families	0	750	750	0	0
Highways & Transport	1,240	21,376	21,980	21,842	15,051
Economy & Growth	5,784	20,917	19,099	12,061	0
Environment & Communities	0	1,605	1,991	3,301	0
Corporate Policy	19	926	627	151	150
<b>Total New Schemes</b>	<b>7,043</b>	<b>45,574</b>	<b>44,447</b>	<b>37,355</b>	<b>15,201</b>
<b>Total Capital Schemes</b>	<b>125,208</b>	<b>214,684</b>	<b>198,340</b>	<b>238,976</b>	<b>31,384</b>

## 5. Reserves Strategy

### Management of Council Reserves

- 6.2 The Council's Reserves Strategy states that the Council will maintain reserves to protect against risk and support investment.
- 6.3 The opening balance at 1 April 2022 in the Council's General Reserves was £12.6m, as published in the Council's Statement of Accounts for 2021/22.
- 6.4 During 2022/23, an additional £2.3m has been transferred into the General Reserves to provide further protection against emerging risks such as inflation and particularly the DSG deficit, which was highlighted in the MTFS as having no alternative funding.
- 6.5 The Council also maintains Earmarked Revenue Reserves for specific purposes. At 31 March 2022 balances on these reserves stood at £80.9m, excluding balances held by Schools.
- 6.6 Unspent schools budgets that have been delegated, as laid down in the Schools Standards Framework Act 1998, remain at the disposal of the school and are not available to the Council to use.
- 6.7 The Collection Fund Reserve includes the appropriation of £12.4m S31 grant, received from DLUHC. This increase is as a result of a timing difference, with the grant being received in 2021/22 to fund the deficit that will be released in 2022/23.
- 6.8 During 2022/23, an estimated £34.8m will be drawn down from earmarked reserves and applied to fund the service expenditure specifically provided for. Service outturn forecasts take account of this expenditure and funding. The closing balance at 31 March 2023 is forecast at £46.1m.
- 6.9 At the end of 2018/19, a central contingency referred to as the MTFS (Medium Term Financial Strategy) Reserve was created to support in-year pressures against the revenue budget. Use of this Earmarked Reserve has been subject to approval of robust business cases.
- 6.10 At 31 March 2022, the opening balance on the MTFS reserve stood at £10.1m. In-year forecasts anticipate £6.8m of this reserve to be utilised in year, resulting in a closing balance at 31 March 2023 of £3.2m. This forecast includes £5.2m use of the MTFS reserve to balance the year end outturn position.
- 6.11 During 2021/22 pressures relating to transport were identified and a specific line within the MTFS reserves was entered to recognise this risk and possible need to use the reserve for this purpose. Approval for the drawdown of £1m from the MTFS reserve is now requested.
- 6.12 The review position presents a pressure of £7.7m (to within budget by 2.4%). Any variation to budget at year-end will be managed through the Council's Medium Term Financial Strategy Earmarked Reserve in the first instance (current forecast £5.2m) prior to using the General Reserve (current forecast £2.5m).

**Table 1 – Reserves Position**

	£m
General Reserve	14.9
Earmarked Reserves (excluding Schools)	46.1
<b>Total Reserves Balance at 31 March 2023</b>	<b>61.0</b>

6.13 Details of individual reserves are shown in the relevant Service Committee appendix and in summary in **Table 2**.

**Table 2 – Earmarked Reserves Summary**

Committee Reserves	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000
Adults and Health Committee	7,646	(2,276)	5,370
Children and Families Committee	4,032	(1,073)	2,959
Corporate Policy Committee	63,113	(28,193)	34,920
Economy and Growth Committee	3,144	(1,881)	1,263
Environment and Communities Committee	1,056	(501)	555
Highways and Transport Committee	1,936	(905)	1,031
<b>TOTAL EARMARKED RESERVES MOVEMENT</b>	<b>80,927</b>	<b>(34,829)</b>	<b>46,098</b>

*\*Excluding schools' balances*

- 6.14 The Dedicated Schools Grant (DSG) is ring-fenced funding received for: schools; high needs / special educational needs; and early years provision. In recent years there has been a pressure on the DSG high needs block where funding has not kept pace with the increasing numbers and cost of children with an education, health and care plan. This has created a deficit DSG reserve balance which is held in an unusable reserve. The DSG reserve deficit is forecast to be £45.6m at the end of the year. This is in line with the budget gap as determined the Council's DSG Management Plan that was approved by Children and Families Committee in September 2022 and set out the planned expenditure and income on high needs over the medium term.

**Table 3 – DSG Deficit**

	£m
DSG – Forecast in-year pressure	19.9
DSG – Deficit Balance B/F	25.7
<b>DSG Deficit Balance at 31 March 2023</b>	<b>45.6</b>

# **Appendix 7 : Highways and Transport Committee**

## **Contents**

### **Highways and Transport Committee Extracts**

- 1. Changes to Revenue Budget 2022/23 since Financial Review Update**
- 2. Corporate Grants Register**

**Table 1: Highways and Transport Committee Grants**

**Table 2: Delegated Decision Additional Grant Funding (Specific Use)  
£500,000 or less**

- 3. Debt Management**
- 4. Capital Strategy**
- 5. Reserves Strategy**



# Appendix 7

## Highways and Transport Committee

### 1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
Highways and Transport				
Highways & Infrastructure	13,792	-	-	13,792
	13,792	-	-	13,792

## 2. Corporate Grants Register

**Table 1 – Corporate Grants Register**

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
<b>SPECIFIC USE (Held within Services)</b>		
<b>Highways and Transport Committee</b>		
Bus Service Operators Grant	not available	348
Bus Capacity Grant - brought forward	not available	326
Bus Capacity Grant	not available	574
Better Deal for Buses - Supported Bus Services - brought forward	not available	320
Better Deal for Buses - Rural Mobility Grant - brought forward	not available	5
Bus Service Improvement Fund - brought forward	not available	7
Local Authority Capability Fund - brought forward	15.385	132
Active Travel Social Prescribing Grant - brought forward	2.231	42
Active Travel Capability Fund	not available	143
Mini Holland Feasibility - brought forward	83.395	79
On Street Residential Chargepoint Scheme (ORCS)	not available	0
LTA Enhanced Bus Partnership Grant	10.824	171
Rural Mobility Fund - brought forward	not available	1,020
<b>Total</b>		<b>3,167</b>
<b>GENERAL PURPOSE (Held Corporately)</b>		
<b>Highways and Transport</b>		
Pavement Licensing - New Burdens	not available	13
<b>Total</b>		<b>13</b>
<b>Total Highways and Transport Committee</b>		<b>3,180</b>

3.1 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.

3.2 Spending in relation to specific use grants must be in line with the purpose for which it is provided.

3.3 **Table 2** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

**Table 2 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Use) £500,000 or less**

Committee	Type of Grant	£000	Details
Highways and Transport	Active Travel Capability Fund	143	This revenue grant enables local transport authorities to promote cycling and walking in their areas. <a href="http://www.gov.uk">Capability fund: local transport authority allocations - GOV.UK (www.gov.uk)</a>
<b>Total Specific Purpose Allocations £500,000 or less</b>		<b>143</b>	

### 3. Debt Management

	Debt £000	months old £000
<b>Highways and Transport Committee</b>		
Highways and Infrastructure	1,025	546
	<b>1,025</b>	<b>546</b>

## 4. Capital Strategy

Highways and Transport								CAPITAL						
CAPITAL PROGRAMME 2023/24- 2026/27														
Scheme Description	Forecast Expenditure						Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000	
	Prior Years £000	Revised Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000		
Committed Schemes														
Strategic Infrastructure														
A500 Dualling Scheme	9,264	1,602	1,627	26,990	49,973	0	80,192	53,285	4,300	0	0	22,607	80,192	
A50 / A54 Holmes Chapel	81	25	347	150	0	0	522	0	522	0	0	0	522	
A51 / A500 Corridor Nantwich	231	19	0	0	0	0	19	0	0	0	0	19	19	
A54 / A533 Leadsmyth Street, Middlewich	134	40	389	0	0	0	429	0	429	0	0	0	429	
A556 Knutsford to Bowdon	361	5	40	98	0	0	143	0	143	0	0	0	143	
A6 MARR CMM Disley	1,646	15	61	0	0	0	76	0	22	0	0	54	76	
A6 MARR CMM Handforth	492	125	184	400	0	0	709	226	48	0	0	434	709	
A6 MARR Technical Design	271	53	150	0	0	0	203	70	133	0	0	0	203	
Congleton Link Road	69,970	3,047	2,457	6,040	2,915	4,014	18,473	316	15,168	0	0	2,989	18,473	
Crewe Green Link Road	26,170	455	0	0	0	0	455	0	455	0	0	0	455	
Crewe Green Roundabout	7,053	10	50	190	197	0	447	0	447	0	0	0	447	
Flowerpot Phs 1 & Pinchpoint	1,271	360	2,631	3,510	2,265	0	8,766	2,304	726	0	0	5,736	8,766	
Future High Streets Fund - Highways	480	935	2,198	2,251	304	0	5,688	5,485	203	0	0	0	5,688	
Highway S106 Schemes	0	245	549	168	0	0	962	41	921	0	0	0	962	
Infrastructure Scheme Development	0	0	250	0	0	0	250	250	0	0	0	0	250	
Middlewich Eastern Bypass	16,176	6,806	11,091	13,817	43,268	0	74,982	46,779	13,341	0	0	14,862	74,982	
Middlewich Rail Study	0	20	0	0	0	0	20	20	0	0	0	0	20	
M6 Junction 19	23	6	0	0	0	0	6	0	6	0	0	0	6	
North-West Crewe Package	7,446	13,044	14,758	3,445	3,658	0	34,905	9,710	12,250	0	1,730	11,215	34,905	
Old Mill Road / The Hill Junction	145	40	1,139	0	0	0	1,179	0	1,179	0	0	0	1,179	
Poynton Relief Road	29,670	16,202	46	1,355	5,385	0	22,987	8,335	6,200	0	0	8,453	22,987	
S106 Davenport Lane, Arclid	60	292	0	0	0	0	292	245	47	0	0	0	292	
Sydney Road Bridge	10,103	10	50	140	198	0	398	0	398	0	0	0	398	
Total Strategic Infrastructure Schemes	181,046	43,356	38,015	58,554	108,163	4,014	252,102	127,066	56,938	0	1,730	66,369	252,102	
Highways														
A532 Safer Road Fund Scheme	260	388	575	0	0	0	963	864	0	0	0	99	963	
A536 Safer Road Fund Scheme	1,461	599	344	0	0	0	943	849	0	0	0	94	943	
A537 Safer Road Fund Scheme	745	1,988	0	0	0	0	1,988	1,745	0	0	0	243	1,988	
Air Quality Action Plan	221	147	0	0	0	0	147	147	0	0	0	0	147	
Alderley Edge Bypass Scheme Implementation	60,317	147	147	0	0	0	294	0	0	0	0	294	294	
Bridge Maintenance Minor Wks	14,570	3,102	0	0	0	0	3,102	1,685	0	0	0	1,417	3,102	
Client Contract and Asset Mgmt	510	631	0	0	0	0	631	631	0	0	0	0	631	
Crewe Rail Exchange	6,693	19	0	0	0	0	19	19	0	0	0	0	19	
Highway Maintenance Minor Wks	0	17,119	0	0	0	0	17,119	10,685	0	0	0	6,434	17,119	
Highway Pothole/Challenge Fund	7,925	446	0	0	0	0	446	0	0	0	0	446	446	
Jack Mills Way Part 1 Claims	278	22	0	0	0	0	22	0	22	0	0	0	22	
Local Access - Crewe Transport Access Studies	83	517	0	0	0	0	517	517	0	0	0	0	517	

CAPITAL PROGRAMME 2023/24- 2026/27													
Scheme Description	Forecast Expenditure						Total Forecast Budget 2023/27 £000	Forecast Funding					Total Funding £000
	Prior Years £000	Revised Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
<b>Committed Schemes</b>													
Local Highway Measures	5,546	1,020	0	0	0	0	1,020	1,020	0	0	0	0	1,020
Part 1 Claims	34	79	0	0	0	0	79	79	0	0	0	0	79
Programme Management	784	227	0	0	0	0	227	227	0	0	0	0	227
Road Network & Linked Key Inf	78	5	0	0	0	0	5	5	0	0	0	0	5
Road Safety Schemes Minor Wks	5,056	496	0	0	0	0	496	496	0	0	0	0	496
Traffic Signal Maintenance	17	483	0	0	0	0	483	483	0	0	0	0	483
Traffic Signs and Bollards - LED Replacement	0	1,025	225	0	0	0	1,250	0	0	0	0	1,250	1,250
Winter Service Facility	479	130	130	130	130	0	520	0	0	0	0	520	520
<b>Total Highways Schemes</b>	<b>105,057</b>	<b>28,589</b>	<b>1,421</b>	<b>130</b>	<b>130</b>	<b>0</b>	<b>30,270</b>	<b>19,452</b>	<b>22</b>	<b>0</b>	<b>0</b>	<b>10,796</b>	<b>30,270</b>
<b>Strategic Transport &amp; Parking Services</b>													
Accessibility: Public Transport	907	113	0	0	0	0	113	113	0	0	0	0	113
Active Travel Fund (Covid-19)	436	288	0	0	0	0	288	288	0	0	0	0	288
Active Travel (Cycling / Walking Route) Investment	2,179	576	0	0	0	0	576	576	0	0	0	0	576
Broadway Meadow Carpark	0	48	0	0	0	0	48	0	0	0	0	48	48
Car Parking Improvements (including residents parking)	262	30	30	0	0	0	60	0	0	0	0	60	60
Digital Car Parking Solutions	93	0	47	0	0	0	47	0	0	0	0	47	47
National Cycle Network (NCN) Route 55 Middlewood Way	0	569	0	0	0	0	569	569	0	0	0	0	569
On-street Residential Charging	0	50	205	0	0	0	255	155	0	0	0	100	255
Pay and Display Parking Meters	531	8	41	40	0	0	89	0	0	0	0	89	89
Sustainable Travel Access Prog	1,552	560	1,312	0	0	0	1,872	1,325	309	0	0	238	1,872
Sustainable Modes of Travel to Schools Strategy (SMOTSS)	472	148	0	0	0	0	148	148	0	0	0	0	148
Town Studies	426	125	0	0	0	0	125	125	0	0	0	0	125
<b>Total Strategic Transport &amp; Parking Services Schemes</b>	<b>6,858</b>	<b>2,515</b>	<b>1,636</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>4,191</b>	<b>3,299</b>	<b>309</b>	<b>0</b>	<b>0</b>	<b>582</b>	<b>4,191</b>
<b>HS2 Programme</b>													
Crewe HS2 Hub Project Development	7,661	1,000	1,500	2,540	0	0	5,040	0	0	0	0	5,040	5,040
<b>Total HS2 Schemes</b>	<b>7,661</b>	<b>1,000</b>	<b>1,500</b>	<b>2,540</b>	<b>0</b>	<b>0</b>	<b>5,040</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,040</b>	<b>5,040</b>
<b>Total Committed Schemes</b>	<b>300,622</b>	<b>75,460</b>	<b>42,572</b>	<b>61,263</b>	<b>108,293</b>	<b>4,014</b>	<b>291,602</b>	<b>149,817</b>	<b>57,269</b>	<b>0</b>	<b>1,730</b>	<b>82,787</b>	<b>291,602</b>
<b>New Schemes</b>													
<b>Highways</b>													
Peacock Roundabout Junction	0	0	250	500	0	0	750	0	750	0	0	0	750
Pothole Funding	0	0	5,799	5,799	5,799	5,799	23,196	23,196	0	0	0	0	23,196
Integrated Block - LTP	0	0	2,003	2,003	2,003	2,003	8,012	8,012	0	0	0	0	8,012
Maintenance Block - LTP	0	800	7,345	7,609	7,878	5,799	29,432	23,996	0	0	0	5,436	29,432
Incentive Fund - LTP	0	0	1,450	1,450	1,450	1,450	5,800	5,800	0	0	0	0	5,800
Managing and Maintaining Highways	0	440	4,529	4,619	4,712	0	14,300	0	0	0	0	14,300	14,300
<b>Total Highways New Schemes</b>	<b>0</b>	<b>1,240</b>	<b>21,376</b>	<b>21,980</b>	<b>21,842</b>	<b>15,051</b>	<b>81,490</b>	<b>61,004</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>19,736</b>	<b>81,490</b>
<b>Total Highways &amp; Transport Schemes</b>	<b>300,622</b>	<b>76,700</b>	<b>63,948</b>	<b>83,244</b>	<b>130,135</b>	<b>19,065</b>	<b>373,092</b>	<b>210,821</b>	<b>58,019</b>	<b>0</b>	<b>1,730</b>	<b>102,523</b>	<b>373,092</b>

