

Cheshire East Health and Care Partnership Board

Date: Wednesday, 4th September, 2024

Time: 2.00 pm

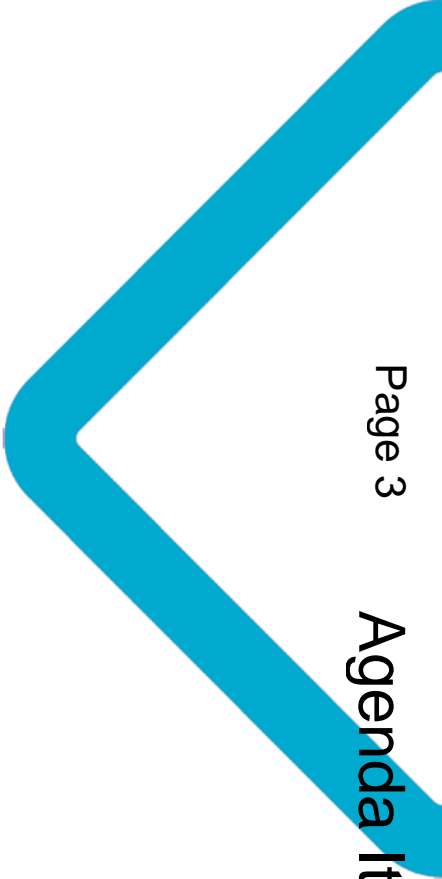
**Venue: Academy Suite, Holmes Chapel Community Centre Station
Road, Holmes Chapel, CW4 8AA**

1. **Cheshire Sustainability Review (Pages 3 - 8)**

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Cheshire Health and Care Sustainability Review - defining the scope

Cheshire East & Cheshire West and Chester Places



Background

- At 1st August meeting of elected leaders, chief executives and chairs asked to form an Executive Steering Group to identify a proposed programme scope
- On 30th August session held with representatives from:
 - Local Authorities (Cheshire West weren't represented in the actual session due to annual leave but had been engaged in advance)
 - NHS (ICB, General Practice, four NHS Trusts in Cheshire)
 - Healthwatch
 - Representatives from the Mental Health, Learning Disability and Community NHS Provider Collaborative, ICS Digital and Data into Action programmes
- In advance of the session there had been a review/consolidation of:
 - Population Health intelligence across both Places
 - NHS Activity and Patient Flow information and consideration of high comparative expenditure
 - Existing strategies and plans across both Places of Cheshire

Revised Principles

- Build on previous work/recommendations
- Being cognisant of Devolution plans and complementing this work
- Support current work / governance arrangements and don't duplicate:
 - Local work (provider/local authority, place led) including existing plans improving population health
 - Cheshire and Merseyside wide work e.g. all age continuing care / prescribing / provider collaborative programmes
 - Internal cost improvement schemes already accounted for in organisational plans (identify any which can be enhanced and accelerated through collaboration)
- Maximise learning from other programmes/peers to ensure Cheshire can benefit.
- Positively contribute to the overall system deficit position across health and care in Cheshire East and/or Cheshire West and Chester.
- Not about provider organisational form.
- Solutions are about what is best to meet the needs of the population not organisations
- The focus is on actual delivery actions to accelerate our existing Place strategic priorities

Headline outcomes of the session

The three top areas were identified where the evidence in relation to population health and expenditure suggested value in developing more detailed scoping documents for work across Cheshire

- Cardiovascular Disease (Multi Morbidity) optimal model – Lead - Jon Develing, Clinical Lead Dr Paul Bishop, Andrea Astbury
- Dementia optimal model – Lead Helen Charlesworth May, Clinical Lead Dr Anushta Sivananthan (Helen to link with Charlotte Walton for CWAC) and Dr David Holden
- SEND – Lead Andy Styring, Helen Brackenbury, Claire Williamson, and to identify an appropriate Paediatrician

There was also agreement to review the current NHS programmes addressing hospital based service fragility to consider if any current/historic assumption should be revisited e.g. in the context of care community based delivery of care – Lead Katherine Sheerin

*Notes

- 1 The full range of partners will be engaged in developing the scope of the programmes rather than just the names listed*
- 2 An overarching theme identified was around cultural change in relation to risk and overprescribing care and treatment*

Next steps

- The leads on the previous slide have volunteered to coordinate development of a proposed work stream scope for each area listed
- It was agreed a subjective way of assessing the value and priority of each workstream was required and we will work with the ICS Data into Action programme to do this using a prioritisation tool they have developed
- The outcome of this work will enable us to then make a final recommendation on the programme scope.



Executive Group – Stakeholder List

- Mark Wilkinson, Cheshire East Place Director and Programme SRO ✓
- Andy McAlavey, ICB Clinical Director Cheshire West Place, GP Partner ✓
- Andy Styring, Director of Strategy and Partnerships, CWP NHS Foundation Trust
- Anushta Sivananthan, Joint Medical Director, CWP NHS Foundation Trust ✓
- Claire Williamson, Director of Education, Strong Start and Integration, Cheshire East Council
- Charlotte Walton, Executive Director of Adult Services, Cheshire West and Chester Council
- Dr Chris Ritchieson, Associate Medical Director, Countess of Chester Hospital NHS Foundation Trust.
- Dr David Holden, Chair Cheshire East Strategic Planning and Transformation Group ✓
- Denise Frodsham, Executive Director of Strategic Partnerships Mid Cheshire NHS Foundation Trust ✓
- Guy Kilminster, Corporate Manager Health Improvement, Cheshire East Council
- Helen Brackenbury, Executive Director of Children and Families, Cheshire West and Chester Council
- Helen Charlesworth-May, Executive Director of Adults, Health and Integration, Cheshire East Council ✓
- Jon Develing, Director of Strategy and Partnerships Countess of Chester NHS Foundation Trust ✓
- Katherine Sheerin, Executive Director of Transformation and Partnerships – East Cheshire NHS Trust ✓
- Laura Marsh, Cheshire West Place Director
- Dr Lesley Appleton, Cheshire West GP Confederation
- Louise Barry, Chief Executive of Cheshire East and Cheshire West Healthwatch ✓
- Dr Paul Bishop, ICB Clinical Director Cheshire East Place ✓

Note:

- 1) ✓ indicates present at workshop on 30th August
- 2) additional subject matter experts, including VCFSE representation will be including in develop the workstream scope.

Programme Management Office

- Neil Evans, ICB Associate Director of Strategy and Collaboration
- Hilary Southern ICB Head of Corporate Business Support, Cheshire East and Cheshire West Places
- Stephen Woods, ICB Head of Strategy
- Dawn Murphy, ICB Cheshire East Associate Director of Finance
- Additional support provided from ICB for BI etc

Also present at workshop on 30th August:

- Adam Drury, Associate Digital Specialist, ICS Digital Programme
- Andrea Astbury, Programme Director, Data into Action
- Kate Daly Brown, Director of Nursing and Quality, East Cheshire NHS Trust
- Tony Mayer, Director MHLDC Provider Collaborative