## 5. Reserves Strategy

### Highways and Transport Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Notes
<b>Highways and Infrastructure</b>				
HS2	985	(200)	785	To support the Council's ongoing programme in relation to Government's HS2 investment across the borough and Transport for the North's Northern Powerhouse Rail Business Case. £200k to be released in 2022/23
Flood Recovery Works	400	(400)	0	To be released in 2022/23
Well Managed Highway Infrastructure Delay	230	(230)	0	To be released in 2022/23
Parking Pay and Display Machines / Parking Studies	178	(28)	150	To cover contract inflation for P&D machines and for new regulation from DfT on role of parking in decarbonising transport.
Highways Procurement Proj	104	(27)	77	To finance the development of the next Highway Service Contract. Depot mobilisation costs, split over 7 years from start of contract in 2018.
LEP-Local Transport Body	39	(20)	19	To fund the business case work for re-opening the Middlewich rail line. £20k is anticipated to be utilised in 2022/23, with the remaining £19k required in 2023/24.
<b>HIGHWAYS AND TRANSPORT TOTAL</b>	<b>1,936</b>	<b>(905)</b>	<b>1,031</b>	



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## **Finance Sub-Committee**

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<b>Date of Meeting:</b>	8 <sup>th</sup> March 2023
<b>Report Title:</b>	Sundry Debt Briefing Report
<b>Report of</b>	Alex Thompson, Director of Finance and Customer Services
<b>Report Reference No:</b>	FSC/29/22-23

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### **1. Purpose of Report**

- 1.1.** To advise the Sub-Committee of the current level of sundry debt across all Council services and to provide assurances as to how this is being managed. This supports the Council's corporate objective of being "open" and the aim of "supporting a sustainable financial future for the Council".

### **2. Executive Summary**

- 2.1.** Sundry debt refers to debt arising from invoices raised by the Council for services or for repayment of monies. This could include a range of issues such as adult social care charges, commercial rents, charges for damage to highways or overpayments of pay. For the purposes of reporting these Sundry debts are split between Adult Social Care Sundry Debt (ASC SD) and Other Sundry Debt (OSD).
- 2.2.** This report refers to sundry debt owed to the Council for over 6 months. It does not include debt of less than 6 months or debt which has been deferred.
- 2.3.** The total value of sundry debt owed to the Council over 6 months old, as at January 2023, was £7M. Of this £5.7M related to Adult Social Care Sundry Debt (ASC SD) and the balance to Other Sundry Debt (OSD).
- 2.4.** Recovery rates for OSD are good and have consistently exceeded 99% over the past 3 years. Recovery rates for ASC SD have been falling over the same period and currently stand at 94.75%.

- 2.5.** The majority of debt arises from relatively few council services. For Adults Social Care this relates to Care@home, residential and nursing home care fees. For all other debts primary sources are Highways, market rents and farm rents.
- 2.6.** Robust procedures are in place to recover debt, to support those in financial difficulties and to write off debt where appropriate. Recovery of debt is the responsibility of the service raising the invoice however specialist support is available from the Revenues Recovery Team within Finance & Customer Services.

### **3. Background**

- 3.1.** CEC raises invoices for a range of “paid for” Council services or for repayment of monies. This includes a wide range of circumstances such as adult social care charges, commercial rents, charges for damage to highways or overpayments of pay. During 2021/22 the value of invoices raised was in excess of £90M.
- 3.2.** Given the value of these invoices it is important that the Council has robust procedures in place to ensure these invoices are paid and to take measures to recover debts where necessary.
- 3.3.** This report provides details of the current levels of sundry debts, the sources of this debt and actions being taken to recover that debt.

### **4. Briefing Information**

- 4.1.** Sundry debt arises when invoices issued by the Council remain unpaid. Whilst procedures to recover debt will change depending on the nature of the debt and of the debtor there are standard procedures which are generally followed. These are outlined in **Appendix One**.
- 4.2.** The value of all Sundry debt (both Adult Social Care and other debt) over 6 months old as at the 16th January 2023 stands at **£7,061,847**.
- 4.3.** Collection rates for OSD are particularly good and have been maintained in excess of 99% over the past 3 years. Recovery of ASC SD is increasingly challenging and debt recovery levels have fallen in recent years but remain well above 90%.

**Table 1 – Sundry Debt collection rates 2019 - 2022**

	<b>F/Y Invoices Raised</b>	<b>Value of Invoices raised</b>	<b>% Collection rate</b>
<b>Adult Social Care</b>	2019-20	£36,272,428	<b>98.23%</b>
	2020-21	£50,322,548	<b>97.93%</b>
	2021-22	£47,127,455	<b>94.75%</b>



Other	2019-20	£36,621,021	99.29%
	2020-21	£32,954,148	99.57%
	2021-22	£43,887,778	99.23%

- 4.4. Sundry debt can arise from any service following the issue of an invoice however the following table provides a summary of the most common sources of this debt.

**Table 2 - Source of debt**

Debt type	Outstanding over 6 months
Highways	£ 498,703
Markets	£ 199,105
Farms	£ 165,664
NHS/CCG	£ 111,407
Care @ Home	£ 2,107,550
Residential	£ 1,225,771
Nursing Care	£ 1,072,781
Residential respite	£ 355,373
Full Cost Fees	£ 323,176
Home care Fees	£ 214,626
All other	£ 787,691
<b>Total debt</b>	<b>£ 7,061,847</b>

- 4.5. For the purposes of reporting Sundry debts are split between Adult Social Care Sundry Debt (ASC SD) and Other Sundry Debt (OSD). The following summarises the current debt position for each of these areas and highlights the efforts and challenges in recovering this debt.
- 4.6. **Adult Social Care Sundry Debt (ASC SD)** - The totality of ASC SD over 6 months old as at 16.1.23 is £5,686,149 and relates to 5,546 unpaid or partially paid invoices.
- 4.7. A large percentage of the debt is due to lengthy legal processes restricting a customer's ability to pay their invoices. Processes such as deputyship/probate applications and property sales result in debt accruing for several months before payment is made. These cases are reviewed regularly and although breach the 6-month bad debt provision limit these are generally secure.
- 4.8. Adult Social Care debt increased by £2.8m during the pandemic as debt collection activity was suspended. It is difficult to recover this position;

people are often in receipt of benefits and have few assets. Paying off a debt, in addition to ongoing charges can be difficult.

- 4.9. Care@Home is the largest cohort of debt over 6 months, these customers are receiving care within their homes and have been financial assessed as being able to contribute towards their care costs. CEC charging policy takes 100% of disposable income into account over and above the standard minimum guaranteed amount set by the Department of Health. Disability benefits and certain specified income are also disregarded.
- 4.10. Income and debt are monitored monthly by senior managers in the department and a series of actions have been initiated. This includes a review of all cases to identify a specific action per case; a review of the process to intervene early to prevent debt accumulating; a review of all correspondence, using behavioural insights research, to ensure the language encourages payment and finally, a proposed review of the charging policy to ensure is appropriate for the current operating environment.
- 4.11. Additional resource has been provided to the ASC Recovery Team with the aim of reducing the totality of ASC debt by £800,000 during 2023/24 (as per MTFS CE23-27 111).
- 4.12. **Other Sundry Debt (OSD):** The totality of OSD over 6 months old as at 16.1.23 is £1,375,698 and relates to 417 unpaid or partially paid invoices.
- 4.13. Over 60% of OSD relates to three service areas of Highways, Market rents and Farm rents.
- 4.14. Highways (Total debt over 6 months old @ 16.1.23 £498,703). The primary source of this debt relates to incidents on the highway where damage has occurred and has had to be remedied by the Council. These invoices are managed by Ringway Jacobs and frequently involve extensive engagement between Ringway Jacobs, and the driver's insurance company/claims handlers to agree a settlement figure. Unpaid invoices are ultimately referred to the Council's contracted debt collector. Where appropriate, and with authorisation from the Highways Service, they are passed to our internal Legal teams.
- 4.15. Markets (Total debt over 6 months old @ 16.1.23 2022 £199,105). This relates to unpaid rent at Macclesfield Indoor Market. Historically this has not been an easy debt to collect, there have been and still are a number of factors that have led to this large debt. Uncertainty about the future of the Market led to an apathy towards payment for a number of tenants. There is also a balance between a yearly income target from Market rental income and ensuring the Market is a viable asset. More recently combined efforts from the Environmental Services and ANSA with support from the Recovery Team has seen this debt reducing. This work will continue with further reductions in the overall debt anticipated.

- 4.16.** County Farms (Total debt over 6 months old @ 16.1.23 £165,664). Invoices are raised for a number of services but primarily relate to rent. These invoices are managed by Cheshire Farms Service who facilitate both Cheshire East and West Farms. Similar to the situation with Markets there is a balance sought between managing this debt, supporting farmers and maintaining the farms as viable assets.
- 4.17. Payment in advance:** There are services across the Council which generate high levels of income but where debt is minimal or non-existent. These services operate on a payment in advance model. Planning for example generate £3.9M annually, Car parks £6M and Registrars £2m all with little or no debt outstanding. Whilst it is recognised that payment in advance is not possible for all services it should be considered as the preferred method of payment. All services currently invoicing for services received are encouraged to review procedures to establish if payment in advance can be adopted.
- 4.18. Debt collection procedures and vulnerability** - In undertaking income and debt recovery it is inevitable that we will be required to pursue the recovery of arrears from residents and businesses that may experience difficulty in paying. We recognise that certain individuals will require more sympathetic and sensitive treatment, for example in the case of recent bereavement, major illness or where the customer requires special assistance in handling their financial affairs. We look to ensure consistency and best practice in such situations including following our vulnerability protocol to signpost customers to appropriate debt advice and support agencies.

## 5. Implications

- 5.1. Legal - none**
- 5.2. Finance - none**
- 5.3. Human Resources - none**

Access to Information	
Contact Officer:	Helen Gerrard, Head of Customer Services Helen.gerrard@cheshireeast.gov.uk
Appendices:	Appendix One
Background Papers:	NIL

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### Standard debt recovery procedures

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- Initial invoice issued
- Reminder issued, including contact details for the Recovery Team to arrange payment or to agree a repayment plan
- Further reminder issued
- Debt referred to our debt collection agency. Over 80% of debt referred is collected by our debt collection agency.
- If debt is not recovered by the Debt collection agency it is referred back to the Recovery Team. The debt is reviewed, and the following options considered:
  - Make further contact with the customer to discuss/resolve any issues to help prompt payment
  - Discuss the case with representatives from the service that raised the invoice to see if they can help prompt payment
  - Access an organisations complaints process if they are not engaging/responding to our formal requests for payment
  - Consider escalation to external solicitor to pursue through the courts
  - Consider obtaining appropriate authorisation for write off if considered uncollectable i.e. insolvency, no trace of customer, small balance, full and final settlement agreed or uneconomic to pursue

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## **Finance Sub-Committee**

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<b>Date of Meeting:</b>	8 <sup>th</sup> March 2023
<b>Report Title:</b>	Appointments to the Business Rates Working Group
<b>Report of:</b>	Alex Thompson, Director of Finance and Customer Services and Section 151 Officer
<b>Report Reference No:</b>	FSC/25/22-23
<b>Ward(s) Affected:</b>	No specific wards

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### **1. Purpose of Report**

- 1.1. Following a report to the Sub-Committee on 9 November 2022, relating to Business Rates Discretionary Relief, this report seeks agreement in respect of Member appointments to the Business Rates Working Group.

### **2. Executive Summary**

- 2.1 The appointment of Members to working groups is a matter for the relevant service committee. This report responds to the Finance Sub-Committee's agreement, on 9 November 2022, to appoint a Working Group.

### **3. Recommendations**

- 3.1. That the Sub-Committee determine the political composition and membership of the Working Group, in line with the recommendation set out in paragraph 6.1 of this report subject to agreement that where it is not possible to determine the whole membership of the Working Group at the meeting, nominations be submitted by the relevant political groups to the Head of Democratic Services and Governance.

### **4. Reasons for Recommendations**

- 4.1 The Committee, at its meeting on 9<sup>th</sup> November, appointed the Working Group, its purpose being to understand the extent of Discretionary Relief available to local businesses and how those reliefs impact both business and the Council. To make recommendations for change where appropriate.

## **5. Other Options Considered**

- 5.1. Whilst the Sub-Committee could decide not to appoint Members to the Working Group, this would be at odds with its agreement, on 9 November, to appoint the Working Group to undertake specific work.

## **6. Background**

### **6.1 Business Rates Working Group**

The Finance Sub-Committee received the Business Rates Discretionary Relief report on 9 November 2022. The report confirmed the current position in relation to discretionary rate reliefs awarded to local businesses and organisations by Cheshire East Council. The Sub-Committee agreed to set up the Business Rates Working Group to understand the extent of Discretionary Relief available to local businesses and how those reliefs impact both business and the Council and to make recommendations for change where appropriate. The terms of reference are set out in the Appendix for information.

It is recommended that the Working Group should comprise 3 members with the following composition: 1 Conservative Group member: 1 Labour Group Member: 1 Independent Group Member, each Member being a member of the Sub-Committee.

## **7. Implications of the Recommendations**

### **7.1. Legal Implications**

- 7.1.1. The Local Government (Committees and Political Groups) Regulations 1990, made pursuant to the Local Government and Housing Act 1989, make provisions in respect of the political group representation on a local authority's committees in relation to the overall political composition of the Council. The legislation applies to the decision-making committees and sub-committees of the Council. However, the Working Group will not be a formal decision-making body and will make recommendations to the Finance Sub-Committee. There is therefore some flexibility around its membership.

### **7.2. Finance Implications**

- 7.2.1. The working group may make recommendations that impact the Council and/or local organisations.

### **7.3. Policy Implications**

- 7.3.1. There are no direct implications for policy.



**7.4. Equality Implications**

7.4.1. There are no direct implications for equality.

**7.5. Human Resources Implications**

7.5.1. There are no direct human resource implications.

**7.6. Risk Management Implications**

7.6.1. Making reasonable and broadly proportional appointments to the Working Group will ensure balanced consideration of matters which come before the Working Group

**7.7. Rural Communities Implications**

7.7.1. There are no direct implications for rural communities.

**7.8. Implications for Children & Young People/Cared for Children**

7.8.1. There are no direct implications for children and young people/Cared for Children.

**7.9. Public Health Implications**

7.9.1. There are no direct implications for public health.

**7.10 Climate Change Implications**

7.10.1. There are no direct climate change implications.

<b>Access to Information</b>	
Contact Officer:	Helen Gerrard, Head of Customer Services Helen.gerrard@cheshireeast.gov.uk
Appendices:	Appendix: Terms of reference of the working group
Background Papers:	The background papers relating to this report can be inspected by contacting the report writer.

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**Terms of Reference – Business Rates Discretionary Reliefs Working Group****Title of Review:** Discretionary Reliefs**Status:** Draft Terms of Reference**Committee:** Finance Sub-Committee**Directorate:** Corporate**Service:** Revenues**Date:** 8<sup>th</sup> March 2023**Background:**

Business rates form an essential element of Cheshire East funding contributing £49.1M to the 2022/23 budget. This is equivalent to 15% of the Council's net revenue budget.

Central Government set a range of Business Rates “reliefs” for specific businesses, both mandatory and at the discretion of the Local Authority. During its meeting on 9th November Members expressed a wish to review the range and value of Discretionary Reliefs awarded by Cheshire East.

**Objective of Review:**

To understand the extent of Discretionary Relief available to local businesses and how those reliefs impact both business and the council. To make recommendations for change where appropriate.

**Scope of Review:**

The review is limited to the Council's Discretionary Reliefs

**Approach to the review:**

Principal activities will include:

- Communication / Liaison with relevant officers who will support the group with technical knowledge
- Reviewing relevant supporting information

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- Understanding current policy
- Considering improvements to policy

**Timing of the review:**

Not yet known

**Reporting:**

The working group will report to Finance Sub-Committee

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## **Finance Sub-Committee**

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<b>Date of Meeting:</b>	8 <sup>th</sup> March 2023
<b>Report Title:</b>	Review of Company Business Plans
<b>Report of:</b>	Director of Finance and Customer Services
<b>Report Reference No:</b>	FSC/28/22-23
<b>Ward(s) Affected:</b>	All

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### **1. Purpose of Report**

- 1.1. The Shareholder Working Group met on 10<sup>th</sup> and 13<sup>th</sup> February 2023 to consider the medium-term business plans of Ansa Environmental Services Ltd and Orbitas Bereavement Services Ltd.
- 1.2. The purpose of this report is to provide feedback to the Finance Sub-Committee on the views of the Shareholder Working Group on those business plans.
- 1.3. The activities and plans of Ansa and Orbitas contribute to a number of the strategic aims and objectives in the Council's Corporate Plan 2021-25, most notably:
  - Welcoming, safe and clean neighbourhoods
  - Reduce impact on the environment
  - Be a carbon neutral council by 2025
  - Support a sustainable financial future for the council, through service development, improvement and transformation
  - Look at opportunities to bring more income into the borough

### **2. Executive Summary**

- 2.1 The business plans of Ansa Environmental Services and Orbitas Bereavement Services have been reviewed by the Shareholder Working Group. The Working Group used an 'assessment template' (format shown

in Appendix), to inform their consideration of company plans against five core appraisal criteria:

- Strategy
- Value for Money
- Impact & Risk
- Control
- Service Delivery

and where applicable, items were scored as presenting High, Medium or Low Risks to achievement, or presenting Opportunities for the future.

**2.2** The assessment of business plans for Ansa and Orbitas may be summarised as follows:

**Ansa**

- Strategy
  - Good performance was noted, particularly achieving service continuity during the pandemic
  - Financial forecasting seems reasonable, with an appropriate focus on sustainability in respect of both current and future operations
  - Ansa seems aware of future opportunities
- Value for Money
  - Ansa seems to be giving value for money
  - Good to see opportunity for commercial expansion
- Impact & Risk
  - Risks noted with regard to operational, and regulatory challenges, particularly, due to changing environmental/ waste management legislation
  - Impact of inflation noted, with regard to service costs and contracts
- Control
  - Comfortable that Ansa is fulfilling its statutory obligations, delivering against KPIs, and that adequate controls are in place
- Service Delivery
  - Fulfilling key service requirements and delivering good customer satisfaction
  - Good opportunities going forward

**Orbitas**

- Strategy
  - Aware of potential opportunities for future development/ new service offers

- Financial forecasting seems reasonable, with an appropriate focus on sustainability in respect of both current and future operations
- Value for Money
  - Orbitas seems to be giving value for money
  - New opportunities seem worthy of exploration
- Impact & Risk
  - Risks noted with regard to rising energy costs; and vulnerability to changes in legislation
- Control
  - Noted that adequate controls are in place
- Service Delivery
  - Company is delivering good service; and there is scope for expansion/ diversification going forward

**2.3** The Shareholder Working Group also received a confidential briefing paper, as reported to the Board of Ansa, with regard to exploring an opportunity for expansion of Alliance Environmental Services Ltd. Alliance is a company jointly owned by Ansa and High Peak and Staffordshire Moorlands district councils.

**2.4** The Shareholder Working Group supported the decision for the Ansa Managing Director to carry out exploratory discussions and due diligence related to the opportunity.

**2.5** It was noted that the Shareholder – the Finance Sub-Committee and the Working Group, as appropriate – would receive updates and information at various points in the coming months, to help ensure that the commercial opportunity is fully understood, that the risks and rewards of the proposition are subject to full due diligence, and that the interests of Cheshire East Council are protected.

### **3. Recommendations**

- 3.1.** To note the feedback from the Shareholder Working Group on the review of the business plans of Ansa Environmental Services Ltd and Orbitas Bereavement Services Ltd.
- 3.2.** To note that delivery of company business plans during 2023/24 will be monitored at company board meetings, at which a Shareholder representative will be present.
- 3.3.** To note that quarterly accounts of the companies will be reported to the Shareholder (via the Shareholder Working Group), and year-end statutory accounts of companies will be reported to the Audit and Governance Committee, in accordance with governance arrangements determined at Finance Sub-Committee on 7 September 2022.

#### **4. Reasons for Recommendations**

- 4.1. The purpose of this report is to provide feedback to the Finance Sub-Committee on the views of the Shareholder Working Group on the business plans of Ansa and Orbitas.

#### **5. Other Options Considered**

- 5.1. Not applicable

#### **6. Background**

- 6.1. At its meeting on 9 November 2022, the Finance Sub-Committee considered a report relating to re-establishing the Shareholder Working Group, to review the Business Plans of Ansa Environmental Services and Orbitas Bereavement Services, for the period 2023/24-2026/27. It was resolved that the Working Group be established; and that the Chair of the Working Group provide a report back to the Sub-Committee based on the work of the Group, as required by its Terms of Reference.
- 6.2. The medium-term business plans of Ansa Environmental Services and Orbitas Bereavement Services were included in the agenda pack for Shareholder Working Group meetings held on 10<sup>th</sup> and 13 February 2023, along with a confidential briefing paper, as reported to the Board of Ansa, with regard to exploring an opportunity for expansion of Alliance Environmental Services (a subsidiary company of Ansa, jointly owned with two neighbouring district councils).
- 6.3. In addition, at the meetings, Kevin Melling, Managing Director of the companies, presented business plan highlights to the Group in a series of slides, and was supported by operational management, HR and Finance colleagues.

#### **7. Consultation and Engagement**

- 7.1. The purpose of the Shareholder Working Group, and this report, is to ensure that Finance Sub-Committee – as the Shareholder representative of the Council with regard to its wholly-owned companies – is consulted on and engaged in the strategic plans and service delivery of Ansa and Orbitas, with regard to both the provision of services under contracts with the Council, and also commercial activities and opportunities.

#### **8. Implications**

##### **8.1. Legal**

- 8.1.1. There are no legal implications of this report or its recommendations. By making arrangements for review of company business plans, the Finance Sub-Committee is fulfilling its obligations with regard to being



Shareholder representative of the Council. There may be legal implications with regard to future commercial activities; and appropriate professional and advice and support will be obtained as appropriate.

**8.2. Finance**

- 8.2.1.** There are no financial implications of this report or its recommendations. By making arrangements for consideration of business plans, the Finance Sub-Committee is contributing to meeting its obligations with regard to the review of financial management of the companies, their value for money, strategic financial plans and the risks and rewards of existing and potential commercial activities.

**8.3. Policy**

- 8.3.1.** There are no policy implications of this report or its recommendations.

**8.4. Equality**

- 8.4.1.** There are no equality implications of this report or its recommendations.

**8.5. Human Resources**

- 8.5.1.** There are no HR implications of this report or its recommendations. It is noted that delivery of the Council's business plans may have HR implications for the companies.

**8.6. Risk Management**

- 8.6.1.** There are no risk management implications of this report or its recommendations. The recognition and management of risks relating to company operations and future activities is one of the appraisal criteria covered in the assessment of the business plans.

**8.7. Rural Communities**

- 8.7.1.** There are no implications of this report or its recommendations in respect of rural communities.

**8.8. Children and Young People/Cared for Children**

- 8.9.** There are no implications of this report or its recommendations in respect of children and young people/ cared for children.

**8.10. Public Health**

- 8.11.** There are no public health implications of this report or its recommendations.

**8.12. Climate Change**

- 8.12.1.** There are no climate change implications of this report or its recommendations.

<b>Access to Information</b>	
Contact:	Paul Goodwin Head of Finance <a href="mailto:paul.goodwin@cheshireeast.gov.uk">paul.goodwin@cheshireeast.gov.uk</a>
Appendices:	Business Plan Assessment Template
Confidential Background Papers:	Orbitas Bereavement Services Business Plan 2023-2026 Ansa Environmental Services Business Plan 2023/24-2026/27 Briefing Paper on expansion opportunity for Alliance Environmental Services Ltd Orbitas Business Plan presentation slides Ansa Business Plan presentation slides

This appraisal tool provides a framework to support members of the Shareholder Working Group in reviewing the business plans of the Council’s Wholly Owned Companies (WOCs).

The template can be used to capture feedback to enable reporting to the Shareholder, represented by the Finance Sub-Committee.

**How to use the Appraisal Tool:** Work through each business plan independently. Consider the matters detailed under the 5 core appraisal criteria, writing down any additional items you wish to consider. Responses can be recorded in the right-hand column to support feedback.

In considering the overall assessment of the Criteria items can be scored as presenting High, Medium or Low Risks to achievement or present Opportunities for future achievements (H/M/L/O)

NAME OF ASDV:

CRITERIA	MATTERS TO CONSIDER	Assessment (H / M / L / O)	Response / Comment
Strategy	<ul style="list-style-type: none"><li>Is there a clear focus on priorities and vision?</li><li>Are key stakeholder expectations being managed?</li><li>Is there evidence to demonstrate that business plan will achieve customer expectations?</li><li>Is planned product development and market analyses aligned with market demand and vision / strategic objectives?</li><li>Is there a focus by the company on reducing its carbon footprint, environmental sustainability by reducing energy consumption, and/or promoting healthy lifestyles?</li></ul>		
Value for Money	<ul style="list-style-type: none"><li>Are the financial plans transparent to you as shareholder?</li><li>Are the forecast achievements against each income stream transparent?</li><li>Are commercial development plans robust especially for new business/?</li><li>Do services offer represent value for money to clients / customers – how is this demonstrated?</li><li>Is there evidence that the company has reduced costs to improve margins?</li><li>Are plans scenario tested to understand their resilience?</li><li>Is the Company Board offering a dividend?</li></ul>		
Impact & Risk	<ul style="list-style-type: none"><li>Are delivery plans sufficiently robust?</li><li>Are risks to current services identified and managed?</li><li>Is innovation risk assessed to understand likely returns on investment?</li><li>Is there evidence that the impact of any commercial development plans on existing core clients/contracts has been identified, assessed robustly and managed effectively?</li><li>Are financial plans suitably robust to withstand variations in operating costs or demand such as that driven by inflation, bad weather or customer behaviour?</li><li>Is the company at risk of issuing a profit warning, or are financial risks robustly mitigated?</li><li>Does the Company have adequate reserves to manage risk?</li></ul>		

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CRITERIA	MATTERS TO CONSIDER	Assessment (H / M / L / O)	Response / Comment
Control	<ul style="list-style-type: none"><li>Are services clearly identifying where they fulfil statutory obligations on behalf of the Council?</li><li>Are strategic commissioning arrangements clear, robust and well managed?</li><li>Are KPIs managed and achieve strategic objectives?</li><li>Are quality assurance mechanisms in place such as for ISO / HSE?</li><li>Are all necessary licenses and standards up to date?</li><li>Are other assurance mechanisms in place to ensure compliance to any necessary statutory and regulatory frameworks?</li><li>Is the company complying with teckal exemption?</li><li>Are client contracts governed appropriately?</li></ul>		
Service Delivery	<ul style="list-style-type: none"><li>Are key service achievements evident?</li><li>Are current customers / clients satisfied?</li><li>Were there any service delivery failures in the last year, and were they dealt with appropriately?</li><li>Is future service delivery in line with market / customers demand and strategic objectives?</li><li>Have development plans been aligned to current contract delivery and resource plans to ensure sufficient capacity, capability and control to deliver success?</li><li>Are you anticipating any challenge to service standards throughout the year, and how are you preparing to minimise these?</li><li>Is there sufficient capacity and capability to respond to any changes in priorities?</li></ul>		

### Work Programme – Finance Sub-Committee – 2022/23

A Report title in Bold indicates that this is a significant decision

Reference	Committee Date	Report title	Purpose of Report	Report Author /Senior Officer	Consultation and Engagement Process and Timeline	Equality Impact Assessment Required and Published (Y/N)	Part of Budget and Policy Framework (Y/N)	Corporate Plan Priority	Exempt Item and Paragraph Number
FSC/27/22-23	TBC	<b>Review of ASDV Governance</b>	To recommend revised governance structures in the running of the council's wholly-owned companies.	Director of Governance and Compliance (Monitoring Officer)	No	No	Yes	Open	No
FSC/16/22-23	TBC	S.106 / CIL Oversight	To consider the impact of Developer Contributions (s.106 and Community Infrastructure Levy) on the MTFS.  <i>(Note: Final structure of report dependent upon activity in this area by the Environment and Communities Committee)</i>	TBC	TBC	TBC	TBC	Ensure that there is transparency in all aspects of council decision making	TBC

Note: Officers will provide an update on these items at the meeting.

A work programme for 2023-24 will be presented to the Sub-Committee at its first meeting of the new municipal year.

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*Working for a brighter future together*

## **Finance Sub-Committee**

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<b>Date of Meeting:</b>	8 <sup>th</sup> March 2023
<b>Report Title:</b>	Procurement Pipeline
<b>Report of:</b>	Alex Thompson, Director of Finance and Customer Service
<b>Report Reference No:</b>	FSC/30/22-23
<b>Ward(s) Affected:</b>	All

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### **1. Executive Summary**

- 1.1. The purpose of this report is to enable the Finance Sub-Committee to fulfil its responsibilities in relation to oversight of the procurement pipeline of the Council. The report provides an update on the procurement pipeline for the council and any contracts to be considered as business as usual, the contracts awarded since April 2022 and other procurement activity.
- 1.2. This report supports the Council being open and working transparently with its residents, businesses and partners
  - 1.2.1. **Ensuring that there is transparency in all aspects of Council decision making** (page 3 and 13 Corporate Plan 2021 to 2025) by publishing a pipeline of procurement activity and contracts awarded on the Council's Open Data.

### **2. Recommendations**

- 2.1. That the Finance Sub-Committee
  - 2.1.1. Note the procurement pipeline of activity in Appendix 1.
  - 2.1.2. Approve the 3 pipeline projects in Appendix 1 as business as usual (column H approval required).
  - 2.1.3. Note the contracts awarded by the Council since April 2022, Appendix 2.

- 2.1.4.** Note the reason for 4 waivers approved between 1<sup>st</sup> November 2022 and 31<sup>st</sup> January 2023 (22 in total in 2022/23).

### **3. Reasons for Recommendations**

- 3.1.** To ensure compliance with the Public Contract Regulations 2015 (PCRs), the Constitution and the Commissioning Framework a procurement pipeline of work is maintained which the Committee should review as part of their responsibilities. This is attached at Appendix 1.
- 3.2.** Column H of the pipeline identifies which procurements are categorised as business as usual and which are categorised as Significant Decisions and require service committee approval. This is due to them incurring non-routine expenditure or having a significant effect on communities.
- 3.3.** To ensure the Council complies with the Local Government Transparency Agenda all contracts awarded are published on the Council's transparency pages on the website ([Cheshire East Transparency Pages](#)). Appendix 2 provides a list of all contracts awarded since April 2022.
- 3.4.** The Contract Procedure Rules set out the necessary controls that are used to manage related spending. There are occasions where it is appropriate to waive these rules with the proper authority.
- 3.5.** Waivers are pre-approved variations from the Contract Procedure Rules, and these form part of the procurement process.

### **4. Other Options Considered**

- 4.1.** There is an option not to publish a pipeline of procurement activity that classifies business as usual activity and significant decisions. This option would lead to all procurement activity requiring detailed reports to Committees in addition to the existing oversight from the Finance Sub-Committee and exception reporting to the Audit and Governance Committee. This would cause additional work for officers having to draft routine reports for committee for business-as-usual expenditure. This option is not recommended as the Finance Sub-Committee can provide suitable assurance that spending is, or is not, routine and within the Budget and Policy Framework. Audit and Governance Committee also provide assurance in their role of reviewing procurement activity where procedure rules are waived or not adhered to.
- 4.2.** The responsibility of the Sub-Committee is to establish a procurement forward plan, which is provided at Appendix 1. Other information such as the past spend, review of waivers and approval of significant decisions could therefore be removed from this report as an alternative option. This option is not recommended as the Corporate Plan supports transparency which is enhanced by providing additional context around procurement activity.



## 5. Background

- 5.1. It is important for the Council to ensure proper oversight of procurement activity. Following the implementation of the Committee system, Key Decisions have been replaced within the Constitution by “Significant Decisions”.
- 5.2. Oversight is important as in a normal operating year the Council spends more than £350m with external parties which need to be procured in accordance with the PCRs 2015, ensuring value for money and that the Council’s Social Value principles and objectives are achieved.
- 5.3. The procurement pipeline provides a list of all the Council’s scheduled procurement activity above £1m. The Committee should be reassured that significant decisions are well managed and therefore consider reviewing important or valuable contracts. The pipeline is also available on the [Cheshire East Transparency Pages](#).
- 5.4. All waivers approved in the periods between meetings of the Finance Sub-Committee will be presented to the next Sub-Committee meeting. The number of waivers to be reported to this meeting is 4. The waivers contain exempt information and will therefore be considered in Part 2 of the meeting.

### 5.4.1. Table 1: Waivers

Waivers	2016-2017	2017-2018	2018-2019	2019-2020	2020 - 2021	2021 - 2022	April 2022 – January 2023
	40	20	16	17	25	37	22

- 5.4.2. The number of waivers increased over the past two years because of COVID and the impacts it has had on the care sector. So far this year 13 of the waivers approved have been care related.
- 5.4.3. So far during 2022 – 2023 financial year there have been 110 procurements (these include tenders, request for quotations above £25k and call offs from frameworks) with 529 contracts awarded.

## 6. Consultation and Engagement

- 6.1. Consultation and engagement have been undertaken with Cheshire East Council staff who have a role within Commission, Procuring and Contract Managing goods, services or works for the Council.

## 7. Implications

### 7.1. Legal

- 7.1.1. The Councils commercial legal team will work with procurement and seek to ensure that the Council’s procurement activity complies with

the PCRs and the Council's contract rules; and will look to advise on the appropriate form of contracts to be used.

## **7.2. Finance**

- 7.2.1. The recommendations in this report do not impact on the Council's Medium Term Financial strategy (MTFS).

## **7.3. Policy**

- 7.3.1. New policies regarding Contract Management and the roles and responsibilities.

## **7.4. Equality**

- 7.4.1. All tenders issued by the Council include a Selection Questionnaire which asks bidders to confirm obligations in environmental, social and labour laws. This is a self-declaration which provides a formal statement that the organisation making the declaration has not breached any of the exclusion grounds, including Equality Legislation. If a serious misrepresentation is found in the Selection Questionnaire, bidder may be excluded from the procurement procedure, and from bidding for other contracts for three years.
- 7.4.2. All Cheshire East Council contracts have a clause stating "the supplier shall perform its obligations under the Contract in accordance with all applicable equality Law and the Council's equality and diversity policy as provided to the Supplier from time to time"

## **7.5. Human Resources**

- 7.5.1. There are no direct implications for HR.

## **7.6. Risk Management**

- 7.6.1. Contract and supplier risks and issues will be managed through the new Contract Management System ensuring supply chain risks are monitored and managed appropriately with visibility across the Council.

## **7.7. Rural Communities**

- 7.7.1. There are no direct implications for rural communities.

## **7.8. Children and Young People/Cared for Children**

- 7.8.1. There are no direct implications for children and young people.

## **7.9. Public Health**

- 7.9.1. There are no direct implications for public health

## 7.10. Climate Change

**7.10.1.** Carbon and the environment form part of the Council’s Social Value Policy and Framework. How the Council measures the outcomes and performance from the supply chain will be through the Contracts Management Framework.

Access to Information	
Contact Officer:	Lianne Halliday Lianne.halliday@cheshireeast.gov.uk
Appendices:	Appendix 1 Pipeline (spreadsheet) Appendix 2 Contracts (spreadsheet)
Background Papers:	None

Data is available on the Cheshire East website, link below.

[Cheshire East Transparency Pages](#)

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Pipeline: Pipeline	Project Status	Date Tender to be advertised	Estimated Contract start date	Overall Project Budget	Department	Finance sub committee approval	Approval Required
22 036 Care at Home (Adults)	Pre tender	24/11/2023	04/09/2024	£ 140,000,000.00	Integrated Commissioning	Service Committee Approval - March 22	
22 065 DPS - Home to School & Commercial Transport	Pre tender	20/02/2023	01/11/2022	£ 60,000,000.00	Highways	07/07/2022	
24 015 Provision of a Managed Service for Temporary Agency Staff	Pre tender	01/07/2023	01/04/2024	£ 60,000,000.00	Human Resources	Still deciding the model	
22 083 Handforth Garden Village Primary Infrastructure Works	Pre tender	01/03/2023	03/04/2023	£ 37,000,000.00	Economic Development	Committee Approval Required	
Family Support Services	Evaluation	13/12/2022	01/04/2023	£ 22,000,000.00	Children's Commissioning	Childrens Committee 24/03/2022	
Cheshire Archives Project	Pre tender	03/04/2023	01/07/2023	£ 10,000,000.00	Culture and Tourism	E&G Committee 14/03/23	
Alternative Provision for Education	Pre tender	01/04/2023	01/09/2023	£ 8,015,000.00	Children's Commissioning	Committee Approval Required	
22 091 Congleton Greenway Bridge	Forward plan	01/03/2023	01/04/2023	£ 5,300,000.00	Highways	Service Committee Approval - July 2022	
22 098 Supply of Water and Wastewater Services.	Pre tender	01/06/2023	01/04/2024	£ 3,800,000.00	Estates	07/09/2022	
Provision of Fresh Produce, Bread and Dairy	Pre tender	15/03/2023	01/03/2023	£ 3,300,000.00	Education Infrastructure and Outcomes	07/09/2022	
21 110 FC Chester and Delamere Street Developments	Live	04/08/2022	03/01/2023	£ 2,800,000.00	Housing	Jul-21	
23 022 Emotionally Healthy Children & YP	Forward plan	30/08/2023	01/04/2024	£ 2,000,000.00	Public Health	Committee Approval Required	
Merchant Acquiring	Pre tender	10/03/2023	01/04/2024	£ 2,000,000.00	Finance	BAU	Yes
Banking Services	Pre tender	01/08/2023	01/12/2023	£ 1,200,000.00	Finance	BAU	Yes
23 030 Universal Information & Advice	Forward plan	03/10/2023	03/04/2024	£ 1,108,000.00	Adults Commissioning	Committee Approval Required	
Complex Needs Dynamic Purchasing System (DPS) - modify the current DPS to extend for 6 months	Modification	N/A	01/12/2018	£ 17,000,000.00	Adults Commissioning	BAU	Yes

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Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C0820	Building Services Contract	Active	01/04/2022	31/03/2029	£ 97,000,000.00	Estates
C0896	FULLY MANAGED SERVICE FOR ENERGY SUPPLY	Active	01/04/2022	31/03/2027	£ 30,500,000.00	Estates
C1234	North West Crewe Highways Construction - Stage 2	Active	03/05/2022	31/03/2024	£ 25,484,361.22	Highways
C1734	Cheshire Next Generation WAN	Active	20/12/2022	31/03/2025	£ 25,000,000.00	ICT Services
C0949	Family Support Services	Draft	01/12/2022	30/11/2027	£ 22,000,000.00	Children's Commissioning
C1159	Cheshire East Bereavement Services Contract	Active	01/04/2022	31/03/2027	£ 12,303,072.00	Environmental Services
C0834	Day Opportunities	Active	01/08/2022	31/07/2027	£ 7,000,000.00	Integrated Adult Social Care
C1804	Dean Row Centre SEND School - Maim contract	Active	06/02/2023	14/11/2025	£ 5,319,855.45	Education Infrastructure and Outcomes
C0814	Assistive Technology	Active	01/07/2022	30/06/2025	£ 4,778,057.00	Public Health
C0910	Statutory Advocacy Services	Active	01/09/2022	31/08/2026	£ 4,193,000.00	Integrated Adult Social Care
C0846	All Age Carers Hub	Active	01/01/2023	31/12/2026	£ 3,755,000.00	Integrated Commissioning
C0957	Construction Related Consultancy Services	Active	30/11/2022	29/11/2025	£ 3,500,000.00	Estates
C0900	LEIGHTON GRANGE BUILDING INTEGRATED SOLAR PV SCHEME	Draft	02/02/2023	01/02/2026	£ 3,390,686.00	Environmental Services
C1414	Domestic Energy Retrofit	Active	01/08/2022	31/03/2023	£ 3,000,000.00	Housing
C0774	Level Access Showers	Active	01/04/2022	31/03/2024	£ 3,000,000.00	Housing
C1403	CAH Adults Non-Commissioned Providers	Active	01/04/2022	02/09/2023	£ 2,382,745.00	Adults Commissioning
C1486	Voucher Codes to enable recipients to exchange for supermarket vouchers	Active	14/11/2022	14/11/2024	£ 2,000,000.00	Children in Need and Child Protection
C1564	Temporary accommodation - housing	Draft	01/01/2023	31/12/2024	£ 1,600,000.00	
C1750	HAF - Holiday Activity and Food Programme	Active	16/12/2022	31/03/2024	£ 1,486,306.72	Early Help and Prevention
C1288	Wilmslow High School Expansion - Enabling Works RIBA Stage 5	Active	16/05/2022	21/04/2025	£ 1,403,405.38	Education Infrastructure and Outcomes
C0837	NHS Health Checks	Active	01/04/2022	31/03/2025	£ 1,400,000.00	Public Health
C0813	Translation & Interpretation Services	Active	01/02/2023	31/01/2025	£ 950,000.00	Procurement
C1033	Digital Customer Enablement Platform	Active	01/04/2022	31/03/2024	£ 925,250.00	ICT Services
C1076	P442 General Estates Support and Disposal	Active	01/04/2022	31/03/2026	£ 900,000.00	Highways
C1029	Provision of Franking Machines	Active	23/09/2022	22/09/2027	£ 874,198.00	Estates
C1689	LY2 - Lyceum Square Arts and Events Space - Lot 2 Building Contract	Active	16/01/2023	26/04/2024	£ 798,501.28	Economic Development
C1376	22 096 - Domestic Heating Housing Adaptations - Lot 1	Active	02/01/2023	01/01/2026	£ 798,000.00	Housing
C1844	22 096 - Domestic Heating Housing Adaptations - Lot 2	Active	02/01/2023	01/01/2026	£ 798,000.00	Housing
C1023	Public Rights of Way Furniture and associated works.	Active	03/10/2022	02/10/2025	£ 760,000.00	Highways
C1669	The Provision and Servicing of Library Books and Multimedia Lot 3	Active	01/04/2022	31/03/2025	£ 750,000.00	Neighbourhood Services
C0912	The Provision and Servicing of Library Books and Multimedia Lot 1	Active	01/04/2022	31/03/2025	£ 750,000.00	Neighbourhood Services
C0911	P441 General Estates Support and Disposal	Active	01/04/2022	31/03/2026	£ 700,000.00	Highways
C0845	Local Healthwatch Cheshire and Independent Complaints Advocacy Service	Active	01/04/2022	31/03/2026	£ 604,800.00	Integrated Commissioning
C1401	Contract for Delivery of Assisted Discharge from Hospital Service	Active	01/01/2023	31/12/2023	£ 569,898.00	Integrated Commissioning
C1329	Short Stay CCG Beds	Active	01/04/2022	30/03/2023	£ 561,600.00	Adults Commissioning
C1357	Records Management Services	Active	01/02/2023	31/01/2028	£ 540,944.00	ICT Services
C0915	P414 Contract for the provision of collections services on behalf of CEC	Active	01/04/2022	31/10/2023	£ 500,000.00	Customer Services
C1411	Cleaning and Janitorial Supplies	Active	01/01/2023	31/12/2024	£ 500,000.00	Procurement
C1125	Regulatory Services Management Solution	Active	27/07/2022	26/07/2027	£ 473,803.00	Economic Development
C1102	Grid Connection at Leighton	Active	01/04/2022	15/04/2024	£ 457,266.31	Economic Development
C1328	Short Stay CCG Beds	Active	01/04/2022	30/03/2023	£ 443,300.00	Adults Commissioning
C1593	P485 Managed social work service- Cared for Children Service	Active	28/11/2022	31/05/2023	£ 418,357.18	Cared for Children and Care Leavers
C0829	Cash receipting and Income Management Software	Active	01/05/2022	30/04/2027	£ 416,697.00	ICT Services
C1482	Provision of Mental Health Blocked Beds at Eden Mansions Care Home	Active	01/10/2022	31/03/2023	£ 371,800.00	Integrated Commissioning
C1236	Cherry Tree Lodge Care Home - individual placement	Active	01/04/2022	01/04/2024	£ 361,861.76	Adults Commissioning
C0956	Childrens Services Education Management System	Active	01/10/2022	30/09/2024	£ 356,544.72	ICT Services
C1668	The Provision and Servicing of Library Books and Multimedia Lot 2	Active	01/04/2022	31/03/2025	£ 350,000.00	Neighbourhood Services
C1620	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ 312,000.00	Integrated Commissioning
C1396	Moore Care Care Home - individual placement	Active	01/04/2022	01/04/2024	£ 311,878.32	Adults Commissioning

Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C1039	Upgrade of CCTV Transmission Wireless IP	Active	08/12/2022	07/12/2024	£ 301,292.68	ICT Strategy
C1463	Non-Commissioned Providers - Right at Home Cheshire East	Active	01/04/2022	02/09/2023	£ 298,881.60	Adults Commissioning
C1690	Short Stay Beds	Active	01/10/2022	31/03/2023	£ 291,200.00	
C1617	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 291,200.00	Adults Commissioning
C1449	Non-Commissioned Providers - Helping Hands	Active	01/04/2022	02/09/2023	£ 291,176.80	Adults Commissioning
C1378	Storage, Retrieval, Index and Digitise Documents	Active - Renewal in Progress	22/06/2022	31/01/2023	£ 285,000.00	ICT Strategy
C1185	MEB - Impact Assessment Conservation Payments (Phased)	Active	01/04/2022	01/04/2023	£ 281,422.02	Highways
C1397	Jackson House Care Home - individual placement	Active	01/04/2022	01/04/2024	£ 268,320.00	Adults Commissioning
C0860	Emergency Assistance Scheme Lot 1	Active	01/04/2022	31/03/2026	£ 262,000.00	Business Change
C1405	Haydock House- individual placement	Active	01/04/2022	01/04/2024	£ 260,765.00	Adults Commissioning
C1417	Kingsley Fields, New 1FE Primary School (& option for Basford East) - PCSO	Active	31/10/2022	24/11/2023	£ 258,664.00	Education Infrastructure and Outcomes
C1117	P458 Digital Programme Consultant (Active/Jeff Garratt)	Active	01/04/2022	31/03/2024	£ 257,000.00	ICT Strategy
C1381	22 080 EV Charging Infrastructure - On-street Parking	Draft	01/09/2022	31/08/2026	£ 250,000.00	Highways
C1319	Cheshire East Covid-19 Early Warning System	Active	05/09/2022	05/09/2023	£ 230,400.00	Adults Commissioning
C1441	Non-Commissioned Providers - Cherish U Ltd	Active	01/04/2022	02/09/2023	£ 230,119.65	Adults Commissioning
C1103	PAYMENT SERVICES PROVIDER AND MERCHANT ACQUIRER FOR PARKING SERVICES	Active	01/02/2023	31/01/2025	£ 228,906.64	Strategic Transport and Parking
C1770	HAF - Holiday Activity and Food Programme - Sports Coaching Group Limited	Active	16/12/2022	31/03/2024	£ 226,590.00	Early Help and Prevention
C1158	Contract Lifecycle Management System	Active	11/08/2022	10/08/2024	£ 223,634.50	ICT Strategy
C1256	Support and maintenance of the Dell HCI KIT and licensing	Active	20/02/2023	20/02/2025	£ 223,601.00	ICT Services
C1876	Contract for Delivery of Assisted Discharge from Hospital Service	Expired - Still Active	01/04/2022	31/12/2022	£ 213,712.00	Integrated Commissioning
C1037	Contract for the Provision of Rating List Analysis and Finder Service	Active	02/09/2022	01/09/2024	£ 200,000.00	Customer Services
C1167	P464 Crewe Hub– Funding and Financing Options and Implementation	Active	11/04/2022	30/06/2024	£ 199,105.00	HS2
C1437	Non-Commissioned Providers - Betamindes Domiciliary	Active	01/04/2022	02/09/2023	£ 196,446.55	Adults Commissioning
C1443	Non-Commissioned Providers - Compassionate Care Ltd	Active	01/04/2022	02/09/2023	£ 194,035.00	Adults Commissioning
C1379	Records Management Services	Active - Renewal in Progress	22/06/2022	31/01/2023	£ 190,000.00	ICT Services
C1614	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 182,000.00	Adults Commissioning
C1615	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 182,000.00	Adults Commissioning
C1314	Emergency Assistance Scheme Lot 2 & 3	Active	01/04/2022	31/03/2026	£ 172,800.00	Business Change
C1438	Non-Commissioned Providers - Bluebird Care	Active	01/04/2022	02/09/2023	£ 172,492.00	Adults Commissioning
C1667	Middlewich Eastern Bypass property acquisitions	Active	01/09/2022	31/08/2023	£ 170,000.00	Legal Services
C0920	Microsoft Unified Support	Active	01/04/2022	31/03/2023	£ 157,467.00	ICT Services
C1462	Non-Commissioned Providers - Valour Healthcare Services	Active	01/04/2022	02/09/2023	£ 156,300.00	Adults Commissioning
C1623	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ 156,000.00	Integrated Commissioning
C1625	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ 156,000.00	Integrated Commissioning
C0975	Web Content Management System for External Council Website	Active	01/02/2023	31/01/2026	£ 151,075.20	ICT Services
C0830	Online Learning for children and young adults	Active	01/09/2022	31/08/2025	£ 150,000.00	Inclusion
C0828	Early Intervention & Prevention - Sensory Impairment, hearing	Active	01/04/2022	31/03/2025	£ 150,000.00	Mental Health and Learning Disability
C1452	Non-Commissioned Providers - Homecare Northwest	Active	01/04/2022	02/09/2023	£ 147,262.50	Adults Commissioning
C1450	Non-Commissioned Providers - Home Instead - Nantwich (South Cheshire Senior Car	Active	01/04/2022	02/09/2023	£ 146,969.85	Adults Commissioning
C1754	HAF - Holiday Activity and Food Programme - Coding Coach Ltd	Active	16/12/2022	31/03/2024	£ 146,053.73	Early Help and Prevention
C1442	Non-Commissioned Providers - Cheshire Home Care Solutions	Active	01/04/2022	02/09/2023	£ 145,603.00	Adults Commissioning
C1430	P475 Strategic development of Extra Care Housing in Cheshire Ea	Active	12/09/2022	12/06/2023	£ 145,478.17	Integrated Adult Social Care
C1455	Non-Commissioned Providers - My Home Care - Stockport	Active	01/04/2022	02/09/2023	£ 140,805.40	Adults Commissioning
C1618	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 140,400.00	Adults Commissioning
C1612	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 135,200.00	Adults Commissioning
C1619	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 135,200.00	Adults Commissioning
C1212	Mental Health Assessors (DOLS) - 2. Psychiatric Reports and Medicolegal Services	Active	01/04/2022	31/03/2023	£ 135,000.00	Adult Safeguarding
C1096	P455 Information Assurance and Data Management Programme	Active	04/04/2022	31/03/2023	£ 133,525.00	ICT Strategy
C1792	Locum Educational Psychologists	Active	03/01/2023	01/09/2026	£ 132,000.00	Adult Safeguarding



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C1091	Springfield School Expansions - PCSO	Active	18/04/2022	31/07/2023	£ 131,626.21	Education Infrastructure and Outcomes
C1559	P482 Cheshire East - Development Specialist	Active	14/11/2022	31/03/2024	£ 130,000.00	Economic Development
C1220	Crewe Cultural and Civic Space - PCSO	Active	18/07/2022	24/10/2023	£ 129,338.14	Economic Development
C1228	Royal Arcade Redevelopment Project Management Services - Lot 5	Active	27/04/2022	30/09/2024	£ 126,784.32	Economic Development
C1456	Non-Commissioned Providers - Reto Care Limited	Active	01/04/2022	02/09/2023	£ 124,494.40	Adults Commissioning
C1036	Resource Management System	Draft	17/02/2023	16/02/2026	£ 122,112.32	ICT Services
C1717	Consultancy/Architectural Services	Active	18/01/2023	17/01/2026	£ 120,000.00	ICT Services
C1209	Handforth Garden Village, Groundwater Investigations works - Lot 8	Active	23/05/2022	22/05/2023	£ 119,533.00	Economic Development
C1760	HAF - Holiday Activity and Food Programme - Cheshire Childcare Alliance Ltd	Active	16/12/2022	31/03/2024	£ 117,222.00	Early Help and Prevention
C1763	HAF - Holiday Activity and Food Programme - Congleton Primary Academy Trust	Active	16/12/2022	31/03/2024	£ 115,200.00	Early Help and Prevention
C1101	P457 Adults Childrens & Public Health Programme Consultant (ACPH)	Active	01/04/2022	31/03/2023	£ 109,250.00	ICT Strategy
C1081	P448 Creative communication project and campaign services for CEC Supplier B	Active	01/04/2022	31/03/2024	£ 100,000.00	Business Change
C1080	P447 Creative communication project and campaign services for CEC Supplier A	Active	01/04/2022	31/03/2024	£ 100,000.00	Business Change
C1432	Cheshire Councils – Unit4 ERP Report Optimisation Review	Active	01/09/2022	28/02/2023	£ 99,900.00	Finance
C1755	HAF - Holiday Activity and Food Programme - Congleton Education Community	Active	16/12/2022	31/03/2024	£ 99,792.00	Early Help and Prevention
C1566	Adults Social Care Resource Allocation System	Active	19/02/2023	18/02/2025	£ 99,000.00	Integrated Commissioning
C1252	Unified Monitoring and Observability Platform	Active	21/10/2022	20/10/2025	£ 98,932.09	ICT Services
C1616	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 98,800.00	Adults Commissioning
C1100	P456 Adults Childrens & Public Health Project Consultant (ACPH)	Active	01/04/2022	31/03/2023	£ 97,500.00	ICT Strategy
C1622	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ 97,500.00	Integrated Commissioning
C1086	RFID Self Service Kiosks and Security Gates	Active	01/04/2022	31/03/2025	£ 96,233.98	Neighbourhood Services
C1336	Adult Respite Support (bed based) Service	Active	01/07/2022	30/11/2023	£ 96,014.28	Integrated Commissioning
C0861	Emergency Assistance Removal and Storage	Draft	01/08/2022	31/07/2026	£ 87,000.00	
C1010	Choice Based Letting System	Active	01/08/2022	31/07/2024	£ 84,000.00	Housing
C1483	E Payslips Software Solution	Active	30/09/2022	30/09/2026	£ 82,656.00	Human Resources
C1045	Research study - Covid 19 effects	Active	09/05/2022	07/04/2023	£ 79,995.00	Communities
C1613	Short Stay CCG Beds	Active	01/10/2022	31/03/2023	£ 77,922.00	Adults Commissioning
C1025	Tree Management Software	Active	16/06/2022	16/06/2024	£ 75,855.00	ICT Services
C1215	Mental Health Assessors (DOLS) - 6. Super support service Limited	Active	01/04/2022	31/03/2023	£ 75,000.00	Adult Safeguarding
C1211	Mental Health Assessors (DOLS) - 3. Ali & Co Limited	Active	01/04/2022	31/03/2023	£ 75,000.00	Adult Safeguarding
C1214	Mental Health Assessors (DOLS) - 5. Farashkam Ltd	Active	01/04/2022	31/03/2023	£ 75,000.00	Adult Safeguarding
C1270	Mental Health Assessors (DOLS) - 7. Dr Min Latt	Active	01/04/2022	31/03/2023	£ 75,000.00	Adult Safeguarding
C1169	Mental Health Assessors (DOLS) - 1. Psychiatry Medicolegal Service Limited	Active	01/04/2022	31/03/2023	£ 75,000.00	Adult Safeguarding
C1767	HAF - Holiday Activity and Food Programme - NAR Sports Ltd	Active	16/12/2022	31/03/2024	£ 74,880.00	Early Help and Prevention
C1753	HAF - Holiday Activity and Food Programme - Cheshire Young Carers	Active	16/12/2022	31/03/2024	£ 72,468.00	Early Help and Prevention
C1766	HAF - Holiday Activity and Food Programme - Multiflex Coaching Ltd	Active	16/12/2022	31/03/2024	£ 70,200.00	Early Help and Prevention
C1454	Non-Commissioned Providers - Lantern Care Services	Active	01/04/2022	02/09/2023	£ 69,826.95	Adults Commissioning
C1751	HAF - Holiday Activity and Food Programme - Caudwell Children	Active	16/12/2022	31/03/2024	£ 69,398.40	Early Help and Prevention
C1433	Non-Commissioned Providers - Absolute Angels	Active	01/04/2022	02/09/2023	£ 66,915.00	Adults Commissioning
C1484	Astbury Marsh	Active	25/08/2022	24/08/2023	£ 65,143.29	Housing
C1851	Exp 1382 Local Bus Service No. 12	Active	13/02/2023	10/02/2024	£ 65,000.00	Strategic Transport and Parking
C1230	Provision of a Car Club	Active	01/12/2022	30/11/2023	£ 65,000.00	Estates
C1457	Non-Commissioned Providers - Right at Home North Cheshire and Leigh	Active	01/04/2022	02/09/2023	£ 64,500.00	Adults Commissioning
C1459	Non-Commissioned Providers - Right at Home Stockport & Didsbury	Active	01/04/2022	02/09/2023	£ 64,422.85	Adults Commissioning
C1771	HAF - Holiday Activity and Food Programme - SportsCool Cheshire East Ltd	Active	16/12/2022	31/03/2024	£ 64,280.00	Early Help and Prevention
C1146	P466 Email and Identity Management Architecture Service	Active	07/04/2022	31/03/2023	£ 62,400.00	ICT Services
C1317	W1349 Zero trust network configuration technical counsellor	Active	29/07/2022	29/10/2023	£ 61,625.00	ICT Strategy
C1155	Community Infrastructure Solution	Active	21/06/2022	20/06/2025	£ 60,000.00	Strategic Planning
C1678	Adult Social Care Review - Independent Management Consultancy	Active	23/01/2023	05/03/2023	£ 60,000.00	Adults Commissioning

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C1011	Data Cabling	Active	13/06/2022	12/06/2023	£ 60,000.00	ICT Services
C1624	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ 58,500.00	Integrated Commissioning
C1136	P465 Cheshire East Business Case and Funding Bid Development Services	Active	27/05/2022	31/03/2023	£ 58,454.00	Economic Development
C1399	Customer Experience Platform including EForms	Active	28/11/2022	27/11/2023	£ 54,855.00	Customer Services
C1458	Non-Commissioned Providers - Right at Home South Cheshire	Active	01/04/2022	02/09/2023	£ 54,728.40	Adults Commissioning
C1765	HAF - Holiday Activity and Food Programme - Multiflex School Sports Ltd	Active	16/12/2022	31/03/2024	£ 53,250.00	Early Help and Prevention
C1451	Non-Commissioned Providers - Home Instead - Northwich	Active	01/04/2022	02/09/2023	£ 53,197.50	Adults Commissioning
C1132	Council Tax Energy Rebate/Ukrainian sponsor	Active	12/04/2022	12/04/2023	£ 51,822.00	ICT Strategy
C1582	Basford East New 2FE Primary School RIBA Stage 0-2 - M+E Consultants Lot 2	Draft	24/10/2022	28/08/2023	£ 51,621.12	Education Infrastructure and Outcomes
C1768	HAF - Holiday Activity and Food Programme - Sandbach School	Active	16/12/2022	31/03/2024	£ 51,480.00	Early Help and Prevention
C1759	HAF - Holiday Activity and Food Programme - Genius Tuition Ltd	Active	16/12/2022	31/03/2024	£ 51,077.97	Early Help and Prevention
C1041	Insurance Claims Database	Active	01/07/2022	30/06/2024	£ 51,072.00	Audit and Risk Management
C1758	HAF - Holiday Activity and Food Programme - Everybody Sports and Recreation	Active	16/12/2022	31/03/2024	£ 50,782.98	Early Help and Prevention
C1436	Non-Commissioned Providers - Be Helpful	Active	01/04/2022	02/09/2023	£ 50,600.00	Adults Commissioning
C1583	Basford East New 2FE Primary School RIBA Stage 0-2 - Lot 1	Active	24/10/2022	28/08/2023	£ 48,394.80	Education Infrastructure and Outcomes
C0831	Sharepoint Online	Active	03/05/2022	03/05/2023	£ 48,100.00	ICT Services
C1446	Non-Commissioned Providers - ExtraHand Care Services Ltd	Active	01/04/2022	02/09/2023	£ 47,712.00	Adults Commissioning
C1550	Cloud Access Connection	Active	21/12/2022	31/05/2023	£ 45,931.50	ICT Services
C1309	Electronic Signature Solution	Active	10/05/2022	09/05/2024	£ 45,643.52	ICT Services
C1223	Best Interests Assessors DOLs 3.	Active	01/04/2022	31/03/2023	£ 45,000.00	Adult Safeguarding
C1231	Taxi License Plates	Active	01/01/2023	31/12/2025	£ 45,000.00	Neighbourhood Services
C1119	Employee engagement surveys	Active	21/10/2022	20/10/2024	£ 44,625.00	Human Resources
C1584	Basford East New 2FE Primary School - Lot 8	Active	24/10/2022	28/08/2023	£ 43,966.00	Education Infrastructure and Outcomes
C1769	HAF - Holiday Activity and Food Programme - Sport Works Limited	Active	16/12/2022	31/03/2024	£ 43,920.00	Early Help and Prevention
C0946	Career Planning Database	Active	01/04/2022	31/03/2023	£ 42,982.27	Early Help and Prevention
C1448	Non-Commissioned Providers - Goyt Valley Carers	Active	01/04/2022	02/09/2023	£ 41,580.00	Adults Commissioning
C1762	HAF - Holiday Activity and Food Programme - Little Sports Group Ltd	Active	16/12/2022	31/03/2024	£ 41,496.00	Early Help and Prevention
C1464	Non-Commissioned Providers - Your Life Your Way	Active	01/04/2022	02/09/2023	£ 41,178.80	Adults Commissioning
C0825	BACS Payment Platform	Active	16/06/2022	16/06/2024	£ 40,780.00	Finance
C1773	HAF - Holiday Activity and Food Programme - Wishing Well Project Ltd	Active	16/12/2022	31/03/2024	£ 40,560.00	Early Help and Prevention
C1757	HAF - Holiday Activity and Food Programme - Crewe YMCA	Active	16/12/2022	31/03/2024	£ 40,148.92	Early Help and Prevention
C1347	NHS Health Checks_Greenmoss Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1343	NHS Health Checks_Chelford Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1344	NHS Health Checks_Cumberland House Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1346	NHS Health Checks_Grosvenor Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1339	NHS Health Checks_Audlem Medical Practice	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1342	NHS Health Checks_Cedars Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1353	NHS Health Checks_Kenmore Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1354	NHS Health Checks_Kiltearn Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1355	NHS Health Checks_Knutsford Medical Partnership	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1340	NHS Health Checks_Broken Cross Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1337	NHS Health Checks_Alderley Edge Medical Practice	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1351	NHS Health Checks_Holmes Chapel Health Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1371	NHS Health Checks_Wilmslow Health Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1365	NHS Health Checks_Park Lane Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1364	NHS Health Checks_Park Green Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1345	NHS Health Checks_Earnswood Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1358	NHS Health Checks_Meadowside Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1348	NHS Health Checks_Handforth Health Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health

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C1370	NHS Health Checks_Waters Edge Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1361	NHS Health Checks_Millcroft Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1368	NHS Health Checks_South Park Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1360	NHS Health Checks_Middlewood Partnership	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1352	NHS Health Checks_Hungerford Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1362	NHS Health Checks_Nantwich Health Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1372	NHS Health Checks_Wrenbury Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1363	NHS Health Checks_Oaklands Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1356	NHS Health Checks_Lawton House Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1350	NHS Health Checks_High Street Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1359	NHS Health Checks_Merepark Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1369	NHS Health Checks_Tudor Surgery	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1367	NHS Health Checks_Rope Green Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1349	NHS Health Checks_Haslington Health Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1366	NHS Health Checks_Readesmoor Medical Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1424	Locum Educational Psychologists	Active	19/05/2022	01/09/2026	£ 40,000.00	Adult Safeguarding
C1338	NHS Health Checks_Ashfields Primary Care Centre	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1341	NHS Health Checks_Bunbury Medical Practice	Active	01/04/2022	31/03/2025	£ 40,000.00	Public Health
C1216	Business Email Encryption Licences Support & Maintenance	Active	21/12/2022	26/12/2023	£ 39,168.00	ICT Services
C1735	Oracle APEX Reporting	Active	01/03/2023	28/02/2024	£ 38,155.28	ICT Strategy
C1222	Best Interests Assessors DOLs 2.	Active	01/04/2022	31/03/2023	£ 38,000.00	Adult Safeguarding
C1445	Non-Commissioned Providers - Extra Mile Homecare	Active	01/04/2022	02/09/2023	£ 36,160.00	Adults Commissioning
C1098	Library self-serve tablet sharing solution	Active	19/08/2022	18/08/2025	£ 36,000.00	ICT Strategy
C1389	Locum Educational Psychologists	Active	05/04/2022	01/09/2026	£ 35,000.00	Adult Safeguarding
C1387	Locum Educational Psychologists	Active	12/05/2022	01/09/2026	£ 35,000.00	Adult Safeguarding
C1241	Broker Fees for Financial Instruments 2022/23	Active	01/04/2022	31/03/2023	£ 35,000.00	Finance
C1626	P486 Repurposing Our High Streets	Active	14/11/2022	14/05/2023	£ 34,776.00	Economic Development
C1239	Next Generation Firewall Credit	Active	25/09/2022	24/09/2024	£ 33,074.81	ICT Services
C1140	Tattondale Home Farm Top Yard	Active	01/09/2022	28/02/2023	£ 31,500.00	Culture and Tourism
C1440	Non-Commissioned Providers - Carefound Home Care (Wilmslow)	Active	01/04/2022	02/09/2023	£ 31,473.45	Adults Commissioning
C1374	Business Process Mapping requirements	Draft	21/03/2023	21/03/2026	£ 31,143.00	Corporate
C1752	HAF - Holiday Activity and Food Programme - Cheshire Arts For Health	Active	16/12/2022	31/03/2024	£ 30,904.00	Early Help and Prevention
C1761	HAF - Holiday Activity and Food Programme - The Learning For Life Partnership	Active	16/12/2022	31/03/2024	£ 30,810.00	Early Help and Prevention
C1594	P484 CEC Strategic Flood Risk Assessment Update	Active	12/12/2022	27/10/2023	£ 30,404.00	Strategic Planning
C1269	Disability Adaptation Works SR2001525	Active	26/05/2022	25/05/2023	£ 30,324.27	Housing
C1468	Locum Educational Psychologists	Active	24/05/2022	01/09/2026	£ 30,000.00	Adult Safeguarding
C1165	P462 Food Inspections	Active	05/05/2022	31/03/2023	£ 29,982.73	Environmental Services
C1460	Non-Commissioned Providers - SimplyHelpingSeniors Limited	Active	01/04/2022	02/09/2023	£ 29,274.55	Adults Commissioning
C1027	Oracle Program Technical Support Services	Active	20/05/2022	19/05/2023	£ 28,496.24	ICT Strategy
C1570	External wall insulation SR2002617	Active	04/10/2022	04/10/2023	£ 27,320.00	Housing
C1409	Storage heaters SR2002394	Active	16/06/2022	31/03/2023	£ 26,631.20	Housing
C1747	Buglawton Primary School - Remodelling/Extension of Classrooms LVCS Lot 2 PCSO	Draft	19/12/2022	29/09/2023	£ 26,000.74	
C1163	P459 ICT SharePoint Programme 2022-23	Active	01/04/2022	31/03/2023	£ 25,200.00	ICT Services
C1221	Best Interests Assessors DOLs 1.	Active	01/04/2022	31/03/2023	£ 25,000.00	Adult Safeguarding
C1149	Maintenance & Repairs of Catering Equipment - fridge/freezers (lot2)	Active	01/08/2022	31/07/2025	£ 25,000.00	Education Infrastructure and Outcomes
C1555	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 24,930.00	Education Infrastructure and Outcomes
C1627	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 24,900.00	Education Infrastructure and Outcomes
C1685	Homes for Ukraine: CEC and Refugees Welcome	Draft	28/11/2022	27/11/2023	£ 24,890.00	Communities
C1428	P473 Playing Pitch & Outdoor Sport Strategy (PPOSS)	Active	22/08/2022	30/09/2023	£ 24,786.00	Neighbourhood Services

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C1686	Homes for Ukraine: CEC and CVS	Draft	23/12/2022	22/12/2023	£ 24,472.00	Communities
C1592	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 24,300.00	Education Infrastructure and Outcomes
C1827	Tree Planting at Leighton Grange	Draft	06/03/2023	06/11/2025	£ 24,000.00	Environmental Services
C1556	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 24,000.00	Education Infrastructure and Outcomes
C1557	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 23,651.00	Education Infrastructure and Outcomes
C1444	Non-Commissioned Providers - Compassionate Healthcare Ltd	Active	01/04/2022	02/09/2023	£ 23,170.00	Adults Commissioning
C1779	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1778	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1782	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1783	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1781	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1780	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1777	Apprenticeship - Social Worker Degree Level 6	Active	12/01/2023	08/01/2026	£ 23,000.00	Human Resources
C1373	Digital Cheshire Summative Assessment	Active	21/12/2022	31/05/2023	£ 21,488.75	Economic Development
C1621	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ 21,320.00	Integrated Commissioning
C1716	Provision and Maintenance of a Business Watch Radio Link Dispatch System	Draft	06/02/2023	05/02/2026	£ 21,000.00	Neighbourhood Services
C1651	Apprenticeship - Accountancy or Taxation Professional Level 7	Active	12/09/2022	30/11/2025	£ 21,000.00	Human Resources
C1650	Apprenticeship - Accountancy or Taxation Professional Level 7	Active	15/09/2022	30/11/2025	£ 21,000.00	Human Resources
C1554	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 20,915.00	Education Infrastructure and Outcomes
C1008	Hypervisor Licences	Active	01/09/2022	31/08/2023	£ 20,774.62	ICT Services
C1865	Purchase of 40 sets of 4-compartment polling booths including disabled booths	Active	08/02/2023	01/05/2023	£ 20,352.00	Governance and Democratic Services
C1741	Solar Together	Draft	01/03/2023	29/02/2024	£ 20,000.00	Environmental Services
C1719	Exp 1373 Transport Focus Bus Passenger Survey	Active	13/02/2023	12/02/2024	£ 20,000.00	Strategic Transport and Parking
C1516	P480 Provision of geo-technical and design inputs into Handforth Garden Village	Active	10/10/2022	10/03/2024	£ 20,000.00	Economic Development
C1764	HAF - Holiday Activity and Food Programme - Alexandra Academy Trust	Active	16/12/2022	31/03/2024	£ 20,000.00	Early Help and Prevention
C1596	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 19,845.00	Education Infrastructure and Outcomes
C1738	Waste Needs Assessment 2022	Active	06/02/2023	30/06/2023	£ 19,750.00	Environmental Services
C0841	Education Infrastructure and Outcomes Lifelong Learning	Active	01/07/2022	01/07/2024	£ 19,270.00	Inclusion
C1756	HAF - Holiday Activity and Food Programme - Crewe Alexandra In The Community Ltd	Active	16/12/2022	31/03/2024	£ 18,898.80	Early Help and Prevention
C1315	Java Licences	Active	04/10/2022	03/10/2023	£ 18,709.18	ICT Services
C1836	Disability Adaptation Works SR2001665	Active	04/01/2023	03/01/2024	£ 18,652.35	Housing
C1695	Disability Adaptation Works SR2004619	Active	22/11/2022	21/11/2023	£ 18,166.45	Housing
C1862	MEB Barn Owl Mitigation	Draft	13/02/2023	12/02/2028	£ 18,125.00	Highways
C1377	Funding and policy information portals	Active	01/02/2023	31/01/2026	£ 18,015.00	Communities
C1518	Apprenticeship - Risk Safety Management	Active	30/09/2022	31/01/2024	£ 18,000.00	Human Resources
C1784	Apprenticeship - Chartered Manager Degree Level 6	Active	04/10/2022	30/04/2025	£ 18,000.00	Human Resources
C1839	Disability Adaptation Works SR2002380	Active	17/01/2023	16/01/2024	£ 17,967.40	Housing
C1530	Copyright Licensing	Active	01/04/2022	31/03/2023	£ 17,550.00	Business Change
C1562	P479 Housing Related Support Contracts – Review and Options Appraisal	Active	14/11/2022	25/03/2023	£ 17,467.50	Housing
C1147	P461 School Dev Pathway-Professional Development of School Leaders & Teachers	Active	23/05/2022	31/08/2023	£ 17,352.63	Finance
C1477	Kingsley Fields, New 1FE Primary School RIBA Stages 3 & 4 - Lot 3	Active	22/08/2022	31/10/2023	£ 16,955.00	Education Infrastructure and Outcomes
C1134	Clerk of Works / NEC4 Supervisor Services 2022-23 Lot 5	Active	01/04/2022	31/03/2023	£ 16,641.30	Estates
C1672	P489 Green heat network fund application	Active	21/11/2022	28/02/2023	£ 16,632.00	Economic Development
C1250	Call Pause & Resume adapter for the NICE CX1 system	Active	01/04/2022	31/03/2023	£ 16,500.00	ICT Services
C1586	Springfield School Expansions, RIBA Stages 4 - Lot 3	Active	14/04/2022	14/07/2023	£ 16,452.45	Education Infrastructure and Outcomes
C1382	P469 Urban Design Support	Active	18/07/2022	31/03/2023	£ 16,250.00	Neighbourhood Services
C1850	Council Tax software solution	Draft	04/03/2023	03/03/2025	£ 16,000.00	ICT Strategy
C1318	iKiosk Hardware and Software Support	Active	01/04/2022	31/03/2023	£ 15,747.48	Neighbourhood Services
C1461	Non-Commissioned Providers - Tattenhall Local Care	Active	01/04/2022	02/09/2023	£ 15,661.80	Adults Commissioning

Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C1683	Disability Adaptation Works SR2004152	Active	04/11/2022	04/11/2023	£ 15,655.00	Housing
C1051	Copyright Licence	Active	01/04/2022	31/03/2023	£ 15,600.00	Legal Services
C1419	Remote Control and Desktop Sharing	Active	04/12/2022	03/12/2025	£ 15,020.13	ICT Services
C1520	Apprenticeship - Heavy Vehicle	Active	10/10/2022	10/10/2025	£ 15,000.00	Human Resources
C1123	The supply of cleaning services at properties used by CEC for temp accommodation	Active	01/04/2022	31/03/2024	£ 15,000.00	Housing
C1213	Mental Health Assessors (DOLS) - 4. Kabe Ltd	Active	01/04/2022	31/03/2023	£ 15,000.00	Adult Safeguarding
C1739	Posting Air Quality Leaflets	Active	01/01/2023	01/04/2023	£ 15,000.00	Environmental Services
C1662	Step Lift (SR2004160)	Active	28/11/2022	27/11/2023	£ 15,000.00	Housing
C1089	Social Value Solution	Active	01/01/2023	31/12/2025	£ 15,000.00	ICT Strategy
C1610	Apprenticeship - Data Analyst Level 4	Active	11/07/2022	30/04/2024	£ 15,000.00	Human Resources
C1150	TMP PO PPOs / Closures 22-23	Active	01/04/2022	31/03/2023	£ 15,000.00	Culture and Tourism
C1271	Flexera AdminStudio Perpetual licence with Silver Support for 3 years	Active	30/05/2022	30/05/2025	£ 14,669.58	ICT Strategy
C1585	Basford East New 2FE Primary School RIBA Stage 0-2 - Lot 4	Active	24/10/2022	28/08/2023	£ 14,339.20	Education Infrastructure and Outcomes
C1772	HAF - Holiday Activity and Food Programme - The Social Farm	Active	16/12/2022	31/03/2024	£ 14,089.70	Early Help and Prevention
C1661	Apprenticeship - Chartered Town Planner	Active	28/09/2022	28/02/2026	£ 14,000.00	Human Resources
C1267	Disability Adaptation Works SR2001230	Active	26/05/2022	25/05/2023	£ 13,545.99	Housing
C1435	Non-Commissioned Providers - Aviana Health care	Active	01/04/2022	02/09/2023	£ 13,482.00	Adults Commissioning
C1840	Disability Adaptation Works SR2000148	Active	24/01/2023	23/01/2024	£ 13,120.00	Housing
C1273	Firewall & Web Content Filtering Service (Smoothwall)	Active	08/06/2022	07/06/2023	£ 13,050.00	ICT Strategy
C1843	Disability Adaptation Works SR2005034	Active	01/02/2023	31/01/2024	£ 12,930.00	Housing
C1709	Disability Adaptation Works SR2003210	Active	24/11/2022	23/11/2023	£ 12,595.00	Housing
C1538	Support for Syrian families	Active	30/09/2022	31/03/2023	£ 12,500.00	Communities
C1874	N50014 Local Bus Service No. 14	Draft	19/02/2023	31/03/2023	£ 12,318.25	Strategic Transport and Parking
C1434	Non-Commissioned Providers - Anew Young People Services Ltd	Active	01/04/2022	02/09/2023	£ 12,300.00	Adults Commissioning
C1305	Apprenticeship - Data Technician	Active	25/05/2022	31/08/2023	£ 12,000.00	Human Resources
C1496	Crewe Arts & Heritage Research	Active	01/09/2022	30/03/2023	£ 12,000.00	Culture and Tourism
C1580	Through Floor Lift (SR2003740)	Active	13/11/2022	13/11/2023	£ 12,000.00	Housing
C1597	Lifelong Learning 2021	Active	01/08/2022	31/07/2023	£ 12,000.00	Education Infrastructure and Outcomes
C1579	Through Floor Lift (SR2002157)	Active	06/11/2022	05/11/2023	£ 12,000.00	Housing
C1644	Apprenticeship - Chartered Manager Degree Level 6	Active	01/10/2022	01/10/2026	£ 12,000.00	Human Resources
C1641	Apprenticeship - Rehabilitation Worker Visual Impairment Level 5	Active	05/09/2022	17/05/2024	£ 12,000.00	Human Resources
C1663	Through Floor Lift (SR2003875)	Active	27/11/2022	27/11/2023	£ 12,000.00	Housing
C1712	Disability Adaptation Works SR2001917	Active	28/11/2022	27/11/2023	£ 11,969.32	Housing
C1841	Disability Adaptation Works SR2003500	Active	30/01/2023	29/01/2024	£ 11,915.00	Housing
C1835	Disability Adaptation Works SR2001816	Active	04/01/2023	03/01/2024	£ 11,760.00	Housing
C1466	The Dingle Primary School Expansions RIBA 2-3 - Lot 5 Building Surveying Service	Active	20/07/2022	30/03/2023	£ 11,374.25	Education Infrastructure and Outcomes
C1391	Locum Educational Psychologists	Active	12/07/2022	31/08/2026	£ 11,250.00	Adult Safeguarding
C1724	Apprenticeship - Digital Marketer Level 3	Active	25/11/2022	25/03/2024	£ 11,000.00	Human Resources
C1694	Disability Adaptation Works SR2003340	Active	18/11/2022	17/11/2023	£ 10,610.00	Housing
C1748	Disability Adaptation Works SR1787189	Active	14/12/2022	13/12/2023	£ 10,600.00	Housing
C1006	Mobile Catering Licence from Brereton Heath Local Nature Reserve	Active	01/04/2022	31/03/2023	£ 10,600.00	Culture and Tourism
C1802	Secure Connection to Public Sector Network	Draft	01/02/2023	01/02/2026	£ 10,351.00	ICT Strategy
C1837	Disability Adaptation Works SR2002389	Active	04/01/2023	03/01/2024	£ 10,350.00	Housing
C1407	Park home insulation SR2004222	Active	06/07/2022	06/07/2023	£ 10,015.00	Housing
C1406	Park home insulation SR2003407	Active	06/07/2022	06/07/2023	£ 10,015.00	Housing
C1854	Green Homes Grant LAD 2 - Air Source Heat Pumps (Wilbraham Road)	Active	01/04/2022	31/03/2023	£ 10,000.00	Housing
C1571	Dental Epidemiological Survey (year 6)	Active	01/11/2022	31/03/2023	£ 10,000.00	Public Health
C1875	Practice Educator Training	Active	01/10/2022	31/07/2023	£ 10,000.00	Human Resources
C1853	Green Homes Grant LAD 2 - Air Source Heat Pumps (The Homesteads)	Active	01/04/2022	31/03/2023	£ 10,000.00	Housing



Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C1307	Structural Consultant	Active	09/06/2022	09/06/2023	£ 10,000.00	Strategic Planning
C1572	Professional Legal (Barrister) fees	Draft	17/10/2022	16/10/2023	£ 10,000.00	Legal Services
C1573	Congleton Link Road Settlement Agreement	Active	01/04/2022	31/03/2024	£ 10,000.00	Highways
C1806	Provision of Emergency Services Airwave Terminals	Active	16/01/2023	31/12/2026	£ 9,832.00	Neighbourhood Services
C1680	Tree Safety Works on Congleton Viaduct	Active	14/11/2022	28/02/2023	£ 9,800.00	Culture and Tourism
C1830	Market Sustainability Review	Draft	06/02/2023	28/02/2023	£ 9,736.84	Adults Commissioning
C1501	Hole Farm Feasibility - Surveys	Active	08/08/2022	11/05/2023	£ 9,730.00	Housing
C1628	Public Consultation – Mill Street Corridor	Active - Renewal in Progress	15/11/2022	17/02/2023	£ 9,523.75	Economic Development
C1789	P496 Community Catalysts – Diagnostic Exercise	Draft	20/02/2023	31/03/2023	£ 9,473.68	Adults Commissioning
C1330	HWRC Improvements 2022 - Site Investigation - Lot 8	Active	04/07/2022	28/04/2023	£ 9,441.76	Environmental Services
C1485	Silk FM Brand Builder - foster care advertismnt	Active	22/08/2022	23/08/2023	£ 9,360.00	Cared for Children and Care Leavers
C1713	iManage and SNN	Active	01/02/2023	31/01/2024	£ 9,359.41	ICT Strategy
C1539	Alpha Parking	Active	24/06/2022	08/03/2023	£ 9,101.00	Human Resources
C1637	Apprenticeship - Teacher Level 6	Active	01/07/2022	31/07/2023	£ 9,000.00	Human Resources
C1640	Apprenticeship - Teacher Level 6	Active	05/09/2022	30/09/2023	£ 9,000.00	Human Resources
C1639	Apprenticeship - Teacher Level 6	Active	01/07/2022	31/07/2023	£ 9,000.00	Human Resources
C1331	HWRC Improvements 2022 - QS Services - Lot 3	Active	04/07/2022	30/09/2024	£ 8,750.00	Environmental Services
C1494	Chair and Author of a Domestic Homicide Review- consultancyReview	Active	01/09/2022	31/01/2024	£ 8,500.00	Communities
C1715	Disability Adaptation Works SR2004532	Active	01/12/2022	30/11/2023	£ 8,490.00	Housing
C1589	Mobberley CE Primary School Expansions RIBA Stage 2-7 - Lot 3	Active	24/10/2022	30/09/2024	£ 8,248.00	Education Infrastructure and Outcomes
C1049	Legal Support - Appeal Hearing	Active	05/04/2022	04/04/2023	£ 8,000.00	Economic Development
C1652	Apprenticeship - Professional Accounting or Taxation Technician Level 4	Active	16/11/2022	15/04/2024	£ 8,000.00	Human Resources
C1233	Ornate Tree Guards - tatton Park	Active	01/06/2022	31/03/2023	£ 8,000.00	Culture and Tourism
C1855	Green Homes Grant LAD 2 - Underfloor Insulation (East Avenue)	Active	01/04/2022	31/03/2023	£ 7,962.66	Housing
C1384	Nessus Professional Feed	Active	20/07/2022	19/07/2025	£ 7,819.00	ICT Services
C1670	Winter Works	Active	07/11/2022	31/03/2023	£ 7,700.00	Culture and Tourism
C1681	Tree safety works at Biddulph Valley	Active	14/11/2022	28/02/2023	£ 7,650.00	Culture and Tourism
C1063	iNetwork Membership Subscription	Active	01/04/2022	31/03/2023	£ 7,650.00	ICT Strategy
C1788	P495 Employment Investigation	Active - Renewal in Progress	03/01/2023	06/02/2023	£ 7,600.00	Human Resources
C0763	Crewe Town Centre Heat Network - lot 3 QS Services	Active	18/07/2022	29/09/2023	£ 7,500.00	Environmental Services
C1857	purchase of Presiding Officer Sundry Packs	Active	01/02/2023	01/04/2023	£ 7,387.80	Governance and Democratic Services
C1059	Supply of Consultancy Services for Definitive Map Modification Order Application	Active	15/08/2022	31/03/2023	£ 7,200.00	Culture and Tourism
C1060	Consultancy Services for Definitive Map Modification Order Application	Active	15/08/2022	31/03/2023	£ 7,200.00	Culture and Tourism
C1224	Qualification for Teachers of Children and Young People with vision impairment	Active	01/09/2022	01/07/2023	£ 7,080.00	Human Resources
C1658	Apprenticeship - HR Consultant Partner Level 5	Active	28/09/2022	22/05/2024	£ 7,000.00	Human Resources
C1659	Apprenticeship - HR Consultant Partner Level 5	Active	28/09/2022	22/05/2024	£ 7,000.00	Human Resources
C1649	Apprenticeship - Operations or Departmental Manager Level 5	Active	09/09/2022	09/09/2024	£ 7,000.00	Human Resources
C1636	Apprenticeship - Leader in Adult Care Level 5	Active	09/06/2022	27/09/2024	£ 7,000.00	Human Resources
C1654	Apprenticeship - HR Consultant Partner Level 5	Active	28/09/2022	22/05/2024	£ 7,000.00	Human Resources
C1656	Apprenticeship - HR Consultant Partner Level 5	Active	28/09/2022	22/05/2024	£ 7,000.00	Human Resources
C1576	Test and Trace	Active	12/09/2022	12/09/2023	£ 6,900.00	Public Health
C1838	Disability Adaptation Works SR2003306	Active	17/01/2023	16/01/2024	£ 6,885.00	Housing
C1588	Mobberley CE Primary School Expansions RIBA Stage 0-2 Building Services Lot 1	Active	24/10/2022	30/06/2023	£ 6,875.00	Education Infrastructure and Outcomes
C1476	Summer Reading Challenge materials for CE libraries	Active	01/04/2022	31/03/2023	£ 6,740.15	Neighbourhood Services
C1774	RPTP Pinewood Farm, Hondslough	Active	13/12/2022	01/04/2023	£ 6,706.00	Estates
C1856	Green Homes Grant LAD 2 - Underfloor Insulation (West View)	Active	01/04/2022	31/03/2023	£ 6,642.33	Housing
C1540	Newspaper Licensing	Active	01/11/2022	31/10/2023	£ 6,500.00	Communications
C1682	Disability Adaptation Works SR2002872	Active	09/11/2022	08/11/2023	£ 6,430.89	Housing
C1439	Non-Commissioned Providers - Care Select	Active	01/04/2022	02/09/2023	£ 6,280.00	Adults Commissioning

Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C1028	Sharegate Desktop	Active	09/04/2022	08/04/2023	£ 6,221.31	ICT Services
C1268	Disability Adaptation Works SR2001584	Active	26/05/2022	25/05/2023	£ 6,096.27	Housing
C1700	Apprenticeship - Associate Project Manager Level 4	Active	14/11/2022	08/05/2024	£ 6,000.00	Human Resources
C1671	Apprenticeship - Outdoor Activity Instructor level 3	Active	21/10/2022	27/10/2023	£ 6,000.00	Human Resources
C1587	Basford East New 2FE Primary School RIBA Stage 0-2 - Lot 3	Active	24/10/2022	28/08/2023	£ 6,000.00	Education Infrastructure and Outcomes
C1453	Non-Commissioned Providers - JustCo Ltd t/a Home Instead East Cheshire	Active	01/04/2022	02/09/2023	£ 5,895.00	Adults Commissioning
C1706	Disability Adaptation Works SR2004417	Active	18/11/2022	17/11/2023	£ 5,885.00	Housing
C1743	Uplift and Storage of Abandoned Vehicles	Active	01/04/2022	31/03/2023	£ 5,880.00	Neighbourhood Services
C1416	Cheshire Community Trust	Active	01/04/2022	31/03/2023	£ 5,806.62	Adult Safeguarding
C1578	Test and Trace	Active	14/10/2022	14/10/2023	£ 5,655.00	Public Health
C1791	Air Quality Awareness Leaflet Printing	Active	01/01/2023	31/03/2023	£ 5,607.00	Regulatory Services
C1630	Apprenticeship - Revenues & Welfare Benefits Practitioner Level 4	Active	16/06/2022	18/08/2023	£ 5,605.00	Human Resources
C1447	Non-Commissioned Providers - Family Care Solutions	Active	01/04/2022	02/09/2023	£ 5,485.80	Adults Commissioning
C1707	Major mower purchase	Active	21/11/2022	21/11/2023	£ 5,400.00	Economic Development
C1845	Waste Sewage Removal	Expired - Still Active	01/01/2023	16/01/2023	£ 5,350.00	Culture and Tourism
C1154	Post Office – Pay-Out Schemes	Active	27/04/2022	27/04/2024	£ 5,330.00	ICT Strategy
C1481	Kingsley Fields, New 1FE Primary School RIBA Stages 3-7 - Lot 7	Active	22/08/2022	28/02/2025	£ 5,250.00	Education Infrastructure and Outcomes
C1877	6 Day Risk Course	Active	05/05/2022	30/04/2023	£ 5,240.00	Human Resources
C1408	Storage heaters SR2003041	Active	06/07/2022	06/07/2023	£ 5,144.00	Housing
C1708	Disability Adaptation Works SR2002217	Active	24/11/2022	23/11/2023	£ 5,070.44	Housing
C1300	Apprenticeship - Business Administration	Active	12/04/2022	13/10/2023	£ 5,000.00	Human Resources
C1697	Apprenticeship - Teaching Assistant Level 3	Active	11/10/2022	11/04/2024	£ 5,000.00	Human Resources
C1698	Apprenticeship - Business Administration Level 3	Active	08/11/2022	08/05/2024	£ 5,000.00	Human Resources
C1722	Apprenticeship - Business Administration Level 3	Active	08/11/2022	08/05/2024	£ 5,000.00	Human Resources
C1816	Apprenticeship - Business Administration Level 3	Active	17/01/2023	18/07/2024	£ 5,000.00	Human Resources
C1812	Apprenticeship - Business Administration Level 3	Active	17/01/2023	18/07/2024	£ 5,000.00	Human Resources
C1702	Apprenticeship - Business Administration Level 3	Active	13/10/2022	12/04/2024	£ 5,000.00	Human Resources
C1635	Apprenticeship - Teaching Assistant Level 3	Active	10/06/2022	13/03/2024	£ 5,000.00	Human Resources
C1642	Apprenticeship - Business Administration Level 3	Active	17/07/2022	11/01/2024	£ 5,000.00	Human Resources
C1632	Apprenticeship - Teaching Assistant Level 3	Active	09/06/2022	08/03/2024	£ 5,000.00	Human Resources
C1646	Apprenticeship - Teaching Assistant Level 3	Active	06/09/2022	06/03/2024	£ 5,000.00	Human Resources
C1633	Apprenticeship - Teaching Assistant Level 3	Active	27/05/2022	22/02/2024	£ 5,000.00	Human Resources
C1638	Apprenticeship - Business Administration Level 3	Active	14/06/2022	13/12/2023	£ 5,000.00	Human Resources
C1647	Apprenticeship - Teaching Assistant Level 3	Active	06/09/2022	06/03/2024	£ 5,000.00	Human Resources
C1657	Apprenticeship - Business Administration Level 3	Active	16/08/2022	15/02/2024	£ 5,000.00	Human Resources
C1634	Apprenticeship - Teaching Assistant Level 3	Active	10/06/2022	10/03/2024	£ 5,000.00	Human Resources
C1648	Apprenticeship - Teaching Assistant Level 3	Active	09/09/2022	09/03/2024	£ 5,000.00	Human Resources
C1660	Apprenticeship - Teaching Assistant Level 3	Active	07/10/2022	07/04/2024	£ 5,000.00	Human Resources
C1577	Test and Trace	Active	14/10/2022	14/10/2023	£ 5,000.00	Public Health
C1699	Apprenticeship - Business Administration Level 3	Active	08/11/2022	08/05/2024	£ 5,000.00	Human Resources
C1522	Test and Trace	Active	18/08/2022	31/03/2023	£ 5,000.00	Public Health
C1598	Secure File Transfer Software	Active	01/11/2022	31/10/2023	£ 4,806.16	ICT Services
C1704	Apprenticeship - HR Support Level 3	Active	28/10/2022	20/01/2024	£ 4,500.00	Human Resources
C1299	Apprenticeship - Team Leader or Supervisor	Active	08/04/2022	09/12/2024	£ 4,500.00	Human Resources
C1301	Apprenticeship - Team Leader or Supervisor	Active	31/05/2022	30/11/2023	£ 4,500.00	Human Resources
C1696	Apprenticeship - Team Leader or Supervisor Level 3	Active	12/10/2022	13/03/2024	£ 4,500.00	Human Resources
C1814	Apprenticeship - Team Leader or Supervisor Level 3	Active	17/01/2023	18/07/2024	£ 4,500.00	Human Resources
C1815	Apprenticeship - Team Leader or Supervisor Level 3	Active	17/01/2023	18/07/2024	£ 4,500.00	Human Resources
C1703	Apprenticeship - Team Leader or Supervisor Level 3	Active	28/10/2022	29/03/2024	£ 4,500.00	Human Resources

Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C1302	Apprenticeship - Team Leader or Supervisor	Active	17/05/2022	30/11/2023	£ 4,500.00	Human Resources
C1298	Apprenticeship - Team Leader or Supervisor	Active	11/04/2022	12/02/2024	£ 4,500.00	Human Resources
C1645	Apprenticeship - Team Leader or Supervisor Level 3	Active	13/09/2022	09/01/2024	£ 4,500.00	Human Resources
C1629	Apprenticeship - Hospitality Team Member Level 2	Active	16/05/2022	20/08/2023	£ 4,000.00	Human Resources
C1721	Apprenticeship - Customer Service Specialist Level 3	Active	08/11/2022	09/05/2024	£ 4,000.00	Human Resources
C1643	Apprenticeship - Customer Service Specialist Level 3	Active	16/08/2022	18/02/2024	£ 4,000.00	Human Resources
C1674	Verto Project Management Tool Software and Support	Draft	12/03/2023	11/03/2024	£ 3,937.00	ICT Strategy
C1052	Roadmapping Tool	Active	04/05/2022	03/05/2023	£ 3,794.14	ICT Services
C1866	Building Control Portal	Draft	31/03/2023	30/03/2024	£ 3,682.80	ICT Strategy
C1813	Apprenticeship - Lead Adult Care Worker Level 3	Active	06/01/2023	11/04/2024	£ 3,000.00	Human Resources
C1723	Apprenticeship - Lead Adult Care Worker Level 3	Active	04/11/2022	04/11/2023	£ 3,000.00	Human Resources
C1297	Apprenticeship - Adult Care Worker	Active	06/04/2022	06/07/2023	£ 3,000.00	Human Resources
C1304	Apprenticeship - Lead Adult Care Worker	Active	23/05/2022	23/02/2024	£ 3,000.00	Human Resources
C1655	Apprenticeship - Lead Adult Care Worker Level 3	Active	10/10/2022	10/11/2023	£ 3,000.00	Human Resources
C1653	Apprenticeship - Lead Adult Care Worker Level 3	Active	10/10/2022	10/11/2023	£ 3,000.00	Human Resources
C1692	MS Licences	Active	30/11/2022	29/11/2023	£ 2,113.35	ICT Services
C1737	Tool for Oracle Application Developers (TOAD)	Active	01/01/2023	31/12/2025	£ 2,040.49	ICT Services
C1725	Socitm Essential Membership 23	Active	01/01/2023	31/12/2023	£ 1,995.00	ICT Strategy
C1392	Promodag Reports	Active	26/07/2022	25/07/2023	£ 1,954.65	ICT Services
C1053	CAV Annual support and maintenance	Active	01/04/2022	31/03/2023	£ 1,660.55	ICT Services
C1710	Load Balancer Support	Active	25/11/2022	24/05/2023	£ 1,214.66	ICT Services
C0941	Cross browser testing platform	Active	16/08/2022	15/08/2023	£ 1,198.00	ICT Services
C1805	Hardware Support (Bull Escala)	Active	18/01/2023	17/04/2023	£ 1,104.00	ICT Services
C1421	Corporate Chat Bot Solution	Active	01/05/2022	30/04/2023	£ 924.79	ICT Services
C1679	Door security infrastructure -site visit	Draft	16/11/2022	16/11/2022	£ 811.20	ICT Services
C1521	Nominet Membership & Domain Lease	Active	01/08/2022	31/07/2024	£ 740.00	ICT Services
C1491	SSL Certificate	Active	21/07/2022	29/07/2023	£ 729.00	ICT Services
C1291	MapInfo Pro-Maintenance	Active	01/04/2022	31/03/2023	£ 699.84	ICT Services
C1272	Mind Mapping Software	Active	30/07/2022	29/07/2023	£ 637.50	ICT Strategy
C1489	Database/Software for Advice & Support Service, client caseload	Active	31/07/2022	30/07/2023	£ 550.00	Education Partnership and Pupil Support
C1563	Red Hat Linux	Active	16/10/2022	15/10/2023	£ 478.30	ICT Services
C1701	IRMS Corporate Subscription	Active	23/12/2022	22/12/2023	£ 399.00	ICT Strategy
C1492	EHC Hub	Active	03/08/2022	04/08/2023	£ 230.38	ICT Services
C1785	Domain Lease	Active	05/01/2023	04/01/2024	£ 70.87	ICT Services
C1375	Apple Developer Account	Active	03/08/2022	03/08/2023	£ 65.83	ICT Services
C1565	Winzip professional licences for PSN Compliance	Active	19/10/2022	19/10/2023	£ 58.74	ICT Services
C1733	DPS Complex Needs - WG Homecare Ltd	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1727	DPS Complex Needs - Hudah Group Ltd	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1729	DPS Complex Needs - MakCconnect Ltd	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1730	DPS Complex Needs - Prominence Care Group	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1728	DPS Complex Needs - Progressive Support Services	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1732	DPS Complex Needs - We Change Lives (WCL)	Draft	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1545	Contract for System Resilience Beds – Short Stay in Care Homes	Active	01/10/2022	31/03/2023	£ -	Integrated Commissioning
C1509	Day Opportunities - East Cheshire Housing	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1514	Day Opportunities - SOS Homecare Ltd	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1515	Day Opportunities - Time Out Group (North West)	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1512	Day Opportunities - Oxygen housing	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1511	Day Opportunities - Let's Farm	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1508	Day Opportunities - Crossroads Together	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care



Contract Ref	Contract: Contract Name	Status	Start Date	End Date	Awarded Value	Department
C1504	Day Opportunities - Always Active	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1503	Day Opportunities - 1st Enable Ltd	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1507	Day Opportunities - YMCA Crewe	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1506	Day Opportunities - Christies Care	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1513	Day Opportunities - Pure Innovations Limited	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1505	Day Opportunities - Choice Support	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C1510	Day Opportunities - Hopes & Beams	Active	01/08/2022	31/07/2027	£ -	Integrated Adult Social Care
C0549	Cycle to Work Salary Sacrifice Scheme	Active	01/10/2022	30/06/2023	£ -	Human Resources
C1581	DPS-AWC_David Lewis	Active	25/10/2022	30/11/2024	£ -	Integrated Commissioning
C0905	Cycle to Work Salary Sacrifice Scheme	Draft	01/12/2022	30/11/2026	£ -	Human Resources
C1883	Day Opportunities - St Paul's Centre	Draft	01/03/2023	31/07/2027	£ -	Integrated Adult Social Care
C1880	Day Opportunities - HF Trust Ltd	Draft	01/03/2023	31/07/2027	£ -	Integrated Adult Social Care
C1879	Day Opportunities - Age UK Cheshire	Draft	01/03/2023	31/07/2027	£ -	Integrated Adult Social Care
C1882	Day Opportunities - The Rossendale Trust Ltd	Draft	01/03/2023	31/07/2027	£ -	Integrated Adult Social Care
C1881	Day Opportunities - Macclesfield Community Garden	Draft	01/03/2023	31/07/2027	£ -	Integrated Adult Social Care
C1473	DPS Complex Needs - Vision Beyond Autism	Active	21/07/2022	25/11/2023	£ -	Integrated Commissioning
C1474	DPS Complex Needs - Eternity Care	Active	01/09/2022	25/11/2023	£ -	Integrated Commissioning
C1472	Sort Code Verification	Active	24/08/2022	23/08/2023	£ -	Corporate
C1731	DPS Complex Needs - Resolution Care Ltd	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1726	DPS Complex Needs - Care At Home Group Ltd	Active	25/11/2022	25/11/2023	£ -	Integrated Commissioning
C1068	SCE SQL/CIS CPS	Active	01/06/2022	31/05/2025		ICT Services
C1547	Apprenticeship - Data Analyst Level 4	Draft	27/09/2022	18/11/2022		
C1254	SEND Round 4	Draft	01/09/2022	31/12/2029		Children's Commissioning
C1718	22 221 Disability Adaptation Works SR2000927	Draft	01/03/2023	29/01/2024		Housing
C1138	Fresh Produce for Schools	Draft	01/03/2023	31/08/2023		Education Infrastructure and Outcomes
C1819	Subsidised 312 Bus Service (Handforth Dean/Wilmslow Circular)	Draft	28/02/2023	27/02/2024		
C1787	Annual Flexi - Oracle Cloud Infrastructure	Draft	23/02/2023	22/02/2024		ICT Services
C1380	22 083 Handforth Garden Village Primary Infrastructure Works	Draft	01/03/2023	31/03/2024		Economic Development
C1528	Legal Matters management System Trading Standards	Draft	13/03/2023	13/03/2024		
C1412	22 065 - DPS Home to School Transport	Draft	01/10/2022	31/05/2024		Highways
C1864	Community Support Connectors Hospital Discharge	Draft	01/03/2023			
C1808	Track and Trace	Active	20/01/2023	26/08/2023		Public Health
C1135	Oakenclough Cafe - Outside Area Development	Draft	01/07/2022	30/09/2022		
C1776	P494 Cheshire East Transformation of Travel Support	Draft	16/01/2023	15/07/2024		Children's Development and Partnerships
C1825	CAV Annual support and maintenance	Draft	01/04/2022	31/03/2023		ICT Services
C1833	Ground Preparation - Leighton Grange	Draft	05/02/2023	04/03/2023		
C1740	DPS-AWC_Park Homes (UK) Ltd	Draft	01/01/2023	30/11/2024		Integrated Commissioning
C1487	Vouchers	Draft	01/12/2022	01/12/2023		
C1523	22 108 Voucher Codes to enable recipients to exchange for supermarket vouchers	Draft	01/12/2022	01/12/2023		
Total					£ 297,395,727.00	

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